

National Aeronautics and  
Space Administration



# NASA Engineering & Safety Center TECHNICAL UPDATE

# 2020

Annual summary of NESC technical activities including lessons learned, technical bulletins, innovative techniques, discipline features, journal articles, and conference publications.



Each NASA Center has a local NESC representative who serves as a point of contact for Center-based technical issues.

## NESC Chief Engineers



### **Ames Research Center**

*Kenneth R. Hamm*

### **Armstrong Flight Research Center**

*W. Lance Richards*

### **Glenn Research Center**

*Robert S. Jankovsky*

### **Goddard Space Flight Center**

*Fernando A. Pellerano*

### **Jet Propulsion Laboratory**

*Kimberly A. Simpson*

### **Johnson Space Center**

*T. Scott West*

### **Kennedy Space Center**

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### **Langley Research Center**

*Mary Elizabeth Wusk*

### **Marshall Space Flight Center**

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### **Stennis Space Center**

*Michael D. Smiles*



# From NASA Leadership



**Stephen Jurczyk**  
NASA Associate Administrator

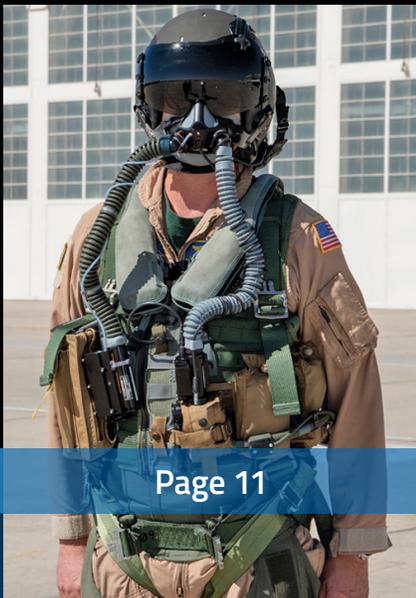
“This year has been difficult for our nation and the world on many levels. Although there have been many challenges, I am proud to be a part of an Agency that sets a positive example and inspires our global community. Through the difficulties, NASA has made progress in developing the systems for the first mission of the Artemis program – successfully completing system testing of the Orion spacecraft including structural test article and space environmental testing to verify the spacecraft is ready for Artemis I. The agency also completed the prerequisite system test cases for the ‘test like you fly’ SLS Core Stage Green Run test that is the final hot fire test to clear the Core Stage for Artemis I. We have selected partners to join us in developing the Human Landing System; we have worked with our commercial partners in enabling test flights and have successfully launched Americans from U.S. soil to the International Space Station for the first time since 2011; and we launched the Perseverance rover to Mars for a February landing. Through all of this, the NESC has provided crucial support in enabling many of NASA’s achievements. Through specialized expertise and guidance, rigor in providing technical excellence, and determination to reduce the risk to our astronauts, the NESC has been there to provide critical independent technical assessments to support NASA programs.”



**Ralph R. Roe, Jr.**  
NASA Chief Engineer

“We at NASA have grown and adapted this year to a new normal. We have worked from home, and we have utilized technological advances to do this work successfully. We have committed to the health and safety of our personnel, while ensuring that our NASA family can enable NASA’s mission under new constructs. The NESC has shown incredible agility in its determination to provide the best support to NASA’s programs. This 2020 Technical Update illustrates its tenacity in solving a broad range of difficult technical problems, while capturing knowledge and lessons learned to pass along to the NASA engineering community. From its work in supporting the Artemis missions and enabling American astronauts to again launch from U.S. soil, to the development of numerous engineering reports and technical bulletins from these efforts, the NESC continues to provide exceptional technical expertise to the Agency. The NESC reached a major milestone this year by surpassing 1000 technical assessments and support activities. This speaks volumes to the value the NESC has brought to NASA’s programs and projects. As our work environments continue to change, so will the NESC adapt and bring new approaches to achieve NASA’s mission.”

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# Promoting Engineering Excellence, Independence, and Objectivity

NASA has been impacted by the challenges of 2020 like everyone else and has had to reassess how to perform its mission. The NASA Engineering and Safety Center (NESC) has adapted along with the rest of the Agency. Fortunately, the NESC is built to adapt. The foundation of the NESC is people, so where the people are – in the office, in the lab, at home – is where the NESC is. During this difficult year, NASA has continued to move forward, and so has the NESC.

The NESC’s mission is to provide the Agency with a unique resource promoting engineering excellence, independence, and objectivity. The strength of the NESC is its ability to rapidly reach out to industry, academia, the government, and all of NASA, to secure technical and scientific expertise needed to solve the Agency’s most difficult problems. This ability not only brings the knowledge and experience to where the problems are, but also enables the NESC to proactively build diverse teams by drawing from such a broad base. The need for this type of organization – one that provides an independent voice and a source of resources to bolster safety through engineering excellence – was recognized after the Columbia accident.

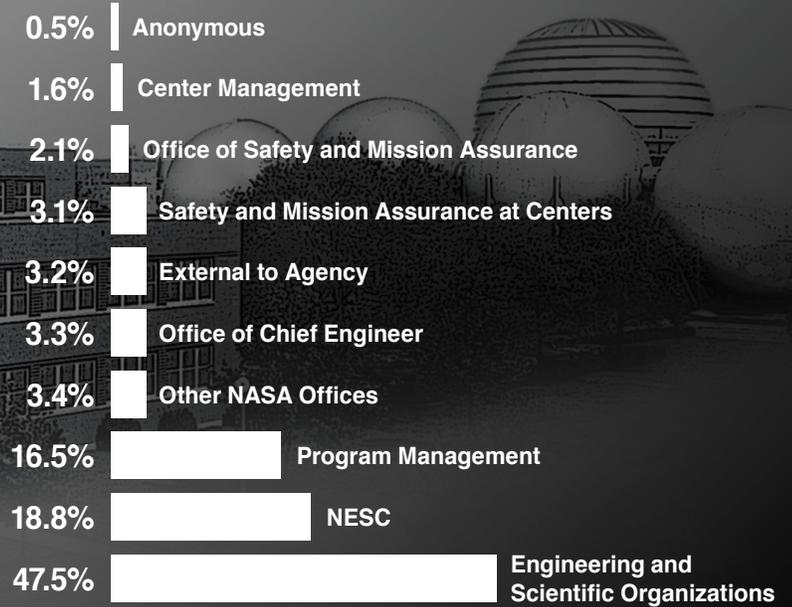
The NESC’s technical expertise resides in the NESC Technical Discipline Teams (TDTs). TDTs comprise engineers and scientists from across the country who join NESC Assessment Teams when there is a need identified through a request to the NESC. Assessment teams are formed in the spirit of the traditional “tiger team,” which are short-duration, efficient, and assembled to focus on a specific problem. The 20 discipline-specific TDTs are each led by a NASA Technical Fellow. The Technical Fellows are NASA’s senior technical experts and stewards of their respective disciplines.

The Technical Fellows constitute part of the NESC core team, along with the Principal Engineers, NESC Chief Engineers, Management and Technical Support Office, NESC Integration Office, and NESC Director’s Office. The Principal Engineers lead many of the assessments, primarily those that are large and require coordination among several different disciplines. The NESC Chief Engineers reside at each of the ten NASA Centers, coordinate Center support to assessments, and serve as each Center’s NESC point of contact. The Management and Technical Support Office provides the contracting, budgeting, and other business support for the NESC and its assessments. The NESC Integration Office coordinates programmatic and technical integration for the NESC.

The hallmarks of the NESC are that every assessment is documented in a final report, and each final report must be approved by the NESC core team through the NESC Review Board (NRB). The NRB formalizes a diverse peer-review process by bringing all of the experiences, knowledge, and backgrounds of the core team members together to critique, enhance, and ultimately strengthen each product. The NESC has adapted to the challenges of 2020 by relying on this diversity and flexibility built into the organization. The NASA Administrator communicated this year that NASA demonstrates “the value of equal opportunity, diversity, and inclusion to our mission accomplishment.” The NESC exemplifies the Administrator’s message by demonstrating that the NESC’s foundation of technical excellence is strengthened by making diversity a priority.

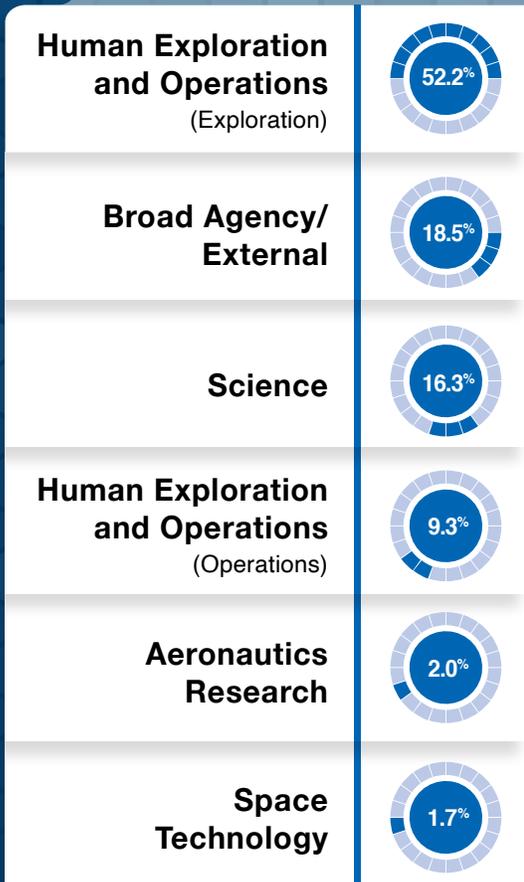


**1004**  
**ACCEPTED**  
**REQUESTS**  
**SINCE**  
**2003,**  
**84 IN FY20**

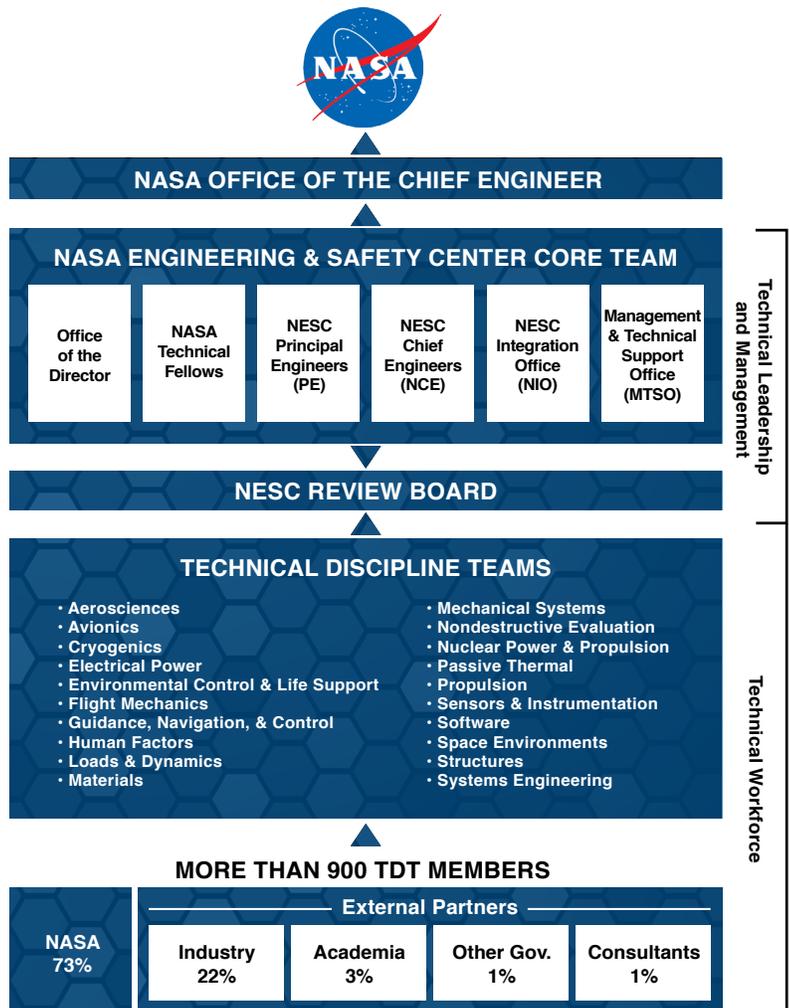


Sources of Accepted Requests Since 2003

Accepted Requests by Mission Directorate  
FY14 - FY20



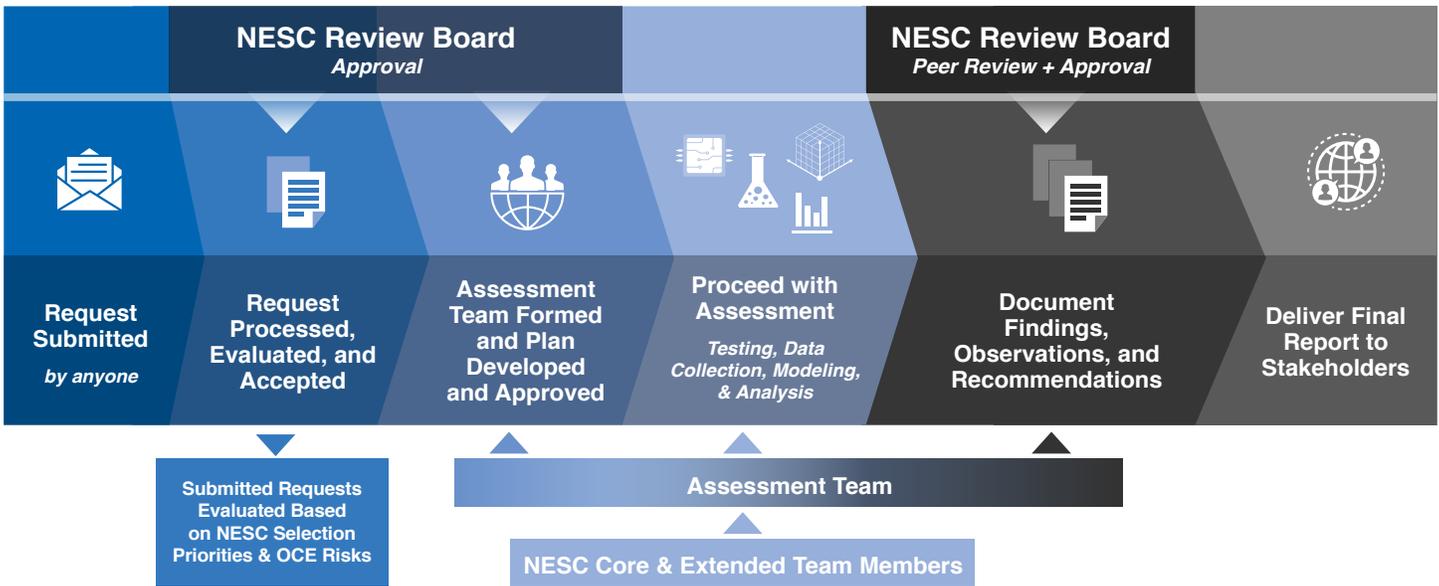
Data as of September 30, 2020



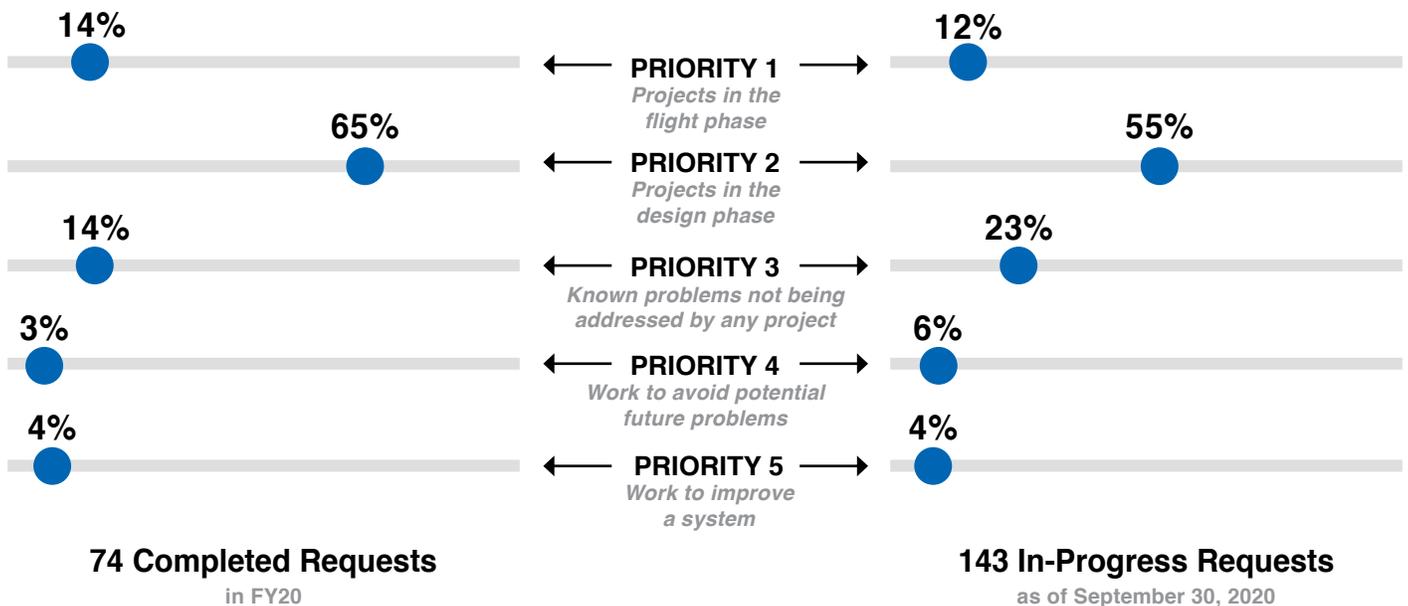
# Assessments & Support Activities

Assessments typically include independent testing and/or analyses, the results of which are peer reviewed by the NESC Review Board (NRB) and documented in engineering reports. Support activities typically include providing technical expertise for consulting on program/project issues, supporting design reviews, and other short-term technical activities.

## NESC Assessment Process



The NESC assessment process is key to developing peer-reviewed engineering reports for stakeholders. Requests for assistance are evaluated by the NRB. If a request is approved, a team is formed that will perform independent testing, analyses, and other activities as necessary to develop the data needed to answer the original request. An NESC team’s findings, observations, and recommendations are rigorously documented within an engineering report and are peer reviewed and approved by the NRB prior to release to the stakeholder.



# Priority 1 Completed Assessments

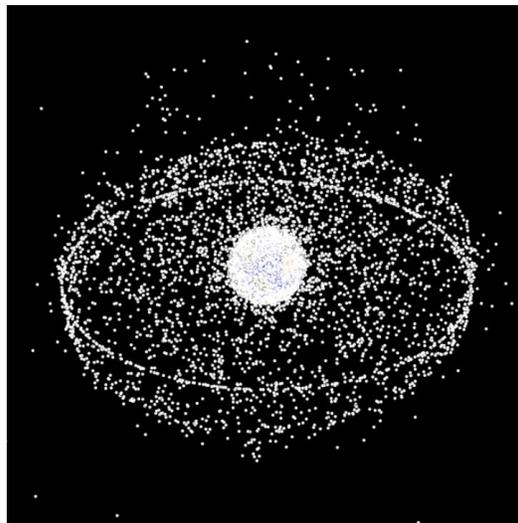
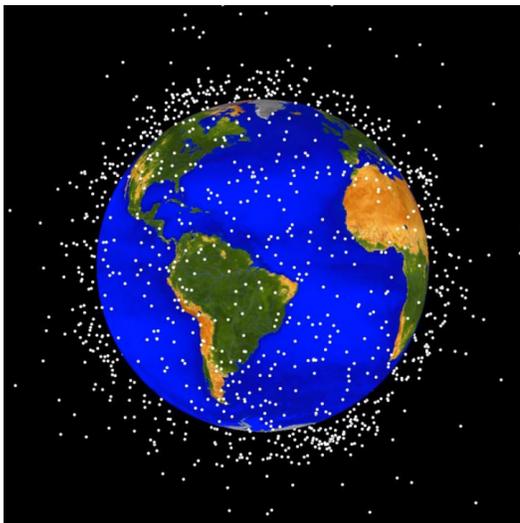
## *Projects in the Flight Phase*

### Evaluation of the ORDEM3.1 Software Release

The Orbital Debris Engineering Model (ORDEM) is NASA's primary tool for modeling the Earth's orbital debris environment and enables spacecraft designers to calculate the risk of meteoroid and orbital debris (M/OD) impacts to their spacecraft. After development of the latest version, ORDEM3.1, NASA's Orbital Debris Program Office requested the NESC to peer-review and exercise the new software to evaluate its performance and operational characteristics.

ORDEM categorizes orbital debris particles by size, material density, relative velocity, and direction, and also includes orbital parameters such as altitude and inclination. Version 3.1 focused on updates to these debris populations with the latest available measurement data to better inform debris impact risk assessments. The NESC team reviewed documentation and data and ran multiple test cases using specific orbits and starting years. The team examined trends in the resulting data, compared results to previous versions of ORDEM, and performed a typical M/OD risk assessment to examine ORDEM3.1's effect on predicted debris penetration risks. The team also identified areas where model predictions may be improved.

This work was performed by GSFC, JPL, LaRC, and MSFC.

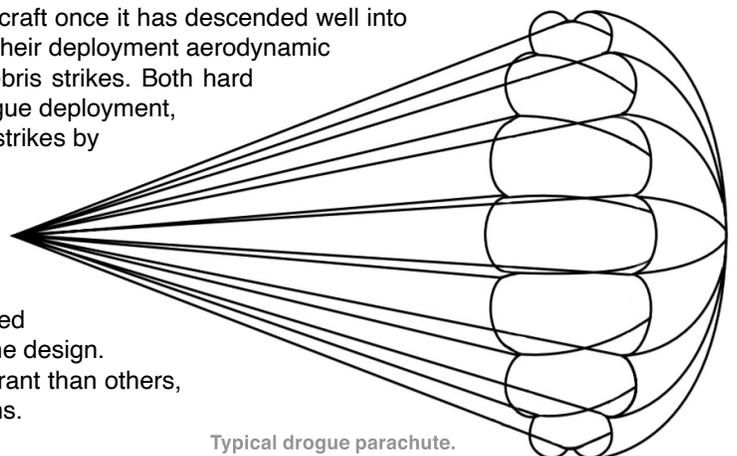


Orbital objects > 10 cm diameter in 1970 (left) and 2019.

### Evaluating Impact Tolerance of Softgoods on Drogue Parachutes

Drogue parachutes serve to stabilize and decelerate a spacecraft once it has descended well into the atmosphere. While drogues are designed to be robust in their deployment aerodynamic environments, they have varying degrees of tolerance to debris strikes. Both hard and soft debris can be liberated from a spacecraft during drogue deployment, but little data exist that quantify drogue damage tolerance to strikes by soft debris such as blanket insulation.

The NESC sponsored testing at Southwest Research Institute's blast and impact facility to assess the damage tolerance of a modern drogue parachute to soft debris of different sizes and velocities. More than 15 tests were conducted to evaluate impact tolerance and quantify the robustness of the design. Some drogue elements were shown to be more damage tolerant than others, which can be used to improve the robustness of future designs.



Typical drogue parachute.

## Assessing Risk of ISS RPCM Hot Mate/Demate During EVA

Positioned at multiple locations along the International Space Station's (ISS) main truss are banks of circuit breaker devices referred to as remote power control modules (RPCM). Currently, when ISS equipment configurations change, these devices need relocating or replacing via an extravehicular activity (EVA), and can require a shutdown of critical ISS systems while astronauts perform the work. Shutting down large portions of ISS systems, however, carries operational risk to ISS and its crew, both while they are powered down and when bringing the systems back online. Therefore, the ideal approach would be to remove/replace the RPCMs while powered on, known as a hot mate/demate, but is not without risk to the EVA crew. To characterize the potential hazard, the ISS Program requested the NESC evaluate risk of potential molten metal generation due to electrical arcing during the mate/demate, and molten metal impacts on the EVA Mobility Unit (EMU). The NESC team conducted arcing tests at the Air Force Research Laboratory, MSFC, and GSFC, where EMU materials were exposed in vacuum to molten metal drops up to the maximum diameter possible based on the energy present in a potential arc. Testing and analysis revealed that these molten metal particles were unlikely to cause severe or catastrophic EMU damage.

This work was performed by AFRC, GSFC, JSC, KSC, LaRC, and MSFC. NASA/TM-2019-220421



NASA astronaut Christina Koch installs Li-ion batteries in an ISS power system upgrade.

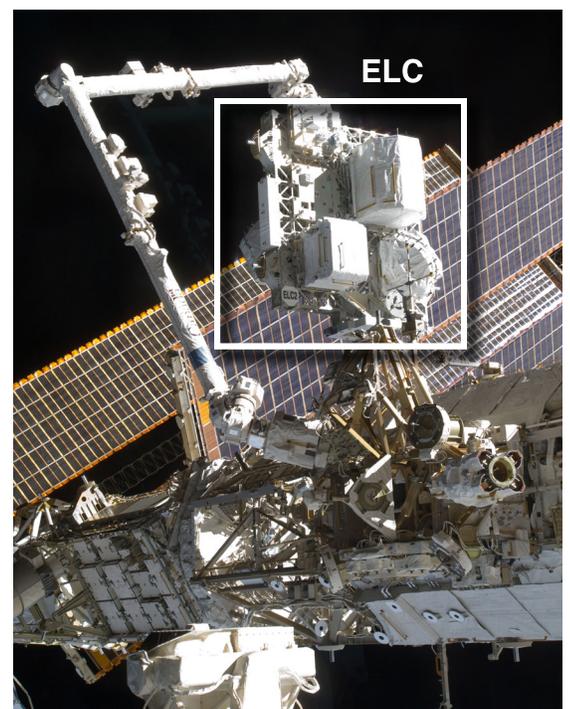


French astronaut Philippe Perrin examines the Canadian RPCM.

## Express Logistics Carrier Reverse Capacitor Follow-on Testing

In an earlier assessment, the NESC investigated the effects of reverse-polarity installation of polarized capacitors possibly installed on the Expedite the Processing of Experiments to the Space Station (ExPRESS) Logistics Carrier (ELC) onboard the ISS. Subsequent to this work, the GSFC Safety and Mission Assurance (S&MA) team performed additional testing on similar capacitors under the same electrical configuration tested by the NESC team, but with an additional drying to simulate vacuum exposure time prior to application of reverse-bias testing. This more faithfully replicated the part history prior to powering up the ELC on orbit. This testing configuration indicated an increased capacitor life prediction than did the initial testing. As a result, the ISS Program tasked an NESC/Aerospace Corporation team with confirming the updated test results and the impact to previous capacitor life predictions. The assessment team conducted tests on capacitors of varying pedigree and corroborated the behavior seen by GSFC S&MA testing, leading the NESC team to conclude the initial life predictions were overly conservative. The new findings as well as data from other capacitor testing will serve as a reference for future studies of reversed-biased capacitors of this type.

This work was performed by KSC, JSC, GSFC, and The Aerospace Corporation.



ELC-2 prior to its placement on the S3 truss.

## Preventing Vibration-Induced Damage to ISS Cargo

To ensure soft-stowed payloads reach the ISS with no vibration-induced failures, NASA began to use a special ISS cargo software tool to calculate the attenuated random vibration environments and foam compression strain that foam-wrapped cargo will see in flight. Prior to the cargo tool's widespread Agency use, the NESC performed a comprehensive evaluation of the theoretical basis behind the tool's design, construction, and operation, and reviewed the results of another provider's tool for comparison with the ISS cargo tool results.

The assessment team reviewed isolation material testing, tool construction and supporting methodology, and current payload packaging and common isolation materials. The NESC team provided guidance for improving assessments of foam packing and test methods.

This work was performed by GRC, MSFC, JSC, and LaRC. TM-2020-5001542



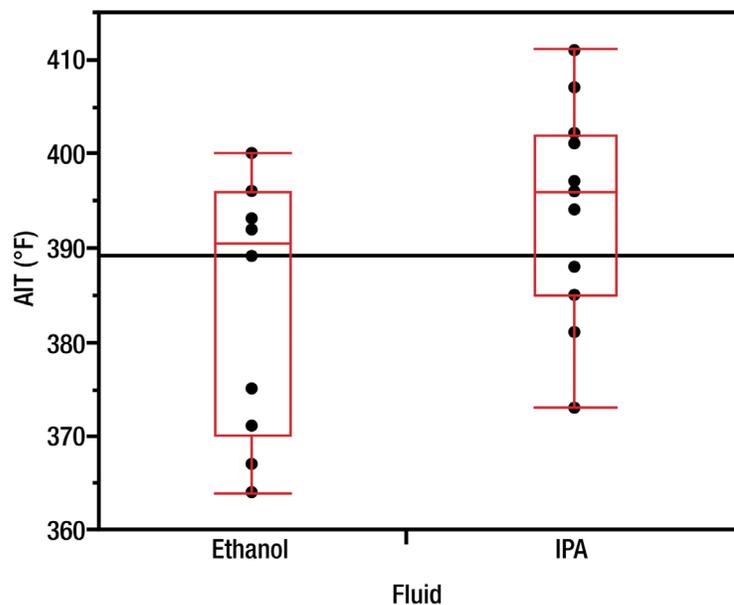
Orbital ATK's Cygnus cargo spacecraft carried with more than 5,100 pounds of cargo and research equipment on its fifth commercial resupply flight to the ISS.

## Determining Autoignition Temperatures of IPA and Ethanol

Isopropyl alcohol (IPA) and ethanol are used extensively to clean and flush propulsion systems. When a commercial propulsion system designer requested NASA provide its available data on the autogenous ignition temperature (AIT) of IPA in a pressurized, pure oxygen environment, existing data were found to be focused primarily on the AIT of IPA in air, at lower pressures than the designer required. This led the NESC to experimentally determine the AITs of both IPA and ethanol in gaseous oxygen at various pressures.

Tests in oxygen were performed at the White Sands Test Facility at pressures up to 2,200 psi (15.2 MPa), which allowed comparisons with previous data and provided new data at relevant propulsion system operating conditions. The assessment team analyzed the test replicants to understand method-dependent variability and establish statistical significance. The tabulated data, which includes the associated pressure increases upon ignition, were provided to the appropriate programs and projects across NASA. See NESC Technical Bulletin 20-05 [page 40](#).

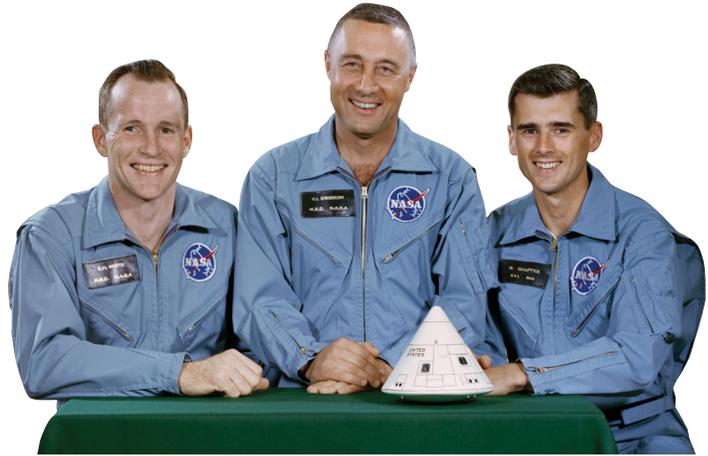
This work was performed by MSFC and WSTF. NASA/TM-2020-5004683, [TB-20-05](#)



Box and whiskers plots of AIT data.

## Human Spaceflight Mishap Recurring Causes Study

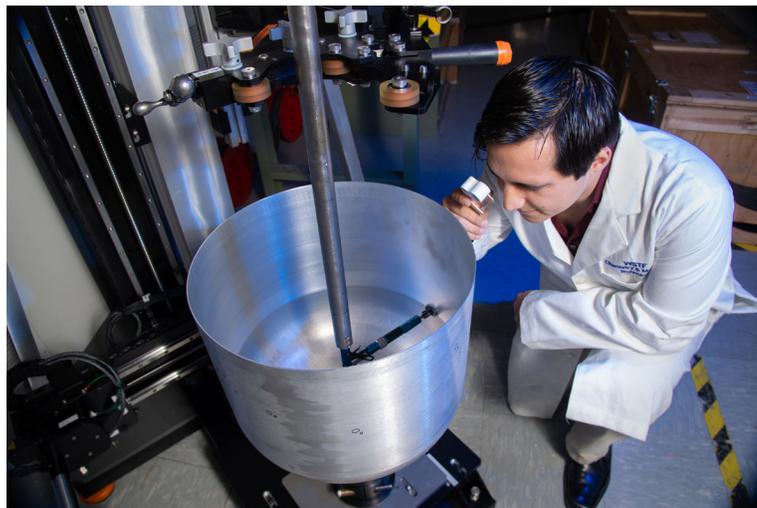
Major mishaps and significant close calls have marred the start of every human spaceflight program since three American astronauts were lost in the 1967 Apollo-1 fire. To understand the recurring cause trends from mishaps that occurred during flight tests and early operations, the NESC and NASA Safety Center studied eight mishaps during the Apollo, Soyuz, Skylab, Space Shuttle, and Constellation Programs, as well as commercial sub-orbital systems. The goal was to identify recurring causes to proactively reduce the risks of serious mishaps before upcoming NASA and commercial missions.



From left, astronauts White, Grissom, and Chaffee lost their lives in a January 27, 1967 fire in the Apollo Command Module during testing at the launch facility.

