

# Development of a Project Cost Estimating Capability

**NASA Cost Symposium**

**August 12, 2014**

Andy Prince - MSFC/Engineering Cost Office

Brian Alford – Victory Solutions Team/Booz Allen Hamilton

Blake Boswell- Victory Solutions Team/Booz Allen Hamilton

Matt Pitlyk- Victory Solutions Team/Booz Allen Hamilton

Mark Pedigo - Victory Solutions Team/Booz Allen Hamilton



**Engineering  
Cost  
Office**



Booz | Allen | Hamilton



# Outline



**Engineering  
Cost  
Office**

- **A New Universe**
- **Overview of the Requirements and Architecture**
- **Overview of v1**
- **The Challenges**
- **Way Forward**

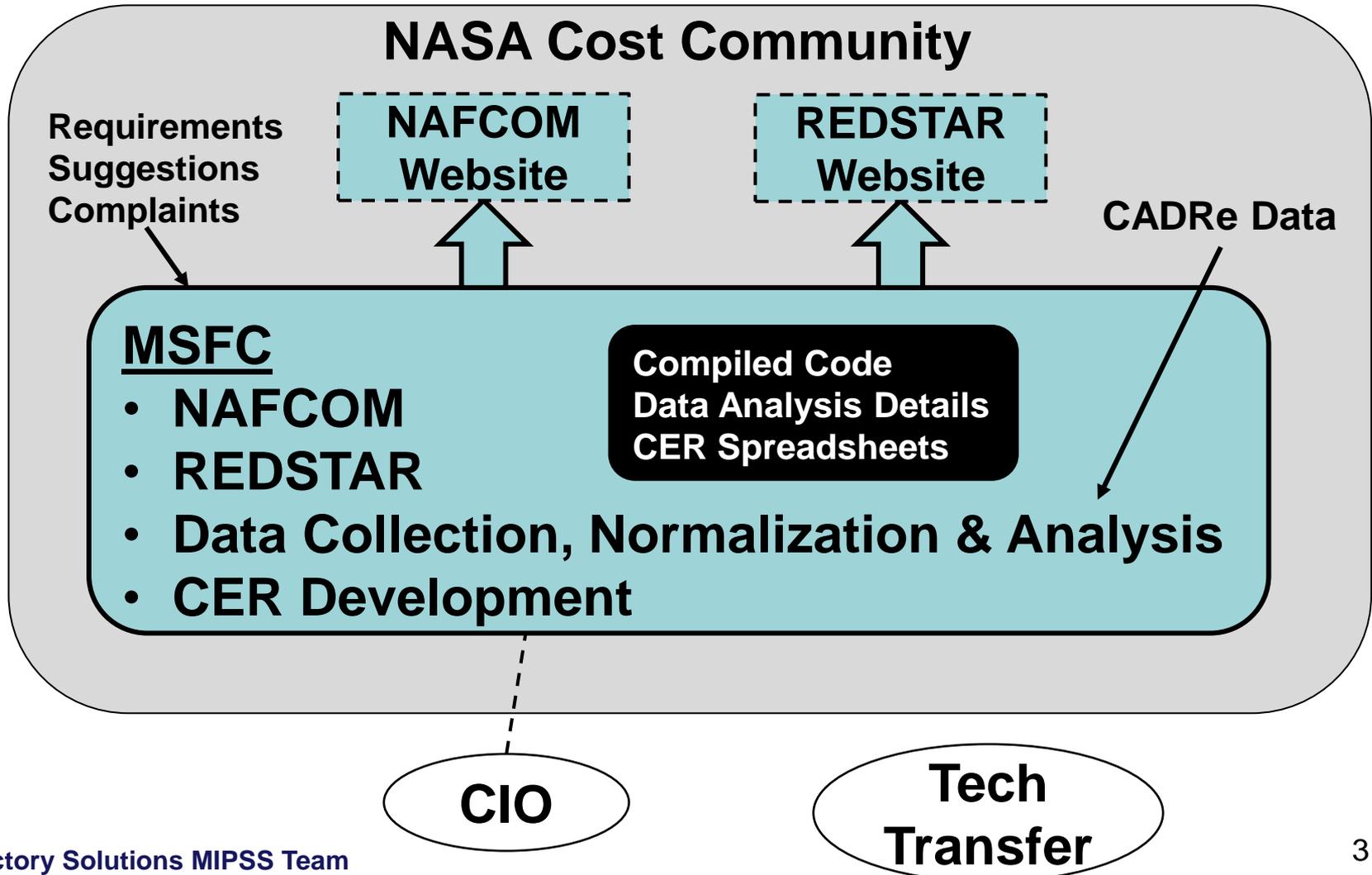


# The NAFCOM Universe



Engineering  
Cost  
Office

## Closed System



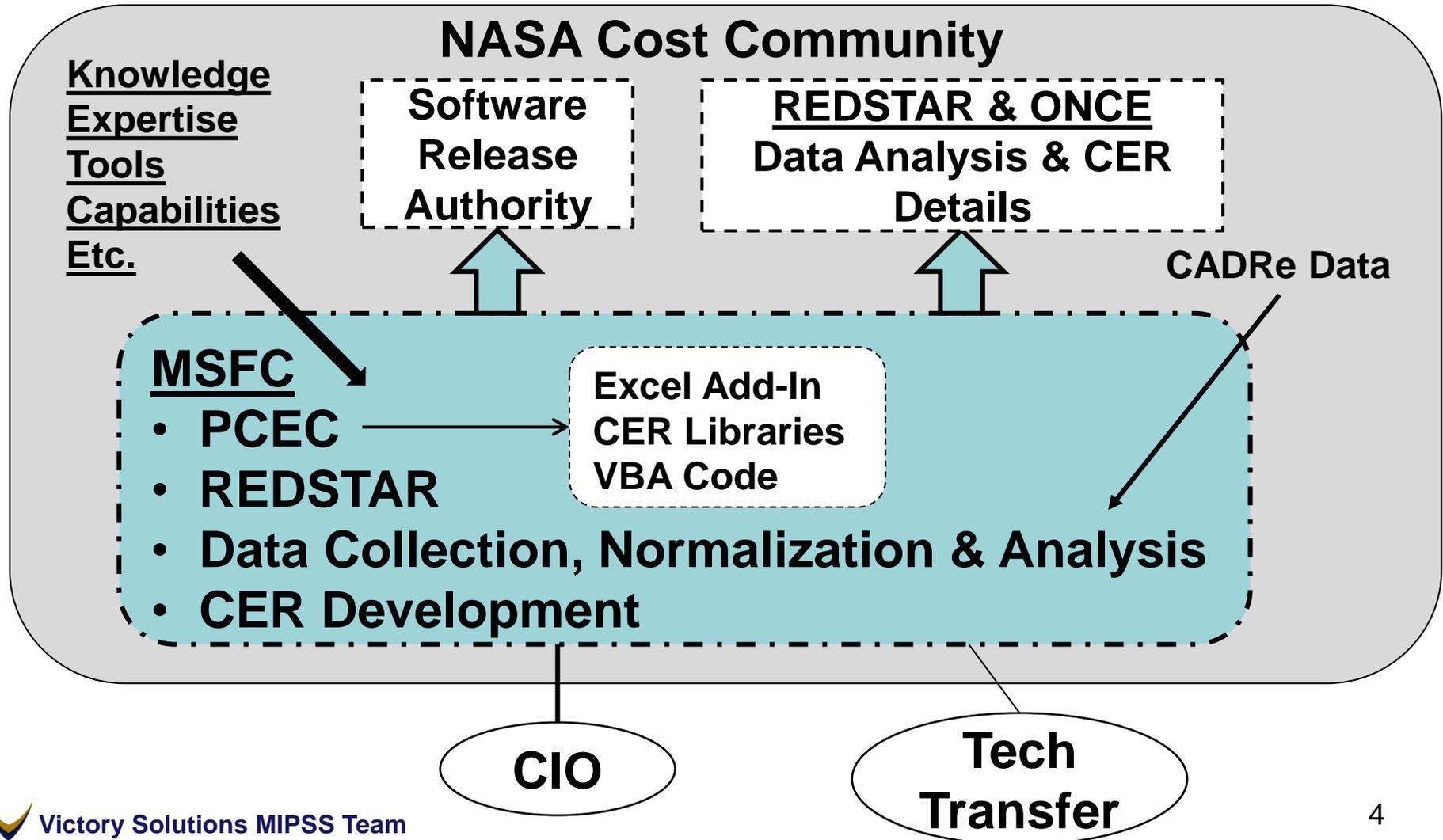


# The PCEC Universe



Engineering  
Cost  
Office

## Open and Transparent System





# PCEC Requirements



Engineering  
Cost  
Office

- **The PCEC team formed a PCEC Steering Committee to guide, define, and develop core requirements**
  - Total of 25 Requirements Spread over 3 Levels
- **Key Attributes:**
  - Transparent and Customizable
  - Meet all NASA IT Security Requirements
  - Include Documentation and Statistics for all CERs
  - Traceable to the NASA Standard WBS
  - Separate CER Libraries and Software
  - Contain No Data or Links to Databases
  - *Implement an Agreed-Upon List of NAFCOM Capabilities to Carry Forward*



# The PCEC Architecture



**Engineering  
Cost  
Office**

## Key Elements of Project Cost Estimating Capability (PCEC) – Overview

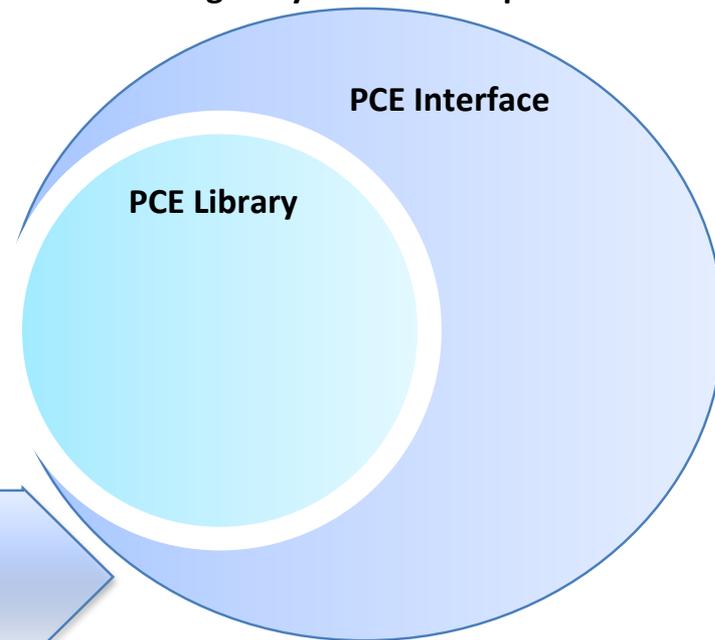
- REDSTAR Library
- One NASA Cost Engineering (ONCE) Database



CER Development & Source  
Documentation

Accessible with NASA User  
ID and Account Approval

PCEC: Managed by PCEC Development team



Publically Releasable via NASA  
Software Release Authority Process

**NASA IT Security Interface**



# PCEC Elements



Engineering  
Cost  
Office

## PCEC Library

- Store core cost estimating artifacts (CERs, WBS, Inflation, basic historical mission data)
- Contains NAFCOM12 CERs with associated statistics, as well as NAFCOM WBS templates and other information
- Excel Workbook

**PCEC Attitude Control CER Documentation**

Overall PCEC Attitude Control description:  
 Estimating Level: Subsystem  
 The attitude control element involves three processes: (1) control, (2) determination, and (3) stabilization. Attitude control is the process of computing measurements taken from determination sensors, deriving appropriate attitude adjustments and/or on-orbit maneuvers, and electronically commanding attitude stabilization equipment to carry-out

