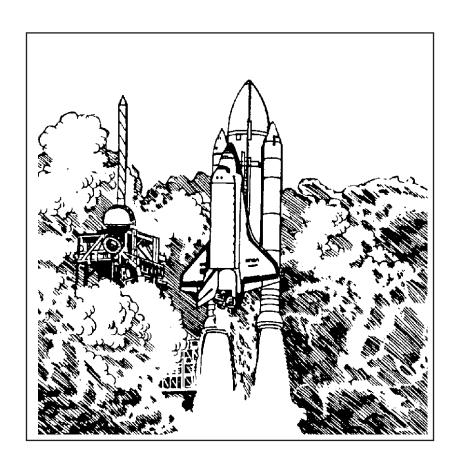
ANNUAL PROCUREMENT REPORT

Fiscal Year 2003





INTRODUCTION

This report presents summary data on all NASA procurement actions and detailed information on contracts, grants, agreements, and other procurements over \$25,000 awarded by NASA during Fiscal Year 2003 using appropriated funds. The dollar value of these procurements amounted to 98.8 percent of the total dollar value of procurement actions completed during Fiscal Year 2003. They accounted for 89 percent of the total actions.

Procurement action, as used in this report, means contractual actions to obtain supplies, services or construction that increase or decrease funds. A procurement action thus may be a new procurement, or a modification such as a supplemental agreement, change order, or termination to an existing contract that changes the total amount of funds obligated. An obligation is a contractual commitment to pay for supplies or services that are specified in the contract. (See Glossary for more information.)

The Annual Procurement Report is available via the internet on the Procurement homepage. The address is: http://www.hq.nasa.gov/office/procurement/. The report was prepared by the Analysis Division, Office of Procurement, NASA Headquarters. Inquiries should be addressed to:

National Aeronautics and Space Administration Office of Procurement (Code HC) Washington, DC 20546

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I. TOTAL PROCUREMENTS

<u>Fiscal Year 2003</u> - NASA's procurements (including those under \$25,000) totaled \$13,273.6 million. The number of procurement actions totaled 72,687.

TRENDS IN PROCUREMENT OBLIGATIONS VS. TOTAL NASA OBLIGATIONS * FISCAL YEARS 1999 - 2003 (MILLIONS OF DOLLARS)

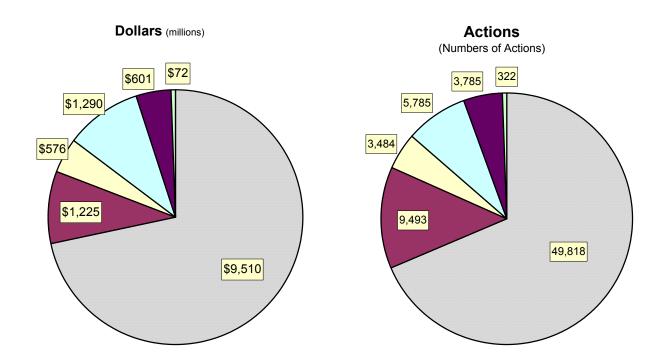
| | | Procurement Obligations | | | |
|----------------|---------------------------|-------------------------|---------------------------|--|--|
| Fiscal Year | Total NASA Obligations | Amount | % of Total Obligations | | |
| 2003 | \$15,657.7 | \$13,273.7 | 84.8% | | |
| 2002 | 15,519.5 | 13,302.5 | 85.7% | | |
| 2001 | 14,157.4 | 12,748.1 | 90.0% | | |
| 2000 | 14,484.1 | 12,504.7 | 86.3% | | |
| 1999 | 14,530.1 | 12,674.6 | 87.2% | | |

^{*}Total NASA obligations include salaries, benefits and travel of NASA employees, as well as 102,830 credit card purchases in the amount of \$52.9 million.

II. AWARDS BY TYPE OF CONTRACTOR

<u>Fiscal Year 2003</u> - The distribution of NASA's procurement dollars obligated and the number of actions is shown in Figure 1.

AWARDS BY TYPE OF CONTRACTOR FISCAL YEAR 2003



| <u>Category</u> |
|---------------------------------|
| Business Firms |
| Educational Institutions |
| Nonprofit Organizations |
| JPL |
| Gov't Agencies |
| Outside U.S. |
| Total: |

| | Value | Percent |
|----|---------------|----------|
| | (\$ millions) | of Total |
| \$ | 9,510.4 | 71.6% |
| | 1,224.6 | 9.2% |
| | 575.5 | 4.3% |
| | 1,290.4 | 9.7% |
| | 601.1 | 4.5% |
| | 71.6 | 0.5% |
| \$ | 13,273.6 | 100.0% |

| Actions (Number of) | Percent of Total |
|-------------------------|------------------|
| 49,818 | 68.5% |
| 9,493 | 13.1% |
| 3,484 | 4.8% |
| 5,785 | 8.0% |
| 3,785 | 5.2% |
| 322 | 0.4% |
| 72,687 | 100.0% |

Figure 1

TRENDS IN AWARDS BY TYPE OF CONTRACTOR FISCAL YEARS 1999 - 2003

PROCUREMENT DOLLARS (IN MILLIONS)

| | <u>FY 1999</u> | FY 2000 | FY 2001 | <u>FY 2002</u> | FY 2003 |
|----------------|----------------|----------|------------|----------------|----------|
| BUSINESS FIRMS | \$9,386 | \$9,273 | \$9,210 | \$9,569 | \$9,510 |
| EDUCATIONAL | 1,019 | 995 | 1,084 | 1,194 | 1,225 |
| NONPROFIT | 431 | 466 | 523 | 583 | 576 |
| JPL | 1,295 | 1,291 | 1,452 | 1,404 | 1,290 |
| GOV'T AGENCIES | 390 | 382 | 382 | 486 | 601 |
| OUTSIDE U.S. | 154 | 97 | 97 | 67 | 72 |
| TOTAL | \$12,675 | \$12,504 | \$12,748 | \$13,303 | \$13,274 |
| | | PERCENT | OF TOTAL I | <u>OOLLARS</u> | |
| BUSINESS FIRMS | 74% | 74% | 72% | 72% | 72% |
| EDUCATIONAL | 8% | 8% | 9% | 9% | 9% |
| NONPROFIT | 4% | 4% | 4% | 4% | 4% |
| JPL | 10% | 10% | 11% | 11% | 10% |
| GOV'T AGENCIES | 3% | 3% | 3% | 3% | 4% |
| OUTSIDE U.S. | 1% | 1% | 1% | 1% | 1% |
| TOTAL | 100% | 100% | 100% | 100% | 100% |

Appendix I shows distribution of NASA direct procurements by type of contractor for Fiscal Years 1961 - 2003 (See Page 40).

III. COMPETITION IN NASA AWARDS

A. <u>Competition in Contracting Act</u>

The Competition in Contracting Act (P.L. 98-369), with limited exceptions, requires full and open competition within the federal government. Full and open competition means that all responsible sources are permitted to submit sealed bids or competitive proposals on a given procurement.

Contracting without providing for full and open competition is allowable under certain circumstances. Written justifications are required to award procurements on an other than full and open competition basis.

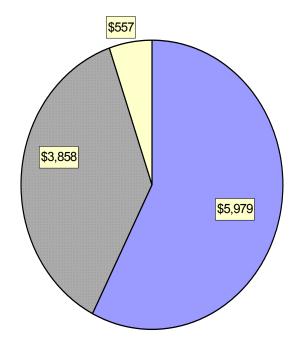
B. Reporting of Competition

NASA developed a competition advocacy program to enhance and promote competition and to eliminate barriers to full and open competition. NASA has appointed an agency competition advocate to oversee the program and each NASA center has a designated competition advocate. Federal agencies are required to submit uniform competition statistics to Congress in an annual report that summarizes the accomplishments of the agency's competition advocacy program during the past year and describes proposed actions for the current year to increase competition and reduce noncompetitive contract awards.

C. <u>Competition During Fiscal Year 2003</u>

Appendix II and IIA shows Competition to Business Firms for the period Fiscal Year 1961 – 2003 (see page 41).

COMPETITION IN NASA AWARDS FISCAL YEAR 2003



| Total Available for Competion * | Value (\$ millions) | Percent of Total |
|---------------------------------|------------------------|------------------|
| Competed: | | |
| New awards: | | |
| Sealed bids | \$ 57.7 | 0.6% |
| Negotiated | 803.8 | 7.7% |
| Subtotal New Awards | \$ 861.5 | 8.3% |
| Modifications: | | |
| Sealed bids | \$ 15.9 | 0.2% |
| Negotiated | 5,101.6 | 49.1% |
| Subtotal Modifications | \$ 5,117.5 | 49.2% |
| Subtotal Competed | \$ 5,979.0 | 57.5% |
| Not Competed | | |
| New Awards | \$ 405.8 | 3.9% |
| Modifications | 3,451.8 | 33.2% |
| Subtotal Not Competed | \$ 3,857.6 | 37.1% |
| Follow-on | | |
| New Awards | \$ 81.1 | 0.8% |
| Modifications | 475.6 | 4.6% |
| Subtotal Follow-on | \$ 556.7 | 5.4% |
| Total: | \$ 10,393.3 | 100.0% |

Figure 2

TRENDS IN AWARDS BY EXTENT OF COMPETITION FISCAL YEARS 1999 - 2003

| TYPE OF | | | | | |
|-----------------|--------------|------------------|------------------|-------------------|-------------------|
| ACTION | FY 1999 | FY 2000 | FY 2001 | FY 2002 | FY 2003 |
| | | Net Value | e of Awards (M | Iillions) | |
| | | | | | |
| Total Available | \$9,635.0 | <u>\$9,626.9</u> | <u>\$9,690.6</u> | <u>\$10,124.5</u> | <u>\$10,393.3</u> |
| Competed | \$ 5,459.6 | \$ 5,384.4 | \$ 5,743.9 | \$ 5,763.5 | \$ 5,979.0 |
| New Awards | 803.4 | 1,065.2 | 1,041.6 | 752.1 | 861.5 |
| Modifications | 4,656.2 | 4,319.2 | 4,702.3 | 5,011.4 | 5,117.5 |
| Not Competed | \$ 3,325.3 | \$ 3,512.4 | \$ 3,482.7 | \$ 3,858.8 | \$ 3,857.6 |
| New Awards | 128.2 | 312.1 | 140.4 | 387.3 | 405.8 |
| Modifications | 3,197.1 | 3,200.3 | 3,342.3 | 3,471.5 | 3,451.8 |
| Follow-On | \$ 850.1 | \$ 730.1 | \$ 464.0 | \$ 502.2 | \$ 556.7 |
| New Awards | 208.1 | 299.8 | 6.4 | 1.9 | 81.1 |
| Modifications | 642.0 | 430.3 | 457.6 | 500.3 | 475.6 |
| | | Perce | ent of Total | | |
| Total Available | <u>100.0</u> | <u>100.0</u> | <u>100.0</u> | <u>100.0</u> | <u>100.0</u> |
| Competed | <u>56.7</u> | <u>56.0</u> | <u>59.3</u> | <u>56.9</u> | <u>57.5</u> |
| New Awards | 8.4 | 11.1 | 10.8 | 7.4 | 8.3 |
| Modifications | 48.3 | 44.9 | 48.5 | 49.4 | 49.2 |
| Not Competed | <u>34.5</u> | <u>36.5</u> | <u>35.9</u> | <u>38.1</u> | <u>37.1</u> |
| New Awards | 1.3 | 3.3 | 1.4 | 3.8 | 3.9 |
| Modifications | 33.2 | 33.2 | 34.5 | 34.2 | 33.2 |
| Follow-On | <u>8.8</u> | <u>7.5</u> | 4.8 | <u>5.0</u> | <u>5.4</u> |
| New Awards | 2.1 | 3.1 | 0.1 | 0.1 | 0.8 |
| Modifications | 6.7 | 4.4 | 4.7 | 4.9 | 4.6 |

IV. <u>AWARDS TO BUSINESS FIRMS</u>

A. Awards By Contract Type

<u>Fiscal Year 2003</u> – The table below depicts the trends in awards to business firms by contract type. Figure 3, on the following page, categorizes Fiscal Year 2003 awards of new contracts and modifications to existing contracts. The large percentage of procurements which have award fee and incentive provisions resulted from major procurements for the Space Shuttle and Space Station programs.

TRENDS IN AWARDS TO BUSINESS FIRMS BY CONTRACT TYPE*
FISCAL YEAR 1999 - 2003

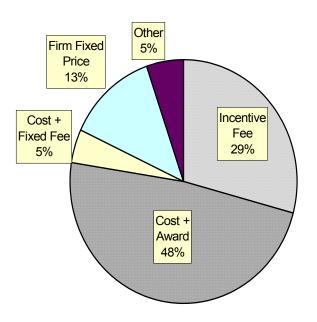
| | FY 1999 | FY 2000 | FY 2001 | FY 2002 | FY 2003 |
|---------------------|---------|------------|------------|--------------|----------|
| | | AWA | RDS IN MIL | <u>LIONS</u> | |
| Firm-Fixed-Price | \$1,197 | \$1,168 | \$1,358 | \$1,309 | \$1,421 |
| Incentive | 2,227 | 2,628 | 3,053 | 3,238 | 3,234 |
| Cost-Plus-Award-Fee | 4,451 | 4,342 | 3,896 | 4,154 | 5,349 |
| Cost-Plus-Fixed-Fee | 466 | 401 | 253 | 224 | 514 |
| Other | 454 | 290 | 234.8 | 175 | 571 |
| TOTAL BUSINESS | \$8,795 | \$8,829 | \$8,795 | \$9,100 | \$11,089 |
| | | <u>PER</u> | CENT OF TO | <u>OTAL</u> | |
| Firm-Fixed-Price | 14% | 13% | 15% | 14% | 13% |
| Incentive | 25% | 30% | 35% | 36% | 29% |
| Cost-Plus-Award-Fee | 51% | 49% | 44% | 46% | 48% |
| Cost-Plus-Fixed-Fee | 5% | 5% | 3% | 2% | 5% |
| Other | 5% | 3% | 3% | 2% | 5% |
| TOTAL BUSINESS | 100% | 100% | 100% | 100% | 100% |
| | | | | | |

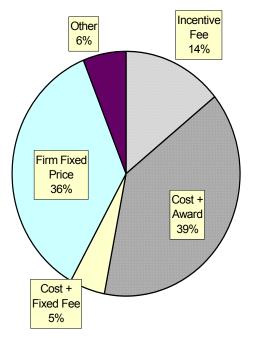
^{*}Excludes smaller procurements, generally those of \$25,000 or less and orders placed against GSA Federal Supply Schedule contracts.

