



Orion Crew Exploration Vehicle

July 28, 2009

Orion is Moving Forward!



- ◆ **Constellation LEO/Lunar mission objectives drove integrated Orion System Design**
- ◆ **Completing Preliminary Design Review**
- ◆ **Successfully completed rigorous, extensive engineering and development testing**
- ◆ **Optimizing the details of our schedule to launch in 2015**
- ◆ **Utilizing risk informed design to build a safe vehicle and assure mission success**
- ◆ **Started production**



Agenda

- ◆ **Orion Crew Exploration Vehicle**
- ◆ **Preliminary Design Review**
- ◆ **Orion Progress**
- ◆ **Schedule**
- ◆ **Mass Management**
- ◆ **Human Rating**
- ◆ **Summary**



Orion Crew Exploration Vehicle

Orion Crew Exploration Vehicle



- ◆ Design maximizes the performance of the integrated spacecraft dividing critical functions among modules
- ◆ Provides safe transport for 4 crew from launch to and from the International Space Station and lunar orbit

Crew Module

- Provides safe habitat for crew
- Allows reentry and landing as a stand alone module
- Docks and transfers crew

Launch Abort System

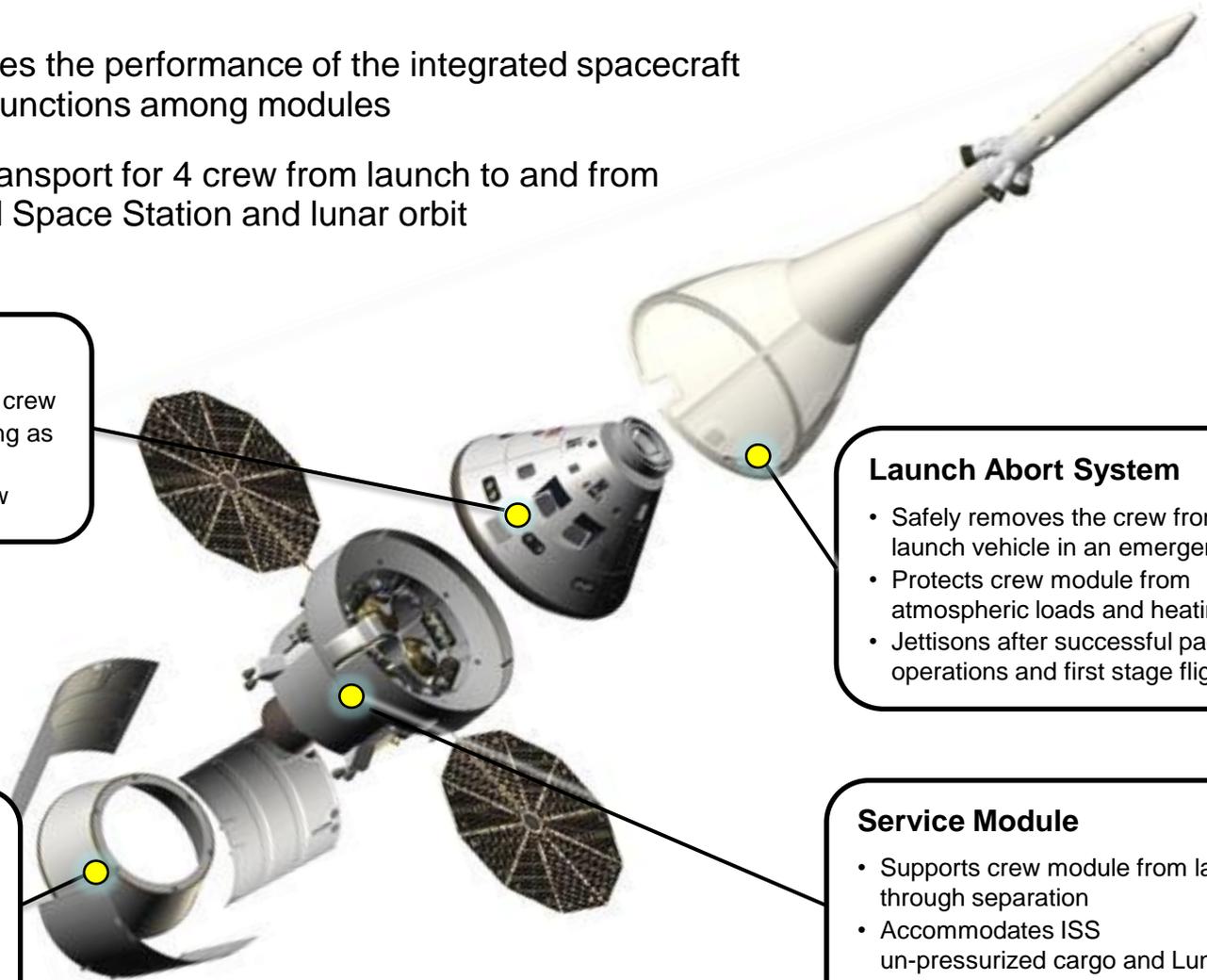
- Safely removes the crew from launch vehicle in an emergency
- Protects crew module from atmospheric loads and heating
- Jettisons after successful pad operations and first stage flight