**Design and Development CER**

**CER Information**

CER:  
 $[DDFY12] = 2.608 * [DDMR]^{0.734} * [NewDesign]^{1.312} * [TMI]^{-0.378} * [WeightPerUnit]^{0.659} * [Planet]^{0.559} * [LV]^{-0.437} * [Crewed]^{1.267} * [SpinStab]^{-0.203} * [AttConDDTech]^{0.248}$

Pre-calculations:  
 $[AttConDDTech] = [HorizonSensors]^2 * [SunSensors]^1 * [StarTrackers]^2 * [Gyro]^{1.1} * [Magnetometers]^2 * [RadarAltimeter]^1 * [RendezvousRadar]^{10}$   
 $[DDMR] = [MfgMethods]^{0.05} * [EngMngt]^{0.6} * [FndAvail]^{0.05} * [TextApp]^{0.06} * [IntegComplexity]^{0.12} * [PreDevStudy]^{0.12}$

Methodology:  
 Log-linear regression

UID:  
 005-01-01-02

Variables

Name	Constant	DDMR	NewDesign	TMI	WeightPerUnit	Planet	LV	Crewed	SpinStab	AttConDDTech
Coefficient	0.959	0.734	1.312	-0.378	0.659	0.559	-0.437	1.267	-0.203	0.248
SE	0.476	0.146	6.66E-02	0.1377293	5.61E-02	0.1045365	0.3478141	0.469568	0.1473278	0.1001546
P-value	0.047	0.000	7.76E-33	7.38E-03	3.02E-19	7.83E-07	0.2128899	8.45E-03	0.1724337	1.54E-02

## PCEC Interface

- Facilitate the use of the PCEC Library information (e.g., inserting CERs, building WBSs) for creating estimates
- Automate redundant estimating processes
- Excel Add-In



# CER Library Organization



Engineering  
Cost  
Office

- **Introduction**
  - **General Information**
    - Variable List
    - Variable Influence Tables
    - Mission Information
    - WBS Dictionary
    - Inflation Table
    - CER Documentation Help
  - **WBS Templates**
    - NASA NPR 7120.5E
    - NASA CADRe
    - NC12 Earth Orbiting Spacecraft
    - NC12 Planetary Spacecraft
    - NC12 Uncrewed Spacecraft
    - NC12 Crewed Spacecraft
    - NC12 Launch Vehicle Stage
  - **Recommended CERs**
    - System Level
    - Group Level
    - Subsystem Level
    - Component Level
  - **Legacy CERs**
    - Group Level
    - Subsystem Level
    - Component Level
- Contents of Each CER Tab**
- **CER Documentation**
  - **Cost Calculation**
  - **Risk Calculations**



# CER Interface Organization



Engineering  
Cost  
Office

- **Microsoft Excel Add-in Workbook (XLAM)**
- **Provide features to facilitate the integration of project estimating artifacts contained in the *PCEC Library* into Excel-based cost models**
  - Automate Some of the Redundant Processes in Developing a Cost Estimate
  - Custom Tab on Excel's Ribbon
  - VBA based Methods for Formatting and Manipulating Worksheets