AWARDS BY CONTRACT TYPE TO BUSINESS FIRMS* FISCAL YEAR 2003

Dollars (millions)

Actions (number of)





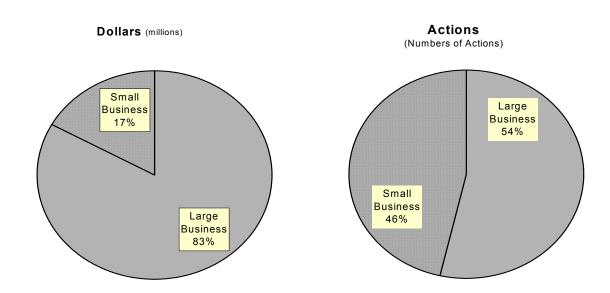
| Category | | Amount \$millions) | Percent of Total | Actions (number of) | Percent of Total |
|---------------------------|----|-----------------------|------------------|---------------------|------------------|
| Firm Fixed Price | \$ | 1,421.4 | 12.8% | 16,813 | 35.8% |
| Incentive Fee: | | | | | |
| Fixed Price Incentive Fee | | 114.1 | 1.0% | 149 | 0.3% |
| Cost Plus Incentive Fee | | 3,119.9 | 28.1% | 6,546 | 13.9% |
| Subtotal Incentive Fee | \$ | 3,234.0 | 29.2% | 6,695 | 14.3% |
| Cost Plus Award Fee | \$ | 5,349.3 | 48.2% | 18,207 | 38.8% |
| Cost Plus Fixed Fee | \$ | 513.8 | 4.6% | 2,356 | 5.0% |
| Other: | | | | | |
| Fixed Price Redermination | | 3.0 | 0.0% | 33 | 0.1% |
| Economic Price Adj. | | 100.7 | 0.9% | 195 | 0.4% |
| Cost No Fee | | 442.4 | 4.0% | 1,235 | 2.6% |
| Cost Sharing | | 0.5 | 0.0% | 9 | 0.0% |
| Labor Hour | | 14.3 | 0.1% | 1,216 | 2.6% |
| Time & Material | | 9.5 | 0.1% | 167 | 0.4% |
| Subtotal Other: | \$ | 570.4 | 5.1% | 2,855 | 6.1% |
| Total | \$ | 11,089 | 100.0% | 46,926 | 100.0% |

Figure 3

B. <u>Small Business Participation</u>

<u>Total Small Business</u> - During Fiscal Year 2003, NASA awards to small business firms totaled \$1,600.1 million (See Figure 4). The \$1,600.1 million includes \$393.8 million in new awards. New awards to small business firms represented 41 percent of NASA's total new contract awards of \$956.8 million to all business firms during Fiscal Year 2003. Awards of \$25,000 or less to business firms during Fiscal Year 2003 totaled \$102.5 million. Of these smaller awards, small business firms received \$57.4 million or 42.6 percent.

SMALL BUSINESS PARTICIPATION FISCAL YEAR 2003



| | A | mount | Percent | Actions | Percent |
|-----------------|-----|-----------|----------|--------------|----------|
| <u>Category</u> | (\$ | millions) | of Total | (Number of) | of Total |
| Large Business | · | 7,910.3 | 83.2% | 26,658 | 53.5% |
| Small Business | \$ | 1,600.1 * | 16.8% | 23,160 | 46.5% |
| Total: | \$ | 9,510.4 | 100.0% | 49,818 | 100.0% |
| | | | | | |

^{*} Includes \$466.1 million awarded to small disadvantaged firms under Authority of Section 8(a) of the Small Business Act. Also includes \$118.3 million awarded through Small Business Innovation Research and Small Business Technology Programs.

Figure 4

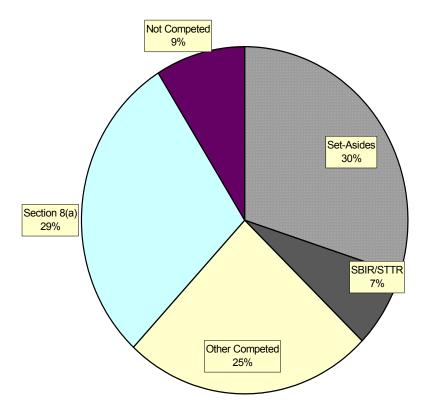
Small Business Programs & Categories

- (1) <u>Small Business Set-Asides</u>- Small business set-asides are defined as competitive awards that are limited only to small business. The small business set-aside program continues to exert a strong influence on the capability of small business firms to participate in the space program. In Fiscal Year 2003, these set-asides amounted to \$447.9 million.
- (2) <u>Section 8(a) Business Development Program Awards</u> NASA awards contracts under the SBA's 8(a) program to eligible firms (typically small disadvantaged businesses). Awards are made on either a competitive or sole source basis. In FY 2003, 8(a) awards totaled \$466.1 million.
- (3) Small Business Innovation Research (SBIR) The Small Business Innovation Development Act requires that Federal agencies, whose extramural budgets for research or research and development exceeded a stated threshold, establish a Small Business Innovation Research Program. During Fiscal Year 2003, NASA awarded 284 new SBIR contracts totaling \$24.4 million. Of this amount, 268 were Phase I awards totaling \$18.7 million and 16 were Phase II awards totaling \$5.7 million. Also in Fiscal Year 2003, NASA funded on-going Phase II contracts with a total of \$85.2 million. Included in the total SBIR awards of \$109.6 million, 78 contracts, or \$12.8 million, were to small disadvantaged business firms, and 63 contracts, or \$10.9 million, were to women-owned firms.
- (4) <u>Small Business Technology Transfer (STTR)</u> The Small Business Technology Transfer Act authorizes Federal agencies, whose extramural budgets are in excess of \$1 billion, to establish a Small Business Technology Transfer Program. During Fiscal Year 2003, NASA awarded 34 new STTR contracts totaling \$4.4 million. Of this amount, 24 were Phase I awards totaling \$2.4 million, and 10 were Phase II awards totaling \$2 million. Twenty-one on-going Phase II STTR contracts were also funded for a total of \$2.4 million. Included in the STTR awards are 7 contracts for \$1 million to small disadvantaged business firms, and 3 contracts amounting to \$300,000 to womenowned firms.
- (5) <u>Women-Owned Small Business Participation</u> In accordance with Executive Order 12138, Women's Business Enterprise, NASA extends a particular effort to ensure that business firms owned and controlled by women have an equitable opportunity to participate in NASA's procurement program. In Fiscal Year 2003, Women-Owned Small Business firms received prime contract awards totaling \$283.8 million.
- (6) <u>HubZone Small Business Awards</u> NASA awarded \$53.5 million to Hubzone Small Business Concerns in FY 2003. This is an increase of \$35.5 million or 66% over FY 2002.

(7) <u>Veteran-Owned Small Business Awards</u> – In FY 2003, NASA awarded over \$59.7 million to Veteran Owned Small Businesses. Of this amount, \$35.9 million was to Service Disabled Veteran Owned Small Businesses.

C. Extent of Competition in Small Business Awards

COMPETITION IN SMALL BUSINESS AWARDS FISCAL YEAR 2003



| | Am | nount | Percent |
|----------------|------------|---------|----------|
| Category | (millions) | | of Total |
| Set-Asides | \$ | 477.9 | 29.9% |
| SBIR/STTR | | 118.3 | 7.4% |
| Other Competed | | 396.1 | 24.8% |
| Section 8(a) | | 466.1 | 29.1% |
| Not Competed | | 141.7 | 8.9% |
| Total | \$ | 1,600.1 | 100.0% |

Figure 5

D. Small Disadvantaged Business Participation

NASA's prime contract awards to small disadvantaged business firms during Fiscal Year 2003 totaled \$818 million. The tabulation shown below indicates that NASA has made continuing efforts to increase disadvantaged business participation in NASA's procurements through direct awards and awards placed under the provisions of Section 8(a) of the Small Business Act.

Public Laws 101-144 and 101-507 mandated that NASA establish a goal of awarding at least 8 percent of the value of its prime and subcontracts to small disadvantaged and women-owned small business firms, Historically Black Colleges and Universities, and other minority institutions. NASA developed a plan for achieving the prescribed goal by Fiscal Year 1994, but exceeded it in Fiscal Year 1993. NASA achieved 17.1 percent in Fiscal Year 2003, surpassing the 8 percent goal for the eleventh year in a row.

TRENDS IN SMALL AND SMALL DISADVANTAGED BUSINESS AWARDS FISCAL YEARS 1999 - 2003 (MILLIONS OF DOLLARS)

| TYPE OF AWARD | FY 1999 | FY 2000 | FY 2001 | FY 2002 | FY 2003 |
|-----------------------------------|---------|---------|---------|---------|---------|
| Section 8(a) | \$351.0 | \$419.9 | \$445.8 | \$479.1 | \$466.1 |
| Other Small Disadv. Businesses | 215.0 | 310.0 | 352.2 | 334.4 | 352.4 |
| Total | \$566.0 | \$729.9 | \$798.0 | \$813.5 | \$818.5 |

Appendix III shows NASA awards to small business firms for Fiscal Years 1961-2003 (See Page 45).

E. <u>Awards by Type of Effort</u>. During Fiscal Year 2003, \$9,413 million was awarded to business firms in the categories of research and development, services, and supplies and equipment. A breakout of these awards by category is shown below:

| Category | Total (Millions) | Number of <u>Awards</u> |
|---|------------------------|-------------------------|
| Total | \$ 9,413.0 | <u>5,284</u> |
| Research & Development | \$ 2,146.6 | 1,760 |
| Space Station | 695.6 | 8 |
| Aeronautics & Space Technology | 552.3 | 835 |
| Space Flight | 377.1 | 96 |
| Space Science & Applications | 249.2 | 290 |
| Space Operations | 18.1 | 11 |
| Commercial Programs | 15.3 | 44 |
| Other Space R&D | 157.0 | 144 |
| Other R&D | 82.0 | 332 |
| Services | \$ 5,702.4 | <u>1,752</u> |
| Professional, Admin. & Mgmt. Support | 2,945.0 | 532 |
| ADP & Telecommunications | 1,073.8 | 198 |
| Operation of Gov't-owned Facilities | 528.7 | 28 |
| Special Studies & Analyses-Not R&D | 221.9 | 154 |
| Transportation, Travel & Relocation Svc. | 165.3 | 29 |
| Quality Control, Testing & Inspection | 137.5 | 27 |
| Maint., Repair & Rebldg. of Equipment | 105.4 | 58 |
| Maint., Repair or Alteration Real Property | 99.7 | 223 |
| Other Services | 425.1 | 503 |
| Supplies & Equipment | \$ 1,564.0 | 1,772 |
| Space Vehicles | 1,287.6 | 41 |
| ADP Equipment, Software, Supplies | | |
| & Support Equipment | 81.9 | 758 |
| Maintenance & Repair Shop Equip. | 42.2 | 6 |
| Instruments & Laboratory Equipment | 27.5 | 346 |
| Fuels, Lubricants, Oils & Waxes | 27.2 | 40 |
| Chemicals & Chemical Products | 26.3 | 45 |
| Electrical & Electronic Equip. Components | 23.9 | 81 |
| Aircraft Launch, Landing & Ground Equip. | 9.3 | 6 |
| Other Supplies & Equipment | 38.1 | 449 |
| *Excludes smaller procurements, generally those | e of \$25,000 or less. | |

^{*}Excludes smaller procurements, generally those of \$25,000 or less.

F. One Hundred Principal Contractors (Business Firms)

The one hundred contractors that received the largest dollar value of NASA direct awards to business firms during Fiscal Year 2003 are shown below. The awards to these contractors accounted for 90 percent of the direct awards to business firms during the year. The smallest aggregate award to any contractor was in excess of \$7 million. Of the one hundred contractors, 40 were small business firms and of these 23 were disadvantaged firms at the time of award.