The study identified systemic, or underlying, issues that, if addressed, would have a maximum impact on reducing the frequency and/or severity of incidents, especially during flight tests and early operations. The nine most frequently recurring cause types were analyzed in detail. The final report summarized what was learned, compared the results to historical safety reports, provided a review of the analysis results by a cadre of human spaceflight subject matter experts, and discussed how findings can be used in developing effective mishap risk reduction strategies. See [page 42-44](#) for a more in-depth article.

This work was performed by KSC, GRC, and ARC. NASA/TM-2020-220573



Materials engineer Edgar Reyes of WSTF visually inspects a crack identified on the outer surface of a pressure vessel following an internal eddy current through-wall nondestructive inspection.

## Upgrading COPV Liner Inspection System

A composite overwrapped pressure vessel (COPV) undergoes pressure cycles where the metallic liner experiences plastic deformation, and so flaw detection in the liner is critical. The NESC recently upgraded its Multi-purpose Pressure Vessel Scanner (MPVS), which is a robotic, nondestructive evaluation system used to detect critical surface and near-surface indications on COPV liners. The MPVS provides inspection capability and flaw mapping to a pressure vessel's interior and exterior mold line surfaces. It was developed as an improvement to existing COPV liner dye-penetrant inspection methods. The MPVS could allow manufacturers to screen out cracks that have grown to unacceptably large sizes, potentially threatening spacecraft crew and mission success.

As a follow-on to MPVS, the NESC assisted in a complete characterization of the system's capability and the investigation of additional capabilities needed by the COPV community. This included addressing concerns with crack-detection capabilities on liner domes of varying thickness, refining eddy current (EC) crack sizes and resulting probability of detection (POD) estimates for the liner cylindrical sections, improving liner cylinder thickness measurements, demonstrating crack detection using a through-wall EC sensor (see photo), and development of an EC array probe to expedite liner crack inspection scan times. This follow-on work reduced uncertainty in the POD results and developed additional capabilities to optimize the system for high-production rate flight COPV inspections.

This work was performed by LaRC, JSC, WSTF, JPL, and MSFC.

## Pilot Breathing Assessment *(In-Progress Update)*

In 2017, the Navy requested the NESC provide an independent review of their efforts to address an increased occurrence of physiological episodes across their F/A-18 fleet. The NESC initiated the Pilot Breathing Assessment (PBA) to better understand human physiology and breathing behaviors in high-performance aircraft during operation.

The PBA team designed novel instrumentation and used advanced analysis to examine pilot physiological state and interaction with aircraft life support systems. NASA test pilots flew instrumented NASA F/A-18 and F-15 aircraft through pre-specified flight profiles while wearing specialized equipment augmented with an advanced sensor system. This sensor system collected data during flight such as breathing characteristics, gas flow, air composition, and aircraft environment. These data streams were aligned and examined using advanced analysis techniques to identify pilot/aircraft interactions with potential for negative cognitive and physiological impact.

To date, the NESC team has successfully completed 105 PBA sorties. A “first round” of about ~50 scripted flights with a full complement of instrumentation was completed at the end of FY19. After analysis of the initial dataset, a second set of ~50 scripted flights were designed to fill specific data gaps. The team found that certain flight activities were more likely to disrupt pilot breathing, and so additional flight profiles were developed to more closely examine the pilot breathing performance and aircraft conditions. Extensive data reduction was required to process over 250 million data points, which were analyzed via data visualization tools, summary statistics, and mixed effects models. A detailed NESC engineering report is currently in preparation for peer-review and release in early FY21.

This work is being performed by LaRC, AFRC, ARC, GRC, GSFC, JPL, JSC, WSTF, and also the EPA, UF, USN, and USAF.



United States Navy aircrew configuration with integrated PBA instrumentation.

## Priority 1

### In-Progress Assessments

- CCP Crew-1 TPS Peer Review
- CCP Booster Return Loads Reuse Implications
- EMU Sublimator Corrosion
- Orion Frangible Joint Threshold and Margins Analysis
- Ti-NTO Compatibility Cross-Program Impact and Lessons Learned
- Review of CCP Additive Manufacturing Program
- CCP Propellant and Pressurization COPV Support
- Pilot Breathing Assessment
- Validation of ISS Li-Ion Main Battery's TR Mitigation Analysis and Design Features

### Completed Support Activities

- CCP Software Review

### In-Progress Support Activities

- CCP Launch Vehicle Orbital Tube Welding POD Study Samples
- CCP Corrosion Mitigation Strategy
- Fire Cartridge Failure Investigation, Manufacturing, and Hardware Verification
- Hardware Development for COVID Applications
- ISS Battery Charge Discharge Unit Investigation
- Materials Support to DC-8 Type A Mishap
- NESC Support of CCP Anomaly
- Rapid Slews for Lunar Reconnaissance Orbiter

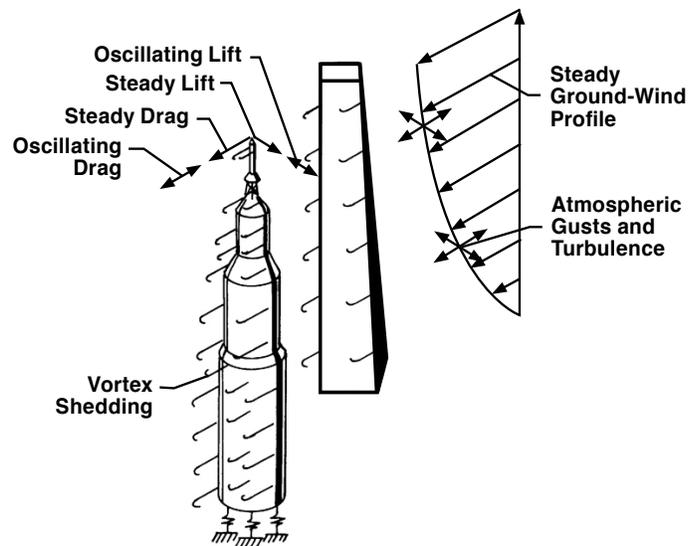
# Priority 2 Completed Assessments

## Projects in the Design Phase

### Predicting Wind-Induced Oscillations on Launch Vehicles

Once situated on the launch pad, launch vehicles are exposed to ground winds and their corresponding loads. Of particular interest is a vehicle response to these loads called resonant wind-induced oscillation (WIO), which can damage vehicle structures or payloads and interfere with guidance or launch systems. Resonant WIO is a design driver for launch vehicles and is typically mitigated through the use of external dampers and strict launch criteria. To evaluate the methods for predicting WIO used by the commercial launch industry, an assessment team conducted a wind tunnel test campaign to assess key viscous flow properties and their effect on launch vehicle WIO. Testing on vehicle models demonstrated aerodynamic flow states surrounding the vehicle in ground winds are sensitive to Reynolds number and that aerodynamic loads change with structural deformation, i.e., aeroelastic coupling. The study also simulated the Earth's wind boundary layer for the first time in a large-scale facility at full-scale Reynolds number to investigate its effect on ground wind loads and WIO<sup>1</sup>. Agency design guidance emphasizes the importance of aeroelastic scaling in predicting WIO behavior. The team developed a crewed launch vehicle ground wind loads operational placard on the basis of these data.

This work was performed by LaRC.



LVs exposed to ground winds can oscillate and cause damage or affect systems.  
Top: Example of vortex shedding off a cylinder.  
Left: A model of the ARES I-X was tested for WIO.

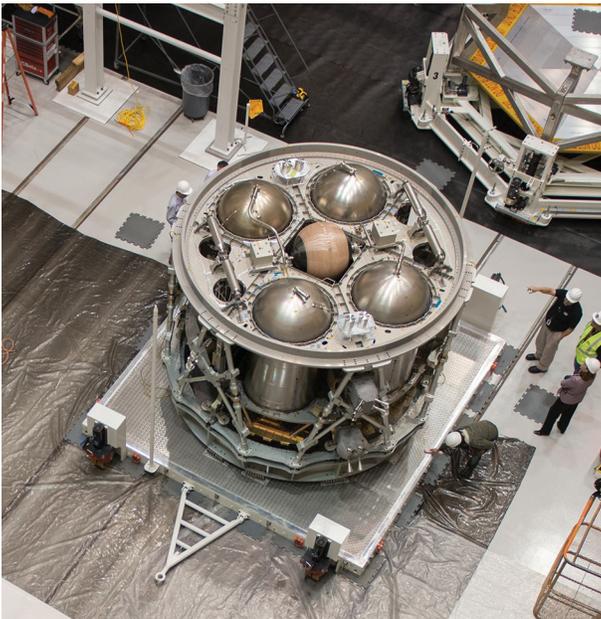
1. T. Ivanco; D. Keller; J. Pinkerton; et. al.: Development of an Atmospheric-Boundary-Layer Profile at the NASA Langley Transonic Dynamics Tunnel. 2018 AIAA SPACE and Astronautics Forum and Exposition.

Sketch from NASA-TM-X-50548

## Analysis of Propellant Tank Safe Life

Part of the safe-life demonstration of a propellant tank is understanding whether it is susceptible to environmentally assisted cracking, which is a process that promotes crack growth or higher crack growth rates than would occur without the presence of the environment. The NESC was engaged to help validate the safe life of a new propellant tank design. Sustained load tests were performed to determine if cracks in the tank weld would grow in the presence of monomethylhydrazine and mixed oxides of nitrogen propellants, common propellants used in spacecraft propulsion systems. For the tank under consideration, the NESC looked at the minimum detectable flaw size using the expected maximum design pressure. For the test, multiple pre-cracked material coupons were submerged in propellants and exposed to static loads that simulated anticipated flight conditions and elevated load conditions. The test coupons were monitored during the exposure test to measure crack growth. The NESC identified findings and observations in the areas of material characterization, tensile and fracture test results, fractographic inspection results, and propellant tank flaw analysis.

This work was performed by LaRC, WSTF, KSC, and JSC.



Propellant tanks within the Orion European Service Module are typical of tanks that are evaluated for safe service life.

## Alternative O-Ring Materials for Hypergolic Propellant Systems



The NESC tested multiple O-ring materials for hypergolic fluid-compatibility in support of the government and commercial propulsion community.

NASA programs such as the Orion Multi-Purpose Crew Vehicle, the Commercial Crew Program, Mars 2020, the Europa Clipper, and the International Space Station use O-rings to seal high-pressure lines that contain liquid engine propellants and gases. When material obsolescence caused an O-ring supplier to stop producing a popular product, an NESC assessment team began testing potential replacement candidates, with a focus on material compatibility with hypergolic propellants.

The team chose six candidate materials for evaluation. The test metrics included mass changes, swelling, hardness, tensile strength, and compression set for exposure periods of 2 days and one month. Three materials successfully completed the short- and long-duration testing and were considered compatible replacements for O-rings used in hypergolic propellant applications. See NESC Technical Bulletin 20-04 [page 39](#).

This work was performed by MSFC, GRC, JSC, WSTF, KSC, and SSC.  
TM-2020-5001493; [TB-20-04](#)

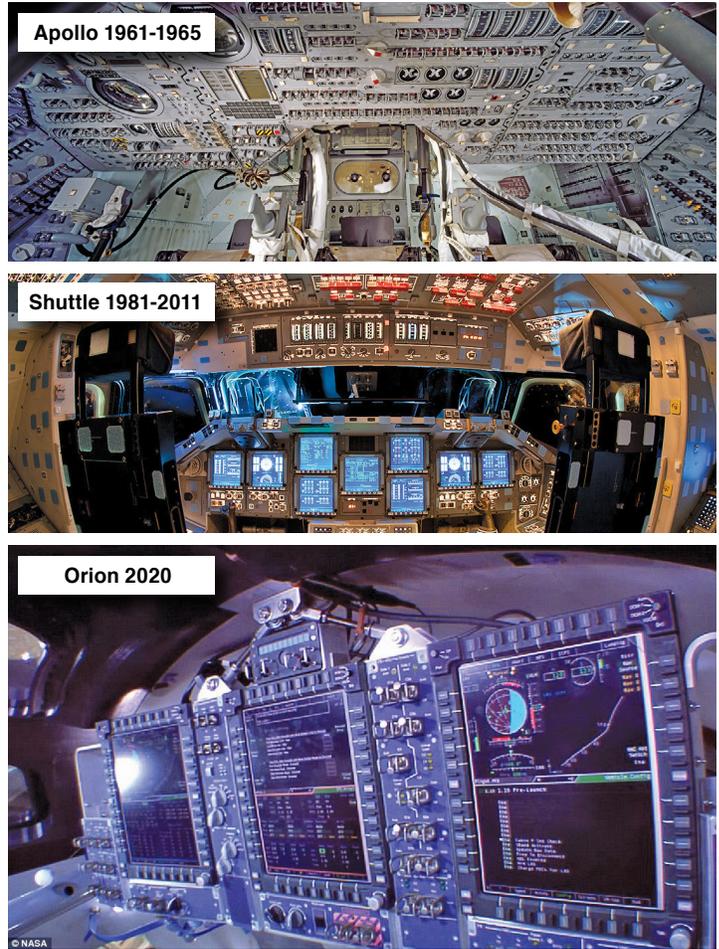
# Incorporating System Development Lessons Learned into Artemis

As software systems grow increasingly complex and provide more functionality for space systems, applying lessons learned from NASA's past spacecraft developments, commercial partners, and other flight systems will be critical to the success of the Artemis missions. Comprising three programs – the Orion Multi-Purpose Crew Vehicle, the Space Launch System, and the Exploration Ground Systems - the Artemis I mission will involve a complex integration and verification of hardware and software systems.

The NESC engaged an assessment team of systems engineering and software subject matter experts in a comprehensive review of a wide range of lessons learned potentially applicable to Artemis I and developed recommendations for the programs to help mitigate potential issues. The team focused on three key areas including testing improvements, systems engineering and integration, and software process compliance.

This work was performed by GSFC, JSC, LaRC, MSFC, and the NSC.

Human-rated flight hardware and software systems are becoming increasingly complex.

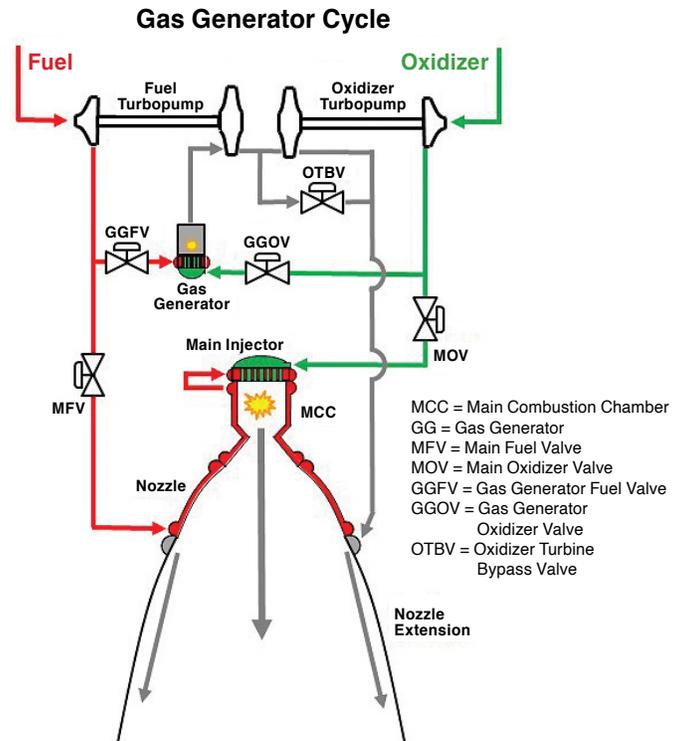


# Assessing the Aerospace Valve Industrial Base

When NASA-wide propulsion control valve issues led to a perception of systemic quality and handling issues from an eroding supply chain, the NESC was asked to assess the aerospace valve industrial base as well as NASA's acquisition practices. To identify risks and potential mitigation steps that might help avoid future problems, programs and projects were surveyed across multiple NASA Centers; valve vendor data were mined for issues; and valve vendors were surveyed to obtain feedback on any supply issues with NASA's acquisition practices or valve design requirements.

Data and evaluations showed no erosion or decline in the industry and actually indicated some growth. The assessment found that valve-related issues may be attributed to multiple NASA programs requiring concurrent development, qualification, and manufacture of numerous challenging and unique valve designs.

This work was performed by MSFC, KSC, GRC, JSC, GSFC, and SSC. TM-2020-220577



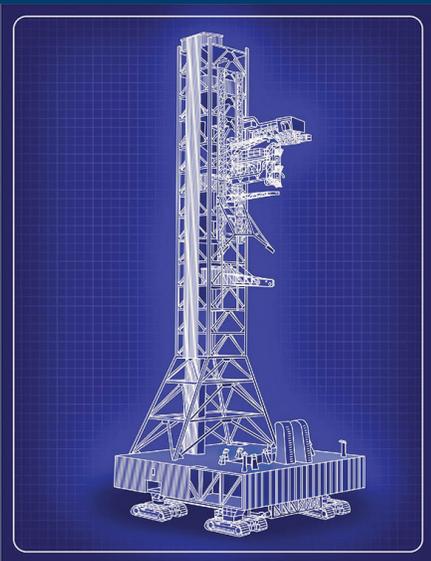
Propulsion systems rely on complex valves to control gas and liquid flows.

# Guidance for Human Error Analysis

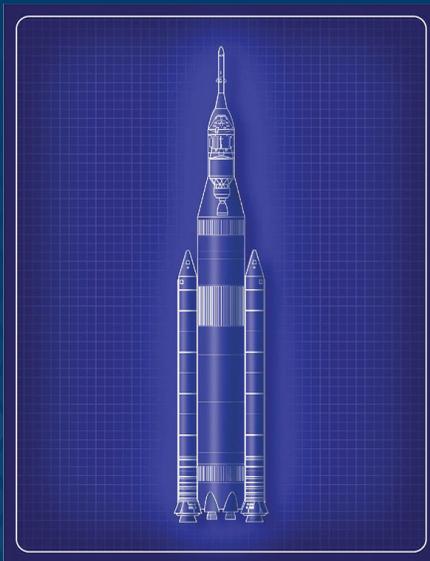
Mission safety and success rely on thousands of human tasks performed by operational personnel on the ground and in flight. The discipline of Human Factors leverages knowledge of human performance, which comprises both desired and undesired behaviors, to inform system design. This includes designing in capabilities to adapt to unexpected events as well as designing out “error traps” that provoke human error. Human error analysis (HEA) represents one approach for identifying error traps, error-producing conditions, and the means to mitigate them. Conducting an HEA is a human-rating requirement for space systems that enables a program to understand and manage hazards that could be caused by human error, understand the relative risks and uncertainties within the system design, and influence decisions throughout the system lifecycle.

To assist managers with HEA planning, execution, evaluation, and report preparation, the NESC developed a set of guidelines for meeting NASA’s HEA requirements. The guide offers a systematic approach from assembling an HEA team and identifying functions and tasks to identifying potential catastrophic errors and developing a human error management strategy. See related article on [page 35](#).

This work was performed by ARC and MSFC. TM-2020-5001486



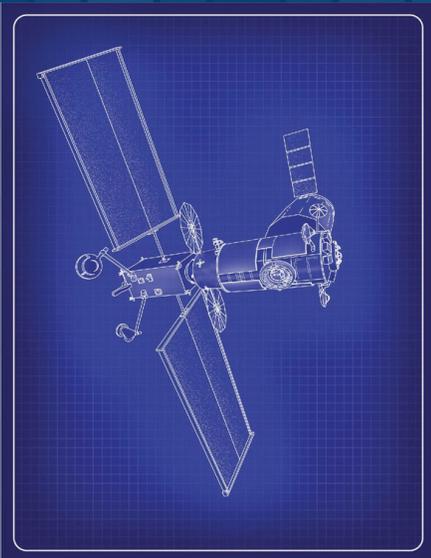
Exploration Ground Systems



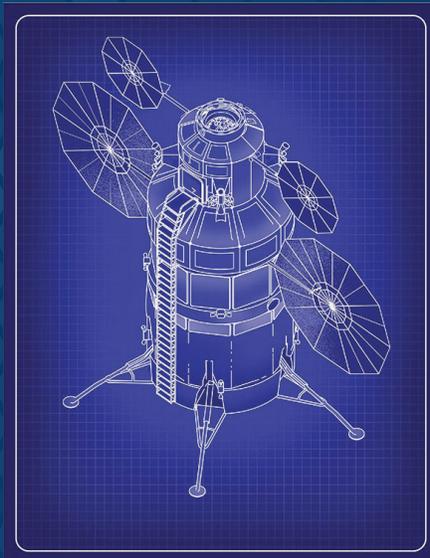
Space Launch System



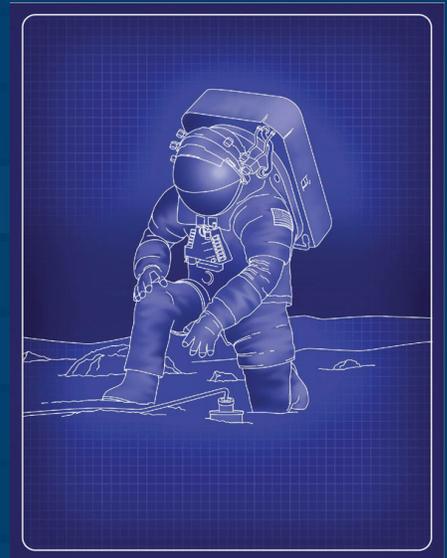
Orion



Gateway



Lunar Landers



Artemis Generation Spacesuits

## SLS Mobile Launcher Model Review

NASA's Mobile Launcher (ML) will physically support the Space Launch System (SLS)/Orion Multi-Purpose Crew Vehicle and ground support systems during launch vehicle processing, rollout, launch, and post-launch securing operations. As the ML was readied for the SLS, the NESC was asked to review the dynamic finite element models of the ML to determine how well they matched design drawings and reflected the as-built configuration.

The NESC undertook 20 system-level modeling evaluations, which included an evaluation of the ML tower, ML base, and umbilicals, for consistency with design drawings, mass properties, and visual observations. Potential issues identified in the model reviews were then prioritized for a more in-depth review, which included trade studies and independent analyses performed to understand the potential areas of concern. As a result, findings, observations, and recommendations were provided to the Exploration Ground Systems Program and KSC Engineering.

This work was performed by LaRC, JSC, GRC, and ARC. TM-2019-220418

The SLS ML is shown on a crawler transporter.



## Lift-off Modeling and Simulation of T-0 Umbilicals for SLS

A series of umbilical lines from the ML tower to the SLS will provide power, fuel, and communications until they are released at lift-off. The NESC undertook an effort to verify dynamic modeling and simulation of umbilical preload attachment and separation at lift-off. To determine the loads induced by the umbilicals on the vehicle at release, an integrated non-linear static and dynamic analysis was performed for the SLS, Exploration Ground Systems, and Orion Multi-Purpose Crew Vehicle Programs as an important step in evaluating the vehicles' structural integrity and ensuring crew safety.

The NESC developed a lift-off pad separation modeling and simulation capability inclusive of umbilical separation dynamics. This included a framework and forcing functions for assessing the SLS core stage umbilical separation, vehicle stabilizer system nonlinear struts, pad separation, extensible column re-contact, and aft strut cryogenic shrinkage at SLS lift-off. The fully nonlinear, flexible multibody simulation can accurately capture the loads from prelaunch stacking to umbilical and lift-off pad separation.

This work was performed by GRC, JSC, LaRC, KSC, and MSFC.  
TM-2020-5001550

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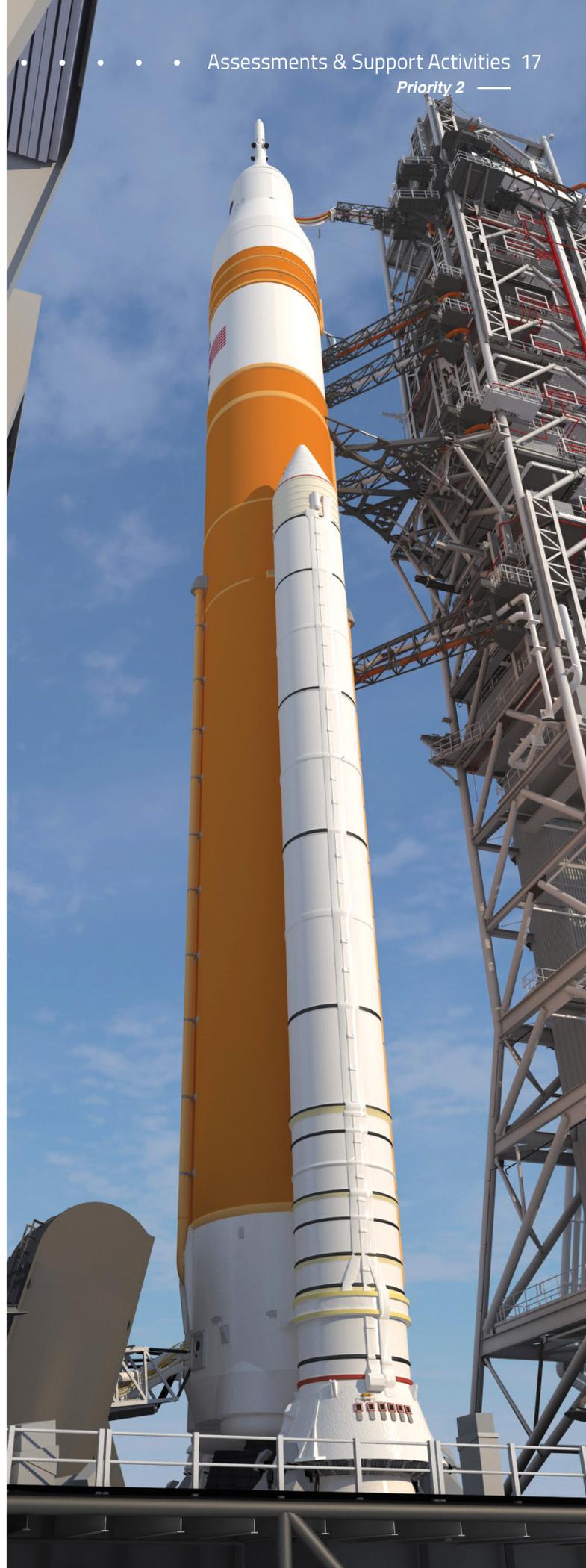
## Validating SLS Core Stage Pressurization Systems

In preparation for the launch of Artemis I, the NESC led an independent verification and validation of the SLS core stage pressurization systems to confirm they would meet operating requirements for worst-case cold environmental conditions.

As part of the NESC team, NASA's Launch Services Program (LSP) performed the modeling and simulation for this assessment using models and analysis techniques LSP developed for the Delta IV upper stage and anchored with flight data. The modeling effort utilized coupled thermal and fluid models that ran concurrently, exchanging requisite information between the various models at specified time increments during the prelaunch and ascent timelines. The integrated models were used to perform predictions for the SLS main propulsion system Green Run and ascent flight-operating conditions. The predictions for worst-case cold environmental conditions indicate that the propulsion system pressures remain within redline/abort limits throughout Green Run and ascent. The models were delivered to the SLS Program for continued development and operation.

This work was performed by MSFC, KSC, GRC, and SSC.

Illustration of SLS Block 1B crew configuration showing vehicle stabilizer system and umbilical connections between the SLS and the ML base and tower.

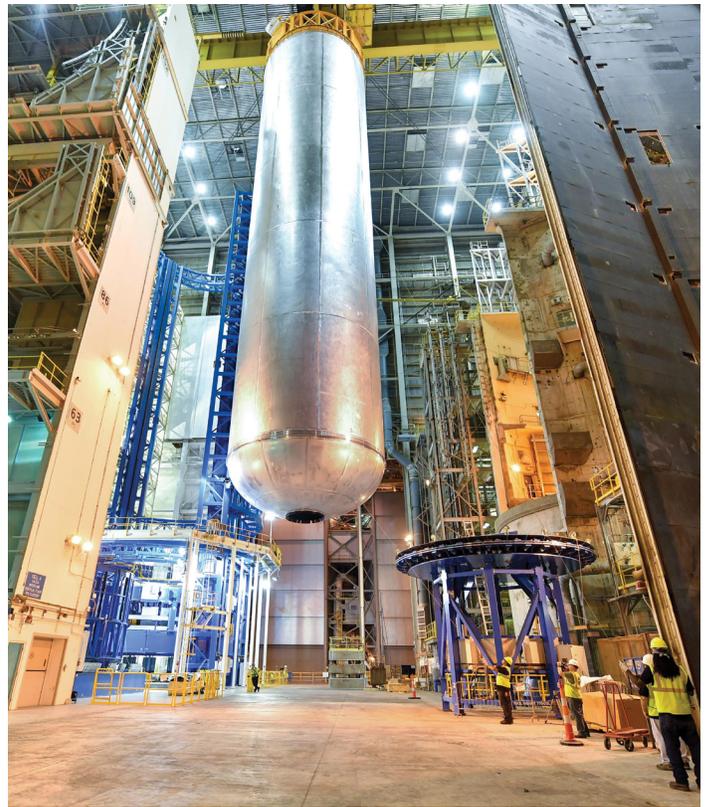


## Effects of Natural Aging on Aluminum-Lithium Plate

Cryogenic propellant tank panels are commonly manufactured using thick-section aluminum-lithium (Al-Li) plate. With long lead times required to obtain the material, Al-Li plate is often procured in large quantities to support fabrication and multiple tank builds. Because the material may be stored for extended periods of time, the heat-treated Al-Li can, depending on the storage environment, undergo a natural aging process that affects tensile and fracture toughness properties.

To help determine the underlying effects of natural aging, an NESC team performed a detailed metallurgical and mechanical property characterization of Al-Li plate. The team performed tensile and fracture-toughness testing at ambient temperature to identify anomalous macroscopic or microscopic characteristics. Results indicated natural aging produced a measurable change in room temperature tensile and fracture properties. However, the subsequent final thermal treatment detected no mechanical property difference with “nominally” stored solution-treated material. Recommendations were given to use specific nondestructive evaluation and/or tensile testing for each material lot subjected to long-term storage prior to use to verify the results of this study.

This work was performed by MSFC.



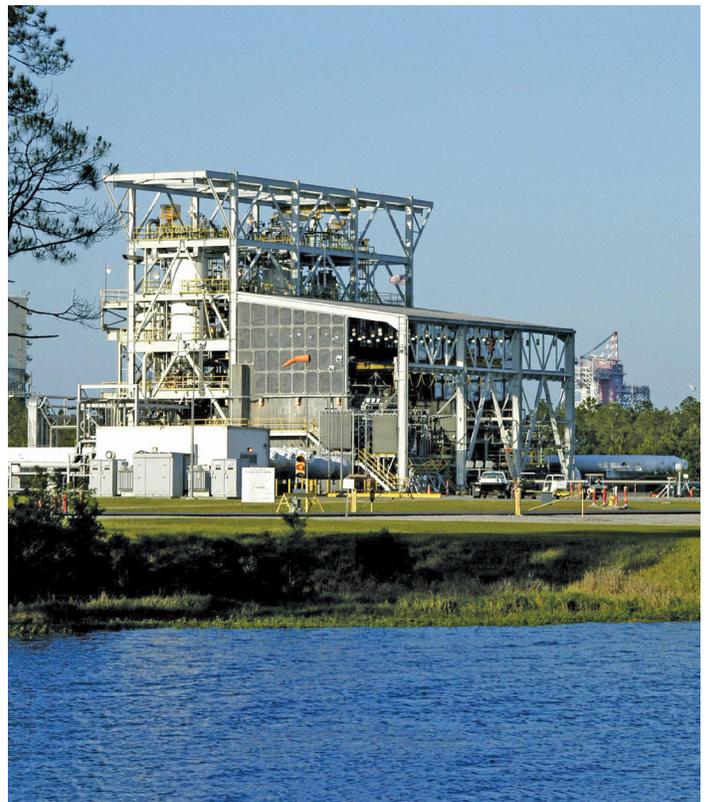
The SLS core stage Al-Li liquid hydrogen propellant tank shown after welding at NASA's Michoud Assembly Facility.

## Safeguarding Engine Test Stand Operations

SSC is NASA's largest rocket engine test facility, used by over 30 companies and agencies for engine testing. Following an increase in testing tempo and reported close calls that could have resulted in personnel injury at the SSC E-1 test stand complex, the NESC was asked to identify potential operational hazards from a human factors perspective and provide recommendations for mitigations. The E-1 test stand facility comprises three cells used to test engine components such as injectors or combustion chambers that require high-pressure and high flow rate industrial water, cryogenic, and non-cryogenic fluids.

During its assessment, the NESC team worked to gain insight into the effects of demanding test schedules, increased workload, and fatigue on personnel and operations. The team observed tests and reviewed documents and processes, including the SSC Close Call Reporting System and the NASA Mishap Information System databases. The NESC provided recommendations to the SSC Office of Safety and Mission Assurance for policy, procedure, and organizational modifications regarding planning and scheduling; workforce roles and responsibilities; training; and communication that could help mitigate the risks of personnel injury and hardware damage.

This work was performed by ARC, MSFC, KSC, JSC, and SSC.



The E Complex engine test stand at SSC.