## The ribbon contains the following button groups:

### **Models/Estimate**

- Load and save model templates
- Launch an Estimate to get started quickly with a custom model
- Insert individual CERs as a few lines or entire preformatted worksheets

### **Inform/Document**

- Learn more about CERs and variables
- Document and validate CERs used in your workbook

### **Tools/Help**

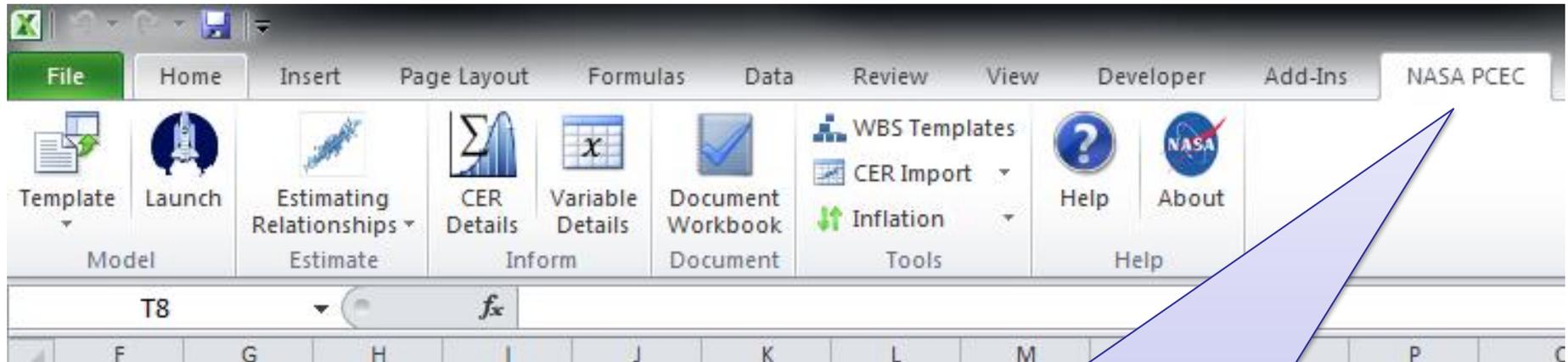
- Insert WBS templates, Library worksheets and Inflation information into your workbook
- Use the in-tool Help file to learn more about what the PCEC can do for you



# PCEC v1 Interface Ribbon



Engineering  
Cost  
Office



**The PCEC Ribbon Tab provides ease of access to all PCEC features, including:**

- Cost Estimating Relationships
- Templates and Model Generation
- Documentation and Information
- Work Breakdown Structures
- Inflation tool
- Help



# Near-Term PCEC Activities



**Engineering  
Cost  
Office**

- **Following an Incremental Development Approach to Incorporate Updates over the Next Several Releases (v1.x)**
  - Implementation of Uncertainty for First-Pound and System Integration
  - Integration of Outputs from other Excel-based Models: NICM, SOCM, etc.
  - Phasing
  - User-requested Improvements/Updates
  - Under the Hood Enhancements
- **Establishment of the PCEC Review & Release Process**
- **Upload v1 Data and CER Spreadsheets to REDSTAR**
- **Development of Training Materials and Example Models with Uncertainty/Risk**
- **Get State Department Approval for General Release!!**



# PCEC v2 Challenges



**Engineering  
Cost  
Office**

- **Integrated Model Construct**
  - Integration of Parallel Model Development Efforts
  - Incorporation of Legacy Tools (i.e. NICM)
  - CERs vs. Models
- **CADRe vs. Pre-CADRe Data**
- **Limited Data Sets for Crewed System, Launch Vehicles, and Space Transportation Systems**
  - Modeling Development and Production Environments
- **Approach to Data Analysis**
  - Full Cost Accounting
  - WBS and FBS
  - Cost Allocation by Phase
- **Objective vs. Subjective Variables**
- **Modeling System Level Costs**



# Future PCEC Development



**Engineering  
Cost  
Office**

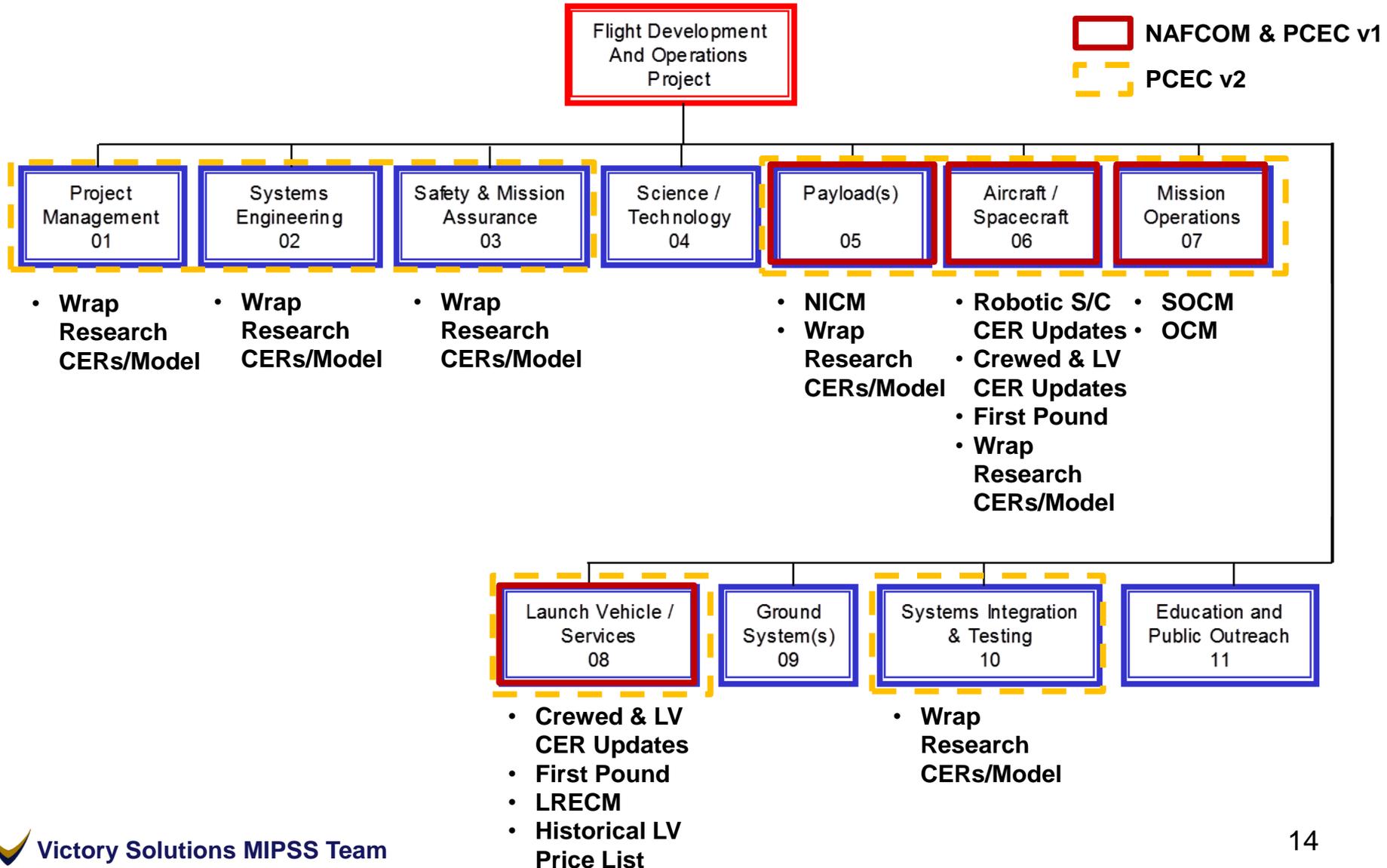
- **PCEC Library and Interface v2**
  - Changes in the Estimating Framework but...
  - Same Look, Feel, and Operation as the Existing Interface
- **Key Changes for v2**
  - NASA Standard WBS: Migration away from NAFCOM WBS
  - Space Flight hardware CER updates: New normalizations, new missions added, Tailored CERs/Models by Mission Type (robotic, crewed, launch vehicles)
  - New CERs for “wraps”: Results of Ongoing PM/SE/MA/I&T Research
  - Inclusion of more Models/Capabilities that Enable Total Life-Cycle Cost Estimating
- **New Data Normalization/Analysis and CER Workbooks Uploaded to REDSTAR (and ONCE?)**
- **PCEC v2 is Planned for Release 1Q FY15**