ONE HUNDRED CONTRACTORS (BUSINESS FIRMS) LISTED ACCORDING TO TOTAL AWARDS RECEIVED FISCAL YEAR 2003

(S=Small Business/D=Disadvantaged Business)

| | | | AWA | <u>RDS</u> |
|--|-----|-----------|------------------|----------------|
| <u>CONTRACTOR</u> | | <u>(T</u> | <u>HOUSANDS)</u> | <u>PERCENT</u> |
| TOTAL AWARDS TO BUSINESS FIRMS | | | \$9,510,405 | 100.00 |
| 1. UNITED SPACE ALLIANCE | | | 1,759,972 | 18.51 |
| 2. BOEING CO. | | | 898,223 | 9.44 |
| 3. LOCKHEED MARTIN SPACE OPERATIONS | | | 624,353 | 6.56 |
| 4. LOCKHEED MARTIN CORP. | | | 552,218 | 5.81 |
| 5. THIOKOL CORP. | | | 395,847 | 4.16 |
| 6. BOEING NORTH AMERICAN INC. | | | 380,875 | 4.00 |
| 7. SPACE GATEWAY SUPPORT | | | 297,256 | 3.13 |
| 8. LOCKHEED MARTIN ENGRG & SCIENCE CO. | | | 223,030 | 2.35 |
| 9. SCIENCE APPLICATIONS INTL. CORP. | | | 192,071 | 2.02 |
| 10. BOEING SATELLITE SYSTEMS INC. | | | 164,414 | 1.73 |
| 11. COMPUTER SCIENCES CORP. | | | 140,646 | 1.48 |
| 12. Q S S GROUP INC. | (S) | (D) | 135,601 | 1.43 |
| 13. RAYTHEON INFORMATION SYSTEMS CO. | | | 110,970 | 1.17 |
| 14. BALL AEROSPACE & TECH. CORP. | | | 109,612 | 1.15 |
| 15. DELTA LAUNCH SERVICES INC. | | | 107,126 | 1.13 |
| 16. MCDONNELL DOUGLAS CORP. | | | 105,339 | 1.11 |
| 17. BOEING SPACE OPERATIONS CO. | | | 96,953 | 1.02 |
| 18. RAYTHEON TECHNICAL SERVICES CO. | | | 90,822 | .95 |
| 19. SWALES & ASSOCIATES INC. | (S) | | 79,150 | .83 |
| 20. O A O CORP. | | | 74,363 | .78 |
| 21. WYLE LABORATORIES | (S) | | 73,752 | .78 |
| 22. SVERDRUP TECHNOLOGY INC. | | | 73,494 | .77 |
| 23. TRWINC. | | | 73,478 | .77 |
| 24. HAMILTON SUNDSTRAND SPACE SYSTEMS | | | 70,514 | .74 |

ONE HUNDRED CONTRACTORS (BUSINESS FIRMS) LISTED ACCORDING TO TOTAL AWARDS RECEIVED FISCAL YEAR 2003

(S=Small Business/D=Disadvantaged Business)

| (3–Sman Business/D–Disadvanta | igeu i | ousilless) | AWA | RDS |
|---|--------|------------|---------|---------|
| CONTRACTOR | | (THOU | JSANDS) | PERCENT |
| 25. HONEYWELL TECHNOLOGY SOLUTIONS INC. | | | 62,963 | .66 |
| 26. SCIENCE SYSTEMS APPLICATIONS | (S) | (D) | 62,891 | .66 |
| 27. NORTHROP GRUMMAN SYSTEMS CORP. | | | 60,378 | .63 |
| 28. ORBITAL SCIENCES CORP. | | | 58,053 | .61 |
| 29. MISSISSIPPI SPACE SERVICES | | | 53,068 | .56 |
| 30. DYNCORP TECHNICAL SERVICES | | | 50,963 | .54 |
| 31. NORTHROP GRUMMAN INFO TECH INC. | | | 49,911 | .52 |
| 32. A C S GOVERNMENT SOLUTIONS GRP | | | 49,910 | .52 |
| 33. INDYNE INC. | (S) | (D) | 45,349 | .48 |
| 34. ACCENTURE LLP | | | 44,819 | .47 |
| 35. SPACEHAB INC. | (S) | | 42,317 | .44 |
| 36. DYNCORP | | | 39,322 | .41 |
| 37. JOHNSON CONTROLS WORLD SERVICES | | | 37,880 | .40 |
| 38. NORTHROP GRUMMAN CORP. | | | 34,167 | .36 |
| 39. CORTEZ III SERVICE CORP. | | | 32,038 | .34 |
| 40. CUBE CORP. | (S) | (D) | 31,768 | .33 |
| 41. RAYTHEON S T X CORP. | | | 31,518 | .33 |
| 42. GLOBAL SCIENCE & TECH INC. | (S) | (D) | 30,772 | .32 |
| 43. A S R C AEROSPACE CORP. | (S) | (D) | 29,831 | .31 |
| 44. UNITED TECHNOLOGIES CORP. | | | 27,318 | .29 |
| 45. ADVANCED MANAGEMENT TECH. INC. | (S) | (D) | 27,202 | .29 |
| 46. GENERAL ELECTRIC COMPANY | | | 27,109 | .29 |
| 47. I T T INDUSTRIES INC. | | | 26,946 | .28 |
| 48. MANTECH SYSTEMS ENGINEERING CORP. | | | 26,493 | .28 |
| 49. TELEDYNE INDUSTRIES INC. | | | 25,494 | .27 |
| 50. BOLAND DAVID A. INC. | (S) | | 23,989 | .25 |
| 51. P R C INC. | | | 23,852 | .25 |
| 52. R S INFORMATION SYSTEMS INC. | (S) | (D) | 21,900 | .23 |
| 53. SPACEHAB GOVERNMENT SERVICES INC | (S) | | 21,352 | .22 |
| 54. SPECTRUM ASTRO INC | (S) | | 20,294 | .21 |
| 55. PRAXAIR INC. | | | 18,575 | .20 |
| 56. BOOZ ALLEN & HAMILTON INC. | | | 18,566 | .20 |
| 57. S G T INC. | (S) | (D) | 18,147 | .19 |
| 58. RAYTHEON SYSTEMS CO. | | | 18,029 | .19 |
| 59. HONEYWELL INTERNATIONAL INC. | | | 17,717 | .19 |

ONE HUNDRED CONTRACTORS (BUSINESS FIRMS) LISTED ACCORDING TO TOTAL AWARDS RECEIVED FISCAL YEAR 2003

(S=Small Business/D=Disadvantaged Business)

| | | | AWA | <u>RDS</u> |
|-------------------------------------|-----|-------------|----------|----------------|
| <u>CONTRACTOR</u> | | (<u>TH</u> | OUSANDS) | <u>PERCENT</u> |
| 60. AVERSTAR INC. | | | 17,683 | .19 |
| 61. ANALEX CORP. | (S) | | 17,405 | .18 |
| 62. HERNANDEZ ENGINEERING INC. | (S) | | 16,886 | .18 |
| 63. S A P PUBLIC SERVICES INC. | | | 15,784 | .17 |
| 64. NORTHROP GRUMMAN SPACE TECH | | | 15,342 | .16 |
| 65. L B & B ASSOCIATES INC. | (S) | (D) | 15,292 | .16 |
| 66. E G & G ALABAMA INC. | | | 15,178 | .16 |
| 67. ARCATA ASSOCIATES INC. | (S) | (D) | 15,161 | .16 |
| 68. MUNIZ ENGINEERING INC. | (S) | (D) | 15,119 | .16 |
| 69. DYNAMAC CORP. | (S) | | 15,085 | .16 |
| 70. ANALYTICAL SERVICES & MAT INC | (S) | (D) | 15,106 | .16 |
| 71. TITAN SYSTEMS CORP. | | | 14,319 | .15 |
| 72. AKIMA CORP. | (S) | (D) | 13,411 | .14 |
| 73. A I SIGNAL RESEARCH INC. | (S) | (D) | 13,311 | .14 |
| 74. PARSONS INFRASTRUCTURE & TECH | | | 12,691 | .13 |
| 75. VIRGINIA ELECTRIC & POWER CO. | | | 12,597 | .13 |
| 76. SECTEK INC. | (S) | (D) | 12,592 | .13 |
| 77. DYNACS ENGINEERING CO. INC. | (S) | (D) | 12,411 | .13 |
| 78. FIRST ENERGY CORP. | | | 12,088 | .13 |
| 79. ELORET CORP. | (S) | | 11,051 | .12 |
| 80. UNISYS CORP. | | | 10,676 | .11 |
| 81. TESADA & ASSOCIATES INC. | (S) | (D) | 10,471 | .11 |
| 82. GILCREST ELECTRIC & SUPPLY CO. | (S) | (D) | 10,422 | .11 |
| 83. AIR PRODUCTS & CHEMICALS INC. | | | 10,245 | .11 |
| 84. E G & G TECHNICAL SERVICES INC. | | | 10,225 | .11 |
| 85. PAICORP. | (S) | (D) | 10,083 | .11 |
| 86. INDUS CORP. | (S) | (D) | 10,078 | .11 |
| 87. VALADOR VA INC. | (S) | | 9,572 | .10 |
| 88. CALL HENRY INC | (S) | | 9,225 | .10 |
| 89. S R S INFORMATION SERVICES | (S) | | 8,908 | .09 |
| 90. DANIEL MANN JOHNSON MENDENHAL | | | 8,828 | .09 |
| 91. TECHTRANS INTERNATIONAL INC. | (S) | | 8,805 | .09 |
| 92. CREARE INC. | (S) | | 8,741 | .09 |
| 93. AIR LIQUIDE AMERICA CORP. | | | 8,554 | .09 |
| 94. GOVERNMENT TECHNOLOGY SER INC. | | | 8,488 | .09 |
| 95. SIERRA LOBO INC. | (S) | (D) | 8,213 | .09 |
| | | | | |

ONE HUNDRED CONTRACTORS (BUSINESS FIRMS) LISTED ACCORDING TO TOTAL AWARDS RECEIVED FISCAL YEAR 2003

(S=Small Business/D=Disadvantaged Business)

| | | | | <u>AWAR</u> | <u>DS</u> |
|-----|---------------------------------|-----|-------------|-------------|----------------|
| | <u>CONTRACTOR</u> | | (<u>TH</u> | OUSANDS) | <u>PERCENT</u> |
| 96. | DIAMOND GROUP INC. | (S) | | 8,204 | .09 |
| 97. | KELSEY SEYBOLD MEDICAL GROUP | (~) | | 8,216 | .09 |
| 98. | LOCKHEED MARTIN LOGST MGMT INC. | | | 8,089 | .09 |
| 99. | ZIN TECHNOLOGIES INC. | (S) | (D) | 8,033 | .08 |
| 100 | ORBITAL TECHNOLOGIES CORP. | (S) | | 7,889 | .08 |
| | OTHER* | | | 989,103 | 10.40 |

^{*}Includes other awards over \$25,000 and smaller procurements of \$25,000 or less.

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V. <u>CONTRACT FOR OPERATION OF JET PROPULSION LABORATORY</u>

The Jet Propulsion Laboratory (JPL) is a Government-owned research and development facility, operated for NASA by the California Institute of Technology. The Laboratory carries out research programs and flight projects and conceives and executes advanced development and experimental engineering investigations to further the technology required for the Nation's space program. The primary emphasis of the Laboratory's effort is on the carrying out of unmanned lunar, planetary and deep-space scientific missions.

Net awards during Fiscal Year 2003 totaled \$1,290.4 million. Of this amount, JPL awarded \$583.2 million as subcontracts with business firms.

VI. AWARDS TO EDUCATIONAL AND OTHER NONPROFIT INSTITUTIONS*

A. Distribution by Type of Institution and Award

During Fiscal Year 2003, \$1,800.1 million was awarded to educational and other nonprofit institutions. Of this amount, \$1,224.5 million was awarded to educational institutions and \$575.5 million to other nonprofit organizations. A breakout of these awards between contracts, grants and agreements is shown below:

| Type of Award | Total (Millions) | Educational Institutions (Millions) | Nonprofit Organizations (Millions) |
|------------------------|---------------------|---|--|
| Contracts | \$728.8 | \$451.1 | \$277.7 |
| Grants | 584.5 | 455.3 | 129.1 |
| Cooperative Agreements | 459.9 | 316.7 | 143.2 |
| Space Act Agreements | <u>26.9</u> | <u>1.4</u> | <u>25.5</u> |
| Total | \$1,800.1 | \$1,224.5 | \$575.5 |

^{*}Excludes JPL

In addition to the \$584.5 million in grant awards to educational and nonprofit firms, NASA also awarded \$7.4 million in grants to business firms and \$1.6 million to foreign firms bringing the total grant awards to \$593.5 million. Agreements (both Space Act and Cooperative) increased to \$519.9 million when awards to business firms of \$30.3 million and awards to foreign firms of \$2.8 million are included.

B. One Hundred Principal Educational & Nonprofit Institutions*

The one hundred educational and nonprofit institutions that received the largest dollar value of NASA awards during Fiscal Year 2003 are shown on Pages 23-26.

The awards to these institutions accounted for 93 percent of the total awards to educational and nonprofit institutions during the period. Seventy-two of the top 100 were educational institutions; 28 were nonprofit organizations.

*Excludes JPL.

