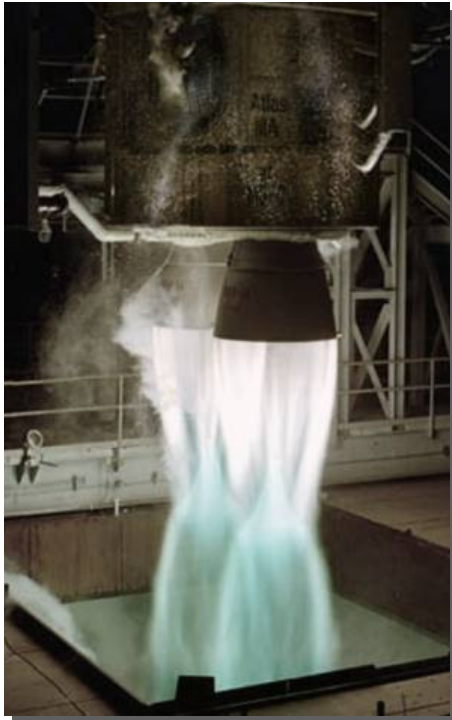


Russian RD-180 Rocket Engine for Atlas V Launch Vehicle



NASA 2010 Program Managers Challenge
Galveston, TX

“Industry Perspectives on Commercial
International Program/Project Collaboration”

10 Feb 2010

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Gregory J. Pech

Director, Engines & Motors Product Delivery Team
United Launch Alliance (ULA)

RD-180 Background

- **Russian Designed/Produced Engine**
 - Liquid Oxygen-Kerosene Booster Engine
 - Derived from RD-170 (Energia “Buran” Space Shuttle)
 - Fully Throttleable up to 860,000 Lbs of S.L. Thrust
 - Produced by NPO Energomash, Khimky Russia
- **First Stage Engine for Atlas III and Atlas V**
 - Commercial and Government satellite launches
 - 100% Mission Success: 25 Flights to Date
 - 13 Commercial + 12 US Government
 - NASA Launches:
 - Mars Reconnaissance Orbiter Aug 2005
 - Pluto New Horizons Jan 2006
 - LRO/LCROSS Jun 2009



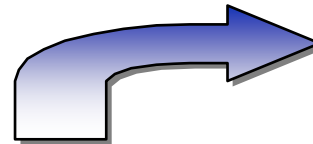
AC-201/Eutelsat W4
May 24, 2000
1st RD-180 Launch

***RD-180 is a Core Element of the Atlas V Launch Vehicle
for the USG's Assured Access to Space***



Contracting Relationships

Customer



- U.S. company est. 1997
- Contracting for production, sale, shipment and support services for RD-180 and derivative engines.



50% Owner

**Pratt & Whitney
Rocketdyne**

- Premier U.S. liquid rocket engine developer/producer
- Premier turbopump developer/producer for SSME
- Funding source for RD-180 development
- Provides RD-180 engine integration and launch support services
- Demonstrated U.S. Co-Production capability