Spacecraft Adapter

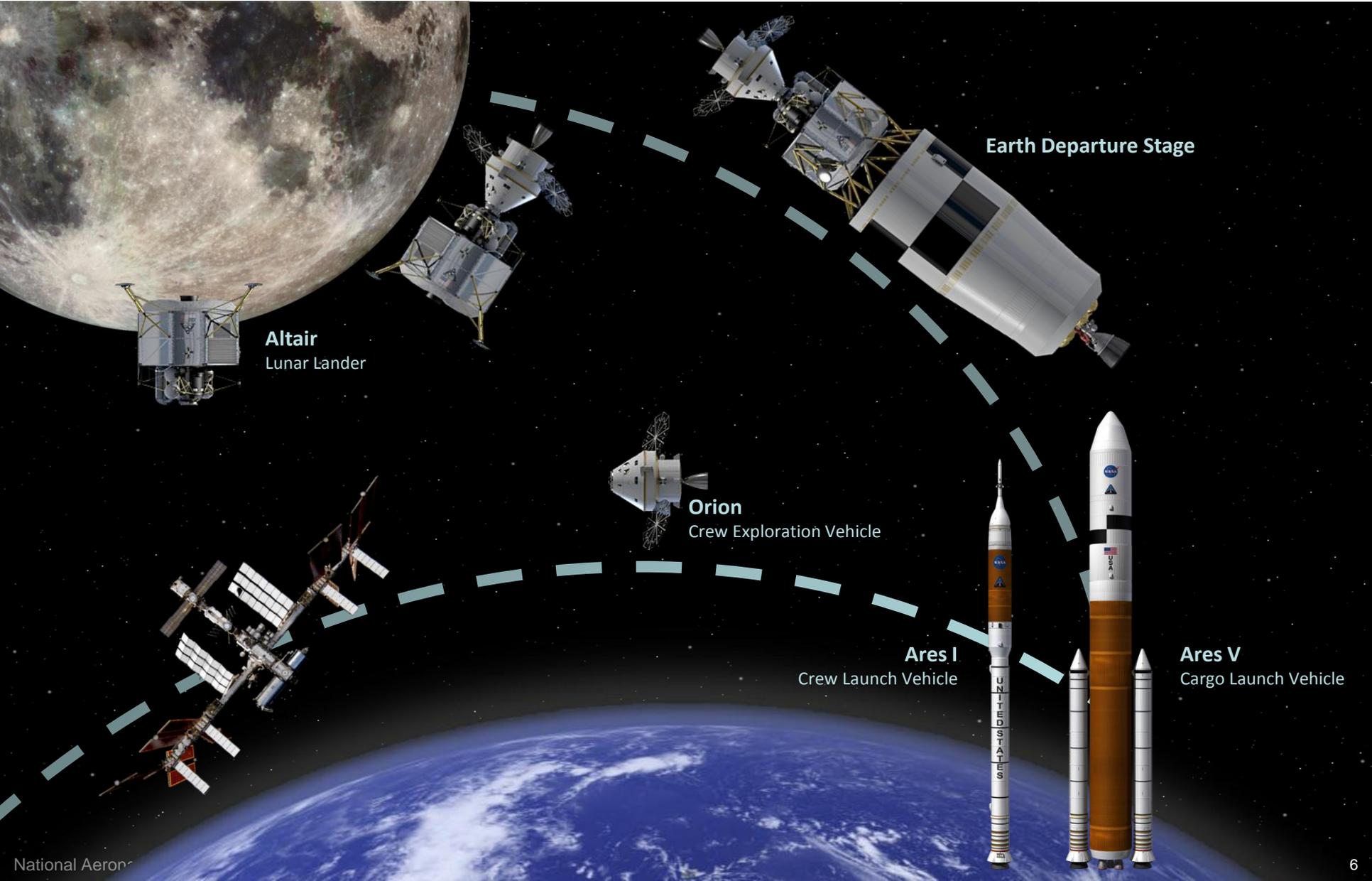
- Provides connection to launch vehicle
- Protects Service Module components