## Priority 2

### In-Progress Assessments

- Independent Operational Modal Analysis of Dynamic Rollout Test Data
- Particle Ignition in a Peroxide Propulsion System
- CCP Fluid Systems Contamination
- LaRC Transonic Dynamic Tunnel Review
- CFD Assessment of AA-2 Axial Force Anomaly
- Lunar Meteoroid Ejecta Model Review
- ESD Integrated Hazard Review
- Effects of Helium Concentration on TEA-TEB Combustion in Oxygen
- Development of Fire Suppression System Requirements
- Examination of Time-Triggered Ethernet in Artemis Architecture
- Study for GSFC LISA Laser
- Biocide Impacts on Life Support and EVA Architectures
- EGS ICPS Umbilical Modeling Evaluation
- Cyclomatic Complexity Evaluation
- Tube Test Coupon for COPV Mechanics
- Anaerobic Hydrogen Detection Sensor
- Orion Crew Module Side Hatch Analysis
- Guidelines for an Avionics Radiation Hardness Assurance
- Hypervelocity Impact Testing of Kevlar KM2+
- Space Launch System High Reynolds Number Testing
- CCP Ascent Stability
- Qualification of Radiographic NDE Techniques
- CCP Post-Flight Reference Radiation Environments
- Review of Analysis to Support Midpoint Monitoring in Batteries
- Material Compatibility and EAC Data for Metals in Hypergolic Propellants
- CCP Autonomous Flight Termination System
- CCP Main Parachute NDE
- CCP Parachute Pack Ground Extraction Testing
- Spacecraft Safety Equipment Assessment
- Aerodynamic Buffet Flight Test
- Thermocouple Interference During High-Speed Earth Entry
- Lead H2 Pop During SLS RS-25 Start
- Evaluation of Occupant Protection Requirement Verification Approach by CCP Partners
- NESC Peer Review of ESD Integrated Vehicle Modal Test, Model Correlation, DFI, and Flight Loads Readiness
- Orion Titanium Hydrazine Tank Weld - Environmentally Assisted Cracking
- Infrared Laser Sensor Technology Readiness and Maturation
- Risk Reduction of Orion Government-Furnished ECLS
- Effects of Humidity on Dry Film Lubricant Storage & Performance
- Composite Pressure Vessel Working Group
- Stress Ruptures COPV
- Independent Modeling and Simulation for CCP EDL
- SLS Aerosciences Independent Consultation and Review
- Reaction Wheel Performance for NASA Missions
- Exploration Systems Independent Modeling and Simulation
- Launch Abort System Risk Mitigation
- Peer Review of the MPCV Aerodynamic/Aerothermal Database Models and Methods
- Helium Evolution from Helium-Saturated Hypergolic Propellants

### Completed Support Activities

- Evaluation of ABSL Moli-M Cell Li-Ion Batteries for L2 Missions
- CFD/DTA Analysis for a CCP Propulsion System
- European Solar Array Wing Deploy Model Review
- EGS Mobile Launcher 1 Weld
- CCP Thruster Design Modifications
- Review of Failure Analysis for Bellow Cracking Issue

- SLS Flight Computer
- Technical Standards Evaluation and Streamlining Approach
- Human Exploration and Operations Program Status Assessment
- Propulsion System Pintle Erosion Investigation
- OFT-1 Entry Risk Assessment
- Hydrazine Tank Investigation
- Oxygen Compatibility Assessment
- Capsule Water Landing Structural Design Reliability
- Cryogenic Fluid Management Feasibility Assessment for NTP
- Pyrotechnic Smart Initiator Redesign
- Mars 2020 Wheel/Flexure Stiffness and Strain Capacity
- Review of SLS SOW
- NASCAP Integrated Spacecraft Charging Analysis
- Service Module Pressure Control Assembly
- Active Mass Translator on Near-Earth Asteroid Scout
- EGS Crew Module Test Article Design Peer Review
- Pegasus ICON Mission
- ESD Dynamic System and Flight Test Analysis and Evaluation
- Orion CM/SM Separation Nut Test Fixture
- WFF Super Pressure Balloon Data Acquisition Design
- Orion CM Recovery During Underway Testing and Artemis I
- Mars 2020 Heatshield Structural Review
- Waterflow Pulse Test Support to Develop RL-10 Pogo Model Propulsion Terms
- SLS Booster Nozzle Throat Plug Debris
- Orion CM/SM Separation Bolt Life
- Accelerance Decoupling for Modal Test
- AA-2 Independent Review Team
- VAB Pile Cap Peer Review
- Technical Support for GOES-R Arcjet On-Orbit Anomaly
- Adiabatic Demagnetization Refrigeration on SOFIA Science Instruments
- NASA Support to Boeing OFT-1 Software Review

### In-Progress Support Activities

- CCP Sensor Anomaly Investigation
- NAFTAU Software Engineering Review
- Flex Harness Technical Support
- Rotordynamic Analysis for Europa Clipper
- Mars 2020 Sample Tube Cracking
- Circuit Board Signal Integrity/Power Analysis and Training for CLPS Missions
- CCP Ascent Cover
- Ocean Color Instrument Engineering Test Unit Anomaly
- Space Charging of Ocean Color Instrument Rotating Mechanism
- Evaluation of CCP Fire Suppression
- Support for NASA P-3B Aircraft Anomaly
- CCP 1553 Dropped Commands
- Remote Analog Interface Unit
- Support to Blue Origin, New Glenn Launch Vehicle
- MPCV Welded Coupon Autofrettage Crack Growth Tests
- Evaluating Risk of an Alternative Pyro Lot Acceptance Test Plan
- SE&I Support to CCP DCRs
- Review of SLS FTS Battery Cell Out Test Procedure
- Orion, NDSB2, & Gateway Material Electrical Properties Support
- Orion Spacecraft Low-g Slosh Performance and Stability
- Orion Artemis I Spectrometer
- Power Electronics Technical Support for Electric Propulsion
- Hydrodynamics Support for the Orion CM Uprighting System
- CCP Parachute Flight/Ground Tests and Vendor Packing/Rigging
- Super Resolution Post-Processing of Air-to-Air Imagery of CCP High Altitude Parachute Test
- NOVICE Radiation Assessment
- SLS Design Certification Review
- Bond Verification Plan for Orion's Molded Avcoat Block Heatshield Design

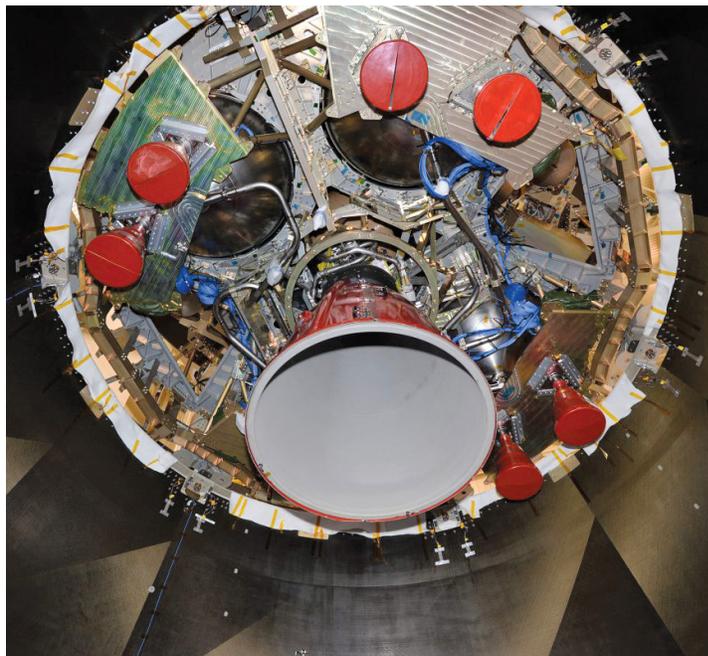
# Priority 3 Completed Assessments

*Known Problems not Being Addressed by any Project*

## Transient Combustion Modeling for Hypergolic Engines

Hypergolic engines provide maneuvering thrust on many spacecraft, and can experience transient combustion issues including start-up pressure oscillations and overshoots, ignition delays, and transient thrust excursions. During the Apollo Program, NASA performed significant testing and implemented hardware-specific mitigation approaches to address transient combustion issues. While those operational mitigations were generally successful, there was limited feedback into engine designs and little insight into foundational causes. An NESC assessment team performed fundamental propellant testing and developed 1-, 2-, and 3-dimensional models during a recent investigation into hypergolic engine transient combustion processes. The models described the interrelationships between operational parameters (e.g., flows, pressures, timing, etc.) and combustion chamber dynamic responses. The results will help designers and modelers understand relevant environments and inform test engineers of instrumentation best practices to help capture relevant behaviors. The user community will also benefit by preventing damage to hardware and designing safer and more efficient start-up sequences. See [page 32](#) for additional detail.

This work was performed by LaRC, MSFC, KSC, JSC, and WSTF.



Orion's European Service Module uses multiple hypergolic engines.



Expedition 63 astronaut Chris Cassidy works to install Li-ion batteries on the ISS truss structure.

## Lithium-Ion Battery Safety

Lithium-ion (Li-ion) batteries provide energy-dense power storage solutions that are lightweight and low volume and are extensively used for human spaceflight applications. On the ISS, Li-ion batteries store power from the solar array wings and power the ISS extravehicular mobility units and hand tools. However, Li-ion cells pose an inherent risk of thermal runaway (TR), a rapid release of stored electrochemical energy, which can be triggered by physical or electrochemical abuse or an electrical short. Within a battery, TR in a single cell can rapidly propagate to adjacent cells resulting in a potentially catastrophic event.

The NESC is focused on designing safe, high-performance Li-ion batteries. This requires a thorough understanding of the thermal energy that is liberated during TR. Additionally, the NESC has been involved in basic research by measuring the fractional energy yield and effluent/composition ejected from a cell in TR. Insights gained from this work have improved thermal modeling of Li-ion cells and batteries. Techniques to measure TR energy yield developed by the NESC will benefit Li-ion cell and battery design in commercial applications.

This work is being performed by JSC, GRC, KSC, and MSFC.

## Space Weather Architecture

Since the final human Moon landing in 1972, all human space exploration has taken place in low-inclination low Earth orbit, where the Earth's magnetosphere provides significant protection from harmful space radiation. But for journeys beyond low Earth orbit to destinations in cislunar space and Mars, new monitoring infrastructure and operational procedures will be required to protect astronauts from space radiation hazards.

To help reduce these radiation risks for crewed and robotic systems operating in the inner heliosphere in orbits about Earth, cislunar space, and Mars, the NESC reviewed prior and current NASA, NOAA, and DoD work on space weather monitoring and forecast architectures to understand gaps in knowledge and status of existing space environment monitoring infrastructure. They also assessed operational response time for space weather monitoring, reviewed the status of relevant space weather forecasting tools, and assessed solar energetic particle threshold levels for exploration missions. The data gathered were used to develop options for a robust, cost-effective space weather situational awareness architecture to reduce radiation risks for human and robotic deep space exploration.

This work was performed by MSFC, JSC, GSFC, JPL, LaRC, NOAA, and the U.S. Air Force.  
NASA/TM-2020-5000837

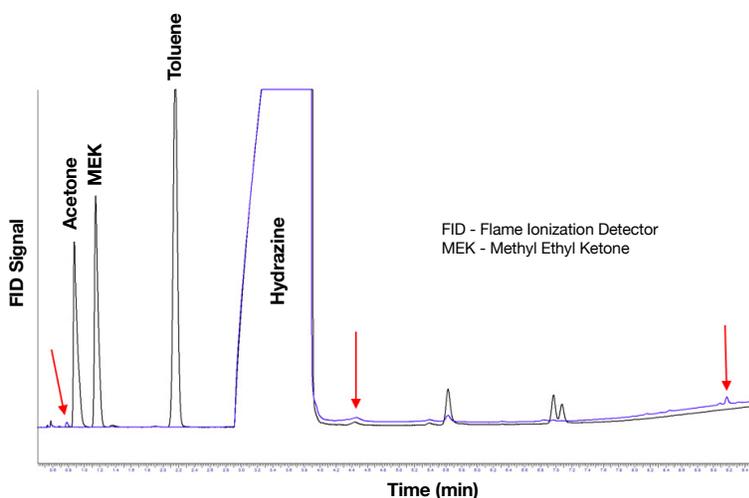


Sustained exploration of the Moon and Mars requires a space weather monitoring capability to warn crews of approaching hazards from solar energetic charged particles.

## The Consequences of New Hydrazine Production Process

Hydrazine dominates the class of hypergolic liquid propellants used for rocket propulsion and is widely used in auxiliary power units and thrusters for satellites and spacecraft. New methods to produce ketazine-derived high-purity hydrazine (HPH) have shown the presence of extraneous, unknown organic byproducts from the synthesis processes. To understand if these byproducts could affect the long-term storage of HPH or propulsion performance, the NESC led a full organic and elemental analysis of hydrazine samples as well as a round-robin style test protocol with numerous government and contractor laboratories. The team identified and quantified organic compounds and developed procedural guidelines for future analyses that will benefit the propulsion community as it responds to the adoption of this HPH commodity. Recommendations will be made to U.S. Air Force owners of MIL-PRF-26536G, *Performance Specification - Propellant, Hydrazine* for possible incorporation into a future revision. See NESC Technical Bulletin 20-08, [page 41](#).

This work was performed by KSC, MSFC, JSC, WSTF, JPL, and GSFC. [TB-20-08](#)



Testing of HPH samples at KSC yielded extraneous, unidentified peaks in the carbonaceous assay when analyzing HPH made from a newer ketazine method.

## Characterizing Damage Tolerance Life in COPVs

Linear elastic fracture mechanics (LEFM) methods have traditionally been used to characterize the damage tolerance life of elastically responding components, but may have limitations when predicting fatigue-crack growth-rate behavior in the thin metal liners of COPVs. The NESC initiated an assessment to develop data to define these limitations by performing fatigue and fracture testing and LEFM analyses, and developing a finite element model to compare crack behaviors. The results included an analysis approach to identify where LEFM small-scale and constrained plasticity assumptions are violated, and found that measured crack growth behavior gradually diverges from LEFM predictions as the crack depth approaches the liner thickness. They also demonstrated a test-based methodology for validating damage tolerance life requirements by performing material evaluation, autofrettage crack growth tests, and damage tolerance life tests. These tests and analyses provided evidence to support best practices to comply with COPV standards for damage tolerance life.

This work was performed by KSC, GRC, LaRC, JSC WSTF, JPL, and MSFC.  
NASA/TM-2020-5006765

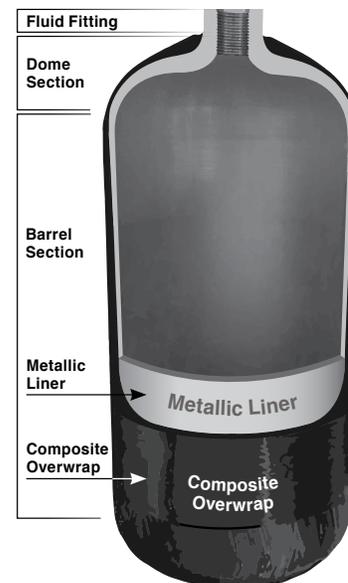


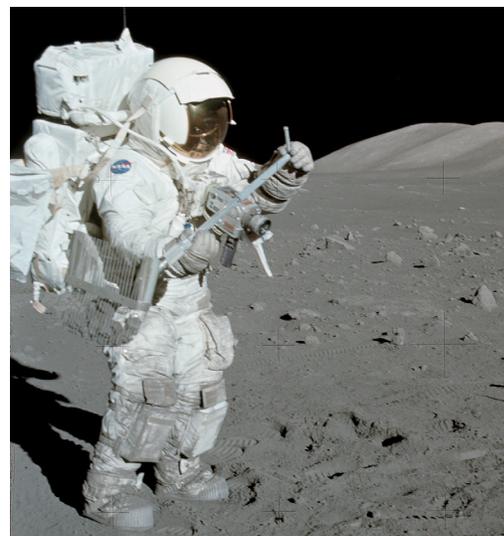
Illustration of COPV major components.

## Understanding Lunar Dust

Lunar dust is an Agency and industry concern affecting most mission subsystems. Precursor landers on the Moon will need to ascertain dust characteristics that will influence hardware design and provide toxicology data to safeguard crew health.

To aid in that effort, the NESC hosted the 2nd Lunar Dust Workshop in early February 2020 focusing on the impact of lunar dust on human exploration. The workshop addressed concerns about the physical nature of the dust, its impact on human health, and its impact on lunar surface systems and operations. The goal was to provide insight for lunar mission designers and engineers and for mission planners deciding on payload selections for future lunar missions.

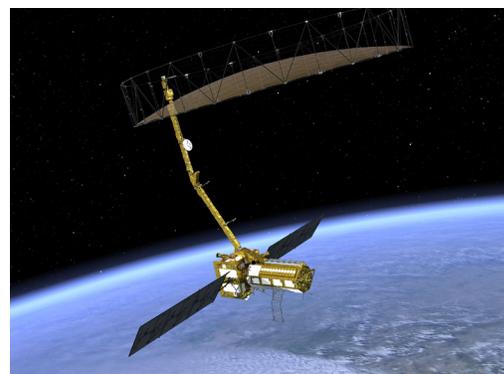
This work was performed by JSC, JPL, LaRC, and ARC.



Abrasive lunar dust caused issues with EVA suit joints.

## Qualifying an Updated Flight Computer

The RAD750 radiation-hardened single-board computer has been the standard flight computer for many NASA and DoD projects and instruments. Because of part obsolescence and the need for increased performance and capabilities, an updated design was needed that would meet the conditions and environments for the majority of NASA space missions. The NESC teamed with other NASA directorates to oversee the qualification of the new version of the RAD750 as well as review the analyses associated with the updated design. This joint effort prevented multiple programs from having to develop and qualify revised boards for their systems. The updated RAD750 successfully completed acceptance and qualification testing, and can be used not only for future applications, but as a backward-compatible component to existing hardware.



Planned missions like the NASA-ISRO Synthetic Aperture Radar satellite use radiation-hardened single-board computers.

## Preparing for Composite SBKF Testing (In-Progress Update)

The Shell Buckling Knockdown Factor (SBKF) assessment was chartered to develop and experimentally validate new analysis-based buckling knockdown factors for stability-critical metallic and composite launch vehicle structures. The project has provided new knockdown factors for metallic structures to the SLS core stage, which resulted in documented mass, cost, and schedule savings, and a new update to NASA SP-8007 *Buckling of Thin-Walled Circular Cylinders* is currently being finalized. The current focus of the SBKF team is developing buckling analysis approaches for sandwich composite cylinders that can be used to develop new buckling design factors. To support this effort, a series of large-scale 8-ft-diameter test articles are being tested to validate these analyses.

The fourth and final such large-scale test article was fabricated in fall 2019 and is being prepared for testing in November 2020. In order to ensure that the SBKF research is state of the art, a number of external collaborations have also been established with domestic and international partners in government, academia, and industry. There is an active collaboration between the SBKF team and the Delft University of Technology in the Netherlands. This collaboration is an effort to establish rigorous scaling laws for the buckling response of sandwich composite shells and to investigate the buckling response of single-piece composite cone-cylinder shells.



Removal of 8-ft-diameter sandwich composite test article from the tool after fabrication and before preparation for test at MSFC.

## Priority 3

### In-Progress Assessments

- Unconservatism of LEFM Analysis Post-Autofrettage
- Medical Ceramic Oxygen Generator (M-COG)
- Honeywell MIMU Operational Life Investigation
- COTS Guidance for all Mission Risk Classification
- Characterization of Internal Insulation Thermal Performance
- Soyuz Landing Reconstructions
- Occupant Protection Testing
- Solar Wind Radiation Damage of Metallic Coatings
- Capacitor Microstructure Analysis/Tools Development
- Shuttle Enterprise MLG Fracture
- Parachute Reefing Line Cutter Modification & Qualification
- Wireless EDL Instrumentation Validation
- Microthrusters for Low-Jitter Space Observatory Precision Attitude Control
- Guidelines for Battery TR on Robotic Missions
- Auroral Charging Threat Assessment
- Creation of Agency Standards for Additive Manufacturing
- Safe, High Power Li-ion Battery Module Design
- Southern Hemisphere Meteoroid Environment Measurements
- MMOD Pressure Vessel Failure Criteria
- Shell Buckling Knockdown Factor Proposal

### Completed Support Activities

- Restore-L RPO and Kodiak Systems
- Lunar Lander Standing Acceleration Limits Standards Development
- DART Spacecraft SmartNav Independent Review Team

### In-Progress Support Activities

- Arecibo Failure Support
- GRC High Voltage Fault/Transient Anomalies
- Human Factors Support for OSAM-1
- Update Human Systems Integration Practitioner's Guide
- Technical Readiness Assessment of Lidar Instruments for ACCP SET
- Advanced Weapons Elevator CVN-78
- DARPA Experimental Space Plane
- Revision of NASA-HDBK-4002A
- Lunar Lander Mentor Team
- PAMELA Radiation Data Recovery
- 6 Degree-of-Freedom Trajectory Simulation with Integrated CFD Aerodynamics
- Completion of NASA-HNBK-5010A

# Priority 4 Completed Assessments

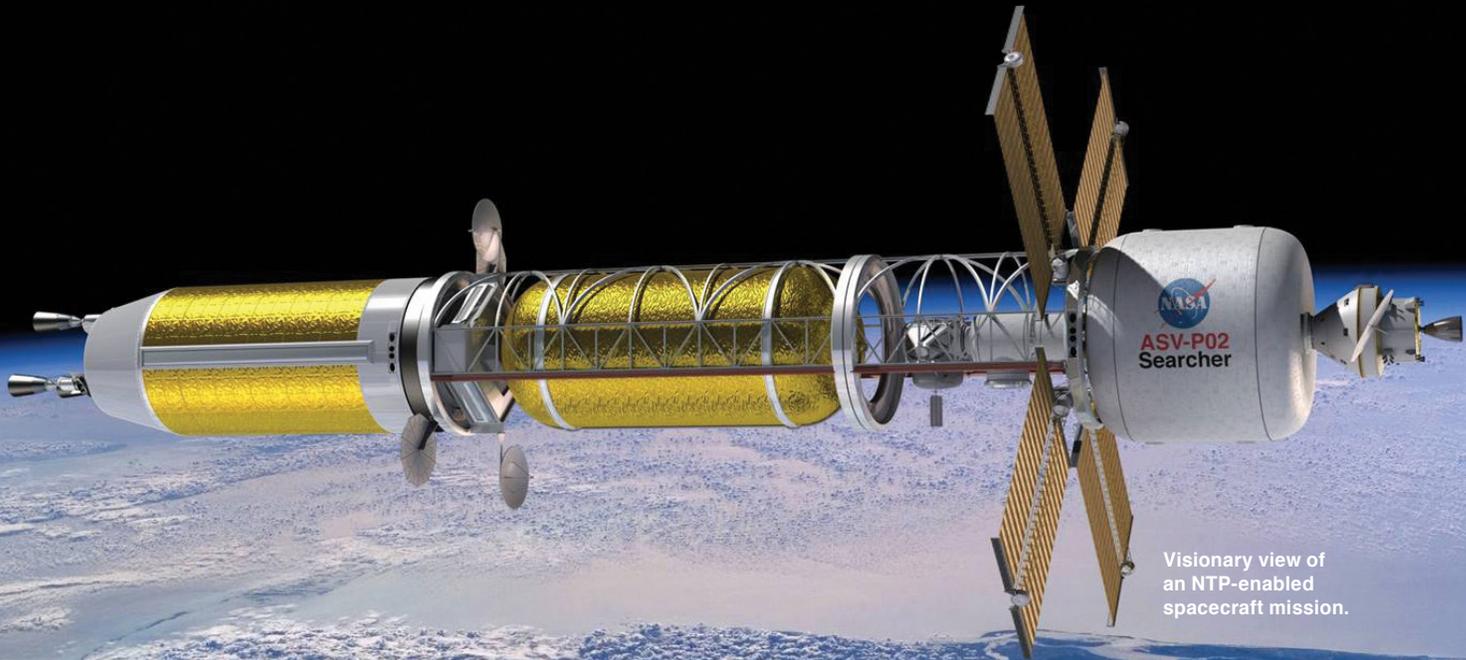
*Work to Avoid Potential Future Problems*

## Evaluating Nuclear Propulsion Technologies for Future Mars Missions

Both nuclear electric propulsion/chemical propulsion (NEP/Chem) and nuclear thermal propulsion (NTP) architectures are being considered both internal and external to NASA for missions to Mars during the 2030s. To help inform current architecture development efforts, the NESC recently assessed a range of components and systems to determine their technical maturity and potential to reach flight qualification by 2035.

The team evaluated 26 systems and 72 technologies including NTP and NEP reactors and fuels, NEP auxiliary systems, and cross-cutting technologies. The system/component maturity was assessed using Technology Readiness Levels (TRL) and the Advancement Degree of Difficulty (AD2). The latter is a predictive description of what is required to move a system or component from one TRL to another. Lower AD2 values imply less risk moving to higher TRLs. The team found the majority of critical technologies evaluated are at a relatively high AD2 for reaching flight qualification, but could be matured to support a 2035 crewed mission to Mars, given a dedicated and well-funded program.

This work was performed by MSFC, GRC, JPL, GRC, KSC, and JSC.  
NASA/TM-2020-5001631



Visionary view of an NTP-enabled spacecraft mission.

## Priority 4

### In-Progress Assessments

- Shock Prediction Advancement: Transient Finite Energy Predictor
- FPMU Data Processing Algorithm Development and Analysis
- BON Galactic Cosmic Ray Model Improvements
- Updating RefProp with Nitrogen Tetroxide Properties
- Wire and Wire Bundle Ampacity Testing and Analysis
- Solderless Interconnects and Interposers
- EEE parts Copper Wire Bonds for Space Programs

### Completed Support Activities

- State of In-Space Propellant Tanker/Transfer Technology

### In-Progress Support Activities

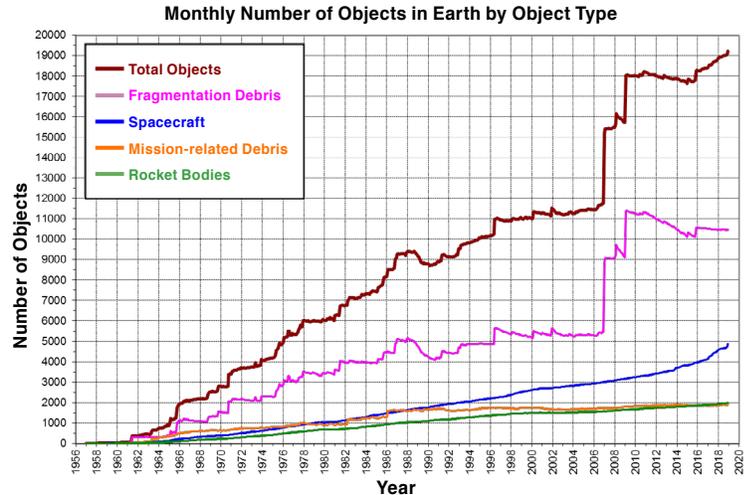
- Ethical Use of Artificial Intelligence Policy Development
- AFRL/STMD Advanced Radiation-Hardened Memory

# Priority 5 Completed Assessments

## Work to Improve a System

### Guidelines for Spacecraft Passivation

Impacts from orbital debris can damage or destroy space vehicles. To limit the growth of the orbital debris population across widely used orbits, NASA requires space vehicles such as satellites and launch vehicle stages undergo a decommissioning. Called spacecraft passivation, the process removes stored energy from a space vehicle that has reached the end of its mission—but will remain in orbit—to help reduce the risk of high-energy releases like explosions or fragmentations that would produce orbital debris. An NESAC team conducted an assessment to develop guidelines for spacecraft designers and operators to ensure they are meeting NASA passivation requirements. The team reviewed literature; evaluated pressurized systems to recommend guidelines for acceptable depressurization targets; provided a process to determine the number of meteoroid/orbital debris particles a spacecraft may encounter in its passivated state; and demonstrated the potential risk associated with pressure increases due to residual propellant decomposition.

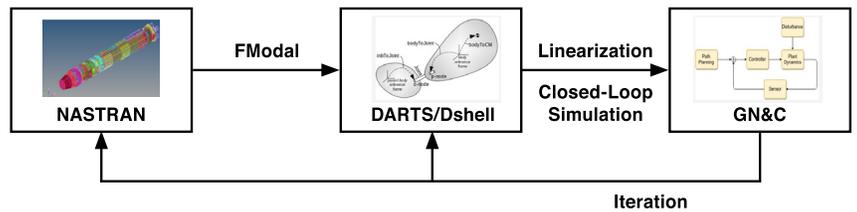


Fragmentation debris is the majority of orbital debris.

This work was performed by LaRC, JSC, GSFC, GRC, KSC, and JPL. NASA/TM-2020-5001631

### Bridging the Gaps Between Multibody Dynamics and GNC

Flexible multibody dynamics modeling of launch vehicles and satellites is often critical for the design and analysis of guidance, navigation, and control (GNC) systems and for evaluating structural loads. While the GNC and structures disciplines share a need for high-fidelity structural models to predict dynamic behavior, fragmented modeling approaches have historically persisted because the needs of the disciplines differ. The NESAC developed a tool-chain to improve the process of generating and integrating structural dynamics data for use in multibody aerospace system models. The work addressed common issues by developing a finite element model (FEM) to GNC modeling pipeline using a general multibody dynamics framework. The work resulted in a tool that streamlines the processing between structural analysis models and GNC models. Test cases were developed to emphasize dynamic coupling between bodies and the results compared against models developed by MSFC Engineering. The tool was further demonstrated using a FEM developed for the SLS core stage and was separately used to develop GNC flexible body models for an NESAC assessment to reduce jitter in science missions requiring challenging pointing stability requirements.



A FEM-to-GNC modeling pipeline using a general multibody dynamic framework.

This work was performed by KSC, JPL, MSFC, GSFC, and JSC.

## Priority 5

### In-Progress Assessments

- Flight Mechanics Analysis Tools Interoperability and Component Sharing
- Improvements to the Flight Analysis and Simulation Tool

### Completed Support Activities

- Determining the Composition and Depth of the Lakes on Titan
- Agile Software Development Methodology Use Summary

### In-Progress Support Activities

- U.S. Army: Reentry Aeroballistics Trajectory & Thermal Protection
- DARPA TRADES Study



## Innovation that Impacts All NASA Missions: Improving How We Engineer Our Systems

John F. Kennedy set the tone for NASA's culture in 1961 during his famous speech on going to the Moon, "We choose to go to the Moon not because it's easy, but because it's hard; because that goal will serve to organize and measure the best of our energies and skills, because that challenge is one that we are willing to accept, one we are unwilling to postpone..."

That culture has never faded, even across NASA's diverse spectrum of missions. The continuous challenge to do what is hard or near impossible includes the requirement for innovation. Innovation is the importance of what we do, but also how we do it. With a goal of improving the way NASA's workforce engineers its systems, the Systems Engineering (SE) Technical Discipline Team (TDT) has partnered with numerous facets of the NASA workforce to better enable innovation in how we work. Over the past year, three diverse teams made progress toward that goal by looking at the way we levy technical standards, improving understanding and integrated risk (cost, schedule, and technical), reducing project risk by better management of mass growth, and moving SE into the model based digital domain. A brief summary of each team's efforts follows.



**Kerry McGuire**  
(ExMC)

### ExMC: Systems Analysis and Integration Using MBSE

Via its Model-Based Systems Engineering (MBSE) Infusion And Modernization Initiative (MIAMI), the NESC SE TDT partnered with the Human Research Program's Exploration Medical Capability (ExMC) Element (<https://www.nasa.gov/hrp/elements/exmc>) at JSC. ExMC has adopted SE principles and tools (MBSE and the Systems Modeling Language) to develop an initial architecture and requirements for a future exploration medical system. MIAMI is assisting the ExMC work by providing an MBSE modeler who is matrixed to ExMC, one NASA MBSE Community of Practice (CoP) meeting per month dedicated to responding to ExMC's needs, and any available/needed Agency MBSE infrastructure. In return, MIAMI is receiving modeling lessons learned, feedback to the MIAMI Leadership Team on available MBSE resources, and data needed to communicate MBSE successes and challenges to their SE TDT peers. The partnership has been

mutually beneficial to ExMC, the SE TDT, and the greater NASA MBSE community. With MIAMI support, ExMC architected their system model, developed a model management plan, better defined their MBSE hiring and training needs, provided guidance to junior modelers, and developed ideas to push the boundaries of model usage.

As a return benefit, the MBSE community received a sample model architecture, an updated model management plan template, and valuable discussions at the MBSE CoP, where the ExMC presented ideas that had not been considered before. Ideas included the characteristics of good system modelers, how to manage model configuration, and using models with non-modeling tools. Notes from all these lively and well-attended CoP discussions are on the NASA Engineering Network MBSE website (<https://nen.nasa.gov/web/mbse/>). Beyond this, ExMC's input on what will be necessary to grow NASA's MBSE community and capability (e.g., modeler skillsets) continues to inform and ground in reality MIAMI's recommendations to NASA's Digital Transformation initiative. For more information, contact Kerry McGuire, [kerry.m.mcguire@nasa.gov](mailto:kerry.m.mcguire@nasa.gov).



a). MBSE is being applied to help architect the ExMC, which is pushing the boundary of space medical systems to care for future astronauts. b). A proposed Mars sample return mission development project would benefit from using the NASA-endorsed ANSI/AIAA standard: *Mass Properties Control for Space Systems*. c). New approaches to streamlining design and constructions standards will benefit projects like the Gateway Power and Propulsion and Habitation and Logistics Outpost.