ONE HUNDRED EDUCATIONAL AND NONPROFIT INSTITUTIONS (Excluding JPL) LISTED ACCORDING TO TOTAL AWARDS RECEIVED FISCAL YEAR 2003

(N=Nonprofit Institution)

| INSTITUTION | | <u>AWARDS</u> | _ |
|---|-------------|---------------------|---------|
| | (<u>TH</u> | <u>(OUSANDS)</u> (P | ERCENT) |
| TOTAL AWARDS TO EDUCATIONAL | | | |
| <u>& NONPROFIT INSTITUTIONS</u> | | \$1,800,145 | 100.00 |
| | | | |
| CALIFORNIA INSTITUTE OF TECHNOLOGY | | 259,932 | 14.44 |
| 2. JOHNS HOPKINS UNIVERSITY | | 187,085 | 10.39 |
| 3. STANFORD UNIVERSITY | | 87,512 | 4.86 |
| 4. UNIVERSITIES SPACE RESEARCH | (N) | 85,624 | 4.76 |
| 5. ASSN UNIV RESEARCH & ASTRONOMY | (N) | 75,025 | 4.17 |
| 6. SMITHSONIAN INSTITUTION | (N) | 73,085 | 4.06 |
| 7. UNIVERSITY OF COLORADO BOULDER | | 43,440 | 2.41 |
| 8. BAYLOR COLLEGE OF MEDICINE | | 33,272 | 1.85 |
| 9. UNIVERSITY OF CALIFORNIA BERKELEY | | 33,009 | 1.83 |
| 10. UNIVERSITY OF MARYLAND COLLEGE PARK | | 28,755 | 1.60 |
| 11. SOUTHWEST RESEARCH INSTITUTE | (N) | 25,066 | 1.39 |
| 12. UTAH STATE UNIVERSITY | | 21,863 | 1.21 |
| 13. UNIVERSITY OF ALABAMA HUNTSVILLE | | 21,858 | 1.21 |
| 14. MASSACHUSETTS INSTITUTE OF TECHNOLOGY | | 21,620 | 1.20 |
| 15. INSTITUTE OF SCIENTIFIC RESEARCH INC. | (N) | 20,450 | 1.14 |
| 16. NATIONAL ACADEMY OF SCIENCES | (N) | 18,796 | 1.04 |
| 17. UNIVERSITY OF ARIZONA | . , | 18,435 | 1.02 |
| 18. NEW MEXICO STATE UNIV LAS CRUCES | | 18,013 | 1.00 |
| 19. OKLAHOMA STATE UNIVERSITY | | 17,111 | .95 |
| 20. PENNSYLVANIA STATE UNIVERSITY UP | | 17,051 | .95 |
| 21. UNIVERSITY MARYLAND BALTIMORE CNTY | | 16,511 | .92 |
| 22. BATTELLE MEMORIAL INSTITUTE | (N) | 15,941 | .89 |
| 23. BOSTON UNIVERSITY | () | 15,395 | .86 |
| 24. NATIONAL CONSORTIUM AVIATION MOBILITY | (N) | 14,947 | .83 |
| 25. OHIO AEROSPACE INSTITUTE | (N) | 14,578 | .81 |
| 26. UNIVERSITY OF CALIFORNIA LOS ANGELES | (1.) | 13,254 | .74 |
| 27. HAMPTON UNIVERSITY | | 12,541 | .70 |
| 28. UNIVERSITY OF ALASKA FAIRBANKS | | 12,524 | .70 |
| 29. COLUMBIA UNIVERSITY | | 11,677 | .65 |
| 30. UNIVERSITY OF HAWAII | | 11,150 | .62 |
| 31. WHEELING JESUIT UNIVERSITY | | 10,928 | .61 |
| JI, WIILDDING JEBUII UNIVERBIII | | 10,720 | .01 |

ONE HUNDRED EDUCATIONAL AND NONPROFIT INSTITUTIONS (Excluding JPL) LISTED ACCORDING TO TOTAL AWARDS RECEIVED

FISCAL YEAR 2003 (N=Nonprofit Institution)

| 32. SAN JOSE STATE UNIVERSITY 10,693 .59 33. UNIVERSITY OF CALIFORNIA SAN DIEGO 10,617 .59 34. TEXAS A&M UNIVERSITY 10,552 .59 35. UNIVERSITY OF TEXAS AUSTIN 9,850 .55 36. HARVARD UNIVERSITY 9,743 .54 37. NATIONAL INSTITUTE AEROSPACE ASSOC. (N) 9,613 .53 38. UNIVERSITY OF MICHIGAN ANN ARBOR 9,471 .53 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY |
|--|
| 33. UNIVERSITY OF CALIFORNIA SAN DIEGO 10,617 .59 34. TEXAS A&M UNIVERSITY 10,552 .59 35. UNIVERSITY OF TEXAS AUSTIN 9,850 .55 36. HARVARD UNIVERSITY 9,743 .54 37. NATIONAL INSTITUTE AEROSPACE ASSOC. (N) 9,613 .53 38. UNIVERSITY OF MICHIGAN ANN ARBOR 9,471 .53 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,670 .43 49. PRINCETON UNIVERSITY 7 |
| 34. TEXAS A&M UNIVERSITY 10,552 .59 35. UNIVERSITY OF TEXAS AUSTIN 9,850 .55 36. HARVARD UNIVERSITY 9,743 .54 37. NATIONAL INSTITUTE AEROSPACE ASSOC. (N) 9,613 .53 38. UNIVERSITY OF MICHIGAN ANN ARBOR 9,471 .53 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 35. UNIVERSITY OF TEXAS AUSTIN 9,850 .55 36. HARVARD UNIVERSITY 9,743 .54 37. NATIONAL INSTITUTE AEROSPACE ASSOC. (N) 9,613 .53 38. UNIVERSITY OF MICHIGAN ANN ARBOR 9,471 .53 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 36. HARVARD UNIVERSITY 9,743 .54 37. NATIONAL INSTITUTE AEROSPACE ASSOC. (N) 9,613 .53 38. UNIVERSITY OF MICHIGAN ANN ARBOR 9,471 .53 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 37. NATIONAL INSTITUTE AEROSPACE ASSOC. (N) 9,613 .53 38. UNIVERSITY OF MICHIGAN ANN ARBOR 9,471 .53 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 38. UNIVERSITY OF MICHIGAN ANN ARBOR 9,471 .53 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 39. UNIVERSITY OF NEW HAMPSHIRE 9,361 .52 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 40. CARNEGIE MELLON UNIVERSITY 9,263 .51 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 41. UNIVERSITY OF WISCONSIN MADISON 9,104 .51 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 42. UNIVERSITY OF ALABAMA BIRMINGHAM 8,856 .49 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 43. UNIVERSITY OF FLORIDA 8,794 .49 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 44. AMERICAN TECHNOLOGY ALLIANCES (N) 8,431 .47 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 45. GEORGE MASON UNIVERSITY 8,423 .47 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 46. UNIVERSITY OF WASHINGTON 8,249 .46 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 47. COLLEGE OF CHARLESTON 7,987 .44 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 48. BROWN UNIVERSITY 7,825 .43 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 49. PRINCETON UNIVERSITY 7,670 .43 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| 50. AEROSPACE CORPORATION (N) 6,955 .39 |
| |
| 51. MONTANA STATE UNIVERSITY 6,937 .39 |
| |
| 52. UNIVERSITY OF CENTRAL FLORIDA 6,896 .38 |
| 53. CORNELL UNIVERSITY 6,792 .38 |
| 54. GEORGIA TECH RESEARCH CORP. (N) 6,759 .38 |
| 55. SETI INSTITUTE (N) 6,719 .37 |
| 56. OHIO STATE UNIVERSITY 6,569 .36 |
| 57. LOMA LINDA UNIVERSITY 6,499 .36 |
| 58. UNIVERSITY OF MIAMI 6,234 .35 |
| 59. PURDUE UNIVERSITY 6,223 .35 |
| 60. UNIVERSITY CORP ATMOSPHERIC RESRCH (N) 6,186 .34 |
| 61. UNIVERSITY MINNESOTA MINNPL ST PAUL 6,053 .34 |
| 62. OREGON STATE UNIVERSITY 6,015 .33 |
| 63. UNIVERSITY OF NEW ORLEANS 5,875 .33 |
| 64. COLORADO STATE UNIVERSITY 5,813 .32 |

ONE HUNDRED EDUCATIONAL AND NONPROFIT INSTITUTIONS (Excluding JPL) LISTED ACCORDING TO TOTAL AWARDS RECEIVED FISCAL YEAR 2003

(N=Nonprofit Institution)

| INSTITUTION | | | 'ARDS |
|--|-------|---------|-----------|
| | JOHT) | JSANDS) | (PERCENT) |
| 65. TECHNOLOGICAL RESEARCH & DEV AUTH | (N) | 5,762 | .32 |
| 66. CASE WESTERN RESERVE UNIVERSITY | | 5,528 | .31 |
| 67. CALIFORNIA ASSN RESEARCH ASTRONOMY | (N) | 5,507 | .31 |
| 68. UNIVERSITY OF SOUTHERN CALIFORNIA | | 5,426 | .30 |
| 69. WEST VIRGINIA UNIVERSITY | | 5,421 | .30 |
| 70. UNIVERSITY OF CALIFORNIA IRVINE | | 5,331 | .30 |
| 71. WASHINGTON UNIVERSITY ST. LOUIS | | 5,242 | .29 |
| 72. MELWOOD HORTICULTURE TRAINING CTR. | (N) | 4,965 | .26 |
| 73. COLORADO SCHOOL OF MINES | | 4,963 | .28 |
| 74. RESEARCH TRIANGLE INSTITUTE | (N) | 4,917 | .27 |
| 75. ROTORCRAFT INDUSTRY TECH ASSOC. | (N) | 4,854 | .27 |
| 76. MISSISSIPPI STATE UNIVERSITY | | 4,848 | .27 |
| 77. CHARLES STARK DRAPER LABS | (N) | 4,839 | .27 |
| 78. MORGAN STATE UNIVERSITY | | 4,729 | .26 |
| 79. UNIVERSITY OF IOWA | | 4,553 | .25 |
| 80. OLD DOMINION UNIV RESEARCH FNDTN | (N) | 4,517 | .25 |
| 81. IOWA STATE UNIVERSITY | | 4,479 | .25 |
| 82. INFOTONICS TECHNOLOGY CTR INC. | (N) | 4,465 | .25 |
| 83. UNIVERSITY OF NORTH DAKOTA | | 4,434 | .25 |
| 84. UNIVERSITY OF NEW MEXICO | | 4,414 | .25 |
| 85. UNIVERSITY CALIFORNIA SANTA BARBARA | | 4,320 | .24 |
| 86. NATIONAL SCIENCE TEACHERS ASSN | (N) | 4,236 | .24 |
| 87. ARIZONA STATE UNIVERSITY | | 4,236 | .24 |
| 88. UNIVERSITY OF ILLINOIS URBANA | | 4,235 | .24 |
| 89. UNIVERSITY OF MISSISSIPPI UNIVERSITY | | 4,101 | .23 |
| 90. UNIVERSITY OF SOUTHERN MISSISSIPPI | | 4,036 | .22 |
| 91. UNIVERSITY OF TOLEDO | | 3,885 | .22 |
| 92. CARNEGIE INSTITUTION OF WASHINGTON | (N) | 3,760 | .21 |
| 93. GEORGIA TECH APPLIED RESEARCH CORP. | (N) | 3,665 | .20 |
| 94. GEORGIA INSTITUTE OF TECHNOLOGY | | 3,640 | .20 |
| 95. AMERICAN MUSEUM NATURAL HISTORY | (N) | 3,621 | .20 |
| 96. UNIVERSITY OF CHICAGO | | 3,593 | .20 |
| 97. CITY OF HAMPTON | (N) | 3,560 | .20 |
| 98. BOWIE STATE UNIVERSITY | | 3,551 | .20 |
| | | | |

ONE HUNDRED EDUCATIONAL AND NONPROFIT INSTITUTIONS (Excluding JPL) LISTED ACCORDING TO TOTAL AWARDS RECEIVED

FISCAL YEAR 2003 (N=Nonprofit Institution)

| <u>INSTITUTION</u> | <u>AWARDS</u> | | |
|---------------------------------------|---------------|-----------------|-----------|
| | (THO | <u>USANDS</u>) | (PERCENT) |
| 99. UNIVERSITY MISSOURI ROLLA | | 3,545 | .20 |
| 100. INSTITUTE TECHNOLOGY DEVELOPMENT | (N) | 3,500 | .19 |
| **OTHER | | 121,992 | 6.78 |

^{*}Includes other awards over \$25,000 and smaller procurements of \$25,000 or less.

VII. AWARDS THROUGH OTHER GOVERNMENT AGENCIES

During Fiscal Year 2003, \$601.1 million was awarded through other Government agencies. The following table shows the distribution of these awards by agency.

| AWARDS THROUGH OTHER GOVERNMENT AGENCIES FISCAL YEAR 2003 | | | | | |
|--|-------------------|----------------------|--|--|--|
| <u>AGENCY</u> | MILLIONS | <u>% OF</u> TOTAL | | | |
| TOTAL | \$ 601.1 | 100.0 | | | |
| OVER \$25,000 Air Force | \$ 560.2 120.4 | 93.2 20.0 | | | |
| Navy | 67.7 | 11.3 | | | |
| Energy Department | 107.8 | 17.9 | | | |
| Army | 50.5 | 8.4 | | | |
| Commerce Department | 23.6 | 3.9 | | | |
| National Science Foundation | 14.9 | 2.5 | | | |
| Interior Department | 17.5 | 2.9 | | | |
| Defense Department | 80.3 | 13.4 | | | |
| Other Government Agencies | 77.5 | 12.9 | | | |
| \$25,000 AND UNDER | \$ 40.9 | <u>6.8</u> | | | |

VIII. <u>U.S. GEOGRAPHICAL DISTRIBUTION OF AWARDS</u>

In Fiscal Year 2003, 50 states and the District of Columbia participated in NASA's direct awards over \$25,000. These larger awards were distributed among 12,119 contracts and went to 3,422 different organizations in 1,083 different cities. Of the 3,422 organizations, 2,613 are business firms located in 841 cities in 46 states and the District of Columbia; 809 are educational and nonprofit institutions located in 415 cities in 50 states and the District of Columbia (See Page 28). The distribution of awards is also shown by region (See Page 30).

The categorization of NASA procurements by state is based on the location where the items are to be produced or supplied from stock; where the services will be performed; or with respect to construction contracts, the construction site.