Service Module

- Supports crew module from launch through separation
- Accommodates ISS un-pressurized cargo and Lunar mission science equipment



Constellation Systems: LEO/Lunar Missions



Altair
Lunar Lander

Earth Departure Stage

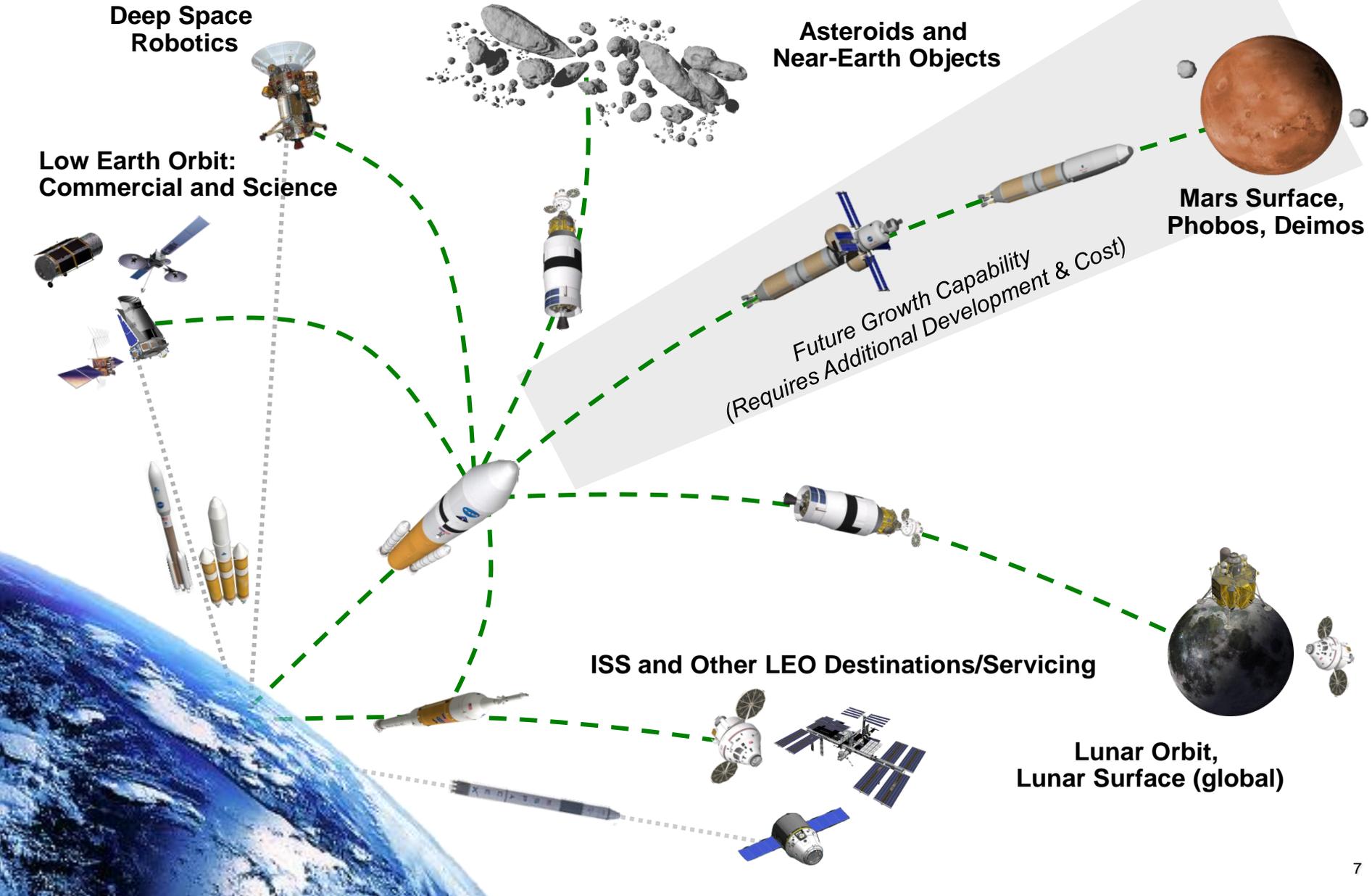
Orion
Crew Exploration Vehicle

Ares I
Crew Launch Vehicle

Ares V
Cargo Launch Vehicle

Current Development