# PCEC v2 & NASA Std WBS



Engineering  
Cost  
Office





# Questions?



# Backup



**Engineering  
Cost  
Office**



# PCEC Library



# PCEC CER Library

## CER Documentation (1 of 3)



Engineering  
Cost  
Office

CER Name and description of what is being estimated

**Overall PCEC Antenna description:**

*Estimating Level: Component*

*The antenna is the part of the uplink/downlink that enables a signal to be transmitted and/or received. There are many different types of antennas, but using one method of*

### Design and Development CER

#### CER Information

CER:

*[Deployable]^1.708*

Pre-calculations:

**Methodology:**

Log-linear regression

**UID:**

016-01-01-01

Text versions of the CER and any precalculations



# PCEC CER Library

## CER Documentation (2 of 3)



**Engineering  
Cost  
Office**

### Variables

Name	Constant	WeightPerU	CommSC	ReconSC	TMI	Crewed	DDMR	NewDesign	Deployable
Coefficient	3.877	0.490	-0.395	-1.032	-1.586	1.279	0.098	1.651	1.279
SE	0.922	0.066	0.23336954	0.36861582	0.34973144	0.48633191	0.30590261	0.24181503	0.48992586
P-value	0.000	0.000	9.64E-02	7.10E-03	3.24E-05	1.11E-02	0.74977497	7.85E-09	9.79E-04

**Coefficients and associated regression information**

### Regression Statistics

Logspace		Logspace		Unit space		
R^2	0.868	Regression DF	8	SSR	179.037	5964.2
Adj R^2	0.849	Residual DF	54	SSE	27.185	5888.8
F-Stat	44.455	Total DF	62	SST	206.222	15426.5
F-Stat P-V	0.000			SEE	0.710	10.443
PING Fact	1.241			Y_Bar	0.129	6.190
SPE	1.06227925			CV	5.495	1.687
				Pearson's Co	0.932	0.81476191

**Regression analysis information and statistics**

### Descriptive Statistics

Name	DDFY12	WeightPerU	CommSC	ReconSC	TMI	Crewed	DDMR	NewDesign	Deployable
Min	0.017	0.300	1.000	1.000	4.000	1.000	0.245	0.250	1.000
Max	91.068	155.900	2.718	2.718	12.000	2.718	0.797	1.000	2.718
Mean	6.190	19.741	1.682	1.136	10.381	1.136	0.507	0.634	1.070
Median	0.999	5.600	1.000	1.000	12.000	1.000	0.482	0.640	1.000
SD	15.774	32.004	0.847	0.468	2.732	0.468	0.160	0.249	0.326

**Data descriptive statistics**

### Correlation Matrix

	DDFY12	WeightPerU	CommSC	ReconSC	TMI	Crewed	DDMR	NewDesign	Deployable
DDFY12	1.0000	0.5415	0.1109	-0.3090	-0.6315	0.5275	0.2716	0.6093	0.3118
WeightPerU	0.5415	1.0000	0.3682	-0.2874	-0.2452	-0.0376	-0.0633	0.0339	0.1533
CommSC	0.1109	0.3682	1.0000	-0.2381	-0.2488	-0.2381	0.1652	-0.0243	-0.0115
ReconSC	-0.3090	-0.2874	-0.2381	1.0000	0.1614	-0.0862	-0.2393	0.0652	0.0657
TMI	-0.6315	-0.2452	-0.2488	0.1614	1.0000	-0.5564	-0.2324	-0.2947	0.0657
Crewed	0.5275	-0.0376	-0.2381	-0.0862	-0.5564	1.0000	0.3118	0.3682	0.0657
DDMR	0.2716	-0.0633	0.1652	-0.2393	-0.2324	0.3118	1.0000	0.3056	0.0423
NewDesign	0.6093	0.0339	-0.0243	0.0652	-0.2947	0.3682	0.3056	1.0000	0.2141
Deployable	0.3118	0.1533	-0.0115	-0.0648	0.0657	-0.0648	0.0423	0.2141	1.0000

**Data correlation matrix**

Red Flag if Abs >= 0.7  
Yellow Flag if Abs >= 0.6



# PCEC CER Library

## CER Documentation (3 of 3)



**Engineering  
Cost  
Office**

### Missions Used

AE-3	DMSP-5D	GPSMYP	NATO III	TDRSS
AMPTE-CCE	DMSP-5D3	HEAO-1	OMV	TOPEX
Apollo LM	DSCS-II	INTELSAT-IV	OSO-8	UFO
ATS-6	DSCS-III	LRO	P78	
Chandra	DSP	MARISAT	SMS-1	
CRRES	GPS-IIR	Mars Pathfinder	TACSAT	

**Missions whose data was used for regression**

### Variable Descriptions

#### INPUTS:

Name	Brief Description	Possible Values
WeightPerUnit	Weight Per Unit: Weight of each unit (pounds)	pounds, 0+
CommSC	Communication Spacecraft: Denotes whether the spacecraft class is Communication	1 if No, =EXP(1) if Yes.
ReconSC	Recon Spacecraft: Denotes whether the spacecraft class is Reconnaissance	
TMI	TMI: Technology Maturity Index of the element	
Crewed	Crewed: Denotes whether system is Crewed	
NewDesign	New Design: Rating based on the amount of new design expected for a subsystem	
Deployable	Deployable: Denotes whether the antenna is deployable	
MfgMethods	Manufacturing Methods: Rating that denotes the degree of use of advance manufacturing techniques	0-100% (Decimal in [0-1])
EngMngt	Engineering Management: Rating based on the level of engineering management for the system.	0-100% (Decimal in [0-1])
FndAvail	Funding Availability: Rating that reflects the anticipated funding availability for the system	0-100% (Decimal in [0-1])
TestApp	Test Approach: Rating based on the level of testing be conducted on the system	0-100% (Decimal in [0-1])
IntegComplexity	Integration Complexity: Rating based on the expected number of interfaces involving multiple contractors and/or centers	0-100% (Decimal in [0-1])
PreDevStudy	Pre-Development Study: Rating based on the amount of the study efforts that were/are being conducted prior to the start of	0-100% (Decimal in [0-1])

**Variable descriptions**

#### CALCULATED:

Name	Brief Description	Possible Values
DDFY12	DD FY12: Design & Development (D&D) Cost in fiscal year 2012 millions of dollars (FY12 \$M)	FY12 \$M, 0+
DDMR	DD Management Rating: Design and Development Management Rating	0-100% (Decimal in [0-1])