**Robert Shishko**  
(JPL SE)

## NASA/JPL: Enterprise Approach to Mass Properties Control

In August 2019, a team of NESC and NASA subject matter experts (SME) issued a report regarding mass growth. It included recommendations to initiate the development and sustainment of an expanded mass growth database as an Agency resource and reforms in how programs and projects estimate, manage, and report mass properties based on the NASA-endorsed ANSI/AIAA S-120A-2015 [2019] standard, *Mass Properties Control for Space Systems*. The intent is to reap the benefits of a more common approach across NASA in managing and controlling mass growth and of using a common terminology among NASA Centers and its contractors. Historical mass growth data, consolidated in a single place, will help programs and projects in establishing Mass Growth Allowance (MGA) factors and mass margins above MGA that can reduce the risk of mass issues and potential cost overruns. To date, the NESC recommendations have resulted in major changes in mass management and control requirements and recommended best practices at JPL and other NASA Centers. Beyond Center-level actions, the NESC has engaged with the Office of the Chief Financial Officer to promote the use of the ANSI/AIAA standard's terminology and calculations in future data collections for NPR 7120.5-mandated *Cost Analysis Data Requirements* documents. *For more information, contact Robert Shishko, [robert.shishko@jpl.nasa.gov](mailto:robert.shishko@jpl.nasa.gov).*

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**Jenny Devolites**  
(HALO SE)

## HALO: Modernized Application of Design & Construction Standards

The NASA Technical Standards Process Improvement pilot activity initiated by the Habitation and Logistics Outpost (HALO) Project seeks to improve the way that NASA levies and manages technical standards by 1) moving from document-centric to data-centric (databases) management of the requirements; 2) incorporating important attributes into the database so that applicability, tailoring, and information management is streamlined; and 3) providing technical recommendations on acceptable approaches for compliance evidence. The effort is a fleet-leader on how to streamline the standards deployment, assessment, and long-term verification process, while also improving the allocation of resources based on mission risk.

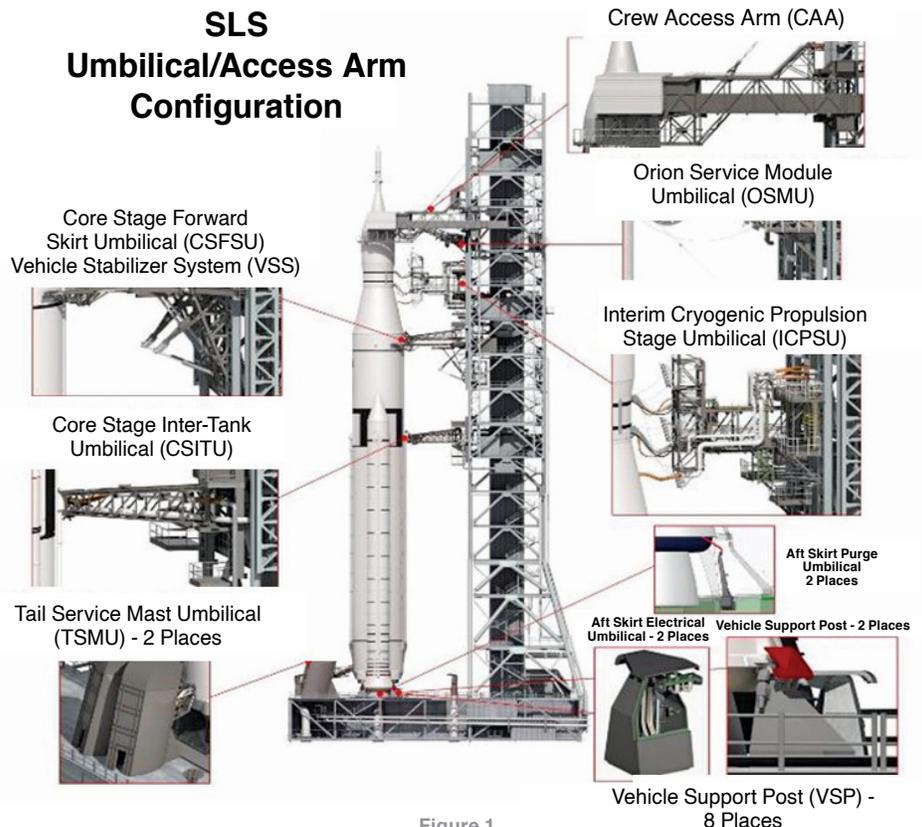
NASA Technical Fellows participated in this review and provided important input and support for the assessment of Design and Construction (D&C) standards for the HALO project. The approach "shredded" the requirements documents into a database of individual requirements with fields to populate describing the requirement type and compliance approach. Overall, the pilot activity is an important first step in properly assessing and flowing D&C standards to NASA's contractors and partners. NESC systems engineering and integration SMEs reviewed the HALO pilot deployment activity for managing and implementing design and construction standards. The SMEs identified advantages and disadvantages of the pilot activity and offered suggestions for improving the standards streamlining effort in the future. *For more information, contact Jennifer Devolites, [jennifer.devolites@nasa.gov](mailto:jennifer.devolites@nasa.gov).*

# Lift-off Modeling & Simulation of T-0 Umbilicals Using a Flexible Multibody Dynamic Model Framework

The NESC has developed a fully nonlinear lift-off pad separation capability inclusive of umbilical separation dynamics for the Space Launch System (SLS) and the Exploration Ground Systems programs. This flexible multibody capability allows for characterization of umbilical separation at lift-off (i.e., T-0) and to perform relative clearance analyses when vehicle rise time is a critical parameter<sup>1</sup>. For the subject SLS lift-off transient coupled loads analysis (CLA), the separating interfaces, include Vehicle Support Posts to booster aft skirts, Vehicle Stabilizer System (VSS) to core stage (CS), and the CS umbilicals (Figure 1). This work provides a fully nonlinear, flexible multibody simulation for accurately capturing the loads from prelaunch stacking to umbilical and pad separation at lift-off. The prelaunch stacking and cryogenic shrinkage simulations lock-in the preloads and provide the initial conditions to the lift-off pad separation. It is the sudden transient release of these preloads, often referred to as the lift-off “twang,” that can result in high vehicle load indicator dynamic response. For the event of umbilical secondary disconnect, the multibody simulations solve for the umbilical force time-histories at the vehicle interfaces. These nonlinear interface forces are transient with significant peak amplitudes and quick decay rates. This combination can result in a pre-pad-separation twang in vehicle load indicators near umbilical separation locations. These phenomena manifest as a high frequency “buzz” in some load indicators to significantly altered response time-histories in others.

The SLS lift-off CLA is a nonlinear transient dynamic event. For the lift-off CLA to be valid, it must include the major system nonlinearities and their impact on dynamic response. This innovative technique includes Deformed Geometry Synthesis (DGS) for the replications of all physical stacking steps, cryogenic shrinkage, and associated geometric nonlinearities (e.g., aft strut rotations) for accurate preloads. The DGS algorithm locks in preloads due to geometry (e.g., stacking and cryogenic shrinkage) misalignments at component interfaces. This provides the preload contribution to the lift-off pad separation twang (i.e., includes the release of strain energy due to gravity effects). The nonlinear simulations utilize a flexible multibody framework with key benefits including the ability for the solver algorithms to handle nonlinearities at the substructure level without affecting the overall system computational performance. As such, the nonlinear lift-off transient CLA capability solves at fast computation speeds that are congruent with sensitivity and other risk reduction studies.

For vehicle-pad separation, simulations utilize an enhanced version of the Henkel-Mar (HM) pad separation nonlinear algorithm. The enhancement involves an iteration loop that discerns which separating interface takes precedence in the event when two or more interfaces separate at the same time. This results in a more realistic release of strain energy, resulting dynamics, and separation twang. A contact/recontact nonlinear algorithm tracks potential re-contact between all separating interfaces, e.g., booster aft skirt lateral rebound due to “squat” loads and extensible-post separation/recontact with the mobile launcher. The VSS model is a nonlinear substructure including the radial and tangential hydraulic struts with parameters defined from test data. A Newton-Raphson algorithm is utilized to solve for the VSS nonlinear behavior. The separation simulation of the VSS from the CS uses a timed-release algorithm. The Tail Service Mast Umbilical (TSMU) (liquid oxygen and liquid hydrogen), CS Intertank Umbilical (CSITU), and CS Forward Skirt Umbilical (CSFSU) secondary disconnects were included in the lift-off nonlinear simulations. Umbilical secondary disconnect scenarios for the two TSMUs, CSITU, and CSFSU utilize the HM algorithm inclusive of contact/recontact. This flexible multibody framework provides for exceptionally fast nonlinear simulation times and flexibility in adding components and nonlinearities without having to reformulate the entire system. *For more information, contact Joel Sills, [joel.w.sills@nasa.gov](mailto:joel.w.sills@nasa.gov).*



1. Anshicks, R. D. (1970), Interactions with Launch Stand and Umbilicals, NASA-SP-0861, LaRC.

Figure 1  
Mobile launcher layout showing umbilicals.

# Strain-Hardness Correlation Testing Technique

A new material analysis technique was developed at the MSFC Materials & Processes Lab to efficiently generate correlation curves between indentation hardness measurements and localized material strain.

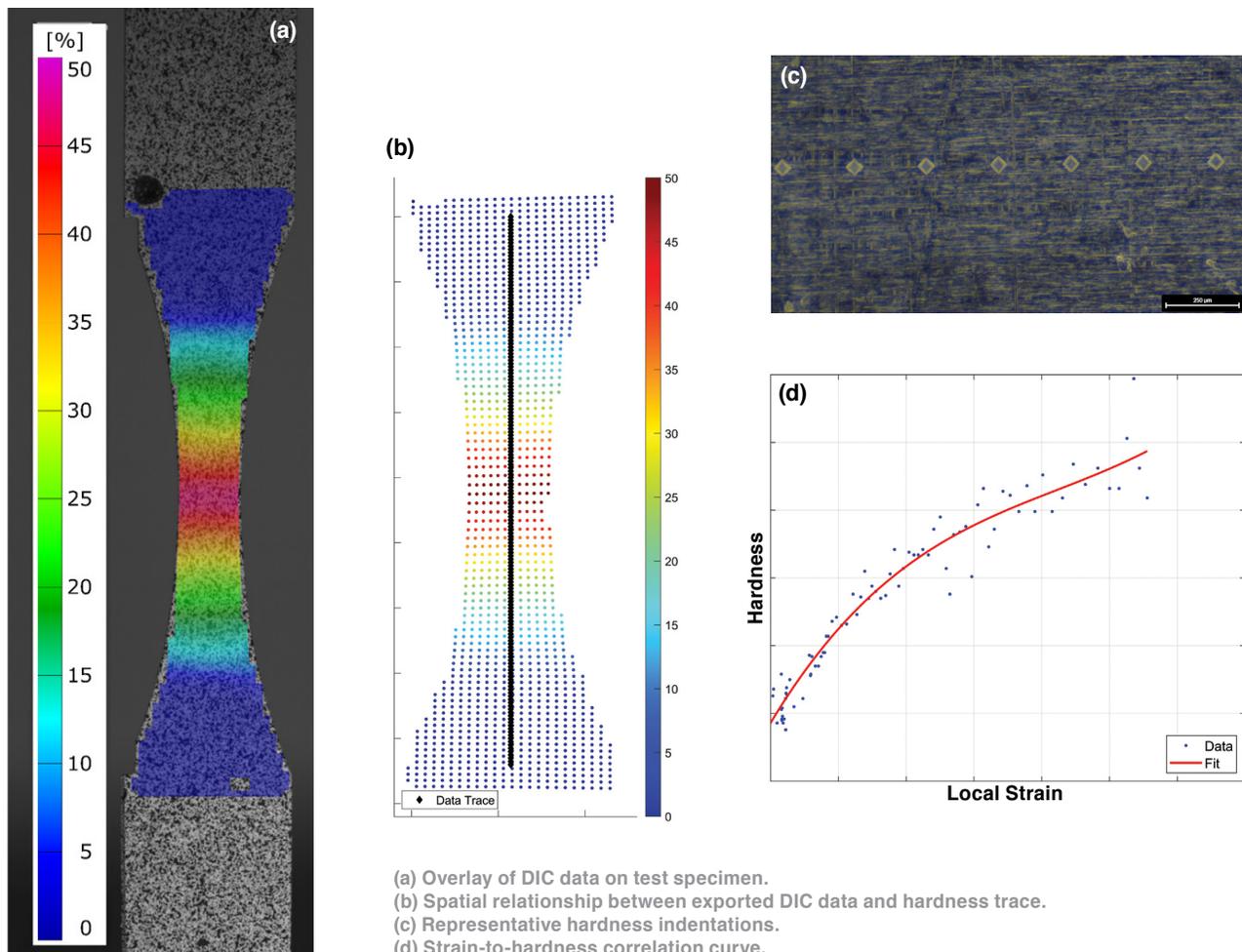
The technique employs digital image correlation (DIC) to map local plastic strain development in a tensile test specimen under stress. The test specimen includes a constant radius gage section designed to establish a plastic strain gradient along the longitudinal axis of the test specimen. The hourglass-shaped test specimens are then loaded to a desired stress level using standard tensile testing procedures while monitoring the specimen surface with DIC.

Post-test, the specimens are longitudinally sectioned, and a trace of micro-hardness indentation measurements are obtained along the cross-section. With careful attention to specimen orientation and relationships between spatial reference features on the test specimen, a corresponding local strain value can be determined for each microhardness measurement from the DIC data obtained during the initial test. When performed using thin sheet materials, the through-thickness strain variations are minimal, which allows for direct correlation of the DIC information with microhardness measurements.

Traditional methods for correlating hardness and material strain involve testing many specimens, one for each plastic strain value of interest. By taking advantage of DIC techniques and automated hardness measurement, the developed technique requires only one test specimen for the generation of the entire correlation curve, from no plastic strain up to material failure. The method is particularly suited to evaluating thin sheet materials, but could be extended to thicker sections with appropriate adaptations.

The resulting strain-hardness correlation curve is a tool to inform other material evaluations by providing a calibration between hardness and the plastic strain developed in the material. The technique is particularly suited to evaluations where specimen geometry or material availability preclude full-size mechanical test specimens; for example, a hardness correlation curve can be produced to aid in the evaluation of a complex additively manufactured part by using a bespoke test specimen produced alongside the part. Other example applications would include investigations on the effect of bending operations on sheet metal, metallurgical failure analyses of components, or surveys of plastic strain effects due to thermal processing.

For more information, contact William Tilson, [william.g.tilson@nasa.gov](mailto:william.g.tilson@nasa.gov) or Douglas Wells, [douglas.n.wells@nasa.gov](mailto:douglas.n.wells@nasa.gov).



# Magnetically Levitated Space Mechanisms



Magnetic Bearing CDRA Blower and Controller  
Source: Calnetix Technologies

Space mechanisms can be loosely defined as any mechanical component or assembly that moves and operates in a space environment.

As such, space mechanisms include such mechanical systems as deployable solar arrays, linear actuators, rotary actuators, motors, and gear systems. One of the basic components of many space mechanisms are bearings, and because bearings inherently experience wear over time, rotating space mechanisms have a finite life expectancy. In addition, some space mechanisms have suffered from premature wear, which can jeopardize the success of a mission. For these reasons, there is always a search for longer-life bearing solutions for space mechanisms.

Rolling element bearings have a long space mechanism heritage and are often the first choice in mechanism design. However, for some applications that demand extremely long life or operation where contamination from lubricants (oil and grease) are a concern, magnetic bearings are a potential solution. Magnetic bearings are a relatively recent development that is making significant inroads in large terrestrial machine applications like pipeline pumps and compressors. A few magnetic bearing reaction wheels have been flown, but the technology has not yet gained wide-spread adoption in space, primarily due to concerns regarding cost, mass and reliability. However, in response to various rolling element bearing failures in space mechanisms, the NESC Mechanical Systems Technical Discipline Team has supported the concept of developing magnetic bearing technology for space mechanisms beginning in 2012.

The NESC sponsored an in-depth study of the state of the art in magnetic and other bearing technologies to identify the key pros and cons of each technology. A near-term potential application considered was the ammonia cooling pump on the International Space Station (ISS), which had suffered failure due to wear of its carbon bushings. The NESC study identified the areas where an investment in magnetic bearing technology would be needed to address shortcomings for space mechanisms and concluded that there are no significant technical hurdles that could not be overcome. The review of bearing technologies was eventually published as a NASA TM<sup>1</sup>.

The NESC-sponsored study inspired a recent demonstration application of magnetic bearings, which is expected to set precedent for future space applications of the technology. A magnetic bearing air blower has been designed, built, tested, and in August 2020 was delivered to NASA MSFC for use in the next generation Carbon Dioxide Removal Assembly (CDRA) aboard the ISS. The current CDRA blower utilizes foil air bearings. Magnetic bearings offer improved resistance to debris in the air stream and the ability to endure vacuum operation can occur during operational anomalies. To accomplish this ISS-funded demonstration project, in 2017, NASA issued a Request For Information seeking design concepts for a CDRA blower. Magnetic levitation was submitted by industry as a potential design that could meet all of the system requirements. A procurement phase for the magnetic bearing blowers was initiated in early 2018. The magnetic bearing blower<sup>2</sup> is now undergoing system-level ground testing and is scheduled to be used as the heart of the 4-Bed Molecular Sieve CDRA system. Successful launch and operation on orbit stands to open the door to many future applications of magnetic bearing space mechanisms in future NASA missions. This work was performed at GRC.

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Cornelius J. Dennehy  
NASA Technical Fellow  
for GNC

# Microthrusters as a Potential Solution for Accomplishing Pointing Stability for Large Space Telescopes

NASA is planning missions that will operate high-performance optical payloads with highly vibration-sensitive scientific instruments for science observations. Stringent pointing stability requirements to mitigate jitter and microvibration are key for such large space telescope missions of the future. Managing jitter is essential to obtain distortion-free images of planetary bodies on exo-planet coronagraph missions. Traditionally these space observatories have relied upon reaction wheels to provide the attitude-control torques needed for stabilization and pointing. For example, the Hubble Space Telescope (HST) uses four reaction wheels as part of its pointing control system. However, the reaction wheels themselves are typically the largest pointing disturbance source on the spacecraft, primarily due to static and dynamic mass imbalances in the flywheel as well as wheel-bearing mechanical noise. Therefore satisfying stringent jitter requirements for missions, in this class requires methods to limit or isolate vibrations generated by the wheels. On most high-performance observatory missions GNC engineers typically invest significant time and resources to conduct special reaction wheel disturbance characterization tests, exquisite wheel balancing, and the design and development of wheel-disturbance mechanical isolation devices.

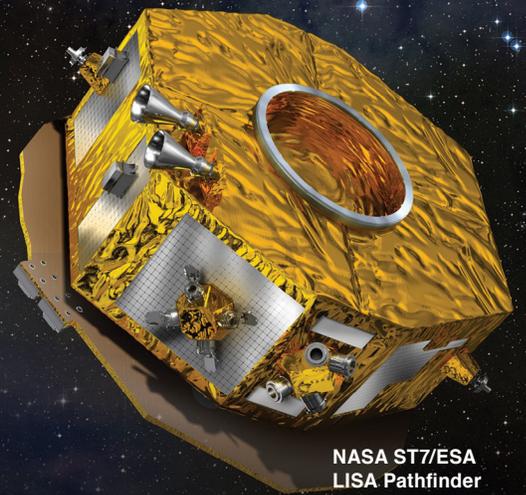
A recent NESC assessment investigated the feasibility of using microthrusters as an alternative or supplement to reaction wheels for providing attitude control during periods of scientific data collection requiring precision pointing. Microthrusters, or micronewton thrusters, are thrusters capable of producing forces in the micronewton range. Microthrusters have been developed by NASA as part of a drag-free control system for the Laser Interferometer Space Antenna (LISA) mission. Microthrusters come in different forms, using different types of propellant. The NESC assessment focused on

cold-gas microthrusters that use gaseous nitrogen and on colloidal microthrusters, a type of electro spray thruster that applies a high electric potential difference to charged liquid at the end of a hollow needle in such a way that a stream of tiny, charged droplets is emitted generating thrust. Both cold-gas and colloidal microthrusters were flown on the NASA ST7/ESA LISA Pathfinder technology demonstration mission.



Busek cluster of four colloid microthrusters as flown on the LISA Pathfinder Mission. Source: ESA/Airbus

late the reaction wheels is eliminated because the wheels are shut down during fine pointing. A second scenario employed RCS thrusters for large slews, with microthrusters used as the sole actuator for fine pointing. Both the cold gas and colloid microthrusters with their nanonewton resolution provide an appropriate level of attitude control torque to maintain the observatory's fine pointing without introducing undesirable jitter. The assessment results indicated the microthrusters could provide an order of magnitude performance improvement relative to HST. The general conclusion is that microthrusters have potential for reducing the cost and technical risks of achieving demanding pointing stability performance on observatory-class missions. For more information, contact Cornelius J. Dennehy, [cornelius.j.dennehy@nasa.gov](mailto:cornelius.j.dennehy@nasa.gov) or Aron Wolf, [aron.a.wolf@jpl.nasa.gov](mailto:aron.a.wolf@jpl.nasa.gov).



NASA ST7/ESA  
LISA Pathfinder



**Dr. Daniel J. Dorney**  
NASA Technical Fellow  
for Propulsion

# Transient Combustion Modeling for Hypergolic Engines

One goal of the recent NESC assessment, *Transient Combustion Modeling for Hypergolic Engines*, was to identify and characterize the early reactions that occur between monomethylhydrazine (MMH) fuel and dinitrogen tetroxide (NTO) oxidizer in the liquid and gas phases to improve modeling for liquid-fueled space propulsion system hypergolic propellant engines. Drs. Tim Pourpoint and Hilka Kenttämä of Purdue University were asked to perform experiments to support the effort.

## Identification of Reaction Products

Identifying the first products formed upon interactions of NTO and MMH requires an analytical technique capable of quickly and unambiguously providing elemental composition and structural information for the products. A combination of low- and high-resolution tandem mass spectrometry was chosen for this task. This technique requires the products to be converted into gas-phase ions before analysis.

The initial products formed upon liquid- and gas-phase hypergolic reactions may react immediately with other liquids or gases that form in the mixture. Because the reactions cannot be halted to collect the first species generated, evaporation and ionization (if necessary) must occur at the moment the products form to ensure that the correct species are being analyzed. Based on this condition, the team selected laser desorption/ionization (LDI) as the most promising technique due to its speed. The current state of laser technology enables laser pulse lengths on the order of nanoseconds, much shorter than the expected time scale of the reactions of interest.

LDI has been successfully used by researchers with a 355 nm laser to evaporate and ionize solid aromatic compounds<sup>1</sup>, proteins<sup>2,3</sup>, and polymers<sup>4</sup>. Since MMH and NTO are relatively small molecules, have different structures compared to the types of samples discussed in the literature, and have largely unknown early reaction products, the energy of the photons and the laser power (density of photons) required for LDI of their products were unknown.

## Purdue Test Facility

To conduct the investigation of the liquid phase and early gas phase reactions of MMH with NTO, the Purdue team designed an apparatus that brought approximately 3  $\mu\text{l}$  drops of MMH and NTO into contact with each other in a highly repeatable manner, synchronized with the LDI technique, and under controlled conditions. The small liquid volumes made the experiment easier to control and improved safety. Figure 1 shows the final drop-on-drop experimental apparatus installed in a mobile fume hood. The NTO drop was placed into the bottom tube as opposed to MMH due to its low surface tension. The MMH drop was then moved down to touch the NTO drop by using an actuator with a maximum actuation speed of 14 inch/second and spatial resolution of 1  $\mu\text{m}$ . This high actuator speed was chosen to minimize interactions between NTO and MMH vapors before the drops contacted one another.

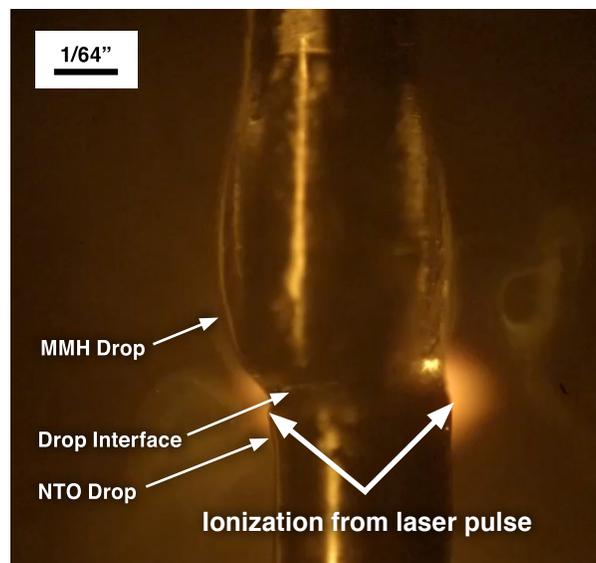
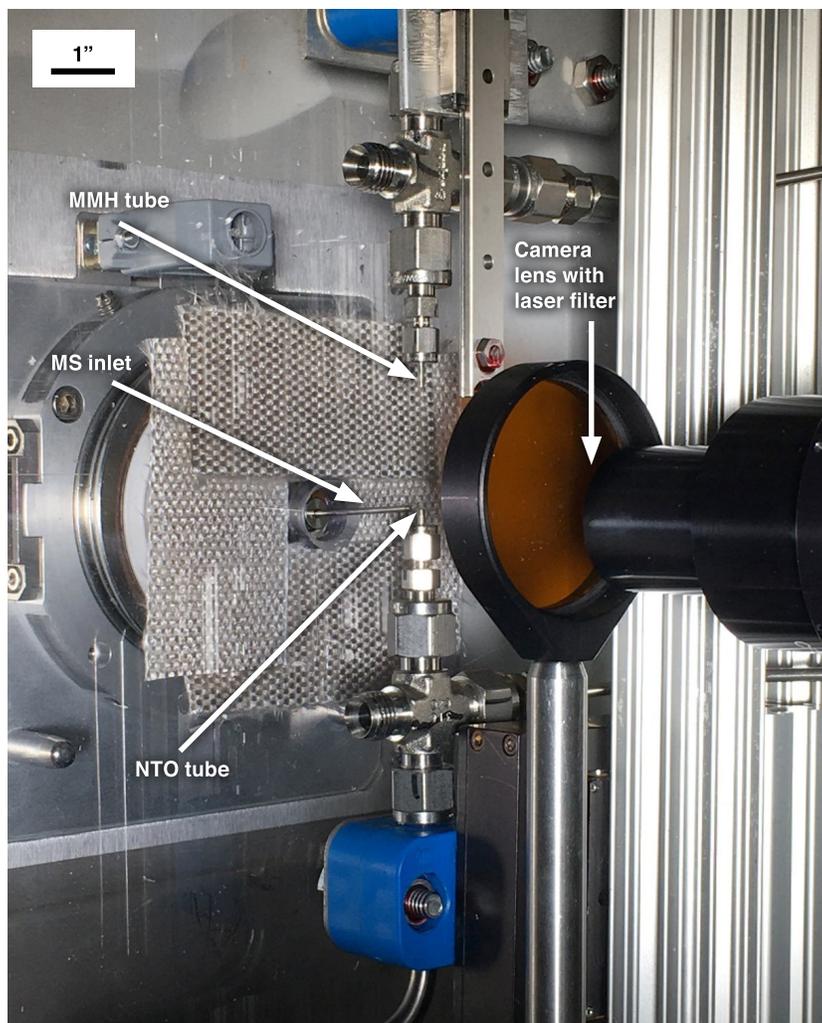
## MMH/NTO Drop-on-Drop Testing

Prior to each experiment, the laser was allowed to warm up while the laser beam was blocked from entering the test area by a beam shutter. With the laser ready, the MMH drop was brought down and into contact with the NTO drop. Simultaneously, the data acquisition system sent a signal to the mass spectrometer to begin data acquisition. Shortly after triggering the mass spectrometer, the system sent a signal to open the beam shutter and allow a single laser pulse to pass next to the reaction just as the mass spectrometer began detecting ions. Figure 2 shows a still photo of the laser pulse hitting the area between the touching droplets and the mass spectrometer inlet during a test sequence. Evidence of the laser pulse is clearly visible because of the ionized gases created as the laser beam passes through the area. The orange coloration was caused by the laser filter used to protect the camera. Figure 3 shows a high-resolution mass spectrum measured for the MMH/NTO liquid reaction products showing the measured elemental compositions of the ions and proposed structures for some of the ions. Additional results demonstrated that the liquid-phase reactions of MMH and NTO readily produce large amounts of ions in the absence of any ionization method (i.e., LDI), which can be detected by the mass spectrometer. Aside from the ionic compounds produced, the neutral intermediates cannot be detected without LDI, which will be part of future experimentation.

Interestingly, while many positively charged ions were observed, only a few negatively charged ions, the most abundant corresponding to nitrate, were detected. These conclusions are in agreement with the nature of the highly energetic hypergolic reactions, as ions are much more reactive than neutral molecules in the gas phase. The results of the experiments conducted by the NESC assessment team will augment modeling capabilities with the objective of improving combustion instability predictions for existing and future hypergolic propellant engines. *For more information, contact Dr. Daniel J. Dorney, [daniel.j.dorney@nasa.gov](mailto:daniel.j.dorney@nasa.gov).*

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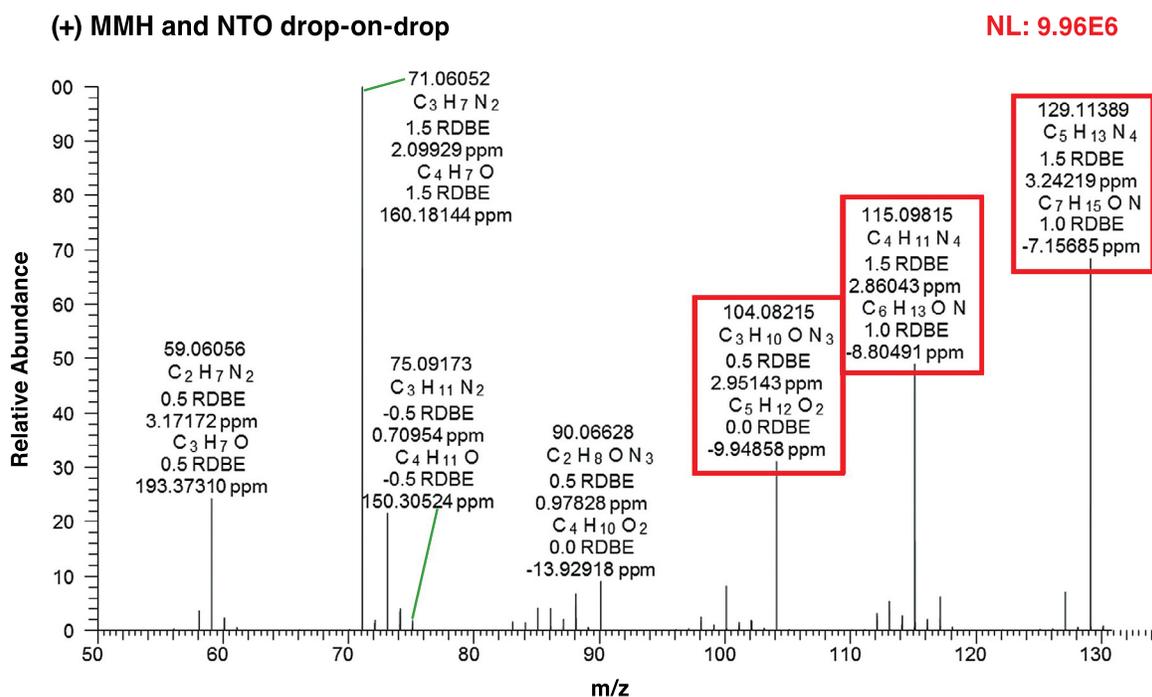
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Left: FIGURE 1  
MMH/NTO drop-on-drop experimental configuration.

Above: FIGURE 2  
Laser pulse hitting the MMH/NTO droplets.

Below: FIGURE 3  
Example high-resolution mass spectrum collected during MMH/NTO drop-on-drop test. Ions boxed in red were subjected to Collision-Activated Dissociation in tandem mass spectrometry experiments to obtain structural information.





Jon B. Holladay  
NASA Technical Fellow  
for Systems Engineering

# Systems Engineers Bring an Integrated Perspective to NASA Missions

Engineers from every technical discipline provide the critical subsystems necessary for NASA's spaceflight missions. But ensuring these integrated subsystems will operate seamlessly at lift-off and successfully transport their payloads to their destinations requires the input of another technical discipline—systems engineering.

"The systems engineer is the jack-of-all-trades," said Mr. Jon Holladay, NASA Technical Fellow for Systems Engineering (SE). He leads the 50-member SE Technical Discipline Team (TDT), which has found itself in high demand as NASA's timeline for executing multiple, complex missions reaches an apex this decade. "To me, this is a revolutionary time at NASA," Holladay said, ticking off a long list of anticipated near-term launches including the James Webb Space Telescope, Artemis I, the Habitation and Logistics Outpost, and Human Lander System.

"The ability to effectively integrate how we do what we do, in perhaps one of the most critical and complex arenas, is what systems engineering brings to the table," he said. Increasing complexity and requirements for more autonomous operations and seamless data flow come with each new mission, all of which are maturing at speeds much faster than the decades-long development of earlier NASA programs like Apollo, Space Shuttle, and International Space Station (ISS). "We have to do more, move faster, and make decisions more quickly, and that requires understanding the integrated perspective of what those decisions mean."

