NAC Institutional Committee Meeting
NASA Headquarters
November 19 - 20, 2014

Kathryn Schmoll
Chair
<table>
<thead>
<tr>
<th>Committee Members</th>
<th>Current Employer</th>
<th>Current Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>1  CHAIR: Kathryn (Katy) Schmoll</td>
<td>University Corporation for Atmospheric Research (UCAR)</td>
<td>Chief Financial Officer, Vice President, Finance and Administration</td>
</tr>
<tr>
<td>2  James L. (Jim) Jennings</td>
<td>Omega Plus,Inc</td>
<td>President</td>
</tr>
<tr>
<td>3  Jan E. Jones</td>
<td>none</td>
<td>Retired, United States Capitol Police</td>
</tr>
<tr>
<td>4  Alison L. McNally</td>
<td>none</td>
<td>Retired, Smithsonian</td>
</tr>
<tr>
<td>5  Alan Paller</td>
<td>SANS Institute</td>
<td>Director of Research</td>
</tr>
<tr>
<td>6  Beth Ann Rafferty</td>
<td>Southwest Research Institute</td>
<td>Chief Financial Officer, Vice President - Finance</td>
</tr>
</tbody>
</table>
Excerpt from NAC 2014 Work Plan dated April 15, 2014

• Overhauling NASA’s Information Technology (IT) Governance Structure, and Ensuring the Security of NASA’s IT Systems: Review and assess Agency’s plans to overhaul the current IT governance structure and ensure the security of NASA’s IT systems.

• Acquisition Reform, and Ensuring the Integrity of the Contracts and Grants Processes: Review and access Agency plans for acquisition reform and ensuring the integrity of the NASA contracts and grant process.

“This Work Plan is not intended to preclude other areas of potential consideration by the Council or its committees, but rather highlight key areas of interest to NASA’s leadership in CY2014.”
NASA’s Top Management and Performance Challenges
identified in OIG report dated Nov 14, 2014

- Managing NASA’s Human Space Exploration Programs: International Space Station, Commercial Crew Transportation, and the Space Launch System
- Managing NASA’s Science Portfolio
- Ensuring Continued Efficacy of the Space Communications Network
- Overhauling NASA’s Information Technology (IT) Governance Structure
- Ensuring the Security of NASA’s IT Systems
- Managing NASA’s Infrastructure and Facilities
- Ensuring the Integrity of the Contracting and Grants Processes and the Proper Use of Space Act Agreement

4 out of 7 are Institutional Challenges
NAC Institutional Committee
Fall 2014 Meeting Topics

**November 19, 2014**

- NASA Budget Structure and Management
  - Andrew Hunter
- NASA Workforce Planning
  - Jeri Buchholz, Jane Datta
- Strategic Communications and Integration Overview
  - David Weaver
- Grants and Cooperative Agreement Processing Overview
  - Ron Poussard
- NASA Facilities and Real Estate
  - Calvin Williams

**November 20, 2014**

- Technical Capabilities Assessment (TCAT)
  - Lesa Roe
- Discussion with NASA OIG
  - Gail Robinson
- NASA Shared Services Center (NSSC) Overview
  - Ken Newton
- Business Services Assessment (BSA) Overview
  - Krista Paquin
- Public Input
Fall 2014 Meeting Observations:

The Committee would like to commend:

– TCAT, BSA – positive thrust for the agency.
  • Committee would like to emphasize the importance of a good Communication Plan regarding TCAT and BSA with the NASA workforce.
  • Workforce Planning should be synced up with TCAT and BSA.

– Sustainability achievements in Facilities arena

– New Communication Strategy/Thrust

– NASA Shared Services Center (NSSC)
  • Metrics/Strategy
  • Lessons Learned
• Next committee meetings scheduled:
  – April 6 and 7 at NASA Headquarters
  – July 27 and 28 at Jet Propulsion Laboratory (JPL)

• Committee has requested detailed briefings on:
  – Space Act Agreements Process
  – NASA Internal Controls Process
  – NASA Leadership Development Programs
  – NASA Human Capital Culture Strategy
  – IT Security
  – Competition Presentation (Non-Budget Action) from Chris Scolese/GSFC Center Director
  – Physical Security/NASA Export Control, NASA’s response to NAPA recommendations
  – Technical Capability Assessment and Business Services Assessment Status
  – Grants Management update (under the OMB Unified Guidance)