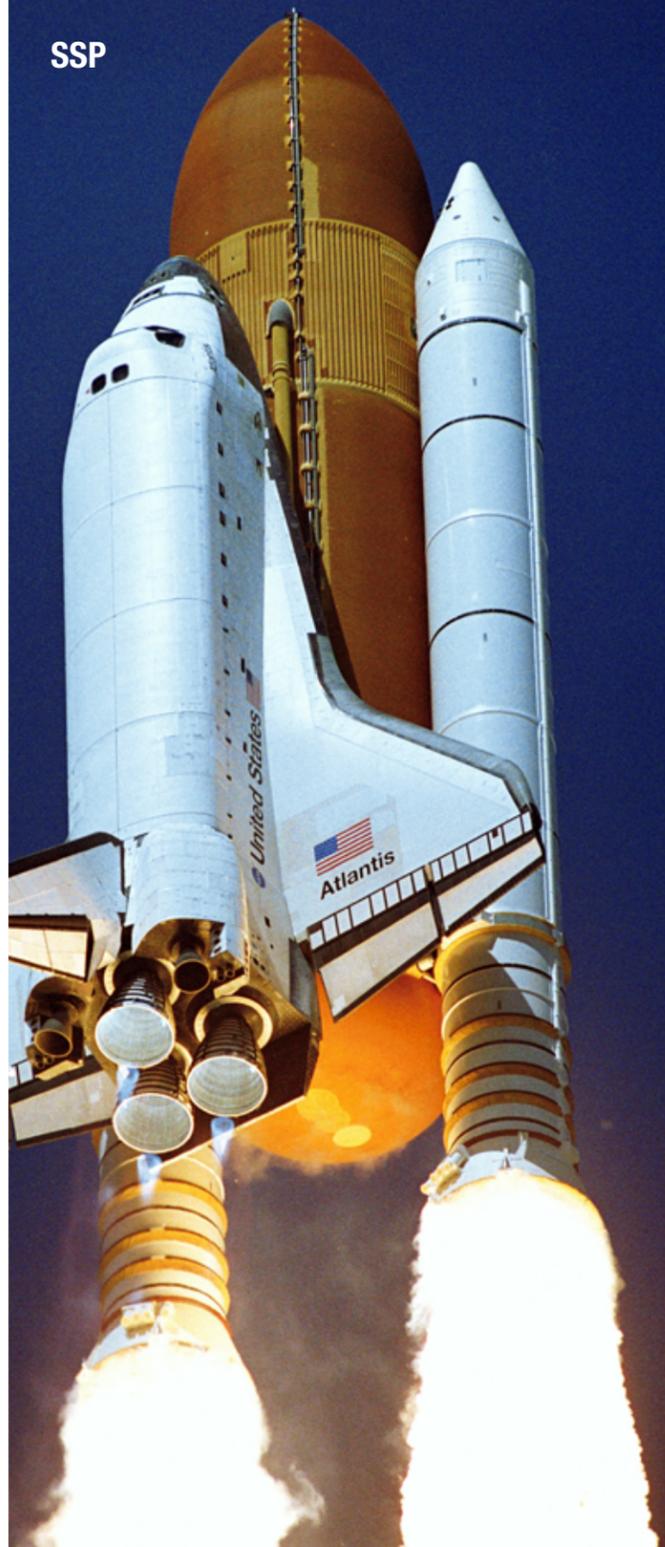


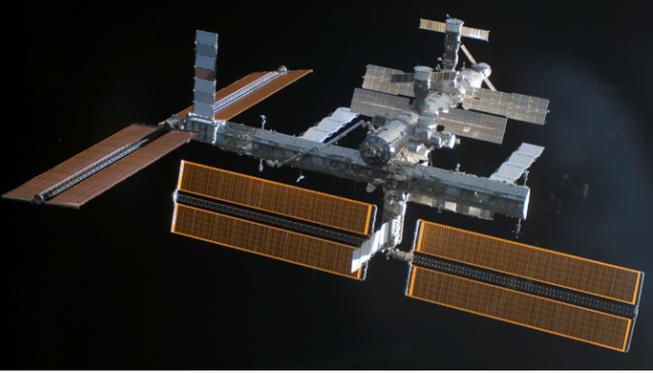
SSP



Constellation

*The IPAO offers rotational and detail assignment opportunities to Agency personnel. If you are interested in being part of our elite team, please contact us.*

Dr. James Ortiz - Deputy Director  
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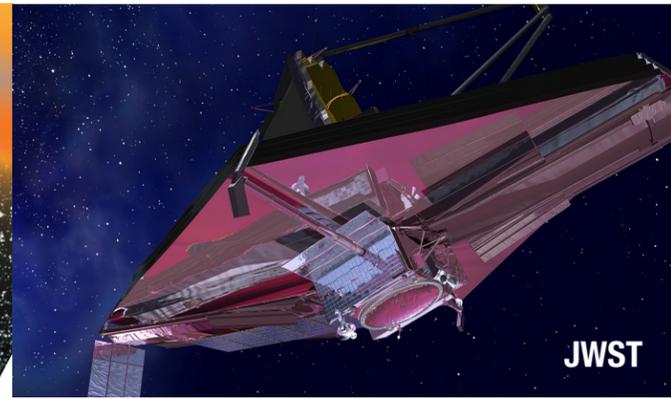
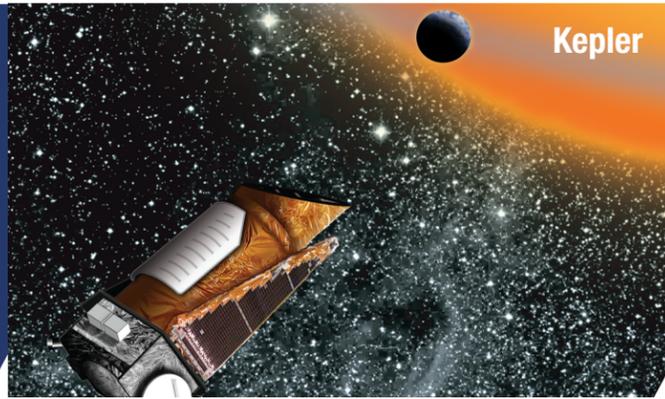
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# Standing Review Board Engagements



# IPAO

- LDCM
- Constellation
- Discovery
- GPM
- NESF
- Juno
- Aquarius
- New Frontiers
- MMS
- TDRS
- SMAP

The Independent Program Assessment Office (IPAO) manages the independent review of the Agency's Programs and projects at life-cycle milestones to ensure the highest probability of mission success.

## SRB Products/Activities

- Life-Cycle Reviews
- Special Reviews
- Technical Assessments
- Independent Cost Estimate/Analysis
- Independent Schedule Assessment
- Risk Analysis
- Joint (Cost/Schedule) Confidence Level (JCL) Assessment

GRAIL