U.S. GEOGRAPHICAL DISTRIBUTION OF NASA PRIME CONTRACT AWARDS FISCAL YEAR 2003

| STATE | TOTAL (THOUSANDS) | BUSINESS (THOUSANDS) | EDUCATIONAL & NONPROFIT (THOUSANDS) |
|----------------|----------------------|-------------------------|---|
| | | | |
| TOTAL | \$11,201,501 | \$9,407,946 | \$1,793,555 |
| ALABAMA | 531,828 | 477,629 | 54,199 |
| ALASKA | 13,142 | 0 | 13,142 |
| ARIZONA | 84,368 | 65,738 | 18,630 |
| ARKANSAS | 1,674 | 0 | 1,674 |
| CALIFORNIA | 1,778,990 | 1,429,052 | 349,938 |
| COLORADO | 251,845 | 188,356 | 63,489 |
| CONNECTICUT | 110,978 | 101,780 | 9,198 |
| DELAWARE | 2,901 | 1,402 | 1,499 |
| DIST COLUMBIA | 96,111 | 55,998 | 40,113 |
| FLORIDA | 800,592 | 764,069 | 36,523 |
| GEORGIA | 31,443 | 8,341 | 23,102 |
| HAWAII | 18,593 | 722 | 17,871 |
| IDAHO | 3,949 | 397 | 3,552 |
| ILLINOIS | 18,643 | 4,214 | 14,429 |
| INDIANA | 30,704 | 24,818 | 5,886 |
| IOWA | 11,746 | 2,071 | 9,675 |
| KANSAS | 3,252 | 332 | 2,920 |
| KENTUCKY | 7,105 | 871 | 6,234 |
| LOUISIANA | 323,546 | 309,081 | 14,465 |
| MAINE | 1,979 | 0 | 1,979 |
| MARYLAND | 1,143,802 | 787,837 | 355,965 |
| MASSACHUSETTS | 193,778 | 52,456 | 141,322 |
| MICHIGAN | 17,328 | 4,028 | 13,300 |
| MINNESOTA | 13,267 | 6,949 | 6,318 |
| MISSISSIPPI | 140,727 | 119,275 | 21,452 |
| MISSOURI | 16,465 | 3,779 | 12,686 |
| MONTANA | 9,515 | 1,306 | 8,209 |
| NEBRASKA | 2,855 | 70 | 2,785 |
| NEVADA | 3,810 | 529 | 3,281 |
| NEW HAMPSHIRE | 25,948 | 10,523 | 15,425 |
| NEW JERSEY | 57,121 | 41,735 | 15,386 |
| NEW MEXICO | 81,711 | 57,566 | 24,145 |
| NEW YORK | 63,904 | 19,158 | 44,746 |
| NORTH CAROLINA | 28,982 | 17,318 | 11,664 |
| NORTH DAKOTA | 4,845 | 0 | 4,845 |
| OHIO | 243,072 | 192,269 | 50,803 |
| OKLAHOMA | 22,441 | 1,931 | 20,510 |
| OREGON | 10,968 | 3,269 | 7,699 |
| PENNSYLVANIA | 39,588 | 13,076 | 26,512 |
| RHODE ISLAND | 10,500 | 1,105 | 9,395 |
| SOUTH CAROLINA | 15,968 | 1,316 | 14,652 |
| SOUTH DAKOTA | 1,302 | 37 | 1,265 |
| TENNESSEE | 22,123 | 13,499 | 8,624 |
| TEXAS | 3,790,849 | 3,687,017 | 103,832 |
| UTAH | 423,636 | 397,062 | 26,574 |

| VERMONT | 1,612 | 701 | 911 |
|---------------|---------|---------|--------|
| VIRGINIA | 593,992 | 505,064 | 88,928 |
| WASHINGTON | 13,525 | 4,535 | 8,990 |
| WEST VIRGINIA | 61,295 | 19,820 | 41,475 |
| WISCONSIN | 21,856 | 9,621 | 12,235 |
| WYOMING | 1,327 | 224 | 1,103 |

NOTE: Excludes smaller procurements, generally those of \$25,000 or less; also excludes awards placed through other Government agencies, awards outside the U.S. and actions on JPL contracts.

U.S. GEOGRAPHICAL DISTRIBUTION OF NASA PRIME CONTRACT AWARDS Fiscal Year 2003

GRAND TOTAL 11,434,407

| Region & | | Region & | | |
|----------------|-----------|-----------------|-----------|--|
| State | Total | State | Total | |
| NEW ENGLAND | 343,572 | PLAINS | 53,732 | |
| Maine | 1,979 | North Dakota | 4,845 | |
| Vermont | 1,612 | South Dakota | 1,302 | |
| Rhode Island | 10,500 | Nebraska | 2,855 | |
| Massachusetts | 192,555 | Kansas | 3,252 | |
| Connecticut | 110,978 | Minnesota | 13,267 | |
| New Hampshire | 25,948 | Iowa | 11,746 | |
| • | | Missouri | 16,465 | |
| MIDEAST | 1,402,660 | | | |
| Maryland | 1,143,602 | SOUTHWEST | 3,979,159 | |
| New Jersey | 57,121 | Arizona | 84,368 | |
| New York | 63,534 | New Mexico | 81,568 | |
| Pennsylvania | 39,588 | Oklahoma | 22,441 | |
| Delaware | 2,790 | Texas | 3,790,782 | |
| Dist Columbia | 96,025 | | | |
| | | ROCKY MOUNTAIN | 690,272 | |
| SOUTHEAST | 2,558,748 | Colorado | 251,845 | |
| Alabama | 531,828 | Utah | 423,636 | |
| Arkansas | 1,674 | Idaho | 3,949 | |
| Florida | 800,065 | Montana | 9,515 | |
| Georgia | 31,443 | Wyoming | 1,327 | |
| Louisiana | 323,546 | | | |
| Mississippi | 140,727 | FAR WEST | 2,042,926 | |
| North Carolina | 28,982 | Washington | 13,525 | |
| Tennessee | 22,123 | California | 2,014,623 | |
| Virginia | 593,992 | Oregon | 10,968 | |
| West Virginia | 61,295 | Nevada | 3,810 | |
| Kentucky | 7,105 | | | |
| South Carolina | 15,968 | ALASKA & HAWAII | 31,735 | |
| | • | Alaska | 13,142 | |
| GREAT LAKES | 331,603 | Hawaii | 18,593 | |

IX. AWARDS PLACED OUTSIDE THE UNITED STATES*

During Fiscal Year 2003, NASA placed \$72.2 million in awards that are being performed outside the United States.

As indicated in the following tabulation, \$72.2 million represented NASA awards and \$957,000 constituted awards placed through other Government agencies. The awards are being performed in eighteen countries and three U.S. territories.

| Place of Performance | (Thousands) |
|---------------------------|-----------------|
| <u>Total</u> | \$72,249 |
| Direct NASA Awards | <u>\$71,292</u> |
| Australia | 12,566 |
| Canada | 29,180 |
| Chile | 318 |
| Denmark | 144 |
| France | 277 |
| Germany | 997 |
| Ireland | 32 |
| Italy | 11,335 |
| Japan | 139 |
| Netherlands | 45 |
| Norway | 59 |
| Peru | 155 |
| Puerto Rico | 4,675 |
| Russia | 534 |
| Spain | 10,036 |
| Sweden | 388 |
| United Kingdom | 412 |
| Awards Place Through | |
| Other Government Agencies | <u>\$957</u> |
| Guam | 697 |
| Puerto Rico | 147 |
| United Kingdom | 113 |
| - | |

^{*}Excludes smaller procurements, generally those of \$25,000 or less.

X. PROCUREMENT ACTIVITY BY INSTALLATION

Most of NASA's purchases and contracts are made by the procurement offices of its field installations. During Fiscal Year 2003, these offices accounted for 99 percent of the total procurement dollars.

| INSTALLATION | AWARD (MILLIONS) | PERCENT |
|-------------------------------|---------------------|--------------|
| INSTALLATION | (MILLIONS) | PERCENT |
| TOTAL | <u>\$13,273.7</u> | <u>100.0</u> |
| Johnson Space Center | 4,090.4 | 30.8 |
| Goddard Space Flight Center | 2,403.8 | 18.1 |
| Marshall Space Flight Center | 2,219.3 | 16.7 |
| NASA Management Office/JPL | 1,318.8 | 9.9 |
| Kennedy Space Center | 863.4 | 6.5 |
| Ames Research Center | 588.2 | 4.5 |
| Glenn Research Center | 567.8 | 4.3 |
| Langley Research Center | 525.4 | 4.0 |
| Headquarters | 344.9 | 2.6 |
| Stennis Space Center | 203.0 | 1.5 |
| Dryden Flight Research Center | 148.7 | 1.1 |

GLOSSARY

The data contained in this publication were compiled on the basis of the definitions given below:

- 1. <u>Sealed Bids</u> Procurement actions resulting from acceptance of bids made by contractors in response to invitations for bid.
- 2. <u>Award</u> See procurement action.

3. <u>Coverage</u>

- a. Summary data are provided in terms of obligations on all procurement actions (see item 8). The obligation data are obtained from the agency's fiscal records.
- b. Detailed data Information on procurements includes all contracts, grants, agreements and all other procurements over \$25,000. Wherever exclusions apply, a generalized footnote is provided, e.g., "excludes smaller procurements, generally those of \$25,000 or less".
- 4. <u>Intragovernmental</u> Procurement actions placed through other Government agencies; except orders placed under Federal Supply Schedule contracts and awards to small disadvantaged business through the Small Business Administration under Section 8(a) of the Small Business Act.
- 5. <u>Modifications</u> Any written alteration in the specifications, delivery point, contract period, price, quantity, or other contract requirement of an existing contract, whether accomplished by unilateral action in accordance with a contract clause or by mutual agreement of the parties to the contract. It includes (a) bilateral actions, such as supplemental agreements, and (b) unilateral actions, such as change orders, notices of termination, and notices of the exercise of an option.
- 6. <u>Competitive</u> Procurements where offers are solicited from more than one responsible offeror capable of satisfying the Government's requirements wholly or partially, and the award or awards were made on the basis of price, design, or technical competition.
- 7. Other Than Competitive Procurements where an offer was solicited and received from only one responsible offeror capable of satisfying the Government's requirements wholly or partially. (Includes contracts resulting from unsolicited proposals.)
- 8. <u>Procurement Action (Award)</u> Any contractual action to obtain supplies, services or construction that increases or decreases funds, including:

- a. Letter contracts or other preliminary notices of negotiated awards.
- b. Definitive contracts, including purchase orders.
- c. Orders under GSA Federal Supply Schedule contracts, basic ordering agreements, and against indefinite delivery type contracts.
- d. Intragovernmental orders.
- e. Grants.
- f. Cooperative and Space Act Agreements.
- g. Supplemental agreements, change orders, administrative changes and termination's to existing procurements.
- 9. <u>Small Business</u> For purposes of Government procurement, is a profit making concern, including its affiliates, which is independently owned and operated, is not dominant in its field and further qualifies under the size standards criteria of the Small Business Administration (SBA). These criteria are published under Title 13 of the Code of Federal Regulations, Section 121.3-8, and in the Federal Acquisition Regulation, Part 19, Subpart 19.1. For service industries, the size standard generally is based on average annual receipts over a three-year period, depending on the service to be procured. Generally, in the case of agricultural or manufactured products, the size standards are determined on the basis of number of employees. The applicable size standard is prescribed in each NASA solicitation.

APPENDIXES

DISTRIBUTION OF DIRECT NASA PROCUREMENTS

FISCAL YEARS 1961 - 1970

| ТҮРЕ | FY 1961 | FY 1962 | FY 1963 | FY 1964 | FY 1965 | FY 1966 | FY 1967 | FY 1968 | FY 1969 | FY 1970 |
|----------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | | | Net Value | of Awards (Milli | ions) | | | | |
| <u>Total</u> | <u>\$755.5</u> | <u>\$1,550.6</u> | <u>\$3,230.5</u> | <u>\$4,593.9</u> | <u>\$5,187.4</u> | <u>\$5,031.6</u> | <u>\$4,650.9</u> | <u>\$4,132.7</u> | <u>\$3,652.0</u> | <u>\$3,405.6</u> |
| Business Firms | 423.3 | 1,030.1 | 2,261.7 | 3,521.1 | 4,141.4 | 4,087.7 | 3,864.1 | 3,446.7 | 3,022.3 | 2,759.2 |
| Educational | | | 86.9 | 112.9 | 139.5 | 150.0 | 132.9 | 131.5 | 131.3 | 134.3 |
| Nonprofit | 24.5 | 50.2 | 15.3 | 29.1 | 25.3 | 27.7 | 39.6 | 33.6 | 32.3 | 33.0 |
| JPL | 86.0 | 148.5 | 230.2 | 226.2 | 247.2 | 230.3 | 222.2 | 207.2 | 156.3 | 179.8 |
| Government | 221.7 | 321.8 | 628.5 | 692.6 | 622.8 | 512.5 | 366.9 | 287.0 | 279.0 | 265.8 |
| Outside U.S. | * | * | 7.9 | 12.0 | 11.2 | 23.4 | 25.2 | 26.7 | 30.8 | 33.5 |
| | | | | Perce | nt of Total | | | | | |
| <u>Total</u> | 100 | <u>100</u> |
| Business Firms | 56 | 66 | 70 | 77 | 79 | 81 | 83 | 83 | 83 | 81 |
| Educational | | | 3 | 2 | 3 | 3 | 3 | 3 | 4 | 4 |
| Nonprofit | 3 | 3 | * * | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| JPL | 12 | 10 | 7 | 5 | 5 | 5 | 5 | 5 | 4 | 5 |
| Government | 29 | 21 | 20 | 15 | 12 | 10 | 8 | 7 | 7 | 8 |
| Outside U.S. | * | * | * * | * * | * * | * * | * * | 1 | 1 | 1 |