50% Owner

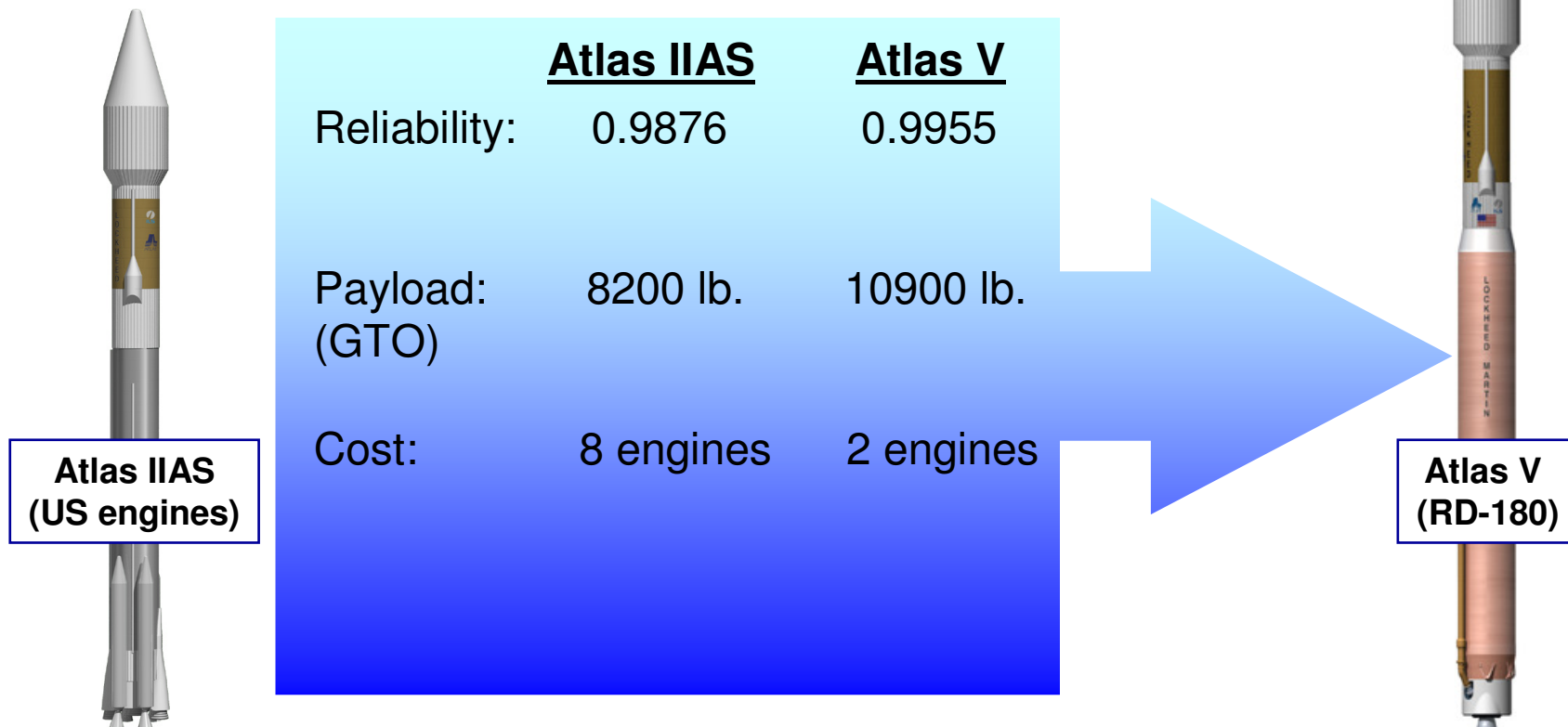
**NPO
Energomash**



- Premier Russian liquid rocket engine developer/producer
- Developer/designer of RD-180 using RD-170 heritage
- Produces RD-180 engines for Atlas launch vehicles
- Provides engine integration and launch support services
- Provides technology transfer for U.S. Co-production

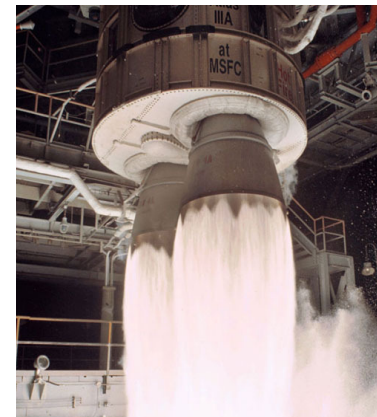
Motivation for Cooperation

- **Technologies and Performance Capabilities**
 - Currently not available in U.S.
- **US/Russia cooperative relations**
- **Dramatic capability improvements:**



