



The Flight Line of Innovation: *Building Bridges, Breaking Barriers, Connecting People, Platforms, and Possibilities*

Day 1 — February 24, 2026

Identifying Opportunities and Building Connections

Laying the Foundation for Flight

Listening, Learning, and Linking Ideas to Possibility

8:45 am	Welcome and Opening Remarks <i>Bradley Flick, Center Director, Armstrong Flight Research Center</i>
9:00 am	NASA Administrator Town Hall
10:15 am	Keynote: Flight Testing as a Catalyst for Innovation <i>Bob Pearce, Associate Administrator, Aeronautics Research Mission Directorate (ARMD)</i>
11:00 am	Risk and Reward – A Culture Shift Toward Innovation <i>Dr. John Cavolowsky, Director, Transformative Aeronautics Concepts Program (TACP)</i>
11:30 am	Lunch and Networking
12:00 pm	NASA Flight Capabilities for R&D <i>Moderator: Jennifer Cole, Associate Director for Research, Armstrong Flight Research Center</i> Explore NASA's atmospheric flight assets within ARMD's Flight Demonstrations and Capabilities Project, STMD's Flight Opportunities Program, SMD's Airborne Science Program and AFRC's Dale Reed Subscale Flight Research Lab.
1:15 pm	Capability Spotlight
1:45 pm	Break
2:00 pm	Planning Your Trip <i>Moderator: Stephen Jensen, Director of Research and Engineering, Armstrong Flight Research Center</i> <i>Panel: John Cavolowsky, Dave Voracek, Tom Horn, and Nateri Madavan</i> Charting a Path: What resources are available to fund new research? How do ideas get from napkin sketch to funded project within the ARMD portfolio?
3:00 pm	Interactive Session: Opportunity Mapping: Finding Your Flight Path <i>Moderators: Benjamin Tomlinson, Technology Transfer Officer, Armstrong Flight Research Center</i> This session is designed to support participants in discovering opportunities that align their strengths and passions with NASA's mission. Through open dialogue and practical mapping exercises, attendees will gain insight into potential pathways and how to actively shape their own flight research journey.
4:00 pm	Closing Reflections, Preview Day 2, and Networking Mixer <i>Steve Jensen, Director of Research and Engineering, Armstrong Flight Research Center</i>
5:45 pm	After Hours Dinner - Yardhouse: 1247 W Rancho Vista Blvd, Suite 1230 Palmdale, CA 93551

Learn how to accelerate research ideas and technology development through flight.

Ideas to Flight Workshop | AGENDA

Day 2 — February 25, 2026

Advancing Ideas and Enabling Flight

Planning Your Flight

Equipping People and Projects for Take-off

8:30 am **Recap and Day 2 Kickoff**

Eddie Zavala, Director of Programs and Projects, Armstrong Flight Research Center
Summary of Day 1 Insights and Day 2 Preview

9:00 am **Keynote: *Designing for Flight: From Concept to Airborne System***

Arthur "Art" Huber, Executive Director, Air Force Test Center

9:45 am **Break**

10:00 am **Customer Voices: *Understanding the Needs of Our Researchers***

Moderator: David Voracek, Center Chief Technologist, Armstrong Flight Research Center
Directors: Stephen Jensen, Troy Asher, Eric Becker, Eddie Zavala, Shawn Kern
A panel of AFRC Directors answer YOUR questions

11:00 am **R&D Spotlight**

Learn about agency R&D efforts from workshop participants.

11:45 am **Lunch and Networking**

12:45 pm ***From Benchtop to Flight Deck: Building Flight Hardware & Software***

John Baca with others

1:45 pm **Guided Template: *Building a Flight Path for Your Technology***

Julio Trevino, Senior Operations Engineer, Armstrong Flight Research Center
How to get your research through the airworthiness process and onto a NASA aircraft.

2:30 pm **Flight Research Highlight: CATNLF**

Speakers: Michelle Banchy, Langley Research Center and Mike Frederick, Armstrong Flight Research Center

3:00 pm **CATNLF and X-59 Viewing - Group 1**

*For Non-AFRC Participants - Please note NO photography allowed

3:30 pm **CATNLF and X-59 Viewing - Group 2**

*For Non-AFRC Participants - Please note NO photography allowed

4:30 pm **Closing Reflections and Call to Action**

Eddie Zavala, Director of Programs and Projects, Armstrong Flight Research Center

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Day 3 — February 26, 2026

Interaction and Flight Development

8:30 am **Recap and Day 3 Kickoff**

Troy Asher, Director for Flight Operations, Armstrong Flight Research Center

8:45 am **R&D Spotlight**

Learn about agency R&D efforts from workshop participants.

9:45 am **Break**

10:00 am **Hands-On Resource Expo: Who Can Help**

Julio Trevino, Senior Operations Engineer, Armstrong Flight Research Center

Bring your ideas and questions to experts who can guide your technology towards flight.

11:00 am **Lunch**

12:00 pm **Airworthiness How-To/Demystifying Airworthiness**

Eric Becker, Chief Engineer (Acting), Armstrong Flight Research Center

1:00 pm - **Working Meetings, One on One Questions**

4:00 pm This is your time to meet with folks one-on-one, work the details of next steps, talk with the POCs and schedule follow-up appointments with AFRC leadership.

**Armstrong Directors will be available from 1-2pm.*



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