### Model Uncertainty Analysis Information

#### Prediction Interval Distribution

Distribution: T-Distribution  
Degrees of Freedom: 54

#### Squared Design Matrix

Constant	63	117.48375	24.9999832	4.99999664	144.158187	4.99999664	-46.202783
WeightPerU	117.48375	375.449975	64.4989148	1.6140661	260.121996	8.31594564	-88.307181
CommSC	24.9999832	64.4989148	24.9999664	0	54.4618716	0	0
ReconSC	4.99999664	1.6140661	0	4.99999327	12.4245249	0	-5.0598765
TMI	144.158187	260.121996	54.4618716	12.4245249	337.932302	8.05069797	-107.51333
Crewed	4.99999664	8.31594564	0	0	8.05069797	4.99999327	-1.8516953
DDMR	-46.202783	-88.307181	-16.594409	-5.0598765	-107.51333	-1.8516953	41.2446466
NewDesign	-34.16088	-62.248428	-13.879504	-2.231434	-81.040663	0	27.8983275
Deployable	2.69314584	7.97083671	0.99999865	0	6.44958287	0	-1.7987906

**Uncertainty information**



# PCEC CER Library

## CER Calculation (1 of 2)



**Engineering  
Cost  
Office**

### PCEC Antenna Cost Calculation

<i>Value Name</i>	<i>Input/ Calculation</i>			
<b>Major Inputs</b>				
<i>Weight</i>				
Total Weight				
<i>Thruputs</i>				
Design & Development				
System Test Hardware				
Flight Unit				
<b>Common Multivariable Inputs</b>				
		<b>DD</b>	<b>FU</b>	
Manufacturing Methods	(3) Mod. Mfg Techniques	5%	65%	0.5
Engineering Management	(3) Mod Design Changes	60%	5%	0.5
New Design	(8) New design. Components validated in lab environ or relevant environment (100%)			1
Funding Availability	(2) Some Infrequent Delays Possible	5%	5%	0.5
Test Approach	(2) Moderate Testing, Qualification at Prototype/Protoflight Level	6%	15%	0.5
Integration Complexity	(1) Minimal Major Interfaces Involving Multiple Contractors/Centers	12%	5%	0.25
Pre-Development Study	(3) Less Than 9 Months of Pre-Phase C/D Study	12%	5%	0.75
<b>PCEC Antenna Component Specific Inputs</b>				
Deploy	Yes			2.718281828
Spacecraft Class	(1) Communication			1
TMI	(12) Technology is mature (> 10 yrs) of flight experience encompassing at least 5 missions and			12

A calculating version of the CER set up similar to NAFCOM12 with dropdown lists for certain inputs



# PCEC CER Library

## CER Calculation (2 of 2)



**Engineering  
Cost  
Office**

Other Inputs		
Quantity Next Higher Level	1	1

CER Methodology		
Multivariable Type	(6) Shuttle Calibrated	

**Additional CER inputs**

Globals		
Flight Year	2015	2015
Units	Thousands	1000

System Test Hardware (STH)		
STH Quantity	1	1
FU Percent	130	130

DD Point Estimate \$FY12	\$	1
STH Point Estimate \$FY12	\$	
FU Point Estimate \$FY12	\$	12,915.03
Total \$FY12	\$	141,335.85

**CER outputs**



# PCEC CER Library Uncertainty Calculations



**Engineering  
Cost  
Office**

Placeholder for inserting a probability distribution from a Monte Carlo Excel Add ins

### Uncertainty Adjusted Cost Estimate

Estimate from the Cost Calculation section and a probability distribution function to generate a range of cost values. This can be used directly in a Monte Carlo simulation

Distribution type:	T-Distribution
Degrees of Freedom:	54
Probability Distribution here:	
Standard Error Factor:	1.031
Log space Point Estimate:	4.715
Uncertainty Adjusted Log Space Estimate:	4.715
Uncertainty Adjusted Unit Space Estimate:	\$ 111.63
<b>Uncertainty Adjusted Cost Value \$FY12:</b>	<b>\$ 111,631.29</b>

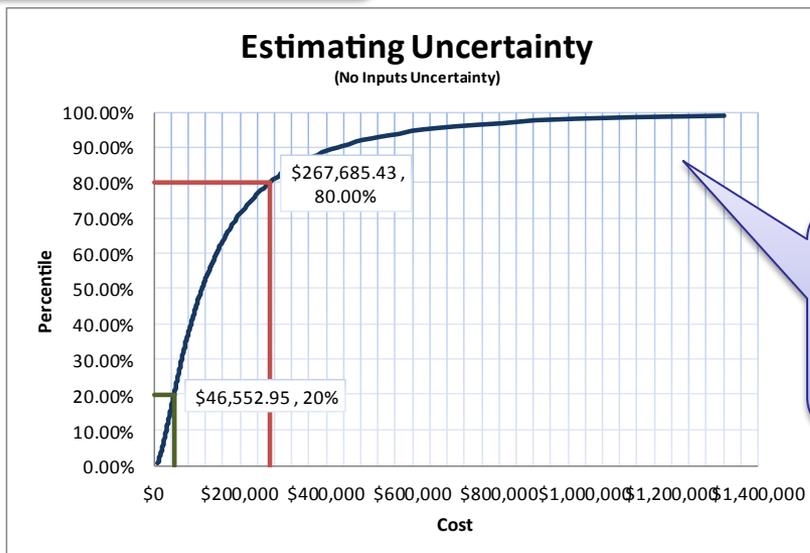
A calculating version of modeling uncertainty.

Takes point estimate from previously discussed Cost Calculation section

Outputs can be used in directly in a Monte Carlo model

### Session Error Cumulative Distribution Function

Estimate of the error surrounding the current point estimate from the Cost Calculation section.



### S-Curve Percentiles

20%	\$ 46,552.9
80%	\$ 267,685.4

### Percentile Cost \$FY12

80%	\$ 267,685.4
90%	\$ 425,312.7

This section shows uncertainty around the current point estimate as a CDF and at certain percentiles



# PCEC CER Library

## First Pound Cost (1 of 2)



Engineering  
Cost  
Office

**Description of the First Pound Cost estimating methodology**

**Overall CER description:**

This CER provides a relationship that can be used to estimate the cost of a group/subsystem/component using only the weight of the element being modeled.

**A-value:** Calibrated value of the coefficient for the individual mission calculated by inputting the mission's actual Cost, Weight, and Complexity Factor into the CER equation in log space.

**b-value:** Exponent for the equation  $Cost = A * Weight^b$  for the element being modeled. It is computed based on regression of historical costs by group/subsystem/component. It represents the slope of regression line in log space.