Integration

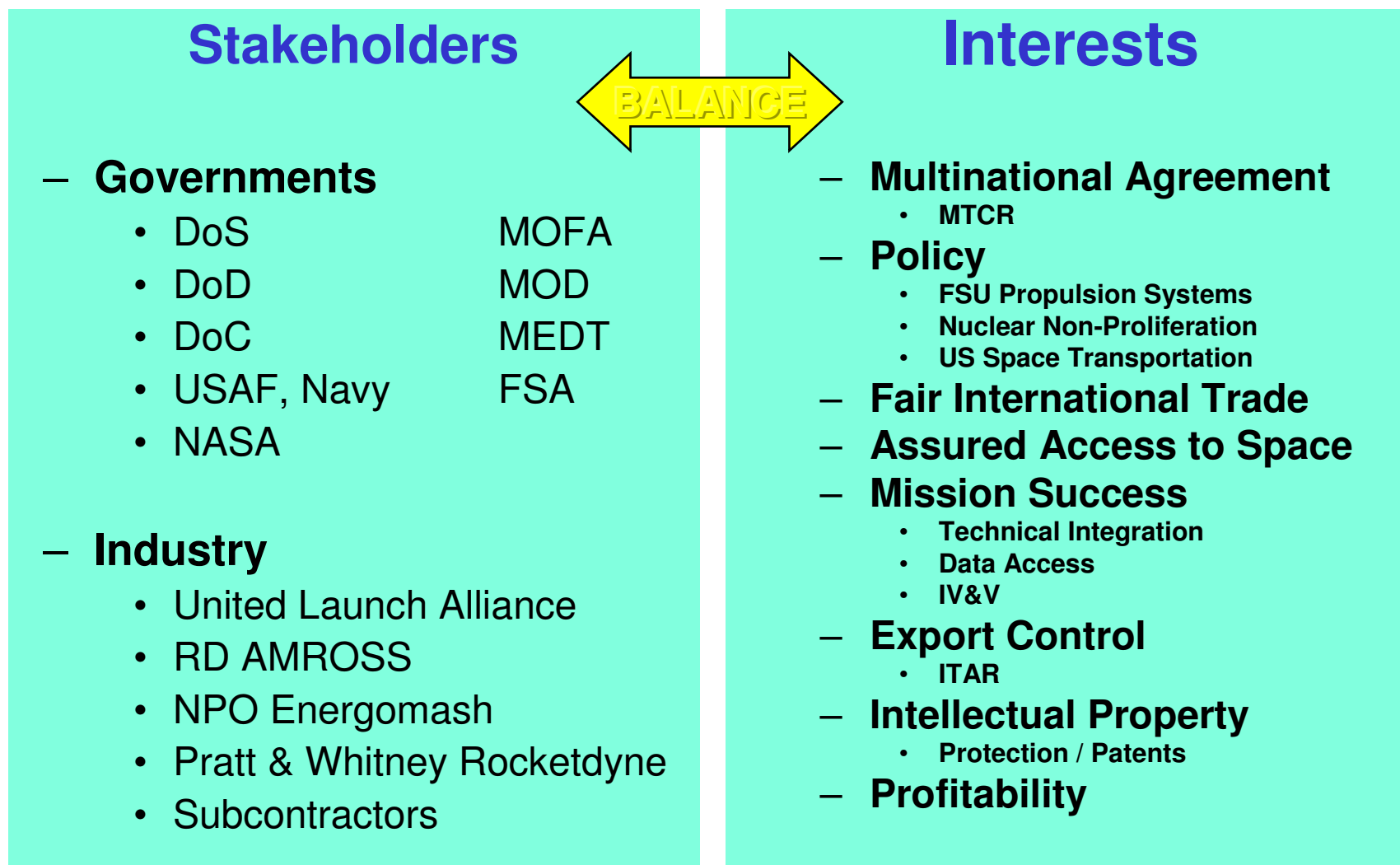
- **Development (1996 - 1999)**
 - Designed and developed by NPO Energomash under joint program with P&WR
 - System integration by Lockheed Martin
 - Tested in both U.S. and Russia
- **Operations (1998 - Present)**
 - Manufacture & test by NPO Energomash in Khimky, Russia
 - Reviews by P&WR and Lockheed Martin in Khimky & Denver
 - Air shipment by RD AMROSS to Denver, CO
 - Integration into Atlas launch vehicle in Denver, CO
 - Air shipment of Atlas V to U.S. launch sites
 - Integration & Launch support from RD AMROSS using P&WR and NPO Energomash team in U.S.



System testing at NASA's
Marshall Space Flight Center

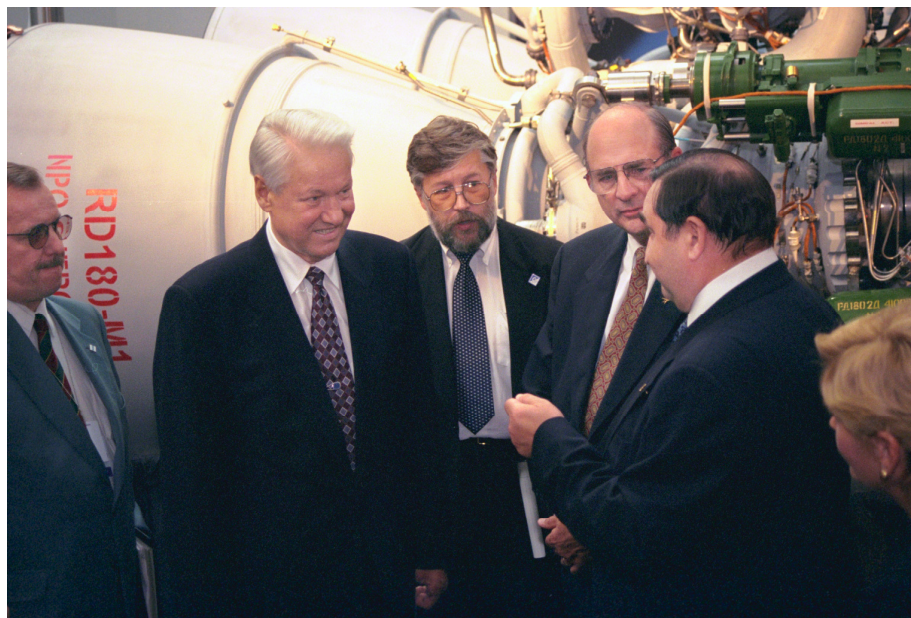
***RD-180 Engine Successfully Integrated
into ULA's Atlas V Launch Vehicles and Fully Operational***