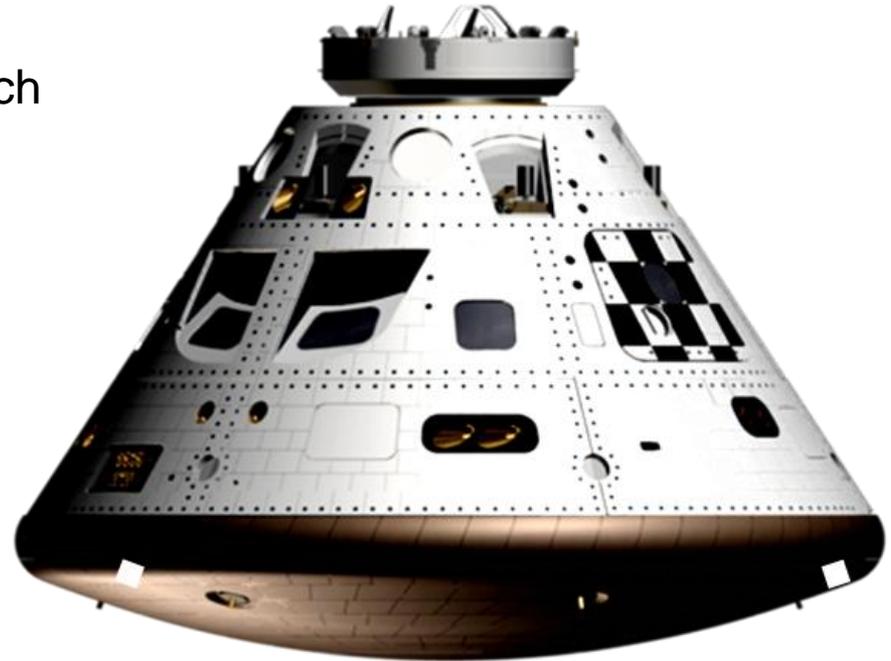
Future Exploration Capabilities



Orion Crew Module



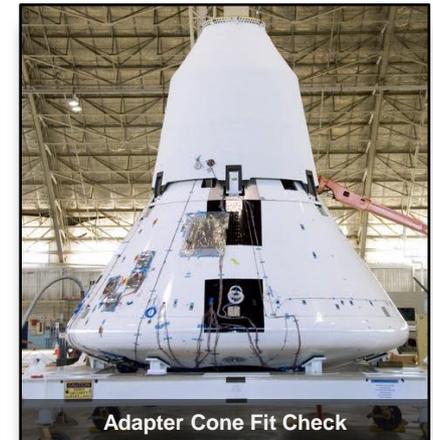
- ◆ Provides a safe habitat from launch through landing and recovery
- ◆ Re-enters and lands as a stand alone module
- ◆ Docks and transfers crew with constellation elements
- ◆ Seats 4 crew to the International Space Station and Moon