**Calculations for equation parameters (A and b-values)**

**Design and Development & Flight**

**Instructions for using this worksheet**

**CER Information**

**CER:**

DD FY12 =  $A * Weight^b$

FU FY12 =  $A * Weight^b$

**Variable Definitions:**

A = The geometric mean of the A-values of the selected table entries.

b = The average of the b-values of the selected table entries

1. Input element weight (and uncertainty, if desired) and complexity factors in "CER Calculator" section at right
2. Select analogous element(s) from historical missions in the table
3. Complete quantity information in "Learning, LRIP, and Production Rate Calculator" section at right
4. Link cost results at right to your WBS summary worksheet

Average Values Based on Selection

D&D		Fit Unit	
D&D A-Value	D&D b-value	Fit Unit A-value	Fit Unit b-value
N/A	N/A	N/A	N/A

Note: If "N/A" appears in a cell above, please select at least one element with a non-zero value

Select one or more entries in the table by entering an "X" in the "Selected Element" column to include that element in the A- and b-value calculations for the CER equations

Selected Element	Mission	Subsystem Element	WBS Item	Estimating Level	Hardware	Unit	Hardware ID
	ACTS	Antenna	Antenna	Component	Uncrewed	0	462
	ACTS	Antenna	Antenna	Component	Uncrewed	0	471
	ACTS	Antenna	Antenna, Multibeam	Component	Uncrewed	0	465
	ACTS	Antenna	Structure, Multibeam Antenna	Component	Uncrewed	0	458
	ACTS	Communication	Amplifier, Traveling Wave Tube	Component	Uncrewed	0.80	464

**Table of hardware from which to select one or more analogous data points**



# PCEC CER Library

## First Pound Cost (2 of 2)



Engineering  
Cost  
Office

### First-Pound Cost CER Calculation (Analogy)

Subsystem Name

DDT&E	D&D	STH	Flight Unit	Production	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost outputs from CER

### CER Calculations

Placeholder for input uncertainty information

#### For Weight Uncertainty

Distribution Formula	Distribution Type	Parameter 1	Parameter 2	Parameter 3	Parameter 4	Parameter 5

Fit Unit Point Estimate	Weight Per Unit	Fit Unit A-value	Fit Unit b-value	Complexity Factor
\$ -	0	N/A	N/A	1

Distribution Formula	Distribution Type	Parameter 1	Parameter 2	Parameter 3	Parameter 4	Parameter 5

### Cost Calculations

Flight Unit Cost	FY12 \$M
LRIP Items	\$ -
Post-LRIP Items	\$ -
<b>Total</b>	<b>\$ -</b>

STH Cost	FY12 \$M
<b>Total</b>	<b>\$ -</b>

Production Cost	FY12 \$M
LRIP Items	\$ -
Post-LRIP Items	\$ -

Inputs and calculations for Learning Curve

### Learning, LRIP, and Production Rate Calculator

Inputs	Q_NHA	Q_Prod	Production Start Unit	Learning Curve Slope	Theory Type	Q_LRIP	LRIP Stepdown %	Q_STH	Flight Unit % (for STH)	Production Rate (per year)	Production Rate %
	1	1	1	100%	Unit	0	0%	1	130%	1	100%

Calculations	Learning Multiplier	Start	Quantity	Lot Avg Unit Cost Multiplier (Unit Theory)	Lot Avg Unit Cost Multiplier (Cum Avg Theory)
Flight Unit	LRIP Qty (up to Q_NHA)	1	0	0.000	1.000
	Post-LRIP Qty	1	1	1.000	1.000
Production	LRIP (up to Q_NHA)	1	0	0.000	1.000
	Post-LRIP Qty	1	1	1.000	1.000

Production Rate Multiplier:

Quantity	1	2	3	4	5	6
Learning %:	100%	1	1	1	1	1



# PCEC CER Library

## System Integration (1 of 2)



Engineering  
Cost  
Office

### System Integration Cost CER Documentation (Analogy)

**Overall CER description:**

This CER provides a relationship that can be used to estimate the cost of a System Integration cost element using spacecraft hardware cost. **A-value:** Calibrated value of the coefficient for the mission calculated by inputting the mission's actual SI Cost, Weight, and b-value. **b-value:** Exponent for the equation  $SI\ Cost = A * HardwareCost ^ b$  for the element being modeled. Computed based on regression analysis.

**Description of System Integration estimating methodology**

### Design and Development & Flight

#### CER Information

**CER:**  
 $DD\ FY12 = A * Cost^b$   
 $FU\ FY12 = A * Cost^b$

**Variable Definitions:**

A = The geometric mean of the hardware cost of the spacecraft.  
 b = The average of the hardware cost of the spacecraft.  
 Cost = Spacecraft Hardware Cost

**Instructions for using this worksheet**

1. Input total spacecraft costs (D&D, STH, Flt Unit, Prod.) in the "CER Calculations" section to the right (or link to WBS)
2. Select analogous mission(s) in the table below
3. Input any additional factors you wish to apply to the costs in the section to the right
4. Link cost results in "System Integration Costs" section at right to your WBS summary worksheet

**Calculations for equation parameters (A and b-values)**

**Average Values Based on Selection**

	DDT&E A-value	DDT&E b-Value	Flt Unit A-value	Flt Unit b-Value
IACO	N/A	N/A	N/A	N/A
STO	N/A	N/A		
GSE	N/A	N/A		
SE&I	N/A	N/A	N/A	N/A
PM	N/A	N/A	N/A	N/A
LOOS	N/A	N/A		

**Spacecraft Cost to Use**

DDT&E	Flt Unit
STH	Flt Unit
D&D + STH	
D&D + STH	Flt Unit
D&D + STH	Flt Unit
D&D + STH	Flt Unit
D&D + STH	

Note: If "N/A" appears in a cell above, please select at least one element with a non-zero value

Select one or more entries in the table by entering an "X" in the "Selected Mission" column to include that mission in the A- and b-value calculations for the CER equations

Selected Mission	Mission	Hardware Class	Orbit	Spacecraft Class	Estimating Level
	ACTS	Uncrewed	Earth Orbiting	Communication	System
	AE-3	Uncrewed	Earth Orbiting	Scientific	System
	AEM-HCMM	Uncrewed	Earth Orbiting	Scientific	System
	ALEXIS	Uncrewed	Earth Orbiting	Scientific	System

**Table of hardware from which to select one or more analogous data points**

Test Operations	Flt Unit A-value - STO	Flt Unit B-value - STO



# PCEC CER Library System Integration (2 of 2)



**Engineering  
Cost  
Office**

## System Integration Costs

	DDT&E	D&D	STH	Flight Unit	Production	Total
IACO	\$ -			\$ -	\$ -	\$ -
STO	\$ -			\$ -	\$ -	\$ -
GSE	\$ -			\$ -	\$ -	\$ -
SE&I	\$ -			\$ -	\$ -	\$ -
PM	\$ -			\$ -	\$ -	\$ -
LOOS	\$ -			\$ -	\$ -	\$ -

Cost outputs from CER

## CER Calculations

Spacecraft Cost Inputs

[Link to WBS](#)

IACO	\$ -	\$ -	N/A	N/A	1.00
STO	\$ -	\$ -	N/A	N/A	1.00
GSE	\$ -	\$ -	N/A	N/A	1.00
SE&I	\$ -	\$ -	N/A	N/A	1.00
PM	\$ -	\$ -	N/A	N/A	1.00
LOOS	\$ -	\$ -	N/A	N/A	1.00

CER Calculations

\$ -	\$ -	N/A	N/A	1.00
\$ -	\$ -	N/A	N/A	1.00
\$ -	\$ -	N/A	N/A	1.00

\$ -
\$ -
\$ -



# PCEC Interface



# PCEC Interface Templates



**Engineering  
Cost  
Office**

**Structured for CER Inputs**  
CER Output Summary for DDT&E, D&D, STH, Flight Unit, Production and Total Cost

**PCEC Power Distribution**

DDT&E	D&D	STH	Flight Unit	Production	Total
\$ 11.021	\$ 11.021	\$ -	\$ -	\$ -	\$ 11.021