Mr. Holladay, his TDT Deputy Mr. Robert Beil, and TDT members have worked to establish the SE discipline as a vital Agency resource and communicate the importance of balancing technical issues with integration. The TDT's statistics, data mining, systems analysis, and SE subject matter experts serve on standing review boards, mishap investigation teams, integrated hazard reviews, and technical standards evaluations. Pulling in subject matter experts from other technical disciplines, they also form assessment teams to

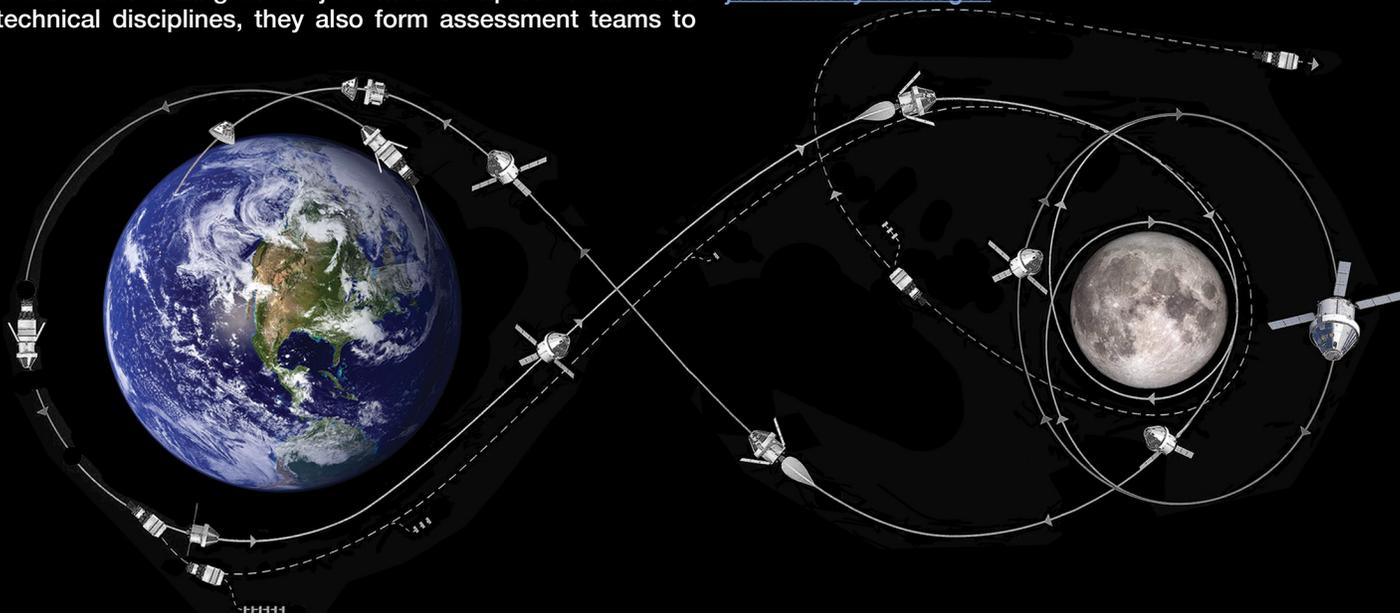
help programs find the best strategies for integration and uncover the errors that, in complex systems, often trace back to where interfaces occur.

In 2020, the SE TDT led or participated in a range of activities that reveal the increasing importance of the integration aspect of systems engineering to NASA missions. They recently led a comprehensive review of SE, software, and systems integration lessons learned, the results from which are being leveraged for Artemis I and commercial flights to ISS. They are currently working with the thermal, power, and avionics disciplines on extravehicular activity power systems for ISS and lunar systems, opening the door to cross-program integration opportunities by exploring a common system architecture that could be used across multiple missions. And the TDT statistical team helped analyze whether a test program for a critical piece of propulsion hardware was robust enough to ensure reliability, which is growing in importance as NASA integrates with commercial partners striving for increased production rates and quick mission turn arounds.

The TDT also helped identify critical failure modes of ventilators for COVID-19 patients and consultation on verification and test methodology for non-NASA commercial vehicles.

In the coming decade, the SE TDT will continue integrating the pieces of the increasingly complex systems required to accomplish NASA's future missions, leveraging what they learn from each assessment, conducting outreach through workshops and their community of practice, and taking advantage of digital platforms like model-based systems engineering.

"Often, if you are embedded in one project or program, you don't always see that big picture," Mr. Holladay said, noting the challenge for the SE TDT will be to bring those lessons learned and the big picture, integration perspective to every NASA mission. *For more information, contact Jon B. Holladay, [jon.holladay@nasa.gov](mailto:jon.holladay@nasa.gov).*





**Dr. Cynthia H. Null**  
NASA Technical Fellow  
for Human Factors

# Defining Human Error Analysis for Human Rating of Crewed Spacecraft

NASA's *Human-Rating Requirements for Space Systems* (NPR 8705.2C) calls for Program Managers to conduct a human error analysis (HEA) during system development. The analysis should cover all mission phases, including ground processing, launch preparation, flight, and recovery/disposal operations. The purpose is to identify human errors that could lead to catastrophic outcomes and apply this information to identify areas for design changes. The requirement makes it clear that HEA is a qualitative analysis that complements probabilistic hazard assessments. The requirement for HEA applies to systems developed by NASA, but depending upon agreements, HEA may also be applied to other crewed space systems.

For as long as the NASA HEA requirement has been in force, there has been uncertainty about exactly what is a human error analysis, and how should one be done. In 2018, after the NESC received a request for guidance on this issue, Dr. John O'Hara (Brookhaven National Lab) and Dr. Alan Hobbs (San Jose State University) were tasked with answering these questions. The resulting position paper *Guidance for Human Error Analysis* was approved by the NESC Review Board in November 2019 and is available as NASA/TM-2020-5001486.

Their resulting position paper presents methods that can be used to meet the intent of NPR 8705.2C, but does not rule out the use of alternative approaches. The document covers the essential elements of human error analysis including establishing the HEA team; screening-in tasks for analysis; identifying potential catastrophic errors for each analyzed task; error management strategies; and documenting the analysis.

Error analysis is about identifying and mitigating problems at a system level, and not about finding fault with individuals. In many cases, errors occur in the context of error-producing conditions in hardware, software, or procedures. If we can influence the design to eliminate these conditions, we can reduce the likelihood of human error, while retaining the positive contribution that humans make to system operations.

The position paper distinguishes error-producing conditions (EPC) from error traps. An EPC is a general condition (such as time pressure or fatigue) that can increase the likelihood of error across a range of tasks. An error trap is a particular set of circumstances that can provoke a specific error, e.g., adjacent items of hardware with compatible connectors that enable a cross-connection error. Many EPCs can never be eliminated entirely. However, in most cases, error traps can be designed out of the system. The elimination of error traps is one of the most valuable outcomes of HEA. *For more information, contact Dr. Cynthia H. Null, [cynthia.h.null@nasa.gov](mailto:cynthia.h.null@nasa.gov) or Dr. Alan Hobbs, [alan.hobbs@nasa.gov](mailto:alan.hobbs@nasa.gov).*

## General HEA Principles

The goal of HEA is to enhance system reliability and safety.

HEA enhances system reliability and safety by identifying where significant human errors could occur, the conditions that could provoke these errors (including error traps), and means to mitigate them.

HEA is an iterative process.

Analysis of potential human errors should occur throughout all phases of the design process.

HEA is directed at the entire system, not people alone.

HEA identifies problems with the total system, including hardware, software, equipment, facilities, processes, and procedures. HEA is not about finding fault with people or attributing blame.

HEA cannot be applied in detail to every task.

Mission success relies on thousands of human tasks performed by operational personnel on the ground and in flight. It is impossible to analyze all of them. Screening is necessary to identify those which, if performed incorrectly, would pose the greatest risk to mission success and safety.

HEA must consider tasks in context.

Tasks are not performed in isolation, but occur in the context of a workflow. Potential interactions between tasks must be considered.

HEA must consider work as actually performed.

HEA must consider the full range of possible human interactions with systems, including interactions not envisioned by designers or covered by formal procedures.

HEA should be integrated with other analyses.

HEA should use information from other sources such as hazard and task analyses and provide input to other products such as risk analyses.

HEA benefits from independent perspectives.

HEA should provide a perspective that is independent from the design team.

HEA should be performed by a multidisciplinary team.

It is best performed by a team that includes personnel trained in HEA, as well as subject matter experts (SMEs) and design engineers familiar with the systems being evaluated.

HEA requires input from operational personnel.

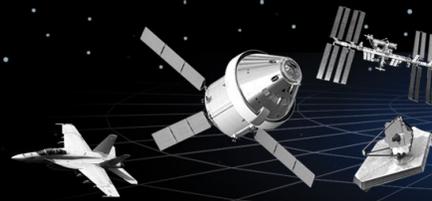
The analysis should include input from personnel who perform the tasks in question. Even when a task is new, or associated with a new system design, input from personnel who have performed similar tasks can provide valuable insights.

HEA requires imagination.

HEA requires careful thought and imagination to identify vulnerabilities where human performance could pose a threat to the mission. It should not be a "box checking" exercise.

There is no single correct approach to HEA.

HEA can use a variety of methods, including evaluations by SMEs, the application of engineering judgment, task analysis, and formal analyses such as human reliability analysis.



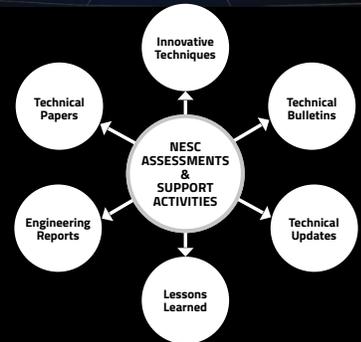
# NASA Engineering & Safety Center

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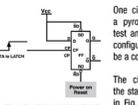
Critical knowledge captured from NESc assessments in the form of new engineering information or best practices in a one-page format.

National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-01**

### Latching Safety Critical Signals in Pyrotechnic Circuits

In recent designs of safety-critical pyro control circuitry, latching circuits, used to store the state of control signals, have been found to have sensitivity to noise that could lead to inadvertent firing. This technical bulletin describes the sensitive circuit, and provides best practice recommendations to improve the design.

**Background**  
 Recent designs of pyro control circuits utilized D Flip-Flops (FFs) to latch critical signals that must persist after loss of main power. These FFs and subsequent logic, control the MOSFETs used to fire the pyro initiator. These designs used discrete D-type FFs in the configuration shown in Fig. 1 to latch the incoming signal that was applied to the clock line (CP) input.

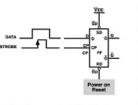


One circuit inadvertently fired a pyro during a pyro stock test and the sensitivity of this configuration was deemed to be a contributor to root cause.

The circuit used to capture the state of fire control signals in Fig. 1 sets the FF on the positive edge of the clock line.

Clock inputs on FFs are edge-triggered and can respond to very fast pulses. The problem with this design approach is that noise on the clock line can set the FF. The design has three undesirable features: (1) the D input is preloaded by connecting it directly to Vcc, (2) there is susceptibility to high frequency noise as the CP input can respond to nanosecond pulses, and (3) there is no mechanism to limit or qualify the clock input to reduce the window of when noise could affect the circuit. Alternate design approaches can reduce the sensitivity of this circuit.

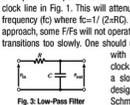
**Recommended Design Best Practices**  
 A number of simple enhancements can be made to improve the design. The preferred method would be to qualify the data signal. This is possible if the source of the signal is coming from a circuit that can also produce a qualifying data strobe indicating that the data is valid. For example, if the signals come from a microcontroller (as was the case with the system that misfired) two output ports could be used in the configuration as shown in Fig. 2.



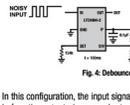
This circuit has the advantage that the FF will only be set when DATA is coincident with the positive edge of the STROBE; at

other times the FF will be immune to noise. In pyro control systems that use a 2-phase ARM and FIRE control approach, the ARM control can potentially be used on the DATA input and the FIRE control can be used to latch the DATA on the STROBE input. When a DATA/STROBE configuration is not possible other techniques can be used to improve noise immunity.

A simple RC low pass filter shown in Fig. 3 can be added to the clock line in Fig. 1. This will attenuate noise above the cutoff frequency (f<sub>c</sub>) where f<sub>c</sub> = 1/(2πRC). A word of caution with this approach, some FFs will not operate properly if the clock edge transitions too slowly. One should use a FF (i.e. 74LVC1G74) with a Schmitt trigger on the clock input that can tolerate a slow clock rise time, or the design should include an external Schmitt trigger.



Alternatively, a debouncer (i.e. LTC6994) shown in Fig. 4 can be used as a low-pass filter. A delay value can be set with an external resistor network as shown.



In this configuration, the input signal must be stable for 100ms before the output changes; short pulses are ignored (filtered). For this to be effective, the debouncer and FF of Fig. 1 should be located near each other to minimize the signal path. It is also possible to apply a combination of techniques to ensure correct data latching. Lastly, confirming the design noise margin, either by test or via analysis when test is impractical, to inadvertent firing is important in a system where an inadvertent fire is catastrophic. This margin should be on critical control inputs in thresholding logic ahead of the fire control inhibit semiconductor switches. Per specifications that date back to MIL-STD-1576, the noise floor during tests should not reach 1/2 the threshold voltage (6 dB) required to activate the devices.

**References**  
 1. LTC6994 Datasheet, Linear Technologies  
 2. 74LVC1G74-G100 Datasheet, Nexperia

For information contact Dr. Robert F. Hodson, [robert.f.hodson@nasa.gov](mailto:robert.f.hodson@nasa.gov).

04/17/2020

## Technical Bulletin No. 20-01

# Latching Safety Critical Signals in Pyrotechnic Circuits

When a shock test of safety-critical pyrotechnic circuits resulted in an inadvertent firing, it revealed a sensitivity to electrical noise in the latching circuits, which store the state-of-control signals in pyrotechnic control circuitry. This technical bulletin, developed by Dr. Robert Hodson, NASA Technical Fellow for Avionics, recommends enhancements to recent designs of these circuits that would reduce this sensitivity and the susceptibility of the circuit to unintentional firing. These best practices offer simple improvements such as qualifying data signals and adding filters to the design of these critical circuits that are vital to the safe operation of spacecraft.

A companion lesson learned, LL 27003, is available at [lis.nasa.gov](https://lis.nasa.gov).

National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-02**

### Effective and Environmentally Compliant Cleaner - Solstice® Performance Fluid

On January 1, 2015, the United States Environmental Protection Agency identified exemptions on the continued use of the hydrochlorofluorocarbon (HCFC)-225ca and -225cb. As these solvents are commonly used in cleaning and verification of aerospace propulsion systems using liquid and gaseous oxygen, the NESc supported the Agency initiative to identify and characterize acceptable alternate fluids. Honeywell's Solstice® Performance Fluid (PF), PF-high purity (HP), and PF-HP spray are an effective nonflammable cleaning solution, with a favorable toxicity profile and low environmental impact. Solstice PF is suitable for electronics, metal, and precision cleaning. It can be used in vapor degreasing equipment and may be dispensed with a propellant to create an aerosol contact cleaner. Solstice PF has been shown to have negligible ozone depletion and a global warming potential of 1. With these characterized environmental and solvency properties, Solstice PF, PF-HP, or PF-HP spray may be an excellent choice for a variety of cleaning applications.

**Cleaning Capabilities:** The solubility characteristics allow for Solstice PF (NVR < 10 PPM) and PF-HP (NVR < 2 PPM) to be used to dissolve a number of typical soils that are encountered in military and aerospace cleaning operations.

**Non-Flammable:** Solstice PF does not exhibit flashpoint or vapor flame limits. It was determined not to have vapor flame limits at temperatures to 100°C (212°F) using an ASTM E 681 apparatus.

**Oxygen System Cleaning:** Solstice PF, PF-HP, and PF-HP spray are well suited for oxygen line cleaning as they effectively remove contamination and then can be completely dried. Solstice PF-HP and PF-HP spray passed the mechanical impact tests per ASTM D 2512- 82, has an oxygen-enriched autoignition temperature of 102°C (216°F) at 15.8 MPa (2,300 psig) per ASTM G 72, and Heat of Combustion of 2,448 kcal/kg (4,403 BTU/lb) per ASTM D240.

**Compatibility:** Solstice PF is compatible with metals commonly used in aerospace and military, and in all cases the metals tested per ASTM F483 indicated no solvent breakdown or acid formation.

**Implementation Considerations:** Solstice PF characteristics compared to other currently available cleaning solutions:

- Low solvent loss due to:
  - High heat of vaporization, and low surface tension - improved wetting characteristics and reduced drag-out loss
  - Recovery potential - distillation and carbon recovery
- Reduced energy requirements for processing
- High solvency, not a high-cost filler - reduces or eliminates blending
- High wetting index for removal of particulate matter from complex parts
- No post-process residue removal
- Potential drop-in alternative in aerosol cleaners

The unique solubility characteristics, high performance, nonflammability, stability, low toxicity, and environmental compliant properties of Solstice PF and PF-HP allow for use in a wide variety of applications from oxygen line cleaning to degreasing. NASA Cleaning Facility Conversion: Cleaning facilities at SSC and MSC have converted to Solstice PF with minimal issues. Points of contact at these facilities are Rick Rose ([rick.rose@nasa.gov](mailto:rick.rose@nasa.gov); 226-969-2053) and Mark Mitchell ([mark.a.mitchell@nasa.gov](mailto:mark.a.mitchell@nasa.gov); 256-544-5860).

**References**  
 1. Replacement of Hydrochlorofluorocarbon-225 Solvent for Cleaning and Verification Sampling of NASA Propulsion Oxygen Systems Hardware, Ground Support Equipment, and Associated Test Systems, NASA/TP-2015-2118307  
 2. Solvent Replacement for Hydrochlorofluorocarbon-225 for Cleaning Oxygen System Components, NASA/TM-2017-219887  
 3. ASTM STP 1596, "Flammability and Sensitivity of Materials in Oxygen-Enriched Atmospheres, 14th Volume, (West Conshohocken, PA: ASTM International, 2016)



Environmental and Safety Properties		Value
Flash Point (Closed Cup)	None	None
Lower Flammable Limit (LFL)	None	None
Upper Flammable Limit (UFL)	None	None
Autoignition Temperature (AIT)	102°C (216°F)	102
Global Warming Potential (GWP)	1	1
Refrigerant Potential (RPF)	None	None
Acid Number	None	None
Water Content	None	None

Physical Properties		Value
Chemical Name	1,1,1-Trifluoroethane	1,1,1-Trifluoroethane
Molecular Weight	102	102
Boiling Point	10°C (50°F)	10
Lower Heat of Vaporization of Boiling Point	184 kJ/kg (41.9 BTU/lb)	184
Freezing Point	-129°C (-200°F)	-129
Heat of Vaporization at 20°C	184 kJ/kg (41.9 BTU/lb)	184
Latent Heat of Vaporization at 20°C	184 kJ/kg (41.9 BTU/lb)	184
Surface Tension at 20°C	12.2 dyne/cm	12.2
Dynamic Viscosity at 20°C	0.025 cP	0.025
Dynamic Viscosity at 25°C	0.025 cP	0.025
Dynamic Viscosity at 30°C	0.025 cP	0.025
Dynamic Viscosity at 35°C	0.025 cP	0.025
Dynamic Viscosity at 40°C	0.025 cP	0.025
Dynamic Viscosity at 45°C	0.025 cP	0.025
Dynamic Viscosity at 50°C	0.025 cP	0.025
Dynamic Viscosity at 55°C	0.025 cP	0.025
Dynamic Viscosity at 60°C	0.025 cP	0.025
Dynamic Viscosity at 65°C	0.025 cP	0.025
Dynamic Viscosity at 70°C	0.025 cP	0.025
Dynamic Viscosity at 75°C	0.025 cP	0.025
Dynamic Viscosity at 80°C	0.025 cP	0.025
Dynamic Viscosity at 85°C	0.025 cP	0.025
Dynamic Viscosity at 90°C	0.025 cP	0.025
Dynamic Viscosity at 95°C	0.025 cP	0.025
Dynamic Viscosity at 100°C	0.025 cP	0.025

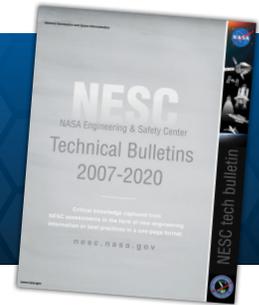
For information, contact Steven J. Gentz at [steven.j.gentz@nasa.gov](mailto:steven.j.gentz@nasa.gov).

04/17/2020

## Technical Bulletin No. 20-02

# Effective and Environmentally Compliant Cleaner - Solstice Performance Fluid

Historically, NASA has used Hydrochlorofluorocarbon-225 (HCFC-225 or AK-225) solvent to clean and verify propulsion systems that use liquid and gaseous oxygen, but when the EPA implemented restrictions regarding its use, NASA began efforts to find an acceptable replacement. This Technical Bulletin highlights the cleaning capabilities and compatibility of alternative fluids, Honeywell's Solstice® Performance Fluid (PF), PF-high purity (HP), and PF-HP spray, that may be used in a variety of cleaning applications. The bulletin is provided by Mr. Steven Gentz, NESc Chief Engineer at Marshall Space Flight Center, who through NESc assessments, supported the Agency's initiative to identify and test alternatives to AK-225.



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National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-03**

### Navigation Filter Design Best Practices

Onboard navigation and attitude estimation systems are at the heart of almost all of NASA's missions, either on launch vehicles, robotic science spacecraft, or on crewed human exploration vehicles. Best practices for attitude estimation systems/filters are scattered throughout open literature, however, even within NASA there has been no previous attempt to codify this knowledge into a readily available design handbook. Without such a document, it is possible for isolated practitioners to lack understanding and appreciation of many tried and true approaches to successful and robust filter design, including the implied cost/benefit trades associated with them. To aid designers of current and future missions, a handbook of navigation filter best practices has been developed and is introduced here (1). The development of this document is also an outgrowth of a recommendation made in an NESC summary of lessons learned from the DARPA Orbital Express mission to utilize best practices for rendezvous navigation filter design (3). With this handbook, future designers have a reference that establishes NASA's best practices.

**Background**  
 Safe and reliably-performing navigation systems are essential elements for a wide variety of missions. These include routine low-Earth orbiting science missions, rendezvous and proximity operation missions or precision-formation flying missions (where relative navigation is a necessity), navigation through the solar system, precision landing on planets/small bodies, and many more mission types.

NASA pioneered the use of the Extended Kalman Filter (EKF) for onboard navigation of the Apollo missions' lunar rendezvous. The story of the development of the EKF has been well-chronicled (2). However, the accumulated art and lore, tips and tricks, and other institutional knowledge that NASA navigators have employed to design and operate EKFs is much less well-known. This body of knowledge has been used to support dozens of missions in the Gemini/Apollo era, well over one hundred Space Shuttle missions, and numerous robotic missions, without a failure ever attributed to an EKF.

**Summary of Navigation Filter Best Practices**  
 This bulletin presents a few of the onboard navigation filter best practices and sets the stage for the reader to delve into a more comprehensive set in the reference below.

- Maintain an accurate representation of the target-chaser relative state estimation errors, including an accurate variance-covariance matrix. This allows the filter to compute an appropriate gain matrix. It also adds the filter in appropriately coding unsuitable measurements.
- Provide a capability for measurement underweighting that adapts to the current uncertainty in the filters state estimation error, as required to be consistent with the suboptimality of the navigation filters measurement update. Multiplicative segment of the measurement noise covariance matrix within the computation of the residual covariance has been found to be less effective and is not recommended unless other methods are not feasible.
- Estimate states that model biases in sensor measurements and account for unmodeled accelerations. Gauss-Markov models for these biases have been found to be more effective than random-constant or random walk models. Random-constant models can become stable, and random walk models can overflow during long periods without measurement updates.
- Provide commands that allow for selective processing of individual measurement types. If the filter utilizes an automated residual-edit process, then the recommended command capability should be able to override the residual-edit test.
- Maintain a backup ephemeris, unaltered by measurement updates since initialization, which can be used to restart the filter without uplink of a new state vector.
- Provide a capability for reinitializing the covariance matrix without altering the current state estimate.
- Ensure tuning parameters can be uplinked to the spacecraft and are capable of being introduced to the filter without loss of onboard-navigation data.
- Provide flexibility to take advantage of sensors and sensor suites full capability over all operating ranges.

**References**  
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 2. S.F. Schmidt, The Kalman Filter - Its Recognition and Development for Aerospace Applications, *Journal of Guidance, Control, and Dynamics*, 4(1):4-7, 2016/01/08 1981.  
 3. C.J. Denney and J.R. Carpenter, A Summary Of The Rendezvous, Proximity Operations, Docking, And Undocking (RPDU) Lessons Learned From The Defense Advanced Research Project Agency (DARPA) Orbital Express (OE) Demonstration System Mission, *NASA TM-2011-217038*, NASA Engineering and Safety Center, 2011.

For information, contact Neil Denney at [cornelius.j.denney@nasa.gov](mailto:cornelius.j.denney@nasa.gov).

04/26/2020

## Technical Bulletin No. 20-03 Navigation Filter Design Best Practices

This Technical Bulletin introduces a new handbook that aggregates NASA's extensive knowledge base on navigation estimation systems and filters, which are used extensively throughout the Agency on both crewed and uncrewed missions. Targeted to mission designers, the handbook provides a comprehensive reference to NASA's best practices for navigation filter designs, which have safely and reliably supported missions since the Gemini/Apollo era. The handbook's development was, in part, an outgrowth of an NESC assessment of best practices for rendezvous navigation filter design, led by the NASA Technical Fellow for Guidance, Navigation, and Control, Mr. Neil Denney.

National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-04**

### Alternative O-Rings for Hypergolic Propellant Systems

O-rings are used in many NASA propulsion systems to seal high pressure lines that contain liquid engine propellants and gases. Production of a widely-used commercial O-ring, compatible with these liquids and gases, was discontinued due to lack of a key compound ingredient. The NESC engaged O-ring and material manufacturers and performed extensive materials compatibility testing to find suitable replacements. These replacement candidates are still awaiting qualification to NASA design and construction standards (e.g., NASA-STD-6016, etc.).

**Background**  
 Parker-Hannifin has stopped making O-rings with E0515-80, an ethylene propylene diene monomer (EPDM) material often used in hypergolic propellant systems. Production was halted due to a supplier of an E0515 compound ingredient unexpectedly and suddenly ceasing operations in late 2018. The O-rings are used in many NASA programs. An NESC assessment team was formed and planned to test several candidate replacement materials to avoid future dependence on a single material. While the E0515 O-rings are used in multiple applications across NASA, the use of the rings in hypergolic propellants is of particular interest. Parker-Hannifin suggested another in-house material, EM163, as the replacement for E0515. EM163 is a Shore M-80-durometer EPDM material, certified to NAS1613 Rev. 6, a specification for use in hydraulic fluid systems. Note that E0515 was certified to NAS1613 Rev. 2. The main difference between Rev. 2 and Rev. 6 is the requirement to be compatible with additional hydraulic fluids. Parker-Hannifin expects EM163 to perform similarly to E0515 but did not perform testing for hypergolic propellant compatibility.

**Replacement Materials Testing and Results**  
 The NESC assessment team chose six candidate materials for testing as possible E0515 replacements. The assessment team also contacted several material compounding firms in the event none of the six candidate materials were found to be compatible. Short and long-duration tests were performed in accordance with standard testing procedures. Figure 1 shows unexposed and exposed Park-Hannifin E0515 O-rings from the short-duration testing. Two of the candidate materials, including the EM163 material suggested by Parker-Hannifin, were eliminated from consideration after short-duration testing.

Three materials, Parker E0540, Precix E152, and Parco 5778-80, successfully completed short- and long-duration testing and are considered compatible replacements for Parker E0515 in hypergolic propellant applications. One material, Freudenberg-NOK E458, gave mixed results during the short- and long-duration testing and is considered a compatible replacement for Parker E0515 in limited hypergolic propellant applications.

WEST NO. 18-4717  
 Parker E0515-80 Size 208  
 Ethylene Propylene Rubber O-rings  
 Post-Test

Figure 1 Unexposed and exposed Parker-Hannifin E0515 O-Rings.

**References**  
 1. ASTM D295, Standard Test Methods for Rubber Property—Compression Set.  
 2. NASA-STD-6001B, Flammability, Offgassing, and Compatibility Requirements and Test Procedures, April 21, 2016.  
 3. Parker O-Ring Handbook, ORD-5700, Parker Hannifin Corporation, Cleveland, OH, 2016.

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05/11/2020

## Technical Bulletin No. 20-04 Alternative O-Rings for Hypergolic Propellant Systems

Parker-Hannifin has stopped production of O-rings using the material E0515. NASA programs such as the Multi-Purpose Crew Vehicle, the Commercial Crew Program, Mars 2020, the Europa Clipper, and the International Space Station have used O-rings made of this material to seal high pressure lines that contain liquid engine propellants and gases. As NASA reserves of the E0515 O-rings will soon be depleted, Dr. Daniel Dorney, NASA Technical Fellow for Propulsion, led an NESC assessment team that tested potential replacement candidates. This Technical Bulletin provides the results of that testing as well as recommendations for replacement O-rings that are compatible with hypergolic propellant applications.

# NESC Technical Bulletins

Critical knowledge captured from NESc assessments in the form of new engineering information or best practices in a one-page format.

National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-05**

## Determination of Autogenous Ignition Temperature of Isopropyl Alcohol and Ethanol

The NESc performed tests to measure the autogenous ignition temperature (AIT) of isopropyl alcohol (IPA) and ethanol in a pressurized, pure oxygen environment. The available data were for lower pressures than required and the majority of the data were for air rather than oxygen. Test results showed the average AITs for IPA in gaseous oxygen at 10.3 megapascals (MPa) (1,500 psi) and 15.2 MPa (2,200 psi) were 199.3 degrees Celsius (°C) (390.8 degrees Fahrenheit (°F)) and 201.6°C (394.8°F), respectively. The average AITs for ethanol in gaseous oxygen at 10.3 MPa (1,500 psi) and 15.2 MPa (2,200 psi) were 193.2°C (379.8°F) and 198.2°C (388.8°F), respectively.

**Background**  
 A request was recently made to NASA to provide the autogenous ignition temperature (AIT) of isopropyl alcohol (IPA) in a pressurized, pure oxygen environment. NASA provided the available data, but there was significant variability between data sources. The available data were for much lower pressures than required, and the majority of the data were for air rather than oxygen. The scatter seen in previous tests was likely due to test configuration and experimental technique differences, as well as inherent variability in the AIT response itself. NASA was requested to experimentally determine the AIT of both IPA and ethanol, both of which are extensively applied as cleaners and solvents in propulsion systems.

**Test Procedures**  
 The AIT testing of IPA and ethanol was performed at White Sands Test Facility (WSTF) for pressures representative of those found in spacecraft and launch vehicle propulsion systems. The WSTF standard test method was performed as follows. A sample holding assembly, contained within a reaction vessel pressurized with 100% oxygen to the required test pressure, was heated in an electric furnace at a rate of 5 ± 1°C (9 ± 1°F)/min from 60 to 200°C (140 to 400°F). Heating of the vessel was continued at an uncontrolled rate to a maximum temperature of 450 °C (842°F). Temperatures were monitored as a function of time by means of a thermocouple and data acquisition system. During testing, pressure was monitored but not maintained. Ignition of the test sample was indicated by a rapid temperature rise of at least 20°C (36°F) and was confirmed post-test by the destruction of the sample.

The tests used Sigma-Aldrich anhydrous 2-propanol (IPA), part number 278475, 99.9% purity, and Sigma-Aldrich ethyl alcohol (ethanol), pure, part number 459844, minimum 99.5% purity, American Chemical Society reagent. Both the IPA and ethanol were used as received without further purification. Testing was performed for the IPA and ethanol at both 10.3 MPa (1,500 psi) and 15.2 MPa (2,200 psi). Five tests were run at each pressure using ~200 mg each of the IPA and ethanol. An additional test was run using 500 mg of IPA at 1,500 psi.

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6/21/2020



## Technical Bulletin No. 20-05

# Determination of Autogenous Ignition Temperature of Isopropyl Alcohol and Ethanol

Following a liquid rocket engine shutdown investigation, NASA was requested to provide any available data on the autoignition temperature (AIT) of isopropyl alcohol (IPA) in a pressurized, gaseous oxygen environment. IPA is commonly used as a solvent or cleaner in launch vehicle and spacecraft propulsion systems. When the data were found to be focused primarily on air and for much lower pressures than needed, the NASA Technical Fellow for Propulsion, Dr. Daniel Dorney, led an NESc assessment to determine the AIT of IPA, as well as ethanol, in the required conditions. The new data were provided to interested programs and projects across NASA and industry. This Technical Bulletin summarizes those findings.

National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-06**

## Material Compatibility Assessment of Spacecraft Oxidizer Systems

Recently designed oxidizer systems used in spacecraft propulsion are pushing the limits of materials and operating conditions. As a result, nitrogen tetroxide (NTO) oxidizer systems are exhibiting failures driven by ignition mechanisms similar to oxygen systems. Oxidizer systems (e.g., O<sub>2</sub>, N<sub>2</sub>O<sub>4</sub>, H<sub>2</sub>O, H<sub>2</sub>O<sub>2</sub>) have generally been developed and operated within industry experience for material corrosion concerns without a thorough understanding of potential material ignition and burning. To compound the problem, the effects of varying parameters on ignition and the kindling chain have not been studied, and there is a very limited amount of published data to help with the understanding. NASA-sponsored testing is actively researching ignition mechanisms, determining thresholds, and defining operating envelopes to inform the aerospace community.

**Applicability**  
 The information in this technical bulletin is applicable to spacecraft oxidizer systems found to be situationally flammable with oxidizers. This was the focus of recent work in the presence of NTO, but other metals such as certain thicknesses of stainless steel and also soft goods may be susceptible as well in the right configuration.

**Background**  
 Recent testing found that traditionally acceptable materials of construction (titanium and certain thicknesses of stainless steel) are flammable and ignitable in NTO. Literature searches, flammability testing, and ignition testing confirmed that these materials are sensitive to ignition in much the same way as they are in oxygen systems. Flammability and ignition susceptibility have traditionally not been evaluated for these types of propulsion oxidizer systems other than oxygen.