Interdependencies



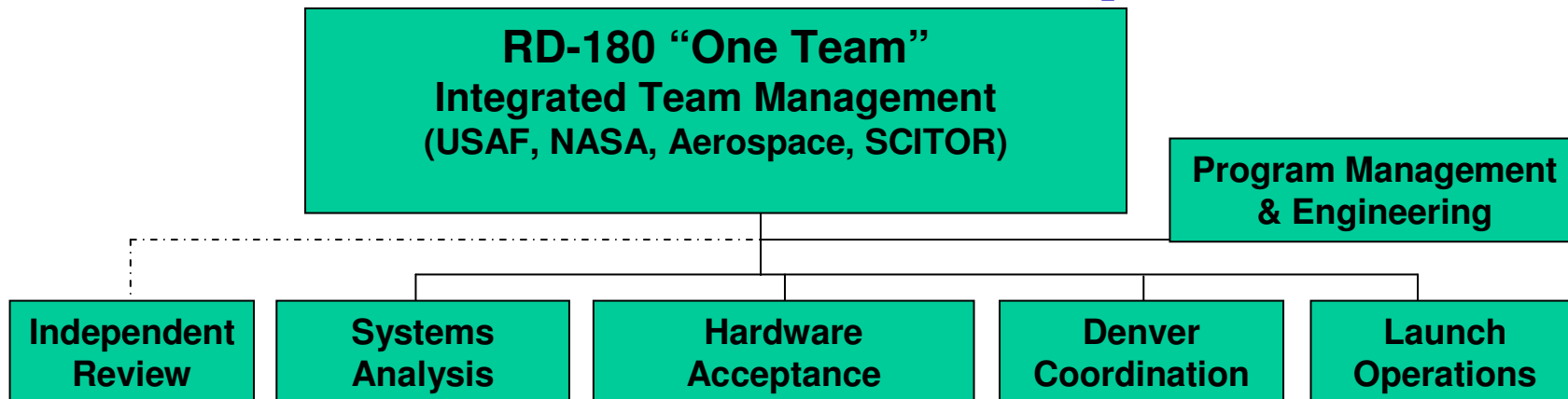
Government Involvement

- **Cooperation required by both Governments**
 - Participation at high levels at program startup (1994-1995)
 - DoD FSU Policy extension granted in Oct 2002 by Under Secretary of Defense
 - Licensing granted by both governments to allow technical integration
 - Steady improvements in RD180 data access granted by GOR Export Control
- **Active USG “One Team”**
 - Engine acceptance reviews
 - Anomaly investigations
 - Launch operations
 - Risk reduction initiatives
 - U.S. Co-Production monitoring
 - Mission Assurance Team (MAT)
 - Independent Readiness Reviews



Boris Yeltsin and Norm Augustine discussing RD180 matters.

Government Participation



- **“One Team” Charter**
 - Provide objective, independent RD-180 launch verification
 - Monitor RD-180 production engine Program
- **“One Team” Benefits**
 - **Consolidate USG technical talent**
 - Maximize technical insight and information sharing while protecting data
 - Minimize organizational duplication and overlap of efforts
 - **Minimize impact of existing barriers**
 - Multiple contracts, contracting strategies

Process in Place for USG Participation

Challenges

- **Profitability in an export-controlled environment**
 - TAA and MLA approval process can take up to 1 year from time of application
 - License restrictions make technical Integration more difficult
 - Anomaly resolutions and optimization take longer
- **Access to technical information**
 - Protection of competition-sensitive or strategic data vs. over-protection
 - Must comply with both US and Russian export laws
- **Cultural differences**
 - Language / communications
 - Contracting and business practices
 - Trusting relationships
 - Ethics

Challenging Business Environment

Program Management Recommendations

- **Know and comply with Export Laws**
 - Plan for a longer and more complex process of doing business
- **Develop business relationships with mutual benefits**
 - Understand and respect foreign supplier's constraints
 - Recognize obligations to protect intellectual property
 - Fair economic exchange for products and technologies
 - Understand and recognize cultural differences
 - Employ facilitators who understand language and business practices
 - Communicate and adhere to our Ethics
 - Seek long-term opportunities for cooperative space exploration

Great Potential for Mutual Benefits with International Partners

Summary

- **RD-180 fully operational in the Atlas V launch vehicle**
 - **Atlas cost and launch capabilities greatly improved**
 - **100% Mission Success**
- **Strong relationships established with Russian partners**
 - **Industry and Government**
- **Government support & participation critical to success**

***International Cooperation Successfully Demonstrated
by RD-180 Program: Foundation for Future Space Exploration***