Pad Abort 1 Crew Module Tow



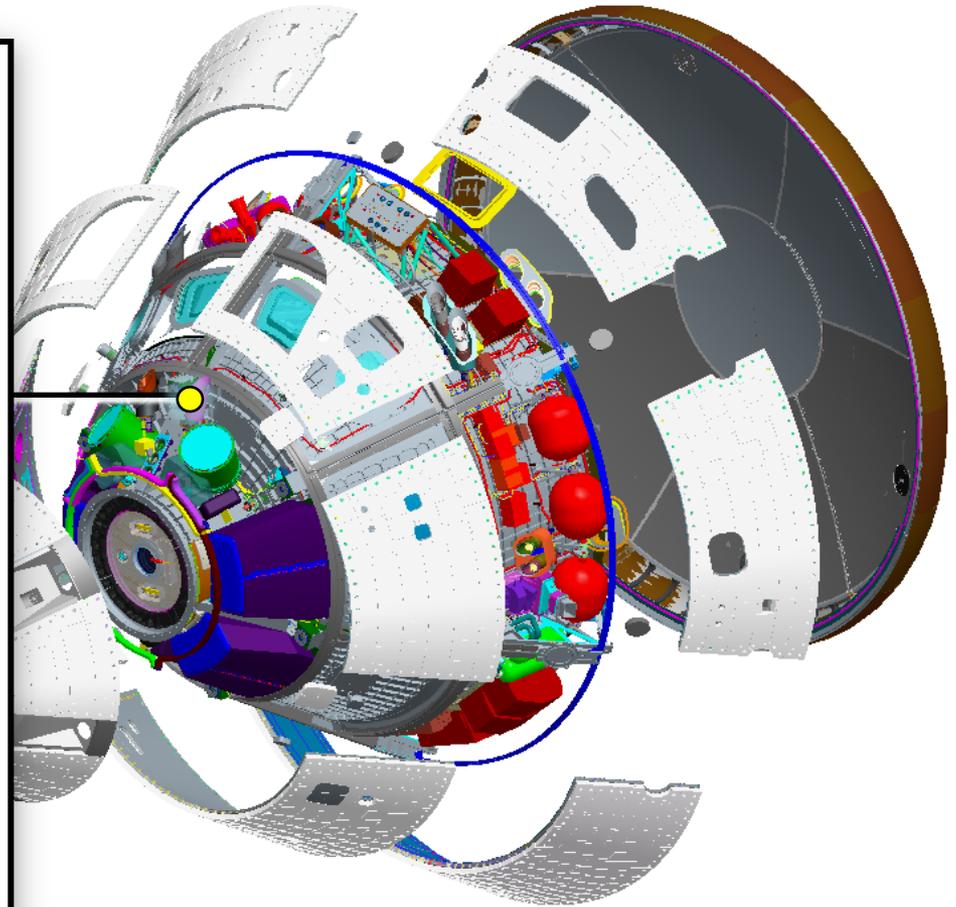
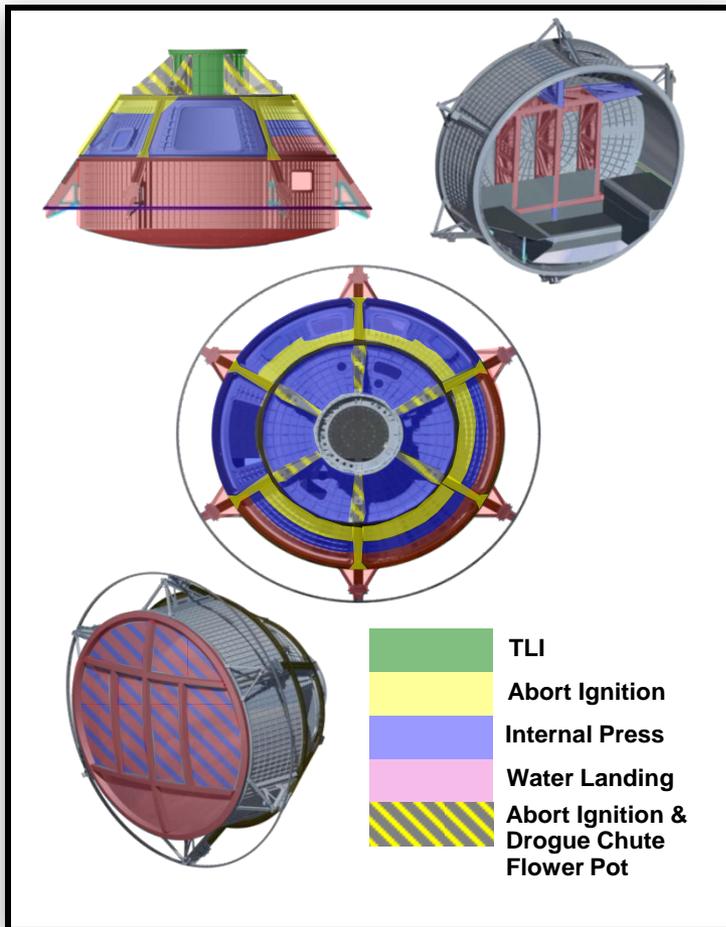
Pad Abort 1 Crew Module Testing