**Discussion**  
 Recent testing has identified the need for compatibility assessments in all oxidizer systems consistent with oxygen systems per NASA-STD-6016A. As a result, NASA-STD-6016A has been updated with this requirement. The recommended oxidizer compatibility evaluation process for NTO and other oxidizers is based on the existing oxygen compatibility assessment process per NASA/TM-2007-213740. Materials evaluation testing is performed per NASA-STD-6001B.

The intent of the oxidizer compatibility assessment process is to identify the likelihood of ignition for flammable materials through system interrogation. High probability ignition sources can be further assessed through targeted testing at the material, component, or system level. The process also identifies potential hazard controls through material change, system configuration, or operation.

**Path Forward**  
 NASA-STD-6016B now requires all spacecraft oxidizer systems to be evaluated per NASA/TM-2007-213740. NASA-sponsored testing is actively researching ignition mechanisms, determining thresholds, and defining operating envelopes to inform the aerospace community.

Successful static fire test with incorporated lessons learned

**References**

- NASA-STD-6016B Standard Materials and Processes Requirements for Spacecraft
- NASA/TM-2007-213740 Guide for Oxygen Compatibility Assessments on Oxygen Components and Systems
- NASA-STD-6001B Flammability, Offgassing, and Compatibility Requirements and Test Procedures

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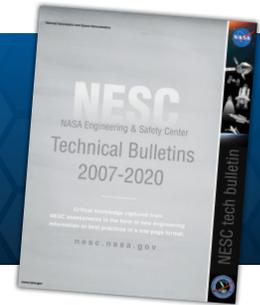
6/21/2020



## Technical Bulletin No. 20-06

# Material Compatibility Assessment of Spacecraft Oxidizer Systems

After recognition that an ignition vulnerability existed between certain materials and oxidizers used in spacecraft propulsion, the NESc researched ignition mechanisms to better understand the potential risk to NASA and industry. An assessment focused on the flammability/ignition behavior of titanium and oxidizers such as nitrogen tetroxide, but revealed that other metals may also be susceptible. While the oxidizer compatibility assessment process is ongoing, this technical bulletin discusses the immediate steps NASA is taking to mitigate this risk until these ignition mechanisms are fully understood and thresholds and operating envelopes can be determined.



View all NESC Technical Bulletins from 2007 to 2020 at [nesc.nasa.gov](http://nesc.nasa.gov).

National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-07**

### Evaluating and Mitigating Liner Strain Spikes in COPVs

Unexpected cracking and leaking in bonded composite overwrapped pressure vessel (COPV) liners occurring in recent test programs have been attributed to liner strain spikes observed through measurement and predicted by analysis. Diminished load transfer between the liner and composite overwrap can lead to localized excessive liner yielding in the dome section. This diminished constraint can occur due to yielding of the adhesive or a manufacturing unbond defect. COPVs should be assessed for susceptibility to this new failure mode.

**Background**  
 COPVs are often designed with a bond between the liner and composite. The purpose of the bondline is to provide load transfer continuity between the liner and overwrap during pressurization and depressurization cycles throughout the lifetime of a COPV. In the cylinder region the liner and overwrap longitudinal strains are often similar; therefore, the bondline is not highly strained in shear. However, longitudinal strains are not similar in the dome, leading to development of bondline shear stress. This shear stress can concentrate in the liner at geometric transitions such as at a liner thickness taper near the boss.

**Bondline Strain Mechanisms**  
 If the liner taper does not smoothly transfer load into the overwrap from the liner, stress concentrations can result in both the liner and the bondline. For example, if the taper is too short, then geometric stress concentrations in the liner occur near the thin end of the liner taper along with an abrupt increase of adhesive shear stress between the liner and overwrap as the liner thickness increases. These stress concentrations can result in larger plastic strains than intended in both the liner and adhesive and when these large plastic strains occur at the same location in the liner and the adhesive, the adhesive independently from the overwrap. This allows the plastic strain in the liner to localize and the resulting strain spike can increase quickly with additional deformation. The resulting large plastic strains in the adhesive associated with the strain spike in the liner can lead to failure of the adhesive, increasing the independence of the liner. A similar plastic strain concentration in the liner can occur in regions where the composite and liner are unbonded due to a manufacturing error.

**Recommendations to Mitigate Bondline Strain Spikes**  
 Liner strain concentrations from adhesive and liner yield interaction or manufacturing defects can lead to crack nucleation and growth or development of a liner buckle. To evaluate the risk, the margin of safety should be determined at design burst. If it is positive, then examine strain distributions for evidence of alignment of adhesive and liner yield. If the adhesive is predicted to yield at a location concurrent with net section liner yielding, perform one of the following:

1. Explicitly model the bondline with elastic-plastic properties and re-evaluate the development of the liner strain spike. Determine the magnitude of any strain spike that develops in this new model. If adhesive strains approach the shear failure criterion of the bondline, then a local disbond should be modeled and strain spikes re-evaluated.
2. Add a disbond only at the location where the adhesive exceeds yield and determine the magnitude of any strain spike that develops in the liner.

Note that simulating a disbond over the entire bondline either by releasing nodes or diminishing shear modulus is not necessarily conservative. To evaluate the significance of the strain spike for all pressure conditions of the COPV, include the magnitude of the strain spike in all required verification activities associated with crack nucleation, crack growth, and liner buckling failure modes in NASA AIAA S-0818 Space Systems-Composite Overwrapped Pressure Vessels (sections 5.2.13 Fracture Control Design, 5.2.14 Fatigue Life Design, 5.2.6 Negative Pressure Differential Design, and 5.2.10 Stability Design). The potential for local normal deflection reversals (oil-canning) at a disbond should be considered in crack nucleation and growth failure modes.

If the magnitude of the liner strain spike is too large to be robust to these failure modes, then the design can be modified to reduce the shear stress in the adhesive below yield. For example, increasing the taper length could be considered. In addition, process control measures should be implemented to ensure that the risk of unbonds is acceptably low.

Analytical Results: Explicitly Modeled Elastic-Plastic Adhesive, Disbond Not Included

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## Technical Bulletin No. 20-07 Evaluating and Mitigating Liner Strain Spikes in COPVs

Based on NESC analysis of cracks and leaks that occurred in flight Composite Overwrapped Pressure Vessels (COPV), a failure mode due to liner strain spikes was observed through measurement and predicted by analysis. The failure mode may be present in COPVs used on NASA programs and by the aerospace industry. This technical bulletin was developed to alert manufacturers and the user community to this failure mode and contains approaches to evaluate COPVs for susceptibility to this failure mode.

National Aeronautics and Space Administration  
**NASA Engineering and Safety Center Technical Bulletin No. 20-08**

### Assessment of Ketazine Derived High Purity Hydrazine for Spacecraft Propellant Systems

Hydrazine and its derivatives have dominated the class of hypergolic liquid propellants for bipropellant propulsion systems in rockets such as the Titan, KC-10, and the Space Shuttle. Hydrazine has been widely utilized as a monopropellant in auxiliary power units and thrusters for attitude and in-orbit control of satellites and spacecraft. With continued use of hydrazine in current and future spacecraft and payloads, it is necessary to understand the historical and current states of synthesis for the commodity and possible implications that may arise from changes in production processes for the United States stock.

**Background**  
 A particular concern with newer methodologies for synthesizing high purity hydrazine (HPH) is the presence of extraneous unknown carbonaceous materials. These are organic byproducts from the synthesis process, which may or may not have serious effects on the long-term storage of the commodity or on propulsion performance of the material. Further, changes in process methods could also alter the residual content levels of other components (e.g., cadmium, tin, or silicon). Traditionally, only iron (Fe) content has a limit in military specification MIL-PRF-26536G HPH; however, with different processes now being utilized for production, not only is a comprehensive analysis of elemental content required to determine what different constituents are present, but the question also remains whether iron should still be the only metal/element monitored on a regular basis.

Ach Chemicals (now Lanza Group) were the pioneers of hydrazine production in the United States using the Olin Raschig Process based on the oxidation of ammonia using alkaline hypochlorite. The development of the Military Specification, MIL-PRF-26536G, for certification of hydrazine, focused on inclusion of contaminants related to this specific production process. While Lanza maintains operation of a blending/purification facility at their plant, they no longer produce hydrazine via the Raschig method. Instead, hydrazine hydrate is purchased from an external, non-U.S. entity and purified to high purity requirements by Lanza. The common newer methods used worldwide for hydrazine synthesis are ketazine-based processes where the oxidation of ammonia occurs in the presence of aliphatic ketones to yield a ketazine intermediate. The intermediate is then subsequently hydrolyzed to form hydrazine. With the introduction of organic species in the synthesis, numerous byproducts can be produced and possibly present in the final product that were not previously a concern and are not identified for monitoring in the procurement specification. Beyond organic impurities, these new processes may also cause other constituents such as metals to be related in the final product.

**Current Results from Hydrazine Sample Testing**  
 Recent testing of HPH samples at Kennedy Space Center (KSC) yielded extraneous, unidentified peaks in the carbonaceous assay when analyzing HPH made from this newer ketazine method. In 2017, Revision G of MIL-PRF-26536G was adapted to include other carbonaceous materials (OCM) - anything that produced a positive FD response - in addition to "other volatile carbonaceous materials, UDMH, MMH, and isopropylalcohol" as part of the total carbonaceous measurement. However, actual identification of these OCM peaks has not been explored until now (See Figure 1). Data for a comprehensive elemental analysis for the HPH material is also lacking for baseline data collection and evaluation. New analytical methods via GC-MS and ICP-OES have been developed to resolve these shortcomings in data for ketazine-derived HPH. With different vendors and processes now being utilized for production, a comprehensive analysis of elemental content is required to determine what different constituents are present. The NESC will soon release a review of synthesis methodologies along with results from current analytical work at KSC for the identification of the aforementioned carbonaceous species and elemental profiling in recent lots of ketazine-derived HPH.

**Path Forward**  
 NASA programs and other HPH users should evaluate their mission portfolio for hydrazine thruster use to identify potential material-incompatibilities based on the results of this on-going work and if appropriate, coordinate any future testing needed by projects. Possible mitigation techniques to remove carbonaceous contamination may be required. Round Robin test results have provided insight into optimal laboratory methodologies for analyzing HPH for elements beyond Fe and recommendations will be made to Air Force owners of MIL-PRF-26536G for possible incorporation into a future revision.

**References**

1. Hydrazine and its Derivatives Kirk-Othmer Encyclopedia of Chemical Technology, 5th Ed., Wiley, Vol 13 (2004).
2. Schmidt, E. Hydrazine and its Derivatives - Preparation, Properties, Applications, 2nd Ed. Wiley (2001).
3. Schramm, J.; Bourdauzou, P. Hydrazine Ullmann's Encyclopedia of Industrial Chemistry, Wiley (2012).
4. Lanza "A History of Innovation and Excellence". <https://www.hydrazine.com/history>
5. Performance Specification - Propellant, Hydrazine, MIL-PRF-26536G, Department of Defense, (July 11, 2017).

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## Technical Bulletin No. 20-08 Assessment of Ketazine-Derived High Purity Hydrazine for Spacecraft Propellant Systems

Hydrazine and its derivatives have dominated the class of hypergolic liquid propellants for bipropellant propulsion systems and is used as a monopropellant in auxiliary power units and thrusters. With continued use of hydrazine in current and future spacecraft and payloads, it is necessary to understand the historical and current states of synthesis for the commodity and possible purity implications that may arise from changes in production processes for the United States stock. This technical bulletin describes these issues in detail.



# Learning from Past Mistakes to Safeguard Spaceflight's Future

“No one wants to learn by mistakes, but we cannot learn enough from successes to go beyond the state of the art.”

- Henry Petroski, *To Engineer is Human*



An unprecedented number of human spaceflight systems are entering their crewed test flight and early operational phases, including systems developed by NASA and its contractors, commercial crew partners, and at least two commercial suborbital space tourism operators. But the start of every human spaceflight program since the 1967 Apollo 1 fire has been marred by major mishaps and significant close calls. Recently, the NESC and NASA Safety Center (NSC) completed an in-depth study of these historical mishaps, which has provided a rich dataset to help advance the state of the art in system safety and, as a result, raise the bar for flight and ground crew safety.

## A Study of Early Program Mishaps

Looking at mishaps that occurred during testing and early operations, the NESC/NSC team chose eight for their study, including mishaps from the Apollo, Soyuz, Skylab, Space Shuttle, and Constellation (Ares 1-X test flight) Programs as well as commercial suborbital systems. Prior studies by NASA and others have cataloged close calls and mishaps by flight phase (ref. *Significant Incidents and Close Calls in Human Spaceflight*, JSC Safety and Mission Assurance <https://spaceflight.nasa.gov/outreach/SignificantIncidents/index.html>). The NESC/NSC study further advanced our understanding of systemic safety issues that affected multiple programs.

The study's goal was to identify recurring organizational causes that, if addressed within the broader context of support systems and processes, would have a maximum impact on reducing the frequency and/or severity of incidents, especially those in integrated test flight and early operational phases. While seldom identified as root causes, these recurring causes may be overlooked or inadequately addressed by actions resulting from a single investigation board's findings and recommendations.



Top: The Artemis missions will depend on innovative but complex systems and technologies. Systems safety will be of utmost importance.

Middle: Parts of the Apollo 1 command module after the fire.

Bottom: During the launch of STS-1, a low estimate of the pressure spike generated by the reflection of the solid rocket booster initial overpressure wave resulted in nearly catastrophic damage to the orbiter.

### Most Common Recurring Causes

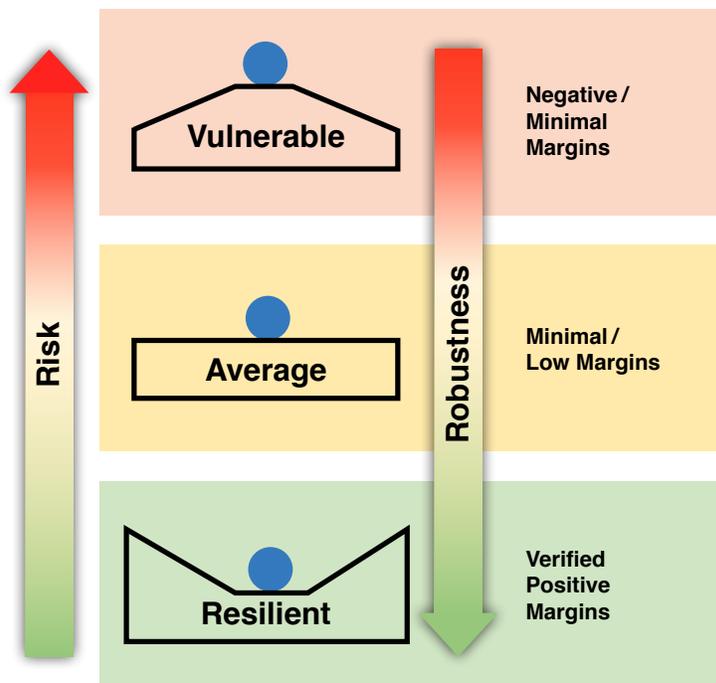
The study team identified 180 causes across the 8 mishaps, with an average of 22.5 causes per incident. From those causes, the team was able to classify 25 recurring-cause types. Number one on the list, *Inadequate technical controls or technical risk management practices*, had the highest number of occurrences, 16, and contributed to every mishap in the study. Examples of insufficient analysis of technical or safety issues or inadequate readiness reviews were seen across the mishaps, such as Skylab’s meteoroid shield (MS), which was damaged during launch. New to Skylab were the shield material and auxiliary tunnel stowage method, which was subject to the supersonic freestream during ascent. Despite rigorous technical reviews and experienced leadership, the effects of aerodynamic load and aeroelastic interactions between the shield and its external pressure environment during launch were not seen until flight.

Similarly, there were 12 occurrences of *incomplete procedures* in 7 of the incidents, as seen during SpaceShipOne ground operations. While testing a steel tank carrying approximately 10,000 pounds of nitrous oxide (N2O), the tank exploded, killing three ground crew members and injuring three others. Material safety documents from N2O suppliers cautioned against pressure shock, but the work instructions contained no warnings about those dangers or steps to reduce the risk of a serious mishap. Scaled Composites workers could stand behind a chain link fence near the tank during testing because there was no designated hazard control area.

Contributing to six of the incidents were *system design and development issues*. One example included the inaugural launch of the Space Shuttle on April 12, 1981. A significantly low estimate of the pressure spike generated by the reflection of the solid rocket booster (SRB) ignition overpressure (IOP) wave resulted in nearly catastrophic damage to the orbiter. The SRB IOP was anticipated, but prelaunch modeling used Tomahawk missile motor data to validate the models, and the SRBs had much higher ignition pressures. The Tomahawk ignition test was accepted as a sufficient simulation as engineers did not fully appreciate the effect of the differences between the SRB and Tomahawk ignition characteristics.

*Inadequate inspection or secondary verification requirements* was a cause of main and reserve parachute failure on Soyuz 1, which ended in the death of the single cosmonaut on board. The parachute container had been damaged during a thermal protection system baking process, however, there was no requirement to inspect the parachute container for contamination or damage.

The Apollo-1 pad fire on January 27, 1967, was preceded by a similar event: an electrical fire of an Apollo command module during an environmental control system test in a vacuum chamber. This was an example of *inadequate organizational learning systems*. The test was conducted under a lower atmospheric pressure (i.e., 5 psi to simulate cabin pressure in space versus 16.7 psi for the LC-34 test), but in a 100% oxygen environment. However, the test incident report was classified and inaccessible to personnel without clearance. *(continues...)*



Identifying and Addressing Underlying/Systemic Safety Issues Improves Robustness

### Top Nine Recurring Cause Types

1. Inadequate technical controls or technical risk management practices
2. Incomplete procedures
3. System design and development issues
4. Inadequate inspection or secondary verification requirements
5. Inadequate organizational learning systems
6. Inadequate schedule controls
7. Inadequate task analysis and design processes
8. Organizational design issues
9. Organizational safety culture issues



During launch of Skylab 1, there was a complete loss of the micrometeoroid shield from around the lab and damage to a solar array. Repairs made during the Skylab 2 mission included installing a sunshade for thermal control and releasing the damaged solar array.

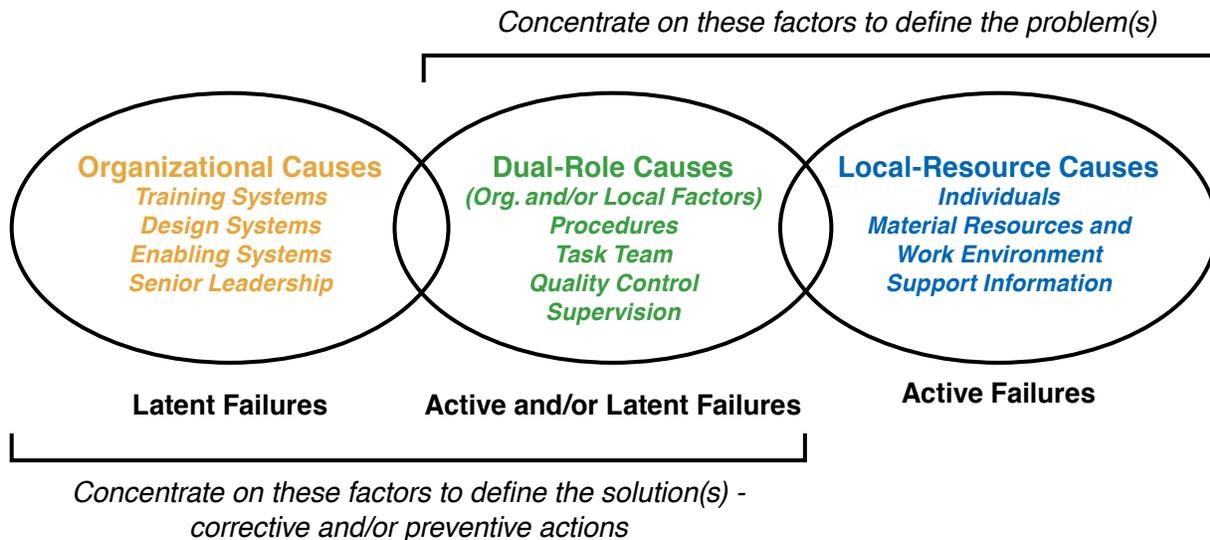
Through a Human Spaceflight Knowledge Sharing Forum and series of panel discussions and presentations, the study team's primary recommendation to human spaceflight program personnel was to internalize these study results, consider their personal degree of safety accountability, and determine whether additional mishap risk reduction actions are warranted. Before crewed flights begin, personnel should step back from their busy schedules and ask questions like "What else can be done within my area of responsibility to ensure crew safety?" "What are we doing now that needs to be improved?" "What could be stopped and replaced with a better approach?" "What is working in other subsystems than can be extended to my subsystem?" Hopefully, the results from this study provide data and examples to seed those discussions.

The shared purpose of the NESC and NSC is helping NASA programs achieve safety goals through engineering and technical excellence. For those in the human spaceflight community, excellence is often perceived as being synonymous with perfection. Surgeon and author Atul Gawande wrote, "No matter what measures are taken, doctors will sometimes falter, and it isn't reasonable to ask that we achieve perfection. What is reasonable is to ask that we never cease to aim for it." The flight, ground, and organizational systems, processes, and decision making will sometimes falter, and tragedies will occur. Although it is true that the only way to maintain a perfect human spaceflight safety record is to never fly, human spaceflight organizations can never cease aiming for perfection...and excellence.

*In 2019, the study was expanded to include recent mishaps, and a final report was published ([NASA/TM 2020-220573](#)). The results were also featured in the [NESC Academy](#) and an NSC Safety Webinar series. For more information, contact Dr. Timothy Barth, [tim.barth@nasa.gov](mailto:tim.barth@nasa.gov) or Steve Lilley, [steve.k.lilley@nasa.gov](mailto:steve.k.lilley@nasa.gov).*

### Applying Past Lessons to Future Missions

To make organizational systems more robust and resilient to mishaps, systemic safety issues should be addressed, especially as spacecraft and launch vehicles operate closer to their design limits. This requires a broad systems perspective looking across different types of mishaps and close calls, with actions that focus on being proactive and preventive complementing those actions that are more reactive and corrective in nature. The NESC itself was established in 2003 as a direct result of the Columbia tragedy, created as a solution to an underlying, or systemic, safety issue affecting crewed, non-crewed, and science missions.

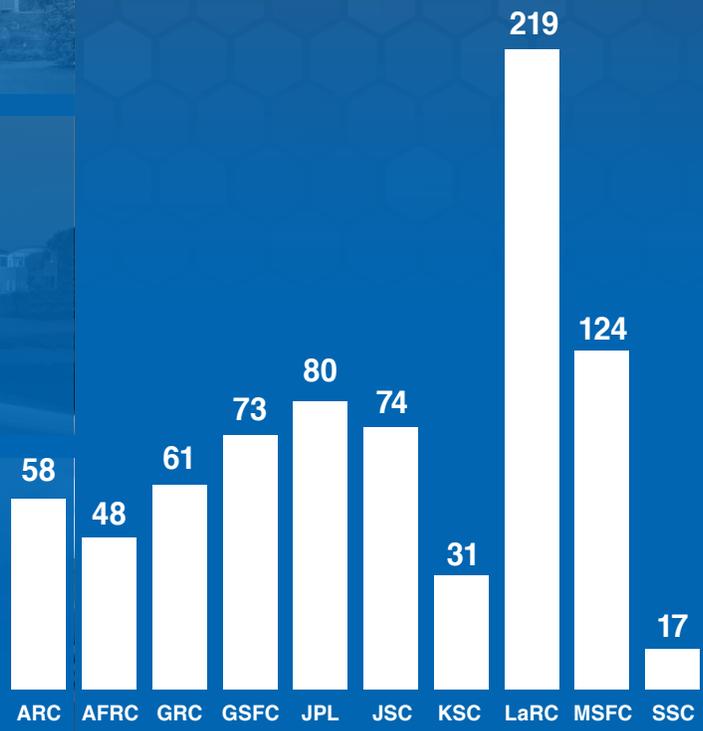


In the taxonomy used in the study, systemic safety issues have organizational and/or dual-role causes.



# NESCA at the Centers

Drawing Upon Resources from the Entire Agency to Ensure Mission Success



NASA Employees Supporting NESCA Work in FY20

From top left: Stennis Space Center, Armstrong Flight Research Center, Langley Research Center, Ames Research Center, Marshall Space Flight Center, Glenn Research Center, Kennedy Space Center, Jet Propulsion Laboratory, Goddard Space Flight Center, and Johnson Space Center.

# Ames Research Center

The Ames Research Center (ARC) supports a diverse suite of capabilities for the NESc including advanced computing, aerodynamics testing, intelligent systems, aerothermal/entry, descent, and landing (EDL) modeling, thermal protection materials, and human factors research. ARC is represented on 15 NESc Technical Discipline Teams (TDT). The Technical Fellow for Human Factors is also resident at ARC. ARC has a long history of EDL research and development. ARC's Dr. Michael Wright has long been a key part of EDL development and now serves as deputy lead of NASA's EDL systems capability team, helping guide the future direction of this critical area of spaceflight for the Agency. Experts in entry systems, under Dr. Michael Barnhardt, provided key support to the Orion program investigating the thermocouple anomaly observed on EFT-1, combining interactions of aerothermal ablation with aerodynamics and trajectory analyses, to develop understanding of complex thermal-fluid flow phenomena.



**Dr. Michael Wright**

## Working Across Disciplines to Advance EDL Capability

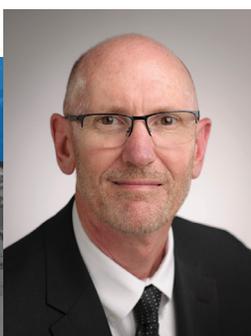
Dr. Michael Wright has served as the Agency's EDL deputy capability lead as well as a member of the Aerosciences TDT, both of which have allowed him broad reach into multiple NASA projects. His work in entry systems modeling has focused on improving the fidelity of modeling and simulation for all of NASA's EDL missions, including Mars 2020, which launched in July. Because EDL influences many disciplines, including Aerosciences, thermal, structures, materials, and flight dynamics, Dr. Wright works with many of the NASA Technical Fellows. "It serves as an extremely useful and fruitful collaboration," he said, giving everyone more insight into the depth and breadth of a problem. He also works with the Aerosciences TDT, helping to propose solutions to the discipline's technical challenges. When he was the project manager of Entry Systems Modeling, he led the development of computational abilities for high-fidelity parachute fluid dynamics. In his TDT role, he has continued that effort as the topic lead for two early-stage innovation grants for parachute modeling. "We need to understand the strange dynamic behavior of parachutes, as most of our missions require them. We're right on the cusp of substantially contributing to a better understanding of that challenge."



**Dr. Michael Barnhardt**

## Advancing the Aerosciences Discipline

To help the NESc better understand the Orion Exploration Flight Test (EFT)-1 thermocouple anomaly, Dr. Michael Barnhardt brought expertise from the Space Technology Mission Directorate's Entry Systems Modeling Project (ESM) to aid in the investigation. As ESM manager, he knew the project might help the NESc determine the cause of thermocouple interference by providing cutting-edge analysis of the interaction between ablation products and the surrounding plasma field. ESM has also partnered with the NESc to advance technology in parachute modeling and free-flight computational fluid dynamics (CFD). "Free-flight CFD allows a simulated capsule to fly realistic trajectories. If we can understand drivers of entry vehicle flight dynamics, we can better predict how they will fly without being completely reliant on expensive ground tests. Thinking longer-term, free-flight CFD capability has potential to impact how we develop guidance and control for entry vehicles." Dr. Barnhardt also brings his aerothermodynamics and thermal protection system background to the Aerosciences Technical Discipline Team, which allows him to interface with discipline experts from across the Agency. "We are frequently asked to work at the intersection of multiple disciplines, and being a part of the TDT has greatly benefited my work."



**KENNETH R. HAMM, JR.**  
NESc Chief Engineer

**58 ARC Employees Supported NESc Work in FY20**

# Armstrong Flight Research Center

The Armstrong Flight Research Center (AFRC) provided technical expertise to the NESC for numerous activities in 2020. For the past two years, AFRC committed its entire fighter aircraft fleet and a large contingent of staff to gather critically important breathing data from pilots flying these high performance jets. AFRC has been instrumental in the NESC's flight test campaign to gather missing information for the U.S. military regarding pilot breathing to help shed light on the human-machine interaction during high-performance flight. Over the assessment duration, AFRC flew approximately 131 sorties utilizing five pilots, six fighter aircraft, and two aircrew equipment configurations for the *Pilot Breathing Assessment* (PBA). AFRC also completed a study to assist prospective NASA science partners to improve cryostat designs for the Stratospheric Observatory for Infrared Astronomy (SOFIA) program.



Jessica Malara



Priscilla Taylor-Percival



Bonnadeene Trimble



Jonathan Brown

## Tracking Every Step of an Assessment

Ms. Jessica Malara is a risk manager, assessing the risks an AFRC project might encounter that could impact time, resources, and costs. To manage eight projects, Ms. Malara's workday requires strict attention to detail and a strong eye for forecasting problems long before they can arise. It was this skill set the NESC needed in a scheduler for its PBA. "I collect data from the PBA Team on every task needed to run a successful program." That includes tracking each of those tasks as well as every key milestone, deliverable, and commitment date and ensuring the PBA team is on track to meet them. "I enjoy working with a diverse group of people with different backgrounds and watching their efforts come together to fly the PBA mission. With PBA, I think the work is important, and I'm learning more than just my job, I'm learning about everyone's role in PBA. I like that I can provide assessments to the team so they can proactively plan resources and schedule to mitigate potentially impactful outcomes."

## Supporting F/A-18 and F-15 Pilots in Flight

To better understand pilot breathing behaviors during the PBA, NASA test pilots equipped with specialized sensors flew NASA F/A-18 and F-15 aircraft through pre-specified flight profiles. During flight, Ms. Priscilla "Sim" Taylor-Percival and Ms. Bonnadeene Trimble assisted the pilots in accurately marking the starts and ends of flight maneuvers to be compared later to breathing data. Providing countdowns, taking notes, and publishing flight data for researchers was challenging work. "I've been at NASA for 35 years, but the *Pilot Breathing Assessment* has been the most exciting," said Ms. Taylor-Percival, who has scribed for other NASA aircraft. "I have a lot of experience working with the pilots' office and the researchers." She mentored Ms. Trimble, who was new to scribing. "It was a whole new experience and really opened my eyes to more of the very cool things NASA does. Sim and I are a great team. She's pushed me forward and given me more confidence in myself and what I can do."

## Taking a Holistic Approach to Systems Engineering

As the Systems Engineering and Integration Lead for SOFIA, Mr. Jonathan Brown oversees the configuration management for the project and also serves as the flight systems integration lead and software manager. With a robust systems engineering (SE) focus, the project has moved into its operations and sustainment phase, successfully managing its science workload even as staffing requirements diminish. Mr. Brown also brings his SE background to NASA's Systems Engineering Working Group Planning Team, where he helps coordinate its yearly workshop. "We're interested in making SE that much better and more efficient for NASA. As we all struggle to do more without additional resources, we look at every opportunity to use model-based systems engineering and collaborative tools that will make SE processes more efficient. That is what the workshop is all about," he said. "We network with other SE subject matter experts at every Center and work to find a common understanding regarding risk leadership and tool sets the Agency can embrace."



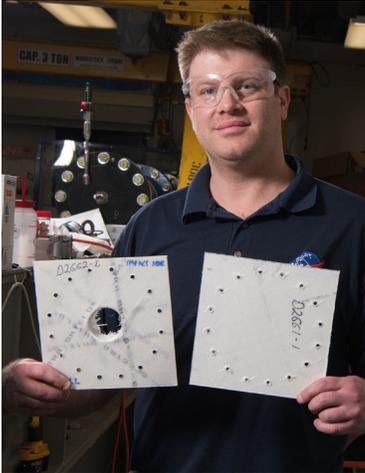
**DR. W. LANCE RICHARDS**  
NESC Chief Engineer

**48 AFRC Employees Supported NESC Work in FY20**



# Glenn Research Center

The Glenn Research Center (GRC) provided a broad spectrum of technical expertise to 19 NESc technical assessments/activities and 19 NESc Technical Discipline Teams (TDT). These activities supported all NASA mission directorates as well as several cross-cutting discipline efforts. GRC provided significant contributions this year through the use of specialized 3-D scanning/modeling tools and high-speed photogrammetry to capture the dynamics of parachute extraction for the Commercial Crew Program (CCP). GRC also provided an acting Technical Fellow for Software and the evaluation of software complexity using the cyclomatic complexity metric to help determine the appropriate level of testing for key human spaceflight applications. The NASA Technical Fellows for Cryogenics and Loads & Dynamics, as well as deputies for the Propulsion; Electrical Power; Software; Systems Engineering; and Nuclear Power & Propulsion TDTs, are resident at GRC.



**Charles Ruggeri**

## Parachute Ground Extraction Testing

Mr. Charles Ruggeri began his tenure at GRC more than 10 years ago as an intern from nearby University of Akron. Today, the aerospace engineer spends much of his time in the Center's impact dynamics lab capturing data with high-speed photogrammetry. The NESc recently called on his expertise to configure a suite of more than 14 high-speed cameras to capture a parachute pack ground extraction test. He was a member of the NESc assessment team that designed a unique ground test configuration to aid CCP in comparing computational model results to actual physical measurements. The data would validate the model and inform future missions. The team used the Langley Impact Dynamics Load Facility, rigging a large mass to swing down from the gantry crane and extract the parachute at flight-like speeds. "The NESc team came up with test parameters and how the data would be fed into the models. There was a lot of planning involved. In the end, the test worked even better than expected," he said. "Everyone on the assessment team had the same goal, and when everyone has the same goal, it is infectious. The test was a big success and a very proud moment for me."