FISCAL YEARS 1971 - 1979

| ТҮРЕ | FY 1971 | FY 1972 | FY 1973 | FY 1974 | FY 1975 | FY 1976 | FY 197T | FY 1977 | FY 1978 | FY 1979 |
|----------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|------------------|------------------|
| | | | | Net Value | of Awards (Mill | ions) | | | | |
| <u>Total</u> | <u>\$2,858.2</u> | <u>\$2,737.8</u> | <u>\$2,673.4</u> | <u>\$2,713.6</u> | <u>\$2,866.4</u> | <u>\$3,204.6</u> | <u>\$829.8</u> | <u>\$3,532.3</u> | <u>\$3,659.6</u> | <u>\$4,211.8</u> |
| Business Firms | 2,279.5 | 2,143.3 | 2,063.8 | 2,118.6 | 2,255.0 | 2,536.1 | 663.2 | 2,838.1 | 2,953.8 | 3,416.4 |
| Educational | 133.9 | 118.8 | 111.7 | 97.8 | 111.4 | 123.0 | 27.7 | 125.5 | 137.2 | 147.2 |
| Nonprofit | 29.3 | 28.0 | 26.4 | 39.3 | 33.0 | 32.0 | 7.6 | 32.0 | 42.8 | 50.8 |
| JPL | 173.3 | 210.8 | 202.3 | 215.2 | 234.5 | 263.7 | 63.6 | 289.0 | 283.8 | 338.6 |
| Government | 212.5 | 207.8 | 235.2 | 208.6 | 198.3 | 222.4 | 63.9 | 223.2 | 216.0 | 221.4 |
| Outside U.S. | 29.7 | 29.1 | 34.0 | 34.1 | 34.2 | 27.4 | 3.8 | 24.5 | 26.0 | 37.4 |
| | | | | Perce | ent of Total | | | | | |
| <u>Total</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> |
| Business Firms | 80 | 78 | 77 | 78 | 79 | 79 | 80 | 80 | 81 | 81 |
| Educational | 5 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 |
| Nonprofit | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| JPL | 6 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| Government | 7 | 8 | 9 | 8 | 7 | 7 | 8 | 6 | 5 | 5 |
| Outside U.S. | 1 | 1 | 1 | 1 | 1 | 1 | * | 1 | 1 | 1 |

^{*} Less than 0.5 percent.

FISCAL YEARS 1980 - 1989

| TYPE | FY 1980 | FY 1981 | FY 1982 | FY 1983 | FY 1984 | FY 1985 | FY 1986 | FY 1987 | FY 1988 | FY 1989 |
|----------------|------------------|------------------|------------------|------------------|------------------|------------|------------------|------------------|------------------|-------------------|
| | | | | Net Valu | ue of Awards (N | Millions) | | | | |
| <u>Total</u> | <u>\$4,842.6</u> | <u>\$5,408.3</u> | <u>\$5,883.7</u> | <u>\$6,796.8</u> | <u>\$7,354.1</u> | \$8,298.0 | <u>\$8,179.7</u> | <u>\$8,609.8</u> | <u>\$9,545.1</u> | <u>\$10,876.4</u> |
| Business Firms | 3,868.3 | 4,272.8 | 4,805.6 | 5,586.0 | 5,967.4 | 6,652.9 | 6,356.0 | 6,540.5 | 7,274.9 | 8,567.6 |
| Educational | 177.0 | 192.5 | 187.0 | 211.3 | 222.6 | 256.9 | 276.6 | 315.4 | 370.3 | 464.2 |
| Nonprofit | 82.2 | 155.1 | 108.8 | 102.5 | 98.6 | 103.1 | 119.0 | 119.1 | 129.5 | 180.0 |
| JPL | 397.2 | 410.8 | 426.3 | 454.9 | 533.1 | 724.6 | 891.3 | 1,005.6 | 979.9 | 1,058.1 |
| Government | 271.8 | 321.9 | 308.1 | 394.2 | 494.3 | 525.1 | 489.7 | 594.9 | 734.6 | 543.2 |
| Outside U.S. | 46.1 | 55.2 | 47.9 | 47.9 | 38.1 | 35.4 | 47.1 | 34.3 | 55.9 | 63.3 |
| | | | | Perc | ent of Total | | | | | |
| <u>Total</u> | 100 | 100 | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> |
| Business Firms | 80 | 79 | 82 | 82 | 81 | 80 | 78 | 76 | 76 | 79 |
| Educational | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 |
| Nonprofit | 2 | 3 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 2 |
| JPL | 8 | 8 | 7 | 7 | 7 | 9 | 11 | 12 | 10 | 10 |
| Government | 6 | 6 | 5 | 6 | 7 | 6 | 6 | 7 | 8 | 5 |
| Outside U.S. | 1 | 1 | 1 | 1 | 1 | 1 | 1 | * | 1 | * |

^{*} Less than 0.5 percent.

FISCAL YEARS 1990 - 1999

| ТҮРЕ | FY 1990 | FY 1991 | FY 1992 | FY 1993 | FY 1994 | FY 1995 | FY 1996 | FY 1997 | FY 1998 | FY 1999 |
|----------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | Net Value | of Awards (Mill | ions) | | | | |
| Total | <u>\$12,565.2</u> | <u>\$13,159.0</u> | <u>\$13,478.2</u> | <u>\$13,160.4</u> | <u>\$12,913.1</u> | <u>\$13,341.4</u> | <u>\$12,699.2</u> | <u>\$12,789.5</u> | <u>\$12,561.2</u> | <u>\$12,674.6</u> |
| Business Firms | 10,071.5 | 10,417.3 | 10,716.7 | 10,497.9 | 9,965.7 | 10,311.5 | 9,800.8 | 9,817.2 | 9,550.5 | 9,386.5 |
| Educational | 513.6 | 592.0 | 659.3 | 707.8 | 730.9 | 814.4 | 745.7 | 807.7 | 898.1 | 1,019.0 |
| Nonprofit | 200.6 | 244.0 | 297.8 | 336.6 | 311.0 | 311.1 | 287.9 | 383.4 | 406.3 | 431.2 |
| JPL | 1,106.8 | 1,139.6 | 1,229.6 | 1,029.8 | 1,093.4 | 1,135.0 | 1,188.3 | 1,126.2 | 1,171.3 | 1,294.6 |
| Government | 610.4 | 693.4 | 498.6 | 508.4 | 642.6 | 562.7 | 484.7 | 464.3 | 407.7 | 389.6 |
| Outside U.S. | 62.3 | 72.7 | 76.2 | 79.9 | 169.5 | 206.7 | 191.8 | 190.7 | 127.3 | 153.7 |
| | | | | Perce | nt of Total | | | | | |
| <u>Total</u> | 100 | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> |
| Business Firms | 80 | 79 | 79 | 80 | 77 | 77 | 77 | 77 | 76 | 74 |
| Educational | 4 | 4 | 5 | 5 | 6 | 6 | 6 | 6 | 7 | 8 |
| Nonprofit | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 3 | 3 | 4 |
| JPL | 9 | 9 | 9 | 8 | 9 | 9 | 9 | 9 | 9 | 10 |
| Government | 5 | 5 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 3 |
| Outside U.S. | * | 1 | 1 | * | 1 | 2 | 2 | 1 | 1 | 1 |

^{*} Less than 0.5 percent.

FISCAL YEARS 2000 - 2003

| ТҮРЕ | FY 2000 | FY 2001 | FY 2002 | FY 2003 |
|----------------|-------------------|-------------------|-------------------|-------------------|
| | | | | |
| <u>Total</u> | <u>\$12,504.7</u> | <u>\$12,748.1</u> | <u>\$13,302.5</u> | <u>\$13,273.7</u> |
| Business Firms | 9,272.8 | 9,209.7 | 9,568.9 | 9,510.4 |
| Educational | 995.1 | 1,083.9 | 1,194.0 | 1,224.6 |
| Nonprofit | 465.8 | 523.4 | 582.5 | 575.5 |
| JPL | 1,291.3 | 1,451.7 | 1,404.1 | 1,290.4 |
| Government | 382.4 | 382.0 | 486.1 | 601.1 |
| Outside U.S. | 97.3 | 97.4 | 66.9 | 71.6 |
| | | | | |
| Total | <u>100</u> | <u>100</u> | 100 | <u>100</u> |
| Business Firms | 74 | 72 | 72 | 69 |
| Educational | 8 | 9 | 9 | 13 |
| Nonprofit | 4 | 4 | 4 | 5 |
| JPL | 10 | 11 | 11 | 8 |
| Government | 3 | 3 | 3 | 5 |
| Outside U.S. | 1 | 1 | 1 | 0 |

^{*} Less than 0.5 percent.

COMPETITION IN NASA AWARDS TO BUSINESS FIRMS

FISCAL YEARS 1961 - 1970

| TYPE OF ACTION | FY 1961 | FY 1962 | FY 1963 | FY 1964 | FY 1965 | FY 1966 | FY 1967 | FY 1968 | FY 1969 | FY 1970 |
|--|----------------|-------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------|------------------|
| | | | | Net Value | of Awards (Mill | ione) | | | | |
| | | | | rect value | Awards (Willi | lons) | | | | |
| Total Business | <u>\$423.3</u> | \$1,030.1 | <u>\$2,261.7</u> | <u>\$3,521.1</u> | <u>\$4,141.4</u> | <u>\$4,087.7</u> | <u>\$3,864.1</u> | <u>\$3,446.7</u> | \$3,022.3 | <u>\$2,759.2</u> |
| New Awards* | * * | 322.6 | 758.6 | 685.4 | 629.2 | 536.4 | 694.7 | 483.7 | 496.5 | 619.7 |
| Modifications | * * | 707.5 | 1,503.1 | 2,835.7 | 3,512.2 | 3,551.3 | 3,169.4 | 2,963.0 | 2,525.8 | 2,139.5 |
| Competitive | <u>276.8</u> | <u>565.8</u> | 1,302.0 | <u>2,119.5</u> | <u>2,630.1</u> | <u>2,692.5</u> | 2,698.4 | <u>2,185.1</u> | 1,632.7 | <u>1,628.7</u> |
| New Awards* | * * | 167.1 | 427.1 | 375.9 | 334.5 | 304.2 | 325.2 | 271.9 | 186.7 | 277.5 |
| Modifications | * * | 398.7 | 874.9 | 1,743.6 | 2,295.6 | 2,388.3 | 2,373.2 | 1,913.2 | 1,446.0 | 1,351.2 |
| Noncompetitive | 146.5 | 464.3 | 959.7 | <u>1,401.6</u> | <u>1,511.3</u> | <u>1,395.2</u> | 1,165.7 | 1,261.6 | 1,389.6 | <u>1,130.5</u> |
| New Awards* | * * | 155.5 | 331.5 | 309.5 | 294.7 | 232.2 | 369.5 | 211.8 | 309.8 | 342.2 |
| Modifications | * * | 308.8 | 628.2 | 1,092.1 | 1,216.6 | 1,163.0 | 796.2 | 1,049.8 | 1,079.8 | 788.3 |
| | | | | _ | | | | | | |
| | | | | Perce | nt of Total | | | | | |
| Total Business | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | 100 | <u>100</u> | 100 |
| New Awards* | * * | 31 | 34 | 20 | 15 | 13 | 18 | 14 | 16 | 22 |
| Modifications | * * | 69 | 66 | 80 | 85 | 87 | 82 | 86 | 84 | 78 |
| Competitive | <u>65</u> | <u>55</u> | <u>58</u> | <u>60</u> | <u>63</u> | <u>66</u> | <u>70</u> | <u>63</u> | <u>54</u> | <u>59</u> |
| New Awards* | * * | 16 | 19 | 11 | 8 | 7 | 8 | 8 | 6 | 10 |
| Modifications | * * | 39 | 39 | 49 | 55 | 59 | 62 | 55 | 48 | 49 |
| Noncompetitive | <u>35</u> | <u>45</u> | <u>42</u> | <u>40</u> | <u>37</u> | <u>34</u> | <u>30</u> | <u>37</u> | <u>46</u> | <u>41</u> |
| New Awards* | * * | 15 | 15 | 9 | 7 | 6 | 10 | 6 | 10 | 12 |
| Modifications | * * | 30 | 27 | 31 | 30 | 28 | 20 | 31 | 36 | 29 |
| * Data on new contr * * Data not compiled | | ed to contracts o | of \$10,000 and or | ver. | | | | | | |

COMPETITION IN NASA AWARDS TO BUSINESS FIRMS (Cont'd)

