March 13, 2006

OP-AM

TO: OP-OS-V/Contracting Officer

FROM: AA-B/Chairman, KSC Contract Performance Fee Board

SUBJECT: Determination of Thirteenth Period Performance Fee, NAS10-12215

The Contract Performance Fee Board for KSC Public Visitor Program Concession Agreement, NAS10-12215, with Delaware North Company Parks & Resorts at KSC, Inc., met and reviewed the contractor’s performance for the period January 1, 2005, through December 31, 2005. In its deliberations, the Board considered the Performance Fee Evaluation Committee’s report, oral input from Board members, as well as other factors pertinent to the evaluation process.

The Board assigned an adjective rating of “Excellent” and a numerical score of 99.

As the Performance Fee Determination Official, I hereby approve and authorize the performance fee resulting from the above Contract Performance Fee Board’s decision. The same performance fee percentage may be applied to any available fee for subsequent modifications from the same period of performance.

James E. Hattaway, Jr.
March 26, 2007

TO:        OP-OS-V/Contracting Officer
FROM:     AA-B/Chairman, Performance Fee Board
SUBJECT:  Determination of Fourteenth Period Performance Fee, NAS10-12215

The Contract Performance Fee Board for Kennedy Space Center (KSC), Public Visitor Program Concession Agreement, NAS10-12215, with Delaware North Companies Parks & Resorts Inc., at KSC, met and reviewed the contractor's performance for the period January 1, 2006, through December 31, 2006. In its deliberations, the Board considered the Performance Fee Evaluation Committee's report, oral input from Board members, as well as other factors pertinent to the evaluation process.

The Fee Determination Official assigned an adjective rating of "Excellent" and a numerical score of 98, As the Performance Fee Determination Official, I hereby approve and authorize the performance fee resulting from the above Contract Performance Fee Board's recommendation.

James E. Hattaway, Jr.
March 12, 2008

OP-OS-V

Reply to Arent:

Mr. Daniel LeBlanc
Chief Operating Officer
DNC Parks & Resorts at KSC, Inc.
Kennedy Space Center, FL 32899

Subject: Kennedy Space Center (KSC), Public Visitor Program Concession Agreement, NAS10-12215, Fifteenth Period, January 1, 2007, through December 31, 2007, Performance/Award Fee Determination

The KSC Award Fee Board met on February 19, 2008, and completed its evaluation of the contractor's performance under contract KSC, Public Visitor Program Concession Agreement, NAS10-12215, by the DNC Parks & Resorts at KSC, Inc. for the Fifteenth Period, January 1, 2007 through December 31, 2007.

In its deliberations, the Board considered the Award Fee Evaluation report and your presentation, as well as other factors pertinent to the evaluation period. As Fee Determination Official, I have assigned an adjective rating of “Excellent” and a numerical score of 100.

Please express our sincere thanks to your entire team for their continuing support of the KSC mission.

James E. Hattaway, Jr.
Fee Determination Official

cc:
OP-OS-V/F.C. Pino