**Laura Maynard-Nelson**

## Evaluating Cyclomatic Complexity

Ms. Laura Maynard-Nelson's childhood love of space likely led to her more than 30-year career at GRC. "It came from growing up with a father who was fascinated by it and my brother, who also worked at NASA for a while." Her time at NASA has been focused on software, and she has watched software systems grow in complexity, along with the tests required to verify them for spaceflight. The former chief of GRC's Flight Software Branch and now co-deputy for the NASA Technical Fellow for Software brought her expertise to an NESc assessment to evaluate the software metric, Cyclomatic Complexity. The metric evaluates every function within a software system to assign a complexity level. "This will help us determine the appropriate levels of testing we need for our safety-critical software." Even a small software system can involve up to 50 separate functions, each of which require multiple test cases for verification, she said. "It's been an eye-opener for all of us." She has enjoyed the unique opportunities the assessment has provided her. "It is exciting and lets me feel actively engaged and doing something for the discipline and the Agency."



**ROBERT S. JANKOVSKY**  
NESc Chief Engineer

**61 GRC Employees Supported NESc Work in FY20**

Glenn Research Center  
Lewis Field

ROBERT S. JANKOVSKY  
NESc Chief Engineer



# Jet Propulsion Laboratory

Throughout the year, the Jet Propulsion Laboratory (JPL) provided technical expertise to over 35 NESc assessments and each of the 20 Technical Discipline Teams (TDT). Efforts supported both the Science and Human Exploration and Operations Mission Directorates, along with the Department of Defense. Tasks included the design and flight test of an in-mask CO<sub>2</sub> water vapor sensor for the *Pilot Breathing Assessment*, flexible body dynamics modeling, low-jitter space observatory attitude-control analysis, materials analysis related to a DC-8 mishap, and development of methods for reliable management of mass properties. In addition, JPL provided support to a number of NASA's Commercial Crew Program activities. The NESc COPV working group lead and TDT deputies for Space Environments and Guidance, Navigation, & Control also reside at JPL.



**Dr. Bryan McEnerney**

## Charting the Course for Additive Manufacturing

Leading the Materials and Processes group at JPL, Dr. Bryan McEnerney was part of a team of additive manufacturing (AM) experts that helped the NESc develop Agency standards for this 3D-printing technology, which has applications for both crewed and non-crewed spaceflight hardware. He was also part of the NESc review of a commercial partner's AM program. "More and more companies are adopting this technology and want to put it on high value spaceflight missions. It's tremendously exciting because these standards are a first of their kind, comprehensive documents that explain what is needed to qualify material for AM and ensure best-in-practice approaches." The assessments also allowed Dr. McEnerney to foster his Agency knowledge base. "I can confidently say that I know good people I can call at any NASA Center. It is all too easy to wear a small Center hat rather than the large NASA hat, but these activities bring in people from all the Centers, which benefits everyone."



**Dr. Ratnakumar Bugga**

## Developing and Evaluating Battery Technologies

A battery scientist at JPL, Dr. Ratnakumar Bugga develops advanced energy storage technologies for NASA/JPL planetary missions in custom chemistries and configurations. He assisted the NESc in the review of a lithium-ion (Li-ion) battery charge-management scheme that monitors half-string voltages in a battery made up of a series-parallel network of cells for extravehicular activities. He was also called on to assess the risk of swapping lithium-ion batteries of different chemistries for the James Webb Space Telescope mission. Dr. Bugga has enjoyed the challenges of evaluating commercial Li-ion cells with high energy/power densities and validating and adapting them for future aerospace applications. "Often, we encounter unique battery-related problems, and it is exciting to be able to solve these system-level issues." His aim is to "provide safe, reliable, and robust battery solutions with low mass and volume and infuse them into NASA missions, with the goals of enabling increased science payload and enhanced mission lifetimes."



**Lorraine Johnson**

## Managing the Fiscal Health of NESc Assessments

As a Resource Analyst, Ms. Lorraine Johnson oversees the financial aspects of NESc work performed at JPL by tracking all assigned assessment tasks and TDT work. She forecasts budgets and monitors funding and spending to ensure the more than 60 active projects at JPL are financially healthy and meeting their monetary goals. Ms. Johnson's work with the NESc has allowed her to meet her counterparts across the NASA Centers and given her broad insight into the business side of NASA and NESc projects. "We all work together to make sure we don't have overrun issues and stay on top of funding requirements. It might not be as exciting to talk about the finance aspect of the work, but there is a lot of effort and diligence required to do the job right. It's also very important that your work is trustworthy and performed accurately." At JPL for 21 years, Ms. Johnson said, "I've been in business management for a long time, and I really enjoy the work."



**KIMBERLY A. SIMPSON**  
NESc Chief Engineer

**80 JPL Employees Supported NESc Work in FY20**



# Kennedy Space Center

The Kennedy Space Center (KSC) provided technical expertise to 21 NESC activities and Technical Discipline Teams in 2020. KSC personnel were engaged in numerous NESC assessments including Commercial Crew Program (CCP) crew module ascent cover modeling; Space Launch System propellant pressurization modeling; heatshield thermal instrumentation evaluation; and NASA additive manufacturing standard development. Likewise, the NESC provided technical support for KSC programs including CCP composite overwrapped pressure vessel analysis; CCP fire suppression analysis; Exploration Ground Systems Crew Module Test Article design evaluation; and Mobile Launcher and Crawler structural crack evaluation. The NASA Technical Fellows for Electrical Power and Materials reside at KSC and rely on KSC expertise in many of their activities. The NESC also invested in KSC's laboratories to evaluate Virgin Orbit electro-static discharge testing, and hydrazine synthesis and contamination analysis for the Agency.



**Dr. Janelle Coutts**

## Assessing Hydrazine Purity

When a new hydrazine manufacturing process led to the presence of unknown contaminants, Dr. Janelle Coutts helped identify the contaminants to determine if they posed any risks to thruster systems that use the commodity for various NASA programs. "It is a big concern for the propellant community because depending on what these contaminants are, they could plate out in a thruster system and cause clogging or poison the catalysts beds the fuel comes in contact with." As the technical lead for an NESC assessment, Dr. Coutts used her background in organic chemistry to develop analytical methodologies to identify and quantify the unknown contaminants. Next, the Agency-wide assessment team will determine if there are any potential risks to propulsion-system performance, the results of which are critical for not only NASA missions, but also government and industry. Dr. Coutts appreciates the NESC's multi-Center approach to solving technical problems. "I am an analytical chemist, but I do not specialize in how catalyst beds are affected, so the NESC has helped us get contacts across the Agency to help us get those answers. It's been a great experience." Dr. Coutts contributed to NESC Technical Bulletin 20-08, [page 41](#).



**Dr. Robert Youngquist**

## Investigating Thermocouple Anomalies

Physicist Dr. Robert Youngquist has been working with the NESC's Thermocouple Interference During High-Speed Earth Entry Team to investigate thermocouple anomalies seen by the Space Shuttle orbiter and Orion Exploration Flight Test (EFT)-1 during reentries. The thermocouples embedded in the heatshields to measure reentry temperatures showed non-physical signal variations near peak heating that were correlated with vehicle maneuvers. To help understand the root cause of this phenomenon, Dr. Youngquist directed tests on Shuttle tiles and EFT-1 heatshield thermocouples to demonstrate how electromagnetic fields could interact with the thermocouple wire and yield signal variations. "We would propose theories, test them, review the data, and then try again." The team is nearing the end of the more than 2-year assessment to understand the source of these anomalies and provide the program feedback to ensure thermocouples operate properly during re-entry. "It's been a long effort with a very diverse team," he said. As the originator of KSC's Optical Instrumentation Laboratory (now called the KSC Applied Physics Laboratory), Dr. Youngquist brings more than 30 years of experience to the team. His experience also aided the NESC in the demonstration of an ultrasonic level gauge for the Orion Multi-Purpose Crew Vehicle to determine fuel levels in the service module's hypergolic tanks.



**STEPHEN A. MINUTE**  
NESC Chief Engineer

**31 KSC Employees Supported NESC Work in FY20**



# Langley Research Center

The NESC relies on Langley’s expertise for design evaluation, ground model validation tests, trajectory analysis, material testing for future launch vehicles, and other critical assessments. Over 100 technical experts participated on Technical Discipline Teams across the Agency. Langley delivered a highly instrumented payload for an aerodynamic buffeting flight test and completed computational fluid dynamics modeling to determine what caused NASA’s research P3 aircraft to experience cracking in the ailerons during flight. Langley’s facilities were used to conduct multiple wind tunnel tests, characterize defects in propulsion system bellows through nondestructive evaluation (NDE), and develop a proving ground for a parachute extraction test to validate computational models prior to crewed flight. The NASA Technical Fellows for Aerosciences, Avionics, Flight Mechanics, and NDE are resident at LaRC.



**Dr. Richard Boitnott**



**Lisa Jones**



**Dr. Matthew Chamberlain**

## Unique Parachute Extraction Test Required Skill and Creativity

Designing a ground test that would simulate main parachutes being extracted from a spacecraft parachute bay was a unique challenge for Dr. Richard Boitnott. “This was different from other testing I’ve done,” said the 40-year NASA veteran test engineer, who conducts crash and water impact testing for NASA and commercial spacecraft and aircraft. His unique test design involved a pendulum swing of a large mass outfitted with a tail hook that would swing down, lock onto the parachute harness, and extract it from its container. Energy modulators used in the parachute extraction chain limited loads to prevent lines from snapping, and a large sand dune brought the mass to a halt after its high-speed swing from LaRC’s 240-foot tall gantry. “It was like a lab experiment out of a physics course. Everything worked beautifully, and the data we measured agreed with the software model’s prediction,” he said. “Every project the NESC brings draws in people from all the Centers, and it gave the gantry a new possibility for similar tests.”

As the facility manager for the test, Ms. Lisa Jones said the extraction test was “very much a team effort. There was a lot of brainstorming and working through multiple ideas. Complexity-wise, this test was right up there with some of more complex work we’ve done.” When early component-level tests needed the swing mass to move at even higher speeds, they added 0.75-inch thick bungee cords to reach higher velocities. “But the bungee has issues. If you pull it back and let sit too long, it softens. So, we had to work quickly and efficiently and figure out how to get what we needed from an environment that was changing all the time.” Ms. Jones has been performing impact testing at NASA for 34 years, including small aircraft, Orion test articles, helicopters, and even a stock car. “It’s a great thing to do for a living, but it can be intense,” she said. “This test was not without its challenges, but it was a lot of fun.”

Technical Lead Dr. Matthew Chamberlain managed the overall execution of the extraction test. “The goal was to develop data to help validate the customer’s computer model, so the team studied the model, then designed a test to check it. This was a completely new type of test. The geometry was complicated, as well as getting enough speed to simulate the parachute being pulled out of the bay.” The test required coordinating the efforts of a distributed set of engineers, technicians, machine shops, and photogrammetric measurement experts to generate the data needed to validate model predictions. “There were a lot of moving parts required to get it done,” he said. As part of the Structural Dynamics Branch, Dr. Chamberlain typically works on small spacecraft structures, but said “executing a program of this scale exposed me to many new aspects of project management, budgeting, and workforce planning. The test and the results generated really impressed everyone, but the best part is that it was dreamed up by people right here at Langley. That to me is really cool.”



**MARY ELIZABETH WUSK**  
NESC Chief Engineer

**219 LaRC Employees Supported NESC Work in FY20**



# Marshall Space Flight Center

The Marshall Space Flight Center (MSFC) provided engineer, scientist, and technician subject matter expert support to over 38 NESC activities. These activities involved exploration systems development, space operations and environmental effects, science, and crosscutting discipline activities. Some of the more significant efforts included composite shell buckling, additive manufacturing, model-based systems engineering, high-temperature insulations, advanced chemical propulsion, modeling and simulation of launch vehicle/spacecraft interfaces, and human factors task analyses. The NASA Technical Fellows for Propulsion; Space Environments; Environmental Control & Life Support; and the Technical Discipline Team (TDT) Deputies for Propulsion; Nuclear Power & Propulsion; Materials; Space Environments; Loads & Dynamics; Nondestructive Evaluation; Cryogenics; Flight Mechanics; and Software are resident at MSFC.



**Dr. Emily Willis**

## Space Environments for the Artemis Program

Dr. Emily Willis is a member of the Natural Environments Branch and a key element of the NESC Space Environments TDT for four years. Her primary responsibilities include space environment specification and spacecraft charging analysis. She supports a variety of programs including the Space Launch System, Commercial Crew, Gateway, and the Human Landing System. She has coordinated support from members of the Space Environments TDT in numerous activities related to developing and evaluating new space environment specifications for NASA's human spaceflight programs. The NESC recently provided support for a multi-Center, multi-discipline team, which she established for the development of a new plasma environment specification for Artemis missions. The team used THEMIS-ARTEMIS data to define the lunar plasma environment, which is now being used in the design of the Gateway and Human Landing System. Her emphasis on collaborative engagement of the NESC Space Environment discipline in the ongoing, fast-paced work of the Artemis Program allows for effective independent review and community buy-in as the mission designs mature.



**Charles Pierce**

## A Journey in the Advancements of Propulsion Technology

Mr. Pierce joined NASA in 1987 at KSC where he specialized in the servicing of the Space Shuttle Program orbiter with hypergolic propellants for the orbital maneuvering system and reaction control subsystems. In 1996, he transferred to MSFC, where he has led or supported the development of multiple hypergolic and cryogenic engines and propulsion systems including the Fastrac/Propulsion Test Article, Next Generation Reusable Launch Vehicle, U.S. Propulsion Module, and Crew Exploration Vehicle. From 2007 to 2019, he served as the Deputy Chief, then Chief, of the Spacecraft Propulsion Systems Branch. He became a Deputy NASA Technical Fellow for Propulsion in 2019 and has led the NESC Assessments for Transient Combustion Modeling of Hypergolic Systems (see [page 32](#)), and the Nitrogen Tetroxide Properties Development for the National Institute for Standards and Technology Reference Fluid Thermodynamics and Transport Properties database. His time supporting the NESC has opened his eyes to the crosscutting capabilities that the NESC provides to the Agency, and to the pockets of propulsion expertise that reside throughout our country.



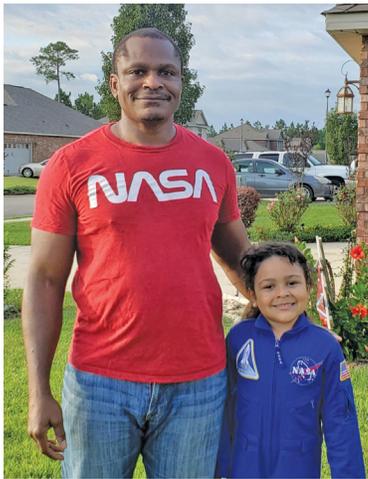
**STEVEN J. GENTZ**  
NESC Chief Engineer

**124 MSFC Employees Supported NESC Work in FY20**



# Stennis Space Center

Expert technical support was provided to the NESC by Stennis Space Center (SSC), including subject matter expertise in hardware testing, facility capabilities, risk assessment, test operations, modeling, and space exploration. Despite SSC's small number of employees, two new experts were added to NESC Technical Discipline Teams (TDT). Particularly noteworthy is the valuable contribution of three SSC subject matter experts on the Artemis I integrated hazards assessment. SSC also supplied experts and early-career engineers for assessments of *Parker O-Ring Material Obsolescence*, *Aerospace Valve Industrial Base and Acquisition Practices*, *Filtration for Propellant and Pressurization Systems*, and *Space Launch System (SLS) Booster Nozzle Throat Plug Debris*. Additional activities included a failure investigation for the Commercial Crew Program, plus modeling support on *Sierra Nevada Hydrogen Peroxide Propellant System* and *SLS Hydrogen and Oxygen Pressurization Systems*. In collaboration with the NASA Propulsion Technical Fellow, the SSC Engineering Director volunteered to host engineers from other Centers for hands-on training to help the Agency enhance the proficiency of the NASA workforce.



**Robert Williams**

## A Unique Perspective on Structures

During its review of the Exploration Systems Development Integrated Hazards, the NESC brought in Mr. Robert Williams to address any potential structural issues during ground systems testing. His expertise comes from 11 years at SSC, where his focus is on structures – from design and analysis to loads and dynamics issues seen during ground testing of rocket engines at the Center's test stands. While it is the engines that are tested, the test structures supporting the engines are also subject to stress and fatigue, he said. "We upgrade and change our facilities for every test program, but it is difficult to do a dynamic analysis of an entire test facility. So when we find resonant frequency issues or components behaving in ways we weren't expecting, we do analysis and work on solutions to mitigate or avoid them." Working with these structures, some of which date back to the 1960s, often involves studying old designs without much insight into the rationale behind changes made many years ago. "It can be like interpreting a foreign language," he said. "But that is the unique perspective I bring."



**Richard Wear**

## Networking Within the Thermal Discipline

For 10 years, Mr. Richard Wear has attended the annual Thermal Fluids Analysis Workshop (TFAWS) sponsored by the NESC. "It is a great conference for beginning engineers because it offers training, short courses by field experts, and a chance to network within the thermal community." This year, he led a steering committee for the virtually held TFAWS. Virtual workshops limited hands-on activities, but still allowed him insight into thermal discipline activities across the Agency. As the resident subject matter expert in thermal fluids at his Center, he models piping and valve systems and answers questions on the thermal dynamics and heat transfer involved in propellant systems. That experience made him a valuable consultant on a recent NESC assessment on hydrogen and oxygen pressurization systems for the SLS. Mr. Wear also represents SSC on both the Passive Thermal, and Environmental Control & Life Support TDTs. "If I have a problem come up, I know who I can call at every Center to ask for help. The TDTs are good collaboration tools."



**MICHAEL D. SMILES**  
NESC Chief Engineer

**17 SSC Employees Supported NESC Work in FY20**



# NESC Leadership

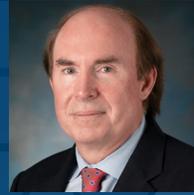
## OFFICE OF THE DIRECTOR



**Timmy R. Wilson**  
NESC  
Director



**Michael T. Kirsch**  
NESC Deputy  
Director



**Michael P. Blythe**  
NESC Deputy Director  
for Safety (Acting)



**Jill L. Prince**  
NESC Integration  
Office Manager



**Dr. Azita Valinia**  
NESC Chief  
Scientist

## NESC PRINCIPAL ENGINEERS



**Clinton H.  
Cragg**  
LaRC



**Dr. Michael G.  
Gilbert**  
LaRC



**Donald S.  
Parker**  
KSC



**Michael D.  
Squire**  
LaRC

## NESC CHIEF ENGINEERS



**Steven J.  
Gentz**  
MSFC



**Kenneth R.  
Hamm Jr.**  
ARC



**Robert S.  
Jankovsky**  
GRC



**Stephen A.  
Minute**  
KSC



**Fernando A.  
Pellerano**  
GSFC



**Dr. W. Lance  
Richards**  
AFRC



**Kimberly A.  
Simpson**  
JPL

## NASA TECHNICAL FELLOWS



**Dr. Morgan B. Abney**  
Environmental Control  
& Life Support



**Cornelius J.  
Dennehy**  
GNC



**Dr. Michael J.  
Dube**  
Mechanical Systems



**Dr. Daniel J.  
Dorney**  
Propulsion



**Dr. Robert F.  
Hodson**  
Avionics



**Jon B.  
Holladay**  
Systems Engineering



**Dr. Christopher J.  
Iannello**  
Electrical Power



**Dr. Joseph I.  
Minow**  
Space Environments



**Daniel G.  
Murri**  
Flight Mechanics



**Dr. Cynthia H.  
Null**  
Human Factors



**Dr. Lorraine E.  
Prokop**  
Software



**Dr. William H.  
Prosser**  
Nondestructive Evaluation



**Steven L.  
Rickman**  
Passive Thermal



**Richard W.  
Russell**  
Materials

# Alumni



**Patrick A. Martin**  
NASA HQ Senior SMA  
Integration Manager



**Barry E. Wilmore**  
NESC Chief  
Astronaut



**Michael D. Smiles**  
SSC



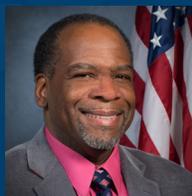
**T. Scott West**  
JSC



**Mary Elizabeth Wusk**  
LaRC



**Kauser S. Imtiaz**  
Structures



**Dr. Dexter Johnson**  
Loads & Dynamics



**Michael L. Meyer**  
Cryogenics



**Dr. David M. Schuster**  
Aerosciences



**Dr. Upendra N. Singh**  
Sensors & Instrumentation

**Michael Aguilar**  
NASA Technical Fellow  
for Software (2005-19)

**Frank H. Bauer**  
NESC Discipline Expert  
for GNC (2003-04)

**Michael Blythe**  
NESC Deputy Director  
for Safety (2008-19)

**Dr. Thomas M. Brown**  
NASA Technical Fellow  
for Propulsion (2014-18)

**Dr. Charles J. Camarda**  
NESC Deputy Director  
for Advanced Projects  
(2006-09)

**Kenneth D. Cameron**  
NESC Deputy Director  
for Safety (2005-08)

**Steven F. Cash**  
NESC Chief Engineer  
MSFC (2005)

**Derrick J. Cheston**  
NESC Chief Engineer  
GRC (2003-07)

**J. Larry Crawford**  
NESC Deputy Director  
for Safety (2003-04)

**Dr. Nancy Currie-Gregg**  
NESC Principal Engineer  
(2011-17)

**Mitchell L. Davis**  
NASA Technical Fellow  
for Avionics (2007-09)

**Dennis B. Dillman**  
NESC Chief Engineer  
NASA HQ (2005-08)

**Freddie Douglas, III**  
NESC Chief Engineer  
SSC (2007-08)

**Patricia L. Dunnington**  
MTSO Mgr. (2006-08)

**Dawn C. Emerson**  
NESC Chief Engineer  
GRC (2011-14)

**Walter C. Engelund**  
NESC Chief Engineer  
LaRC (2009-13)

**Patrick G. Forrester**  
NESC Chief Astronaut  
(2009-16)

**Wayne R. Frazier**  
Senior SMA Integration  
Manager (2005-12)

**Dr. Michael S. Freeman**  
NESC Chief Engineer  
ARC (2003-04)

**T. Randy Galloway**  
NESC Chief Engineer  
SSC (2003-04)

**Roberto Garcia**  
NASA Technical Fellow  
for Propulsion (2007-13)

**Dr. Edward R. Generazio**  
NESC Discipline Expert  
for NDE (2003-05)

**Dr. Richard J. Gilbrech**  
NESC Deputy Director  
(2003-05)

**Oscar Gonzalez**  
NASA Technical Fellow  
for Avionics (2010-18)

**Michael Hagopian**  
NESC Chief Engineer  
GSFC 2003-07

**David A. Hamilton**  
NESC Chief Engineer  
JSC (2003-07)

**Dr. Charles E. Harris**  
NESC Principal Engineer  
(2003-06)

**Dr. Steven A. Hawley**  
NESC Chief Astronaut  
(2003-04)

**Marc S. Hollander**  
MTSO Mgr. (2005-06)

**George D. Hopson**  
NASA Technical Fellow  
for Propulsion (2003-07)

**Keith L. Hudkins**  
NASA HQ OCE Rep.  
(2003-07)

**George L. Jackson**  
NESC Chief Engineer  
GSFC (2015-18)

**Danny D. Johnston**  
NESC Chief Engineer  
MSFC (2003-04)

**Michael W. Kehoe**  
NESC Chief Engineer  
Dryden Flight Research  
Center (2003-05)

**R. Lloyd Keith**  
NESC Chief Engineer  
JPL (2007-16)

**Denney J. Keys**  
NASA Technical Fellow  
for Electrical Power  
(2009-12)

**Dr. Dean A. Kontinos**  
NESC Chief Engineer  
ARC (2006-07)

**Julie A. Kramer-White**  
NESC Discipline Expert  
Mechanical Analysis  
(2003-06)

**Nans Kunz**  
NESC Chief Engineer  
ARC (2009-15)

**Steven G. Labbe**  
NESC Discipline Expert  
for Flight Sciences  
(2003-06)

**Matthew R. Landano**  
NESC Chief Engineer  
JPL (2003-04)

**Dr. Curtis E. Larsen**  
NASA Technical Fellow  
for Loads & Dynamics  
(2005-17)

**Dr. David S. Leckrone**  
NESC Chief Scientist  
(2003-06)

**Richard T. Manella**  
NESC Chief Engineer  
GRC (2009-10)

**John P. McManamen**  
NASA Technical Fellow  
for Mechanical Systems  
(2003-07)

**Brian K. Muirhead**  
NESC Chief Engineer  
JPL (2005-07)

**Dr. Paul M. Munafò**  
NESC Deputy Director  
(2003-04)

**Stan C. Newberry**  
MTSO Manager  
(2003-04)

**Dr. Tina L. Panontin**  
NESC Chief Engineer  
ARC (2008-09)

**Joseph W. Pellicciotti**  
NASA Technical Fellow  
Mechanical Systems  
(2008-13) and NESC  
Chief Engineer GSFC  
(2013-15)

**Dr. Robert S. Piascik**  
NASA Technical Fellow  
for Materials (2003-16)

**Dr. Shamim A. Rahman**  
NESC Chief Engineer  
SSC (2005-06)

**Dr. Ivatury S. Raju**  
NASA Technical Fellow  
for Structures (2003-17)

**Paul W. Roberts**  
NESC Chief Engineer  
LaRC (2016-19)

**Ralph R. Roe, Jr.**  
NESC Director  
(2003-14)

**Jerry L. Ross**  
NESC Chief Astronaut  
(2004-06)

**Henry Rotter**  
NASA Technical Fellow  
for Environmental Control  
& Life Support (2004-19)

**Dr. Charles F. Schafer**  
NESC Chief Engineer  
MSFC (2006-10)

**Dawn M. Schaible**  
Manager, Systems  
Engineering Office  
(2003-14)

**Bryan K. Smith**  
NESC Chief Engineer  
GRC 2008-10

**Dr. James F. Stewart**  
NESC Chief Engineer  
AFRC (2005-14)

**Daniel J. Tenney**  
MTSO Manager  
(2009-13)

**John E. Tinsley**  
NASA HQ SMA  
Manager for NESC  
(2003-04)

**Timothy G. Trenkle**  
NESC Chief Engineer  
GSFC (2009-13)

**Clayton P. Turner**  
NESC Chief Engineer  
LaRC (2008-09)

**Daniel Winterhalter**  
NESC Chief Scientist  
(2005-20)

# NESC Honor Awards

## Honoring Those Who Have Made Outstanding Contributions in 2020

NESC Honor Awards are given each year to NASA employees, industry representatives, and other stakeholders for their efforts and achievements in engineering, leadership, teamwork, and communication. These awards formally recognize those who have made outstanding contributions to the NESC mission, demonstrate engineering and technical excellence, and foster an open environment.

### **NESC DIRECTOR'S AWARD:**

*Honors individuals for defending a technical position that conflicts with a Program or Organization's initial or prevailing engineering perspectives and for taking personal initiative to foster clear and open communication and resolve controversial issues.*

**David E. Williams** - In recognition of his courage, strength, and persistence highlighting the technical risks associated with Commercial Crew Program fire suppression safety systems

### **NESC LEADERSHIP AWARD:**

*Honors individuals for sustained leadership excellence demonstrated by establishing a vision, developing and managing a plan, and building consensus to proactively resolve conflicts and achieve results.*

**Bohdan Bejmuk** - In recognition of continued exceptional technical leadership to the NASA Engineering and Safety Center in proactively reducing risk of NASA's new Human Spaceflight Programs

**Matthew K. Chamberlain** - In recognition of exemplary leadership in support of the NASA Engineering and Safety Center's Main Parachute Extraction Ground Test for the Commercial Crew Program

**Julie Halverson** - In recognition of outstanding leadership toward successful implementation of new maneuvers that enable previously unattainable science collection for the Lunar Reconnaissance Orbiter

**Thomas G. Ivanco** - In recognition of outstanding technical leadership in the assessment of Ground Wind Loads and Wind Induced Oscillation for Commercial Crew Program launch vehicles

**Sarah E. Luna** - In recognition of outstanding technical leadership in the development of the Agency's Additive Manufacturing Standards for crewed spaceflight hardware

**Mark B. McClure** - In recognition of outstanding technical leadership in the testing of propellants and combustible fluids

**Stephen F. Peralta** - In recognition of outstanding technical leadership resulting in an improved understanding of titanium/nitrogen tetroxide ignition vulnerability

**Michael Watson** - In recognition of outstanding technical leadership in support of numerous NASA Engineering and Safety Center assessments and the advancement of NASA's systems engineering and integration capability

**Brian M. West** - In recognition of outstanding technical leadership in the development of the Agency's Additive Manufacturing Standards for crewed spaceflight hardware

**Sara R. Wilson** - In recognition of outstanding technical leadership in guiding a dynamic team toward statistical engineering methods, demonstrating cost and schedule savings while achieving the key engineering goals

### **NESC ENGINEERING EXCELLENCE AWARD:**

*Honors individuals for making significant engineering contributions, developing innovative approaches, and ensuring appropriate levels of engineering rigor are applied to the resolution of technical issues in support of the NESC mission.*

**James C. Akers** - In recognition of engineering excellence and innovative implementation of experimental and operational modal analysis techniques in evaluating the Artemis Mobile Launcher

**William W. Benson** - In recognition of engineering excellence for the alternate ascent flight control design development in support of the NASA Engineering and Safety Center's Commercial Crew Program Ascent Stability Assessment Team

**Mark Balzer** - In recognition of engineering excellence as the key troubleshooter on the USS Gerald R. Ford's (CVN-78) Advanced Weapon Elevator for the United States Navy

**Robert Hall** - In recognition of engineering excellence in providing the historical perspective and physics-based analysis to establish a standard for evaluation of launch vehicle ascent stability for commercial crew missions



# Publications

## Based on NESC Activities

### Technical Papers, Conference Proceedings, and Technical Presentations

#### Aerosciences

1. Schuster, D.: State of the NASA Aerosciences Discipline. AIAA Sci Tech 2020, January 6-10, 2020, Orlando, FL.
2. Schuster, D.: CFD Vision 2030 Integration Committee - Spaceflight Grand Challenge, AIAA SciTech 2020, January 6-10, 2020, Orlando, FL.
3. Mitchell, D.; Klyde, D.; Pitoniak, S.; Schulze, P.; Manriquez, J.; Hoffer, K.; Jackson, E.: NASA Flying Qualities Research Contributions to MIL-STD-1797C, NASA/CR-2020-5002350.
4. Schuster, D.: CFD 2030 Grand Challenge: CFD-in-the-Loop Monte Carlo Flight Simulation for Space Vehicle Design. AIAA SciTech, Nashville, TN.

#### Avionics

1. Slenski, G.: COP Flight Connector and Wiring. Virtual 2020 NEPP Electronics Technology Workshop, June 15-17, 2020, Greenbelt, MD.

#### Cryogenics

1. Meyer, M.: In-Space Cryogenic Propellant Storage and Transfer Systems for Crewed Exploration: A Boiling (Prevention) Challenge. NASA SLPSRA Fluid Physics Workshop, October 16-17, 2019, Cleveland, OH.
2. Meyer, M.: The NASA Cryogenics Tech. Discipline Team and an Update of the Long-Life Space Cryocooler Flight Operating Experience Survey
3. Meyer, M.: Cryogenic Fluid Management Technology Maturity Assessment: Liquid Hydrogen Systems for NTP Liquid Methane/Liquid Oxygen for In Space Chemical Propulsion Stage. Virtual Space Nuclear Propulsion Technologies Meeting 2.

#### Environmental Control & Life Support

1. Abney, M.; Schnedier, W.; Brown, B.; Stanley, C.; Lange, K.; Wetzel, J.; Morrow, R.; Gatens, R.: Comparison of Exploration Oxygen Recovery Technology Options Using ESM and LSMAC. International Conference on Environmental Systems, 2020.

#### Guidance, Navigation, & Control

1. Orr, J.; Wall, J.; Dennehy, C.: The Enduring Legacy of Saturn V Launch Vehicle Flight Dynamics and Control Design Principles and Practices. 70th International Astronautical Congress, October 21-25, 2019, Washington, DC.
2. Vertaska, I.; VanZwieten, T.; Mann, J.; Connell, B.; Radke, T.; Bernatovich, M.: Dynamic Characterization of the Crew Module Uprighting System for the NASA Orion Crew Module. OCEANS 2019 Seattle, October 27-31, 2019, Seattle, WA.
3. Ruth, M.: Use of Exponential Damping Functions as Basis-Coordinates for Analyzing Slosh-Decay Data. JANNAF 10th Spacecraft Propulsion (SPS) Subcommittees, December 9-13, 2019, Tampa, FL.

4. VanZwieten, T.: Overview of Nonlinear Propellant Slosh Damping Testing and Analysis. JANNAF 10th Spacecraft Propulsion (SPS) Subcommittees, December 9-13, 2019, Tampa, FL.
5. VanZwieten, T.: Nonlinear Damping Results for Bare and Baffled Tanks. JANNAF 10th Spacecraft Propulsion (SPS) Subcommittees, December 9-13, 2019, Tampa, FL.
6. Hall, R.; Bertaska, I.; Powers, J.: Space Launch System Implementation of Nonlinear Slosh Damping Models for Flight Control System Design. JANNAF 10th Spacecraft Propulsion (SPS) Subcommittees, December 9-13, 2019, Tampa, FL.
7. VanZwieten, T.; Brodnick, J.; Reese, S.; Ruth, M.; Marsell, B.; Parks, R.: Nonlinear Slosh Damping Testing and Analysis for Launch Vehicle Propellant Tanks. 2020 AIAA SciTech Forum, January 6-10, 2020, Orlando, FL.
8. Dennehy, C.: Codename Corona: America's First Imaging Reconnaissance Satellite. 43rd Annual AAS Guidance, Navigation and Control Conference, January 30 - February 5, 2020, Breckenridge, CO.
9. Orr, J.: Modeling and Simulation of Rotary Sloshing in Launch Vehicles. 44th Annual AAS Guidance, Navigation and Control Conference, Breckenridge, CO.