FISCAL YEARS 1971 - 1979

| TYPE OF ACTION | FY 1971 | FY 1972 | FY 1973 | FY 1974 | FY 1975 | FY 1976 | FY 197T | FY 1977 | FY 1978 | FY 1979 |
|------------------------|------------------|-------------------|----------------------|------------|---------------------|----------------|----------------|------------|----------------|------------------|
| | | | | Net Value | of Awards (Mill | ions) | | | | |
| | | | | 1vet value | | 10113) | | | | |
| Total Business | <u>\$2,279.5</u> | \$2,143.3 | <u>\$2,063.8</u> | \$2,118.6 | \$2,255.0 | \$2,536.1 | <u>\$663.2</u> | \$2,838.1 | \$2,953.8 | <u>\$3,416.4</u> |
| New Awards* | 563.0 | 462.5 | 489.5 | 552.4 | 452.0 | 486.3 | 76.4 | 552.5 | 633.1 | 516.6 |
| Modifications | 1,716.5 | 1,680.8 | 1,574.3 | 1,566.2 | 1,803.0 | 2,049.8 | 586.8 | 2,285.6 | 2,320.7 | 2,899.8 |
| Competitive | <u>1,331.8</u> | <u>1,311.8</u> | <u>1,275.6</u> | 1,394.9 | <u>1,554.6</u> | <u>1,879.5</u> | <u>490.9</u> | 2,060.4 | <u>2,111.5</u> | <u>2,541.1</u> |
| New Awards* | 306.6 | 257.0 | 308.1 | 279.5 | 223.9 | 291.3 | 46.8 | 301.7 | 362.1 | 304.0 |
| Modifications | 1,025.2 | 1,054.8 | 967.5 | 1,115.4 | 1,330.7 | 1,588.2 | 444.1 | 1,758.7 | 1,749.4 | 2,237.1 |
| Noncompetitive | 947.7 | 831.5 | 788.2 | 723.7 | 700.4 | 656.6 | 172.3 | 777.7 | 842.3 | 875.3 |
| New Awards* | 256.4 | 205.5 | 181.4 | 272.9 | 228.1 | 195.0 | 29.6 | 250.8 | 271.0 | 212.6 |
| Modifications | 691.3 | 626.0 | 606.8 | 450.8 | 472.3 | 461.6 | 142.7 | 526.9 | 571.3 | 662.7 |
| | | | | | | | | | | |
| | | | | Perce | nt of Total | | | | | |
| Total Business | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> | 100 | <u>100</u> | <u>100</u> | <u>100</u> | <u>100</u> |
| New Awards* | 24 | 22 | 24 | 26 | 20 | 19 | 11 | 20 | 22 | 15 |
| Modifications | 76 | 78 | 76 | 74 | 80 | 81 | 89 | 80 | 78 | 85 |
| Competitive | <u>58</u> | <u>61</u> | <u>62</u> | <u>66</u> | <u>69</u> | <u>74</u> | <u>74</u> | <u>73</u> | <u>72</u> | <u>74</u> |
| New Awards* | 13 | 12 | 15 | 13 | 10 | 11 | 7 | 11 | 13 | 9 |
| Modifications | 45 | 49 | 47 | 53 | 59 | 63 | 67 | 62 | 59 | 65 |
| Noncompetitive | <u>42</u> | <u>39</u> | <u>38</u> | <u>34</u> | <u>31</u> | <u>26</u> | <u>26</u> | <u>27</u> | <u>28</u> | <u>26</u> |
| New Awards* | 11 | 10 | 9 | 13 | 10 | 8 | 4 | 9 | 9 | 6 |
| Modifications | 31 | 29 | 29 | 21 | 21 | 18 | 22 | 18 | 19 | 20 |
| * Data on new contract | ts are restricte | d to contracts of | \$10,000 and ove | er. | | | | | | |
| | | | | | | | | | | |

COMPETITION IN NASA AWARDS TO BUSINESS FIRMS (Cont'd)

FISCAL YEARS 1980 - 1985**

| Net Value of Awards (Millions) | TYPE OF ACTION | FY 1980 | FY 1981 | FY 1982 | FY 1983 | FY 1984 | FY 1985 | | |
|---|-------------------------|---------------------------------------|--------------------|------------------|--------------|----------------------|-----------|--|--|
| Total Business** S3.820.4 S4.208.2 S4.724.5 S5.501.2 S5.859.3 S6.525.9 New Awards* 634.3 479.3 717.6 761.0 716.6 775.9 Modifications 3,186.1 3,728.9 4,006.9 4,740.2 5,142.7 5,750.0 Competitive 2.858.1 3,127.7 3,436.5 3,845.3 4,286.6 5.030.2 New Awards* 382.5 257.8 351.9 446.2 426.0 533.5 Modifications 2,475.6 2,869.9 3,084.6 3,399.1 3,860.6 4,496.7 Other Than Competitive 962.3 1,080.5 1,288.0 1,655.9 1,572.7 1,495.7 New Awards* 251.8 221.5 365.7 314.8 290.6 242.4 Modifications 710.5 859.0 922.3 1,341.1 1,282.1 1,253.3 Percent of Total Total Business 100 100 100 100 100 100 New Awards* 17 11 15 14 12 12 Modifications 83 89 85 86 88 88 Competitive 75 74 72 70 73 77 New Awards* 10 6 7 8 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive 25 26 28 30 27 23 New Awards* 10 6 7 8 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive 25 26 28 30 27 23 New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | | | | | Net Value | of Awards (Milli | ions) | | |
| New Awards* | | | | | 1 (or y arao | | .01.0) | | |
| Modifications 3,186.1 3,728.9 4,006.9 4,740.2 5,142.7 5,750.0 Competitive New Awards* 2,858.1 3,127.7 3,436.5 3,845.3 4,286.6 5,030.2 New Awards* 382.5 257.8 351.9 446.2 426.0 533.5 Modifications 2,475.6 2,869.9 3,084.6 3,399.1 3,860.6 4,496.7 Other Than Competitive New Awards* 962.3 1,080.5 1,288.0 1,655.9 1,572.7 1,495.7 New Awards* 710.5 859.0 922.3 1,341.1 1,282.1 1,253.3 Percent of Total Total Business 100 100 100 100 100 New Awards* 17 11 15 14 12 12 Modifications 83 89 85 86 88 88 Competitive New Awards* 10 6 7 8 7 8 Modifications 65 68 65 | Total Business** | \$3,820.4 | \$4,208.2 | <u>\$4,724.5</u> | \$5,501.2 | <u>\$5,859.3</u> | \$6,525.9 | | |
| Competitive New Awards* 3,127.7 3,436.5 3,845.3 4,286.6 5,030.2 New Awards* 382.5 2,57.8 351.9 446.2 426.0 533.5 Modifications 2,475.6 2,869.9 3,084.6 3,399.1 3,800.6 4,496.7 Other Than Competitive New Awards* 251.8 221.5 365.7 314.8 290.6 242.4 Modifications 710.5 859.0 922.3 1,341.1 1,282.1 1,253.3 Percent of Total Total Business 100 100 100 100 100 New Awards* 17 11 15 14 12 12 Modifications 83 89 85 86 88 88 Competitive 75 74 72 70 73 77 New Awards* 10 6 7 8 7 8 Modifications 65 68 65 62 66 69 <td>New Awards*</td> <td>634.3</td> <td>479.3</td> <td>717.6</td> <td>761.0</td> <td>716.6</td> <td>775.9</td> <td></td> <td></td> | New Awards* | 634.3 | 479.3 | 717.6 | 761.0 | 716.6 | 775.9 | | |
| New Awards* 382.5 257.8 351.9 446.2 426.0 533.5 4,496.7 | Modifications | 3,186.1 | 3,728.9 | 4,006.9 | 4,740.2 | 5,142.7 | 5,750.0 | | |
| New Awards* 382.5 257.8 351.9 446.2 426.0 533.5 4,496.7 | Commetitions | 2 050 1 | 2 127 7 | 2.426.5 | 2 045 2 | 4.296.6 | 5 020 2 | | |
| Modifications 2,475.6 2,869.9 3,084.6 3,399.1 3,860.6 4,496.7 Other Than Competitive New Awards* 962.3 1,080.5 1,288.0 1,655.9 1,572.7 1,495.7 New Awards* 251.8 221.5 365.7 314.8 290.6 242.4 Modifications 710.5 859.0 922.3 1,341.1 1,282.1 1,253.3 Percent of Total Modifications 100 100 100 100 100 New Awards* 17 11 15 14 12 12 Modifications 83 89 85 86 88 88 Competitive 75 74 72 70 73 77 New Awards* 10 6 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 7 5 8 6 5 4 | | | | | | | | | |
| Other Than Competitive New Awards* 962.3 1.080.5 221.5 365.7 314.8 290.6 242.4 1,282.1 1,253.3 1.655.9 292.6 242.4 1,282.1 1,253.3 Modifications 710.5 859.0 922.3 1,341.1 1,282.1 1,253.3 1,282.1 1,253.3 Percent of Total Total Business New Awards* 17 | | | | | | | | | |
| New Awards* 251.8 221.5 365.7 314.8 290.6 242.4 1,253.3 | Modifications | 2,473.0 | 2,869.9 | 3,084.0 | 3,399.1 | 3,800.0 | 4,490.7 | | |
| New Awards* 251.8 221.5 365.7 314.8 290.6 242.4 1,253.3 | Other Than Competitive | 962.3 | 1.080.5 | 1.288.0 | 1.655.9 | 1.572.7 | 1.495.7 | | |
| Modifications 710.5 859.0 922.3 1,341.1 1,282.1 1,253.3 Total Business 100 100 100 100 100 100 New Awards* 17 11 15 14 12 12 Modifications 83 89 85 86 88 88 Competitive New Awards* 10 6 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | | | | | | | | | |
| Percent of Total Percent of Total Percent of Total | | | | | | | | | |
| Total Business 100 120 | | | | | 9 - | , | , | | |
| Total Business 100 120 | | | | | | | | | |
| New Awards* 17 11 15 14 12 12 Modifications 83 89 85 86 88 88 Competitive 75 74 72 70 73 77 New Awards* 10 6 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | | | | | Perce | ent of Total | | | |
| New Awards* 17 11 15 14 12 12 Modifications 83 89 85 86 88 88 Competitive 75 74 72 70 73 77 New Awards* 10 6 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | Total Pusinoss | 100 | 100 | 100 | 100 | 100 | 100 | | |
| Modifications 83 89 85 86 88 88 Competitive New Awards* 75 74 72 70 73 77 New Awards* 10 6 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | | | | | 100 | | 12 | | |
| Competitive 75 74 72 70 73 77 New Awards* 10 6 7 8 7 8 Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 25 26 28 30 27 23 New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. * 19 19 | | | | | | | | | |
| Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 25 26 28 30 27 23 New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | Wodiffeations | 03 | 0) | 03 | 00 | 00 | 00 | | |
| Modifications 65 68 65 62 66 69 Other Than Competitive New Awards* 25 26 28 30 27 23 New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | Competitive | <u>75</u> | <u>74</u> | <u>72</u> | <u>70</u> | <u>73</u> | <u>77</u> | | |
| Other Than Competitive New Awards* 25 26 28 30 27 23 New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. 10,000 and over. 10,000 and over. | New Awards* | | | 7 | 8 | 7 | 8 | | |
| New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | Modifications | 65 | 68 | 65 | 62 | 66 | 69 | | |
| New Awards* 7 5 8 6 5 4 Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | Other Then Competition | 25 | 26 | 20 | 20 | 27 | 22 | | |
| Modifications 18 21 20 24 22 19 * Data on new contracts are restricted to contracts of \$10,000 and over. | | | | | | | | | |
| * Data on new contracts are restricted to contracts of \$10,000 and over. | | · · · · · · · · · · · · · · · · · · · | _ | | | - | | | |
| | iviounications | 18 | 21 | 20 | 24 | 22 | 19 | | |
| | * Data on new contracts | are restricted | to contracts of \$ | 10,000 and over | | | | | |
| | | | | | | | | | |

COMPETITION IN NASA AWARDS

FISCAL YEARS 1986 - 1995

| TYPE OF ACTION | FY 1986 | FY 1987 | FY 1988 | FY 1989 | FY 1990 | FY 1991 | FY 1992 | FY 1993 | FY 1994 | FY 1995 |
|-----------------|------------------|------------------|------------------|------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | Net Value o | of Awards (Millio | ons) | | | | |
| | | | | - 100 1 00000 | | | | | | |
| Total Available | <u>\$7,310.3</u> | <u>\$6,575.3</u> | <u>\$7,350.4</u> | <u>\$8,705.5</u> | \$10,202.3 | <u>\$10,562.7</u> | <u>\$10,877.3</u> | <u>\$10,649.1</u> | <u>\$10,138.4</u> | <u>\$10,525.6</u> |
| Competed | 4,950.1 | 5,031.7 | 5,890.3 | 6,995.8 | <u>8,318.4</u> | <u>8,169.8</u> | <u>8,660.9</u> | <u>8,635.6</u> | 7,202.3 | <u>6,944.6</u> |
| New Awards | 772.5 | 827.3 | 1,091.0 | 891.7 | 1,059.6 | 679.5 | 699.1 | 766.7 | 1,155.9 | 874.2 |
| Modifications | 4,177.6 | 4,204.4 | 4,799.3 | 6,104.1 | 7,258.8 | 7,490.3 | 7,961.8 | 7,868.9 | 6,046.4 | 6,070.4 |
| Not Competed | 2,143.1 | 1,445.7 | 1,279.4 | 1,376.3 | <u>1,338.5</u> | <u>782.8</u> | <u>780.2</u> | 699.0 | <u>1,790.2</u> | <u>2,532.2</u> |
| New Awards | 289.4 | 404.5 | 193.0 | 214.7 | 244.5 | 123.6 | 161.8 | 241.4 | 1,267.9 | 456.5 |
| Modifications | 1,853.7 | 1,041.2 | 1,086.4 | 1,161.6 | 1,094.0 | 659.2 | 618.4 | 457.6 | 522.3 | 2,075.7 |
| Follow-On | <u>217.1</u> | <u>97.9</u> | 180.7 | <u>333.4</u> | <u>545.4</u> | <u>1,610.1</u> | <u>1,436.2</u> | <u>1,314.5</u> | <u>1,145.9</u> | <u>1,048.8</u> |
| New Awards | 15.1 | 0.5 | 160.1 | 1.2 | 138.4 | 595.5 | 6.8 | 0.5 | 9.9 | 106.5 |
| Modifications | 202.0 | 97.4 | 20.6 | 332.2 | 407.0 | 1,014.6 | 1,429.4 | 1,314.0 | 1,136.0 | 942.3 |
| | | | | | | | | | | |
| | | | | Perce | nt of Total | | | | | |
| Total Available | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Competed | <u>67.7</u> | <u>76.5</u> | 80.1 | 80.4 | 81.5 | 77.3 | <u>79.6</u> | 81.1 | 71.0 | <u>66.0</u> |
| New Awards | 10.6 | 12.6 | 14.8 | 10.3 | 10.4 | 6.4 | 6.4 | 7.2 | 11.4 | 8.3 |
| Modifications | 57.1 | 63.9 | 65.3 | 70.1 | 71.1 | 70.9 | 73.2 | 73.9 | 59.6 | 57.7 |
| Not Competed | <u>29.3</u> | <u>22.0</u> | <u>17.4</u> | <u>15.8</u> | <u>13.1</u> | <u>7.4</u> | <u>7.2</u> | <u>6.6</u> | <u>17.7</u> | <u>24.0</u> |
| New Awards | 3.9 | 6.2 | 2.6 | 2.5 | 2.4 | 1.2 | 1.5 | 2.3 | 12.5 | 4.3 |
| Modifications | 25.4 | 15.8 | 14.8 | 13.3 | 10.7 | 6.2 | 5.7 | 4.3 | 5.2 | 19.7 |
| Follow-On | 3.0 | <u>1.5</u> | <u>2.5</u> | <u>3.8</u> | <u>5.4</u> | <u>15.3</u> | 13.2 | 12.3 | <u>11.3</u> | <u>10.0</u> |
| New Awards | 0.2 | * | 2.2 | * | 1.4 | 5.7 | 0.1 | * | 0.1 | 1.0 |
| Modifications | 2.8 | 1.5 | 0.3 | 3.8 | 4.0 | 9.6 | 13.1 | 12.3 | 11.2 | 9.0 |

^{*} Less than .05 percent.