**Structured for CER Inputs**  
Multivariable CER FU and DD sections with variable input information and CER formula references in place

**CER Calculation**

<u>PCEC Power Distribution DD</u>	Weight Per Unit	Launch Vehicle	Crewed	New Design	DD Management Rating	Manufacturing Methods	Engineering Management
\$ 11.021	1000	1	1	0.75	0.534	0.8	0.56
	9.8593E-06	1.00602E-05	0.018137938	0.000862701	0.050984275	---	---
	pounds, O+	1 if No, =EXP(1) if Yes.	1 if No, =EXP(1) if Yes.	0-100% (Decimal in [0-1])			
	Uncertainty Adj. Prediction	SSE Adjusted	Adjustment Factor	SEE	T-Distribution	Degrees of Freedom	
	11.02053177	0.690063994	1.071588041	0.643963881		31	

Notes:

<u>PCEC Power Distribution FU</u>	Weight Per Unit	Launch Vehicle	Crewed	New Design	Planetary Rating	FU Management Rating	Manufacturing Methods
\$ -	1000	1	1	0.75	1	0.738	0.8
	4.66569E-05	0.03926264	0.005373827	0.026690061	0.091531793	0.924792728	---
	pounds, O+	1 if No, =EXP(1) if Yes.	1 if No, =EXP(1) if Yes.	0-100% (Decimal in [0-1])	1 if No, =EXP(1) if Yes.	0-100% (Decimal in [0-1])	0-100% (Decimal in [0-1])
	Uncertainty Adj.	SSE Adjusted	Adjustment Factor	SEE	T-Distribution	Degrees of Freedom	
	#NUM!	#NUM!	#NUM!	0.621478963		30	

Notes:

## Additional Calculation Sections

Sections for calculating Learning, LRIP, and Production Rate based on CER inputs



# PCEC Interface Launch an Estimate



Engineering  
Cost  
Office

## Modify WBS Elements

Add and remove CERs from WBS Hardware sections

## Tailor WBS Hierarchy

Create summary elements and sub-elements to tailor WBS

WBS: + denotes element can be modified  
\* denotes element has options

Search for a CER:  
Type a brief description of what you want to estimate and then click Go  
Or select a category: All

Select a CER:  
PCEC Amplifier  
PCEC Antenna  
PCEC Attitude Control  
PCEC Battery  
PCEC Cable  
PCEC CCDH  
PCEC CDH  
PCEC Communications  
PCEC Composite Structure  
PCEC Controller  
PCEC Crew Accom  
PCEC Diplexer-Multiplexer  
PCEC ECLS

Element Options  
Base Year: FY12  
Escalate To: 2012

PCEC Amplifier DD  
Estimating Level: Component

Help on this Form

OK Cancel

## CER Search

Search PCEC CERs by keyword or category for inclusion in WBS

## Launch an Estimate

Create estimate that includes the created WBS with links to the selected CERs



# PCEC Interface Search CER Library



Engineering  
Cost  
Office

## CER Search

Search PCEC CERs by keyword or categories such as: Level, WBS, or Methodology

## CER Description

See detailed information about the selected CER

NASA PCEC: Insert CER

Search for a CER:

Type a brief description of what you want to estimate and then click Go

Go

Or select a category: Multivariable

Select a CER:

\*Insert a Multivariable Regression equation into the selected cell

- PCEC Amplifier DD
- PCEC Amplifier FU
- PCEC Antenna DD
- PCEC Antenna FU
- PCEC Attitude Control DD
- PCEC Attitude Control FU
- PCEC Battery DD
- PCEC Battery FU
- PCEC Cable DD
- PCEC Cable FU
- PCEC CCDH DD
- PCEC CCDH FU
- PCEC CDH DD

**PCEC Amplifier DD**

Estimating Level: Component

Help on this Form

OK Cancel

## Multivariable CER Info

View detailed info about CER including statistics and documentation

## CER Description

Proceed to the next step in entering a CER into your model



# PCEC Interface

## Insert Multivariable CER



Engineering  
Cost  
Office

**Multivariable CER Inputs**  
Input values into CERs as values or references to cells

**Input Descriptions**  
View context sensitive information about the selected input variable

NASA PCEC: Multivariable Regression based CER Function Arguments

PCEC Amplifier DD

<b>WeightPerUnit</b>	<input type="text"/>	=	number
<b>TMI</b>	<input type="text"/>	=	number
<b>Crewed</b>	<input type="text"/>	=	number
<b>Solid_State</b>	<input type="text"/>	=	number
<b>TWT</b>	<input type="text"/>	=	number
<b>DDMR</b>	<input type="text"/>	=	reference

=

PCEC Amplifier DD: Level - Component; Method - Log-linear regression

**WeightPerUnit**  
Weight Per Unit: Weight of each unit (pounds)  
Input Range: pounds, 0+

CER Result =

[Help on this Form](#)

**Output Options**  
Specify what information to output with the CER as well as format choices and uncertainty calculations



# PCEC Interface CER Details



Engineering  
Cost  
Office

## CER Search

Search PCEC CERs by keyword or category

## CER Information

View detailed information for Multivariable CERs including: Equation Text, Variable Info, Regression Statistics, Included Missions, Variable Correlation, and Uncertainty Info

NASA PCEC: Multivariable CER Information

CER Selection

Search for a CER:

Type a brief description of what you want to estimate and then click Go

Go

Or select a category: All

Select a CER:

- PCEC Amplifier DD
- PCEC Amplifier FU
- PCEC Antenna DD
- PCEC Antenna FU
- PCEC Attitude Control DD
- PCEC Attitude Control FU
- PCEC Battery DD
- PCEC Battery FU
- PCEC Cable DD
- PCEC Cable FU

CER Description

**PCEC Amplifier DD**

Estimating Level: Component

CER Information

CER Text | Variables | Regression | Missions | Correlation | SDM

CER Text:

$$[DDFY12] = 0.115 * [WeightPerUnit]^{1.156} * [TMI]^{-0.383} * [Crewed]^{1.917} * [Solid_State]^{2.823} * [TWT]^{0.548} * [DDMR]^{0.1}$$

Precalculations:

$$[DDMR] = [MfgMethods] * 0.05 + [EngMngt] * 0.6 + [FndAvail] * 0.05 + [TestApp] * 0.06 + [IntegComplexity] * 0.12 + [PreDevStudy] * 0.12

[Help on this Form](#)

OK Cancel$$



# PCEC Interface Variable Information



Engineering  
Cost  
Office

## Variable Information

View critical information about CER variables such as Name, Friendly Name, and range of possible input values

## Variable Description

View variable definition and a detailed description of how input Values impact a CER output

NASA PCEC: Variable Information

Variable Name	Friendly Name	Possible Values
[DDMR]	DD Management Rating	0-100% (Decimal in [0-1])
[DDSpecialMat]	DD Special Material Factor	0 if No, 94 if Yes.
[DDTech]	DD Tech	0+
[DDTEFY12]	DDTE FY12	FY12 \$M, 0+
[Deployable]	Deployable	1 if No, =EXP(1) if Yes.
[DesignLife]	Design Life	months, 1+
[DL120ND79]	DL >= 120 & ND >= 79%	1 if No, =EXP(1) if Yes.
[DLGT72]	Design Life >= 72	1 if No, =EXP(1) if Yes.
[DRGT1]	Date Rate > 1K	1 if No, =EXP(1) if Yes.
[EngMngt]	Engineering Management	0-100% (Decimal in [0-1])
[FndAvail]	Funding Availability	0-100% (Decimal in [0-1])
[FUFY12]	FU FY12	FY12 \$M, 0+
[FULouvers_Heaters]	FU Louvers/Heaters	0 for "No Louvers / No Heaters" , 3 f
[FUMR]	FU Management Rating	0-100% (Decimal in [0-1])