#### Human Factors

1. Novak, B.: Human Systems Integration for Safety-Critical Range Operations at Wallops Flight Facility. NASA Human Factors Community Webcast, October 8, 2019, Hampton, VA.
2. Null, C.: Why Human Errors are a Good Thing, and the Unintended Consequences for Human Factors. BBCSS Fall 2019 Meeting, November 20, 2019, Washington, DC.
3. Holbrook, J.: Using Worker-Generated Data to Characterize Resilient Performance Strategies. Quality and Safety in Children's Health Conference, March 9-11, 2020, Kansas City, MO.
4. Holbrook, J.: A Data-Driven Approach to Recognizing and Understanding Human Contributions to Aviation Safety. 73rd Annual International Air Safety Summit, Virtual Global Event.

#### Loads & Dynamics

1. Matt Griebel, M.; Wilson, J.; Johnson, A.; Erickson, B.; Doan, A.; Flanigan, C.; Bremner, P.; Sills, J.; Bruno, E.: Orion E-STA Nonlinear Dynamic Correlation and Coupled Loads Analysis. 2019 Spacecraft and Launch Vehicle Dynamic Environments Workshop.
2. Doan, A.; Johnson, A.; Griebel, M.; Flanigan, C.; Bremner, P.; Sills, J.; Bruno, E.: End-to-End Assessment of Development Flight Instrumentation for Vibration Modes Identification on SLS Exploration Flight EM-1. 2019 Spacecraft and Launch Vehicle Dynamic Environments Workshop.
3. Kammer, D.; Billeloch, P.; Sills, J.: SLS Uncertainty Quantification Based on Component Level Modal Tests. 2019 Spacecraft and Launch Vehicle Dynamic Environments Workshop.
4. Majed, A.; Henkel, E.; Sills, J.: A Deformed Geometry Coupling Technique for Determining Preloads of a Stacked Fueled Launch Vehicle. 2019 Spacecraft and Launch Vehicle Dynamic Environments Workshop.
5. Allen, M.; Schoneman, J.; Scott, W.; Sills, J.: Leveraging Quasi-Static Modal Analysis for Nonlinear Transient Dynamics. 2019 Spacecraft and Launch Vehicle Dynamic Environments Workshop.
6. Allen, M.; Schoneman, J.; Scott, W.; Sills, J.: Application of Quasi-Static Modal Analysis to an Orion Multi-Purpose Crew Vehicle Test

Article. IMAC 38, February 10-13, 2020, Houston, TX.

7. Doan, A.; Johnson, A.; Loogman, T.; Bremner, P.; Sills, J.; Bruno, E.: End-to-End Assessment of Artemis-1 Development Flight Instrumentation, IMAC 38, February 10-13, 2020, Houston, TX.
8. Johnson, A.; Griebel, M.; Erickson, B.; Doan, A.; Flanigan, C.; Wilson, J.; Bremner, P.; Sills, J.; Bruno, E.: Orion E-STA Nonlinear Dynamic Correlation and Coupled Loads Analysis, IMAC 38, February 10-13, 2020, Houston, TX.
9. Kammer, D.; Belloch, P.; Sills, J.: Variational Coupled Loads Analysis using the Hybrid Parametric Variation Method. IMAC 38, February 10-13, 2020, Houston, TX.
10. McManamen, J.; Sills, J.: The Artemis Challenge: Another Revolution in Structural Dynamics. IMAC 38, February 10-13, 2020, Houston, TX.
11. Napolitano, K.: Feasibility Study to Extract Artemis-1 Fixed Base Modes While Mounted on a Dynamically Active Mobile Launch Platform. IMAC 38, February 10-13, 2020, Houston, TX.
12. Sills, J.; Majed, A.; Henkel, E.: A Deformed Geometry Synthesis Technique for Determining Stacking and Cryogenically Induced Preloads for the Space Launch System. IMAC 38, February 10-13, 2020, Houston, TX.
13. Akers, J.; Sills, J.: Space Launch System Mobile Launcher Modal Pretest Analysis. IMAC 38, February 10-13, 2020, Houston, TX.
14. Johnson, D.; Shaker, J.; Hunt, R.: International Space Station (ISS) Cargo Tool Loads Analysis - Independent Verification and Validation (IV&V). NASA/TM-2020-5001542/NESC-RP-18-01370, April 2020
15. Sills, J.: Multidisciplinary Dynamic Testing Challenges in Validating the NASA Artemis Architecture. 13th AICE Annual Congress, October 2020.
16. Sills, J.: Fusion of Test and Analysis: Artemis I Booster to Mobile Launcher Interface Validation. IMAC, Orlando, FL.

## **Materials**

1. Glendening, A.; Russell, R.: New Technologies Additive Manufacturing: AM from Customer's Perspective. CQSDI Conference, March 9-10, 2020, Cape Canaveral, FL.
2. Russell, R.: NASA's Philosophy for the Qualification and Certification of Additively Manufactured Components, The Aircraft Airworthiness and Sustainment Conference, August 26, 2020.
3. Russell, R., Wells, D., West, B.; Glendening, A.: NASA's Plans for the Release of Standards for Additive Manufactured Components, JANNAF Additive Manufacturing for Propulsion Applications TIM, September 14-17, 2020.
4. Russell, R.; Wells, D.: NASA-STD-6030 Additive Manufacturing Requirements for Crewed Spaceflight Systems Foundational Principles, ASTM F42.07.02 Spaceflight Applications Subsection, September 2020.
5. Kobayashi, T.; Shockey, D.; Wells, D.: Identifying Microstructural Features that Control Fracture in Additive Materials. International Journal of Fracture, September 2020.

## **Mechanisms**

1. Howard, S.; DellaCorte, C.; Dube, M.: Magnetic Levitation for Long-Life Space Mechanisms: Technology Assessment and Remaining Challenges. NASA/TM-2019-220052.
2. Dube, M.; Fisher, J.; Loewenthal, S.; Ward, P.: Recovery and Operational Best Practices for Reaction Wheel Bearings. 45th

Aerospace Mechanisms Symposium, May 13-15, 2020, Houston, TX.

## **Passive Thermal**

1. Walker, W.; Rickman, S.; Darcy, E.; Darst, J.; Calderon, D.; Brown, R.; Hagen, R.; Sauter, A.; Hughes, P.; Bayles, G.; Petrushenko, D.; Comick, S.: Status and Preliminary Results for the Large Format Fractional Thermal Runaway Calorimeter (L-FTRC), NASA Aerospace Battery Workshop, November 21, 2019, Huntsville, AL.
2. Rickman, S.: Small-format Fractional Thermal Runaway Calorimetry (S-FTRC), University of Texas, March 2020, El Paso, TX.
3. Rickman, S.: Introduction to Orbital Mechanics and Spacecraft Attitudes for Thermal Engineers. NESC Academy presentation, TFAWS, August 19, 2020, Hampton, VA.
4. Rickman, S.: Introduction to Orbital Mechanics and Spacecraft Attitudes for Thermal Engineers. Virtual Thermal and Fluids Analysis Workshop, August 2020.
5. Wehmeyer, G.: Passive Heat Switching Using Temperature-Dependent Magnetic Forces. NESC Academy Presentation.

## **Propulsion**

1. Marcum, J.; Gabl, J.; Dorney, D.: Effects of Common Engine Variables on MMH/RFNA Combustion Stability. JANNAF Journal Manuscripts, Volume 12, Issue 1, November 2019.
2. Marcum, J.; Gabl, J.; Dorney, D.: Effects of Material Composition, Condensed Reaction Products, and Temperature on Combustion Stability of MMH/NTO Thrusters. JANNAF Journal Manuscripts, Volume 12, Issue 1, December 2019.
3. Harrigan, G.; Peralta, S.: Material Compatibility Assessments for Spacecraft Oxidizer Systems. JANNAF, September 11, 2020.
4. Gabl, J.; Whitehead, B.; Pourpoint, T.: MON-3 Cavitation Model Verification Using Pressure Synchronized High-Speed Video. NASA In-Space Chemical Propulsion Technical Interchange Meeting, JANNAF, September 29, 2020.
5. Marcum, J.; Manheim, J.; Boulos, V.; Updike, B.; Kenttamaa, H.; and Pourpoint, T.: Investigation of the MMH/NTO Reaction Mechanism Using Mass Spectrometry and Laser Desorption/Ionization. 42nd JANNAF PEDCS Meeting, Virtual Event, September 29, 2020.
6. Coutts, J.; Oropeza, C.; Mullen, C.; Parker, D.; Krewson, D.: Identification of Other Carbonaceous Materials and Elemental Content in Ketazine-Derived High Purity Hydrazine. JANNAF, October 1, 2020.

## **Science**

1. Valinia, A.; Dube, M.; Iannello, C.; Jackson, G.; Kirsch, M.; Pellerano, F.; Squire, M.; Wilson, T.: The Role of NASA Engineering and Safety Center (NESC) in Advancing NASA's Earth Science Missions (Past, Present, and Future). SPIE Digital Library Remote Sensing 2020 Conference (Online Forum), Proc. SPIE 11530, Sensors, Systems, and Next-Generation Satellites XXIV, 115300N, September 20, 2020.

## **Sensors & Instrumentation**

1. Singh, U.: Active Optical Remote Sensing Vision and Strategy for NASA's Future Earth and Space Science Missions. International Radiation Symposium (IRS 2020), July 6-10, 2020, Thessaloniki, Greece.

# Publications

## Based on NESC Activities

2. Singh, U.; Horan, S.: Proceedings of the NASA Technical Interchange Meeting on Active Optical Systems for Supporting Science, Exploration, and Aeronautics Measurements Needs. NASA/CP-2019-220422, L-21082, NF1676L-35025, Columbia, MD.

### Systems Engineering

1. Holladay, J.; Knizhnik, J.; Weiland, K.; Grondin, T.; Jones-McDowall, K.: Realized Benefits from the Model-Based Systems Engineering Infusion and Modernization Initiative, 63rd Japan Federation of Space Science and Technology, November 6-8, 2019, Tokushima, Japan.
2. Johnson, K.: Applying NASA-STD-7009 Standard for Models and Simulations to Surrogate and Other Statistical Models. JANNAF 10th Spacecraft Propulsion Subcommittees, December 9-13, 2019, Tampa, FL.
3. Knizhnik, J.; Weiland, K.; Grondin, T.; Holladay, J.: NASA MBSE Update. NASA/JAXA MBSE TIM, February 18, 2020, Greenbelt, MD.
4. Holladay, J.: NASA MBSE Overview, Approach, Culture and Reality. 2020 ASQ Collaboration on Quality in the Space and Defense Industries, Digital Transformation Panel, March 9, 2020.
5. Knizhnik, J.; Jones-McDowall, K.; Weiland, K.; Holladay, J.; Grondin, T.: An Exploration of Lessons Learned from NASA's MBSE Infusion and Modernization Initiative (MIAMI). 2020 NIST MBE Summit, Mar 30 – Apr 4, 2020, Gaithersburg, MD.
6. Barth, T.; Lilley, S.: Recurring Causes of Human Spaceflight Mishaps During Flight Tests and Early Operations. NESC Academy Presentation, May 14, 2020.
7. Knizhnik, J.; Weiland, K.; Holladay, J.: Status to DoD on NASA MBSE Activities. Department of Defense, Benchmark of NASA Efforts in Digital Transformation, May 2020.
8. Knizhnik, J.; Holladay, J.; Pawlikowski, G.: Independent Assessment of Perception from External/non-NASA Systems Engineering (SE) Sources. Systems Engineering State of the Discipline, NASA Academy webinar, July 20, 2020.
9. Holladay, J.: What Makes an Outstanding SE - Harder Than You Think, It's a Beautiful Thing. NASA Systems Engineering Workshop, Virtual, September 22, 2020.
10. Infeld, S.: An Innovative Jump Start for MBSE Tooling. Virtual.
11. Knizhnik, J.: Systems Engineering and Model Based Systems Engineering Stakeholder State of the Discipline. NESC Webinar.
12. Knizhnik, J.: Suggested MBSE Implementation Plan Approaches. Virtual

### Space Environments

1. Bruzzone, J.; Janches, D.; Jenniskens, P.; Weryk, R.; Hormaechea, J.: A Comparative Study of Radar and Optical Observations of Meteor Showers Using SAAMER-OS and CAMS. *Planetary and Space Science*, vol. 188, doi: 10.1016/j.pss.2020.104936, 2020.
2. Coffey, V.; Sazykin, S.; Minow, J.; Newheart, A.; Chandler, M.; Willis, E.: ISS FPMU Observations of Ionospheric Plasma Variability. Abstract SA44A-13, 2019 Fall Meeting, American Geophysical Union, December 9 – 13, 2019, San Francisco, CA.
3. Janches, D.; Brunini, C.; Hormaechea, J.: A Decade of Sporadic Meteoroid Mass Distribution Indices in the Southern Hemisphere Derived from SAAMER's Meteor Observations. *The Astronomical Journal*, vol. 157(6): 240, doi: 10.3847/1538-3881/ab1b0f, 2019.
4. Janches, D.; Bruzzone, J.; Hormaechea, J.; Weryk, R.; Gural, P.;

- Matney, M.; Minow, J.; Cooke, W.; Robinson, R.: A Status Update on the Southern Hemisphere Meteoroid Measurements. 1st International Orbital Debris Conference, December 9-12, 2019, Sugarland, TX.
5. Janches, D.; Bruzzone, J.; Weryk, R.; Hormaechea, J.; Wiegert, P.; Brunini, C.: Observations of an Unexpected Meteor Shower Outburst at High Ecliptic Southern Latitude and its Potential Origin. *The Astrophysical Journal Letters*, vol. 895(1), L25: doi: 10.3847/2041-8213/ab9181, 2020.
6. Jenniskens, P.; Jopek, T.; Janches, D.; Hajdukova, M.; Kokhirova, G.; Rudawska, R.: On Removing Showers from the IAU Working List of Meteor Showers. *Planetary and Space Science* 104821, doi: 10.1016/j.pss.2019.104821, 2019.
7. Lundgreen, P.: Electron Emission and Transport Properties Database for Spacecraft Charging Models. MS Thesis, Utah State University, August 2020, Logan, UT.
8. Lundgreen, P.; Dennison, J.: Strategies for Determining Electron Yield Material Parameters for Spacecraft Charge Modeling. *Space Weather Journal*, vol. 19(4), doi: 10.1029/2019SW002346, 2020.
9. Lundgreen, P.; Dennison, J.: Quantifying Materials Surface Conditions through Secondary Electron Yield Measurements, American Physical Society Four Corners Meeting, Embury-Riddle Aeronautical University, October 11-12, 2019, Prescott, AZ.
10. Minow, J.: NESC Space Environment Activities. 11th NASA Space Exploration and Space Weather Workshop, October 17, 2019, GSFC, Greenbelt, MD.
11. Minow, J.; Zheng, Y.; Rastaetter, L.: Real-Time Internal Charging Model for Geostationary Orbit. Abstract SM31C-3546, 2019 Fall Meeting, American Geophysical Union, December 9-13, 2019, San Francisco, CA (invited).
12. Taylor, T.; Lundgreen, P.; Dennison, J.: Secondary Electron Yield Analysis of Contamination Found on Long Duration Exposure Facility Panels. Utah State University Student Research Symposium, April 9, 2020, Logan, UT.
13. Yang, T.; Park, J.; Kwak, Y.; Oyama, K.; Minow, J.: Characteristics of Equatorial Morning Overshoot Observed by the Swarm Constellation. Abstract SA51B-3139, 2019 Fall Meeting, American Geophysical Union, December 9-13, 2019, San Francisco, CA.
14. Yang, T.; Park, J.; Kwak, Y.; Oyama, K.; Minow, J.; Lee, J.: Morning Overshoot of Electron Temperature as Observed by the Swarm Constellation and the International Space Station, *Journal of Geophysical Research*, vol. 125, doi: 10.1029/2019JA027299, 2019.
15. Zheng, Y.; Ganushkina, N.; Jiggins, P.; Jun, I.; Meier, M.; Minow, J.; O'Brien, T.; Pitchford, D.; Shprits, Y.; Tobiska, W.; Xapsos, M.; Guild, T.; Mazur, J.; Kuznetsova, M.: Space Radiation and Plasma Effects on Satellites and Aviation: Quantities and Metrics for Tracking Performance of Space Weather Environment Models. *Space Weather*, vol. 17, doi: 10.1029/2018SW002042, 2019, pp 1384-1403.
16. Zheng, Y.; Ganushkina, N.; Rastaetter, L.; Fok, M.; Jordanova, V.; Kellerman, A.; Morley, S.; Shprits, Y.; Li, X.; Horne, R.; Minow, J.; Kuznetsova, M.; and Modelers of the Near-Earth Space: Scoreboard of the Inner Magnetosphere Charging Environment: Realtime Validation of an Ensemble of Community Models. Abstract SM31C-3179, 2019 Fall Meeting, American Geophysical Union, December 9-13, 2019, San Francisco, CA.

### Structures

1. Dawicke, D.: Recent DIC Activities at NASA Langley Research Center. International Digital Image Correlation Society (iDICS) 2019 Conference and Workshop, October 14-17, Portland, OR.

## NASA Technical Memorandums

1. Mobile-Launcher-Only Modal Survey Test Support. **NASA/CR-2019-220415**
2. Recurring Causes of Human Spaceflight Mishaps during Flight Tests and Early Operations. **NASA/TM-2020-220573**
3. Aerospace Valve Industrial Base and Acquisition Practices Assessment. **NASA/TM-2020-220577**
4. NESC Peer Review of the Space Launch System (SLS), Exploration Ground Systems (EGS), and Multi-Purpose Crew Vehicle (MPCV) Programs' Modal test, Development Flight Instrumentation (DFI), and Dynamic Model Correlation Plans; Multi-Purpose Crew Vehicle. **NASA/TM-2019-220414**
5. Mobile Launcher (ML) Independent Model Verification. **NASA/ TM-2019-220418**
6. Large Male Anthropomorphic Test Device (ATD) Finite Element Model (FEM) Correlation Improvement. **NASA/TM-2019-220412**
7. Application of System Identification to Parachute Modeling. **NASA/ TM-2019-220410/Volume I**
8. Application of System Identification to Parachute Modeling. **NASA/ TM-2019-220410/Volume II**
9. Human Systems Integration (HSI) for Safety-Critical Range Operations at Wallops Flight Facility (WFF). **NASA/TM-2019-220411**
10. Space Launch System (SLS) Service Module (SM) Panel Separation Clearance: Block 1 Vehicle Analysis Cycle 1 (VAC-1) Update. **NASA/TM-2018-220107/Revision 1**
11. Proceedings of the NASA Technical Interchange Meeting on Active Optical Systems for Supporting Science, Exploration, and Aeronautics Measurements Needs. **NASA/CP-2019-220422**
12. International Space Station (ISS) Remote Power Controller Module (RPCM) Hot Mate/Demate During Extravehicular Activity (EVA). **NASA/TM-2019-220421/Volume I**
13. International Space Station (ISS) Remote Power Controller Module (RPCM) Hot Mate/Demate During Extravehicular Activity (EVA) Appendices. **NASA/TM-2019-220421/Volume II**
14. Operational Considerations for Space Fission Power and Propulsion Platforms. **NASA/CR-2020-220569**
15. Space Launch System (SLS) Liftoff Clearance: Artemis-2 Mission Analysis Cycle 1 (MAC-1). **NASA/TM-2020-5000780**
16. NESC CPVWG Guidelines for Determination of Stress Ratio. **NASA/TM-2020-5000785**
17. Space Launch System (SLS) Program Block I Booster Element Alternate Insulation Risk Reduction. **NASA/TM-2020-5000828/Volume I**
18. Space Weather Architecture. **NASA/TM-2020-5000837**
19. Space Launch System (SLS) Artemis II Mission Analysis Cycle 1 (MAC-1) 10100 Solid Rocket Booster (SRB) Separation Assessment. **NASA/TM-2020-5000784**
20. Guidance for Human Error Analysis. **NASA/TM-2020-5001486**
21. Parker Ethylene Propylene Rubber (EPR) E0515 O-Ring Material Obsolescence. **NASA/TM-2020-5001493**
22. ISS Cargo Tool Loads Analysis - Independent Verification and Validation. **NASA/TM-2020-5001542**
23. Liftoff Modeling and Simulation of T0 Umbilicals for Space Launch System. **NASA/TM-2020-5001550**
24. COPV Liner Inspection Capability Development Assessment. **NASA/TM-2020-5002461**
25. NASA's Flying Qualities Research Contributions to MIL-STD-1797C. **NASA/CR-2020-5002350**
26. Accelerance Decoupling (AD) Method. **NASA/TM-2020-5002479**
27. Characterization of Thick Section Aluminum-Lithium (Al-Li) 2195 Natural Aging for use on the Space Launch System (SLS) Program. **NASA/TM-2020-5002526**
28. Review of Orbital Debris Engineering Model Version 3.1 (ORDEM3.1). **NASA/TM-2020-5002558**
29. Determination of Autoignition Temperature for Isopropyl Alcohol and Ethanol. **NASA/TM-2020-5004683**
30. Multi-Purpose Crew Vehicle (MPCV) Separation Clearance: Block 1 Vehicle Analysis Cycle 1R (VAC-1R). **NASA/TM-2020-5006145**
31. Support Mars 2020 Heat Shield Structural Failure Review. **NASA/TM-2020-5006139**
32. Assessment of Spacecraft Passivation Techniques. **NASA/TM-2020-5001631**
33. COPV Life Prediction Analysis Methodology and Damage Tolerance Life Test Best Practices. **NASA/TM-2020-5006765/Volume I**
34. COPV Life Prediction Analysis Methodology and Damage Tolerance Life Test Best Practices. **NASA/TM-2020-5006765/Volume II**
35. Independent Assessment of the Technical Maturity of Nuclear Electric Propulsion (NEP) and Nuclear Thermal Propulsion (NTP) Systems. **NASA/TM-2020-5006807**
36. A Review of In-Space Propellant Transfer Capabilities and Challenges for Missions Involving Propellant Resupply. **NASA/TM-2020-5007997**
37. Flexible Multibody Dynamics of Space Vehicles. **NASA/TM-2020-5008164**

# Acronyms

<b>AA</b>	Ascent Abort	<b>H2</b>	Hydrogen Monohydride	<b>NTP</b>	Nuclear Thermal Propulsion
<b>ABSL</b>	ABSL Power Solutions	<b>HALO</b>	Habitation and Logistics Outpost	<b>OCFO</b>	Office of the Chief Financial Officer
<b>ACCP</b>	Aerosols and Cloud-Convection Precipitation	<b>HCFC</b>	Hydrochlorofluorocarbon	<b>OFT</b>	Orbital Flight Test
<b>AD2</b>	Advancement Degree of Difficulty	<b>HEA</b>	Human Error Analysis	<b>ORDEM</b>	Orbital Debris Engineering Model
<b>AFRC</b>	Armstrong Flight Research Center	<b>HDBK</b>	Handbook	<b>OSAM-1</b>	On-orbit Servicing, Assembly, and Manufacturing-1
<b>AFRL</b>	Air Force Research Laboratory	<b>HM</b>	Henkel-Mar	<b>OSMU</b>	Orion Service Module Umbilical
<b>AIAA</b>	American Institute of Aeronautics and Astronautics	<b>HP</b>	High Purity	<b>OTBV</b>	Oxidizer Turbine Bypass Valve
<b>AIT</b>	Autogenous Ignition Temperature	<b>HPH</b>	High Purity Hydrazine	<b>PAMELA</b>	Payload for Antimatter Matter Exploration and Light-nuclei Astrophysics
<b>AI-Li</b>	Aluminum-Lithium	<b>IC</b>	Initial Condition	<b>PBA</b>	Pilot Breathing Assessment
<b>AM</b>	Additive Manufacturing	<b>ICON</b>	Ionospheric Connection Explorer	<b>PE</b>	Principal Engineer
<b>ANSI</b>	American National Standards Institute	<b>ICPS</b>	Interim Cryogenic Propulsion Stage	<b>PE</b>	Physiological Episodes
<b>ARC</b>	Ames Research Center	<b>ICPSU</b>	Interim Cryogenic Propulsion Stage Umbilical	<b>PF</b>	Performance Fluid
<b>ARTEMIS</b>	Acceleration, Reconnection, Turbulence and Electrodynamics of the Moon's Interaction with the Sun	<b>IOP</b>	Ignition Overpressure	<b>POD</b>	Probability of Detection
<b>ASME</b>	American Society of Mechanical Engineers	<b>IPA</b>	Isopropyl Alcohol	<b>PRF</b>	Performance
<b>ATK</b>	Alliant Techsystems	<b>ISRO</b>	Indian Space Research Organisation	<b>RefProp</b>	Reference Fluid Thermodynamic and Transport Properties Database
<b>BON</b>	Badhwar-O'Neill	<b>ISS</b>	International Space Station	<b>RDBE</b>	Ring Double Bond Equivalents
<b>CAA</b>	Crew Access Arm	<b>JPL</b>	Jet Propulsion Laboratory	<b>RFI</b>	Request for Information
<b>CAD</b>	Computer-Aided Design	<b>JSC</b>	Johnson Space Center	<b>RP</b>	Rocket Propellant
<b>CADRe</b>	Cost Analysis Data Requirements	<b>KSC</b>	Kennedy Space Center	<b>RPCM</b>	Remote Power Control Modules
<b>CARA</b>	Conjunction Assessment & Risk Analysis	<b>L2</b>	Lagrange Point 2	<b>RPO</b>	Rendezvous and Proximity Operations
<b>CCP</b>	Commercial Crew Program	<b>LaRC</b>	Langley Research Center	<b>S&amp;MA</b>	Safety and Mission Assurance
<b>CDRA</b>	Carbon Dioxide Removal Assembly	<b>LC</b>	Launch Complex	<b>SBKF</b>	Shell Buckling Knockdown Factor
<b>CFD</b>	Computational Fluid Dynamics	<b>LDI</b>	Laser Desorption/Ionization	<b>SE</b>	Systems Engineering
<b>CLA</b>	Coupled Loads Analysis	<b>LEFM</b>	Linear Elastic Fracture Mechanics	<b>SE&amp;I</b>	Systems Engineering and Integration
<b>CLPS</b>	Commercial Lunar Payload Services	<b>LEO</b>	Low Earth Orbit	<b>SET</b>	Systems Engineering Team
<b>CM</b>	Crew Module	<b>LEO</b>	Low Earth Orbit	<b>SLS</b>	Space Launch System
<b>COG</b>	Ceramic Oxygen Generator	<b>LH2</b>	Liquid Hydrogen	<b>SM</b>	Service Module
<b>CoP</b>	Community of Practice	<b>Li-ion</b>	Lithium Ion	<b>SME</b>	Subject Matter Expert
<b>COPV</b>	Composite Overwrapped Pressure Vessel	<b>LISA</b>	Laser Interferometer Space Antenna	<b>SOFIA</b>	Stratospheric Observatory for Infrared Astronomy
<b>COTS</b>	Commercial off the Shelf	<b>LLIS</b>	Lessons Learned Information System	<b>SOW</b>	Statement of Work
<b>CS</b>	Core Stage	<b>LO2</b>	Liquid Oxygen	<b>SRB</b>	Solid Rocket Booster
<b>CSFSU</b>	Core Stage Forward Skirt Umbilical	<b>LSP</b>	Launch Services Program	<b>ST-7</b>	Space Technology 7
<b>CSITU</b>	Core Stage Intertank Umbilical	<b>LV</b>	Launch Vehicle	<b>STD</b>	Standard
<b>CVN-78</b>	USS Gerald R. Ford	<b>MBSE</b>	Model Based Systems Engineering	<b>STMD</b>	Space Technology Mission Directorate
<b>D&amp;C</b>	Design and Construction	<b>MCC</b>	Main Combustion Chamber	<b>STS</b>	Space Transportation System
<b>DARPA</b>	Defense Advanced Research Projects Agency	<b>M-COG</b>	Medical Ceramic Oxygen Generator	<b>SysML</b>	Systems Modeling Language
<b>DART</b>	Double Asteroid Redirection Test	<b>MDP</b>	Maximum Design Pressure	<b>TDT</b>	Technical Discipline Team
<b>DARTS</b>	Dynamics And Real-Time Simulation	<b>MFV</b>	Main Fuel Valve	<b>TEA-TEB</b>	Triethylaluminum-Triethylborane
<b>DCR</b>	Design Certification Review	<b>MIAMI</b>	MBSE Infusion and Modernization Initiative	<b>TF</b>	Technical Fellow
<b>DFI</b>	Development Flight Instrumentation	<b>MIL</b>	Military	<b>TFAWS</b>	Thermal Fluids Analysis Workshop
<b>DGS</b>	Deformed Geometry Synthesis	<b>MIMU</b>	Miniature Inertial Measurement Unit	<b>THEMIS</b>	Time History of Events and Macroscale Interactions during Substorms
<b>DIC</b>	Digital Image Correlation	<b>ML</b>	Mobile Launcher	<b>Ti-NTO</b>	Titanium Nitrogen Tetroxide
<b>DoD</b>	Department of Defense	<b>MLG</b>	Main Landing Gear	<b>TM</b>	Technical Memorandum
<b>DTA</b>	Debris Transport Analysis	<b>MMH</b>	Monomethylhydrazine	<b>T0</b>	Liftoff Time
<b>EAC</b>	Environmentally Assisted Cracking	<b>MMOD</b>	Micrometeoroid and Orbital Debris	<b>TPS</b>	Thermal Protection System
<b>EC</b>	Eddy Current	<b>MON-3</b>	Mixed Oxides of Nitrogen	<b>TR</b>	Thermal Runaway
<b>ECLSS</b>	Environmental Control & Life Support System	<b>MOV</b>	Main Oxidizer Valve	<b>TRADES</b>	TRAnsformative DESign
<b>EDL</b>	Entry, Descent, and Landing	<b>MOWG</b>	Mission Operations Working Group	<b>TRL</b>	Technical Readiness Level
<b>EEE</b>	Electrical, Electronic, and Electromechanical	<b>MPa</b>	Megapascals	<b>TSMU</b>	Tail Service Mast Umbilical
<b>EFT</b>	Exploration Flight Test	<b>MPCV</b>	Multi-Purpose Crew Vehicle	<b>μl</b>	Microliter
<b>EGS</b>	Exploration Ground Systems	<b>MPVS</b>	Multipurpose Pressure Vessel Scanner	<b>μm</b>	Micrometer
<b>ELC</b>	ExPRESS Logistics Carrier	<b>MS</b>	Mass Spectrometry	<b>USAID</b>	United States Agency for International Development
<b>EMU</b>	Extravehicular Mobility Unit	<b>MS</b>	Meteoroid Shield	<b>VAB</b>	Vehicle Assembly Building
<b>EPC</b>	Error-Producing-Conditions	<b>MSFC</b>	Marshall Space Flight Center	<b>VITAL</b>	Ventilator Intervention Technology Accessible Locally
<b>ESA</b>	European Space Agency	<b>MTSO</b>	Management and Technical Support Office	<b>VSP</b>	Vehicle Support Posts
<b>ESD</b>	Exploration Systems Development	<b>N2O</b>	Nitrous Oxide	<b>VSS</b>	Vehicle Stabilizer System
<b>ESM</b>	Entry Systems Modeling	<b>NAFTU</b>	NASA Automated Flight Termination System	<b>WFF</b>	Wallops Flight Facility
<b>EVA</b>	Extravehicular Activity	<b>NASA</b>	National Aeronautics and Space Administration	<b>WIO</b>	Wind-Induced Isolation
<b>ExMC</b>	Exploration Medical Capability	<b>NASCAP</b>	NASA/Air Force Spacecraft Charging Analyzer Program	<b>WSTF</b>	White Sands Test Facility
<b>ExPRESS</b>	Expedite the Processing of Experiments to the Space Station	<b>NASTRAN</b>	NASA Structural Analysis		
<b>FEM</b>	Finite Element Model	<b>NCE</b>	NESC Chief Engineer		
<b>FPMU</b>	Floating Potential Measurement Unit	<b>NDE</b>	Nondestructive Evaluation		
<b>FTS</b>	Flight Termination System	<b>NDSB2</b>	NASA Docking System Block 2		
<b>GG</b>	Gas Generator	<b>NEP</b>	Nuclear Electric Propulsion		
<b>GGFV</b>	Gas Generator Fuel Valve	<b>NESC</b>	NASA Engineering and Safety Center		
<b>GGOV</b>	Gas Generator Oxidizer Valve	<b>NIO</b>	NESC Integration Office		
<b>GNC</b>	Guidance, Navigation, & Control	<b>NIST</b>	National Institute for Standards and Technology		
<b>GOES-R</b>	Geostationary Operational Environmental Satellite-R	<b>NOAA</b>	National Oceanic and Atmospheric Administration		
<b>GRC</b>	Glenn Research Center	<b>NOVICE</b>	A software suite for space systems radiation effects		
<b>GSFC</b>	Goddard Space Flight Center	<b>NRB</b>	NESC Review Board		
		<b>NPR</b>	NASA Procedural Requirement		
		<b>NSC</b>	NASA Safety Center		
		<b>NTO</b>	Dinitrogen Tetroxide		





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