COMPETITION IN NASA AWARDS

FISCAL YEARS 1996 - 2003

| TYPE OF ACTION | FY 1996 | FY 1997 | FY 1998 | FY 1999 | FY 2000 | FY 2001 | FY 2002 | FY 2003 | |
|-----------------|----------------|----------------|----------------|----------------|------------------|---------------------------------------|----------------|-------------|--|
| | | | | Net Value o | f Awards (Millic | ons) | | | |
| | | | | 1 vec varae o | | 11.5) | | | |
| Total Available | \$10,064.4 | \$10,004.8 | \$9,696.2 | \$9,635.0 | \$9,626.9 | \$9,690.6 | \$10,124.5 | \$10,393.3 | |
| | | | | | | · · · · · · · · · · · · · · · · · · · | | | |
| Competed | <u>6,486.7</u> | <u>5,399.4</u> | <u>5,255.3</u> | <u>5,459.6</u> | <u>5,384.4</u> | 5,743.9 | <u>5,763.5</u> | 5,979.0 | |
| New Awards | 951.1 | 750.2 | 792.6 | 803.4 | 1,065.2 | 1,041.6 | 752.1 | 861.5 | |
| Modifications | 5,535.6 | 4,649.2 | 4,462.7 | 4,656.2 | 4,319.2 | 4,702.3 | 5,011.4 | 5,117.5 | |
| Not Competed | 2,661.2 | 3,816.1 | 3,643.1 | 3,325.3 | <u>3,512.4</u> | 3,482.7 | <u>3,858.8</u> | 3,857.6 | |
| New Awards | 283.5 | 177.8 | 182.5 | 128.2 | 312.1 | 140.4 | 387.3 | 405.8 | |
| Modifications | 2,377.7 | 3,638.3 | 3,460.6 | 3,197.1 | 3,200.3 | 3,342.3 | 3,471.5 | 3,451.8 | |
| | | ,,,,,,,,,, | -, | -,, | 2,2000 | -,- :-:- | ,,,,,,,, | ,,,,,,,,, | |
| Follow-On | 916.4 | 789.3 | <u>797.8</u> | 850.1 | 730.1 | 464.0 | <u>502.2</u> | 556.7 | |
| New Awards | 0.5 | 12.3 | 65.0 | 208.1 | 299.8 | 6.4 | 1.9 | 81.1 | |
| Modifications | 915.9 | 777.0 | 732.8 | 642.0 | 430.3 | 457.6 | 500.3 | 475.6 | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | Perce | nt of Total | | | | |
| Total Available | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | |
| | | | | | | | | | |
| Competed | <u>64.5</u> | <u>54.0</u> | <u>54.2</u> | <u>56.7</u> | <u>56.0</u> | <u>59.3</u> | <u>56.9</u> | <u>57.5</u> | |
| New Awards | 9.5 | 7.5 | 8.2 | 8.4 | 11.1 | 10.8 | 7.4 | 8.3 | |
| Modifications | 55.0 | 46.5 | 46.0 | 48.3 | 44.9 | 48.5 | 49.5 | 49.2 | |
| Not Competed | 26.4 | <u>38.1</u> | <u>37.6</u> | <u>34.5</u> | <u>36.5</u> | 35.9 | <u>38.1</u> | 37.1 | |
| New Awards | 2.8 | 1.7 | 1.9 | 1.3 | 3.3 | 33.9 1.4 | 3.8 | 3.9 | |
| Modifications | 23.6 | 36.4 | 35.7 | 33.2 | 33.2 | 34.5 | 34.3 | 33.2 | |
| | 25.5 | 30.1 | 35.7 | 55.2 | 55.2 | 31.3 | 3 1.3 |] 33.2 | |
| Follow-On | <u>9.1</u> | <u>7.9</u> | 8.2 | 8.8 | <u>7.5</u> | <u>4.8</u> | <u>5.0</u> | <u>5.4</u> | |
| New Awards | 0.0 | 0.1 | 0.7 | 2.1 | 3.1 | 0.1 | 0.1 | 0.8 | |
| Modifications | 9.1 | 7.8 | 7.5 | 6.7 | 4.4 | 4.7 | 4.9 | 4.6 | |

^{*} Less than .05 percent.

SMALL BUSINESS PARTICIPATION IN NASA PROCUREMENTS

FISCAL YEARS 1961 - 1990 (Millions of Dollars)

| | EW 1061 | EV 1072 | EV 1072 | EW 1064 | EW 1065 | EV 1066 | EV 1077 | EV 1060 | EV 1060 | EV 1070 |
|----------------|------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| | FY 1961 | FY 1962 | FY 1963 | FY 1964 | FY 1965 | FY 1966 | FY 1967 | FY 1968 | FY 1969 | FY 1970 |
| TOTAL BUSINESS | <u>\$423.3</u> * | <u>\$1,030.1</u> * | \$2,261.7 | <u>\$3,521.1</u> | <u>\$4,141.4</u> | <u>\$4,087.7</u> | <u>\$3,864.1</u> | <u>\$3,446.1</u> | \$3,022.3 | \$2,759.2 |
| | | | | | | | | | | |
| SMALL BUSINESS | <u>63.5</u> | <u>123.6</u> | <u>191.3</u> | <u>240.3</u> | <u>286.3</u> | <u>255.9</u> | <u>216.9</u> | <u>189.6</u> | <u>162.8</u> | <u>161.2</u> |
| % OF TOTAL | 15.0 | 12.0 | 8.5 | 6.8 | 6.9 | 6.3 | 5.6 | 5.5 | 5.4 | 5.8 |
| SET-ASIDES | <u>6.0</u> | 14.0 | <u>26.0</u> | <u>39.5</u> | <u>67.4</u> | <u>50.6</u> | <u>45.7</u> | 34.0 | 31.4 | <u>35.7</u> |
| % OF TOTAL | 1.4 | 1.3 | 1.1 | 1.1 | 1.6 | 1.2 | 1.2 | 1.0 | 1.0 | 1.3 |
| % OF SMALL | 9.4 | 11.3 | 13.6 | 16.4 | 23.5 | 19.8 | 21.1 | 17.9 | 19.3 | 22.1 |
| | FY 1971 | FY 1972 | FY 1973 | FY 1974 | FY 1975 | FY 1976 | FY 1977 | FY 1978 | FY 1979 | FY 1980 |
| TOTAL BUSINESS | <u>\$2,279.5</u> | <u>\$2,143.3</u> | \$2,063.8 | <u>\$2,118.6</u> | \$2,255.0 | <u>\$2,536.1</u> | <u>\$2,838.1</u> | <u>\$2,953.8</u> | <u>\$3,416.4</u> | \$3,868.3 |
| SMALL BUSINESS | 178.1 | 160.9 | <u>155.3</u> | <u>181.2</u> | 216.0 | 218.3 | <u>255.0</u> | 281.5 | 325.4 | 384.6 |
| % OF TOTAL | 7.8 | 7.5 | 7.5 | 8.6 | 9.6 | 8.6 | 9.0 | 9.5 | 9.5 | 9.9 |
| SET-ASIDES | 41.1 | <u>45.1</u> | <u>47.3</u> | <u>61.5</u> | <u>62.6</u> | 66.8 | <u>83.7</u> | 92.5 | <u>99.4</u> | <u>175.2</u> |
| % OF TOTAL | 1.9 | 2.1 | 2.3 | 3.0 | 2.8 | 2.6 | 3.0 | 3.1 | 3.0 | 4.5 |
| % OF SMALL | 23.1 | 28.0 | 30.5 | 33.9 | 29.0 | 30.6 | 32.8 | 32.9 | 30.5 | 45.6 |
| | FY 1981 | FY 1982 | FY 1983 | FY 1984 | FY 1985 | FY 1986 | FY 1987 | FY 1988 | FY 1989 | FY 1990 |
| TOTAL BUSINESS | <u>\$4,272.8</u> | <u>\$4,805.6</u> | <u>\$5,586.0</u> | <u>\$5,967.4</u> | <u>\$6,652.9</u> | <u>\$6,356.0</u> | <u>\$6,540.5</u> | <u>\$7,274.9</u> | <u>\$8,567.6</u> | <u>\$10,071.5</u> |
| SMALL BUSINESS | 409.4 | <u>430.1</u> | <u>482.3</u> | <u>556.2</u> | <u>644.7</u> | 671.3 | 786.3 | <u>801.4</u> | <u>857.3</u> | 924.3 |
| % OF TOTAL | 9.6 | 8.9 | 8.6 | 9.3 | 9.7 | 10.6 | 12.0 | 11.0 | 10.0 | 9.2 |
| SET-ASIDES | <u>195.8</u> | 209.3 | 212.0 | <u>222.5</u> | <u>270.0</u> | 260.9 | <u>297.2</u> | <u>326.1</u> | <u>322.5</u> | 307.3 |
| % OF TOTAL | 4.6 | 4.4 | 3.8 | 3.7 | 4.1 | 4.1 | 4.5 | 4.5 | 3.8 | 3.1 |
| % OF SMALL | 47.8 | 48.6 | 43.9 | 40.0 | 41.9 | 38.9 | 37.8 | 40.7 | 37.6 | 33.2 |

^{*} Excludes procurements placed under General Services Administration contracts.

SMALL BUSINESS PARTICIPATION IN NASA PROCUREMENTS (Cont'd)

FISCAL YEARS 1991 - 2003 (Millions of Dollars)

| | FY 1991 | FY 1992 | FY 1993 | FY 1994 | FY 1995 | FY 1996 | FY 1997 | FY 1998 | FY 1999 | FY 2000 |
|--------------------------|--------------|-------------------|-------------------|------------------|-------------------|----------------|------------------|------------------|--------------|----------------|
| TOTAL BUSINESS | \$10,417.3 | <u>\$10,716.7</u> | <u>\$10,497.9</u> | <u>\$9,965.7</u> | <u>\$10,311.5</u> | \$9,800.8 | <u>\$9,817.2</u> | <u>\$9,550.5</u> | \$9,386.5 | \$9,272.8 |
| SMALL BUSINESS | 968.3 | <u>1,010.6</u> | <u>1,060.7</u> | <u>1,150.2</u> | <u>1,171.2</u> | <u>1,162.5</u> | <u>1,244.2</u> | <u>1,218.3</u> | 1,287.0 | <u>1,485.5</u> |
| % OF TOTAL | 9.3 | 9.4 | 10.1 | 11.5 | 11.4 | 11.9 | 12.7 | 12.8 | 13.7 | 16.0 |
| SET-ASIDES | <u>324.3</u> | <u>274.9</u> | <u>315.1</u> | <u>330.4</u> | <u>366.7</u> | <u>348.5</u> | <u>429.4</u> | <u>457.2</u> | <u>530.4</u> | <u>565.1</u> |
| % OF TOTAL % OF SMALL | 3.1 33.5 | 2.6 27.2 | 3.0 29.7 | 3.3 28.7 | 3.6 31.3 | 3.6 30.0 | 4.4 34.5 | 4.8 37.5 | 5.6 41.2 | 6.1 38.1 |
| % OF SMALL | 33.3 | 21.2 | 29.7 | 28.7 | 31.3 | 30.0 | 34.3 | 37.3 | 41.2 | 38.1 |
| | FY 2001 | FY 2002 | FY 2003 | | | | | | | |
| TOTAL BUSINESS | \$9,209.7 | <u>\$9,568.9</u> | <u>\$9,510.4</u> | | | | | | | |
| SMALL BUSINESS | 1,609.9 | <u>1,680.0</u> | <u>1,600.1</u> | | | | | | | |
| % OF TOTAL | 17.5 | 17.6 | 16.8 | | | | | | | |
| SET-ASIDES | <u>568.1</u> | <u>582.4</u> | <u>477.9</u> | | | | | | | |
| % OF TOTAL | 6.2 | 6.1 | 5.0 | | | | | | | |
| % OF SMALL | 35.3 | 34.6 | 29.8 | | | | | | | |
| | | | | | | | | | | |
| TOTAL BUSINESS | | | | | | | | | | |
| SMALL BUSINESS | | | | | | | | | | |
| % OF TOTAL | | | | | | | | | | |
| SET-ASIDES | | | | | | | | | | |
| % OF TOTAL | | | | | | | | | | |
| % OF SMALL | | | | | | | | | | |