**DD Special Material Factor**

Rating based on whether any material out of the ordinary used in the thermal control subsystem (D&D)

-----

This is a dimensionless variable used in the Thermal Control Tech Rating calculation. Special materials or configuration denotes anything out of the ordinary used in the thermal control/protection system, such as the gold plating used on NEAR or the carbon phenolics used on the Galileo Probe. Choices for Special Materials / Special Configurations are the following:

(1) Yes = Input of 94

[Help on this Form](#) [OK] [Cancel]



# PCEC Interface Document Workbook



**Engineering  
Cost  
Office**

Estimating Relationship Documentation Report created at: 5/12/2014 3:55:15 PM

## CER Document Table

View a table of all CERs included in the workbook. The table contains links to CER Documentation and the CER's cell location in the workbook

Estimating Relationship Name	Worksheet	Address	Valid
<a href="#">PCEC Amplifier DD</a>	Sheet1	<a href="#">\$B\$2</a>	TRUE
<a href="#">PCEC Structures DD</a>	PCEC Structures CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC Structures FU</a>	PCEC Structures CER	<a href="#">\$C\$35</a>	TRUE
<a href="#">PCEC Thermal Control DD</a>	PCEC Thermal Control CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC Thermal Control FU</a>	PCEC Thermal Control CER	<a href="#">\$C\$35</a>	TRUE
<a href="#">PCEC Reaction Control DD</a>	PCEC Reaction Control CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC Reaction Control FU</a>	PCEC Reaction Control CER	<a href="#">\$C\$35</a>	TRUE
<a href="#">PCEC Electrical Power DD</a>	PCEC Electrical Power CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC Electrical Power FU</a>	PCEC Electrical Power CER	<a href="#">\$C\$35</a>	TRUE
<a href="#">PCEC CCDH DD</a>	PCEC CCDH CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC CCDH FU</a>	PCEC CCDH CER	<a href="#">\$C\$35</a>	TRUE
<a href="#">PCEC Attitude Control DD</a>	PCEC Attitude Control CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC Attitude Control FU</a>	PCEC Attitude Control CER	<a href="#">\$C\$35</a>	TRUE
<a href="#">PCEC Solid Rocket Motor DD</a>	PCEC Solid Rocket Motor CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC Solid Rocket Motor FU</a>	PCEC Solid Rocket Motor CER	<a href="#">\$C\$35</a>	TRUE
<a href="#">PCEC Power Distribution DD</a>	PCEC Power Distribution CER	<a href="#">\$C\$13</a>	TRUE
<a href="#">PCEC Power Distribution FU</a>	PCEC Power Distribution CER	<a href="#">\$C\$35</a>	TRUE

## CER Documentation

CER documentation contains the following information about Multivariable CERs: CER Description, Equation Text, Variable Information, Regression Statistics, and Descriptive Statistics,



# PCEC Interface Insert WBS



Engineering  
Cost  
Office

## Select WBS

Select WBS from all WBS available in the PCEC library

## WBS View

View the elements of the selected WBS

## Element Description

View the elements of the selected WBS

NASA PCEC: Insert Work Breakdown Structure

Select Work Breakdown Structure:  
NASA NPR 7120.5E

WBS #/Level	WBS Element
1	Space Flight Project
1.1	PM
1.2	SE
1.3	Safety & Mission Assurance
1.4	Science & Technology
1.5	Payload(s)
1.6	Spacecraft
1.7	Mission operations
1.8	Launch Vehicle/Services
1.9	Ground System(s)
1.10	Systems Integration & Testing
1.11	Education and Public Outreach

NASA NPR 7120.5E  
Space Flight Project

[Help on this Form](#)  

## Insert WBS

Insert WBS as a new worksheet or as a list of values in a specified location



# PCEC Interface Inflation



Engineering  
Cost  
Office

**NASA NEW START INFLATION INDEX--(ACTUALS THRU September 2013)**

YEAR	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	TQ	1977
INFL.RATE	4.0%	4.3%	3.2%	4.0%	3.5%	4.5%	3.4%	6.0%	4.9%	5.4%	5.7%	6.9%	6.3%	5.7%	5.7%	7.2%	10.8%	9.0%	2.1%	8.5%
FACTORS	1.040	1.043	1.032	1.040	1.035	1.045	1.034	1.060	1.049	1.054	1.057	1.069	1.063	1.057	1.057	1.072	1.108	1.090	1.021	1.085

## Inflation Table

Insert the NASA NEW START INFLATION INDEX table as a new worksheet in the workbook

## Inflation Factors

Specify a range of years to return a subset of the inflation table

NASA PCEC: Insert Inflation Factors for Specific Years

Destination Cell

Choose Years

Base Year	Start Year	Final Year
<input type="text" value="2012"/>	<input type="text" value="2014"/>	<input type="text" value="2019"/>

[Help on this Form](#)



# PCEC Interface

## Insert Library Worksheets



Engineering  
Cost  
Office

### Library Worksheets

Generate PCEC Library worksheets as new worksheets in the workbook or as worksheets in a new workbook

NASA PCEC: Generate Library Worksheets

Select Library Worksheets to generate:

Available Library Worksheets

- Variable List
- Inflation Table
- First Pound Cost (Analogy)
- First Pound Cost (Database Average)
- System Integration (Analogy)
- System Integration (Database Average)
- PCEC Amplifier
- PCEC Antenna
- PCEC Attitude Control
- PCEC Battery
- PCEC Cable
- PCEC CCDH
- PCEC CDH
- PCEC Communications

[Help on this Form](#) [Printer Icon] [OK] [Cancel]



# PCEC Interface In-Tool Help File



Engineering  
Cost  
Office

NASA Project Cost Estimating Capability

Hide Back Forward Home Print Options

Contents Search Favorites

- Introduction
  - Welcome
- FAQ
- Getting Started
- PCEC Ribbon
- Template
- Launch
- Estimating Relationships
- CER Details
- Variable Details
- Document Workbook
- WBS Templates
- CER Import
- Inflation
- Help
- About

## Welcome

Introduction >>

# NASA Project Cost Estimating Capability

### PCEC Project Background

The Project Cost Estimating Capability (PCEC) is a framework that will replace NAFCOM as the standard NASA capability for estimating the cost of new spaceflight hardware systems during concept exploration and refinement. The PCEC consists of an Excel based architecture that combines a user interface running VBA with WBS and CER libraries. This structure provided a high degree of flexibility and openness while reducing the resources required for software maintenance, thus allowing more effort to be put into improving NASA models and estimating capabilities.

#### Introduction to the PCEC Interface

*The PCEC Interface is a Microsoft Excel Add-in (xlam) workbook that provides features to facilitate the integration of Project Estimating artifacts contained in the PCEC Library into Excel based cost models. The PCEC Interface's purpose is to facilitate the use of the information stored in the Interface and to automate tasks when building an estimate in Excel. The Interface stores all information contained in PCEC Library and exposes that information to users in different ways through a variety of useful features. The intent is that the Interface will improve accuracy and efficiency when building estimates in Excel using the information from the PCEC Library.*

NASA

**In-Tool Help File**  
Access context sensitive and searchable Help material for all PCEC features