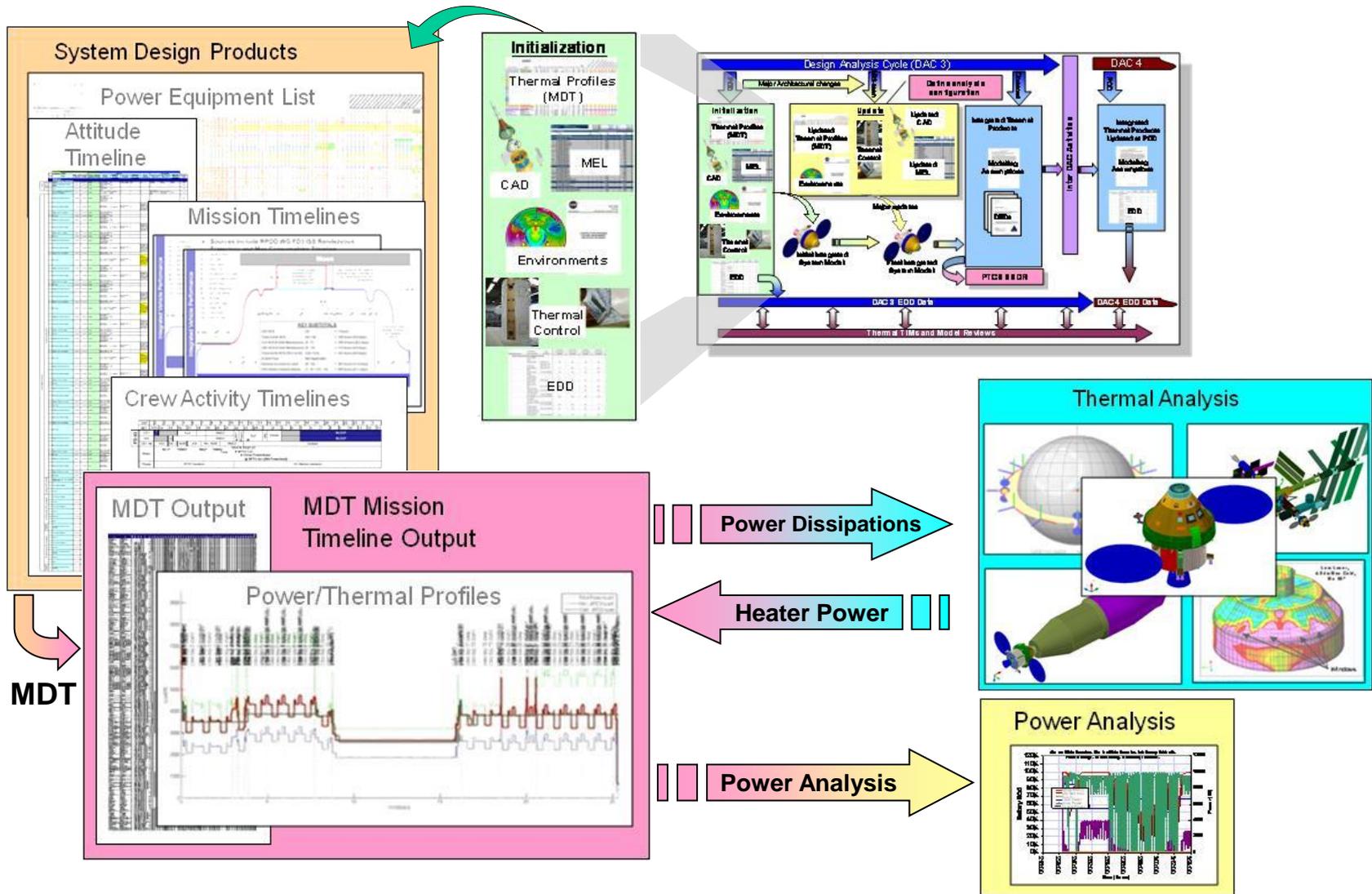
Adapter Cone Fit Check

Crew Module Primary Structure

- ◆ Carries launch, abort, pressure and landing loads
- ◆ Supports secondary structure and subsystem components



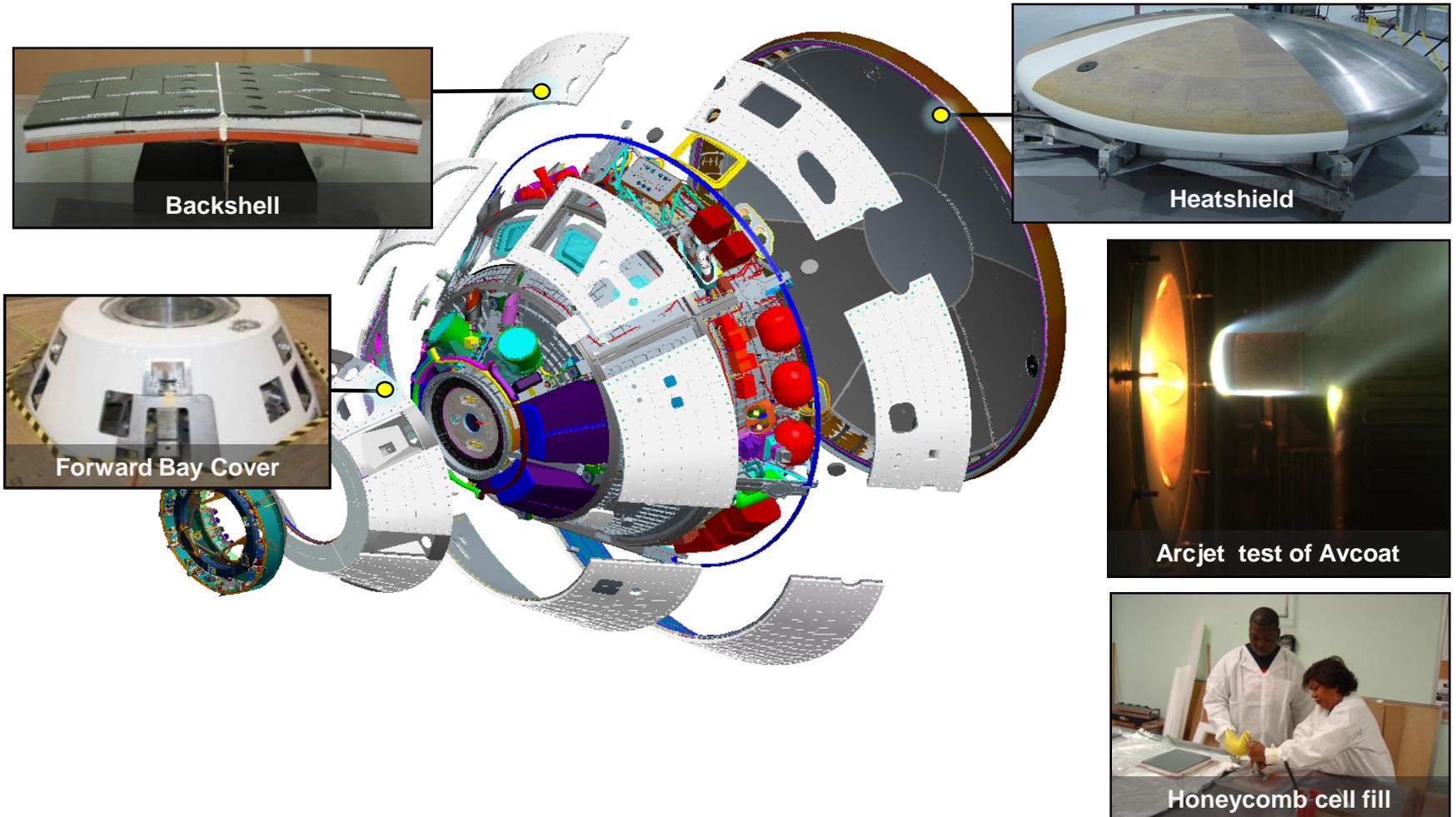
Integrated Power and Thermal Analysis Closes



Thermal Protection System



- ◆ Defines outer mold line aero shape
- ◆ Dissipates and isolates crew module from reentry heat



Backshell

Heatshield

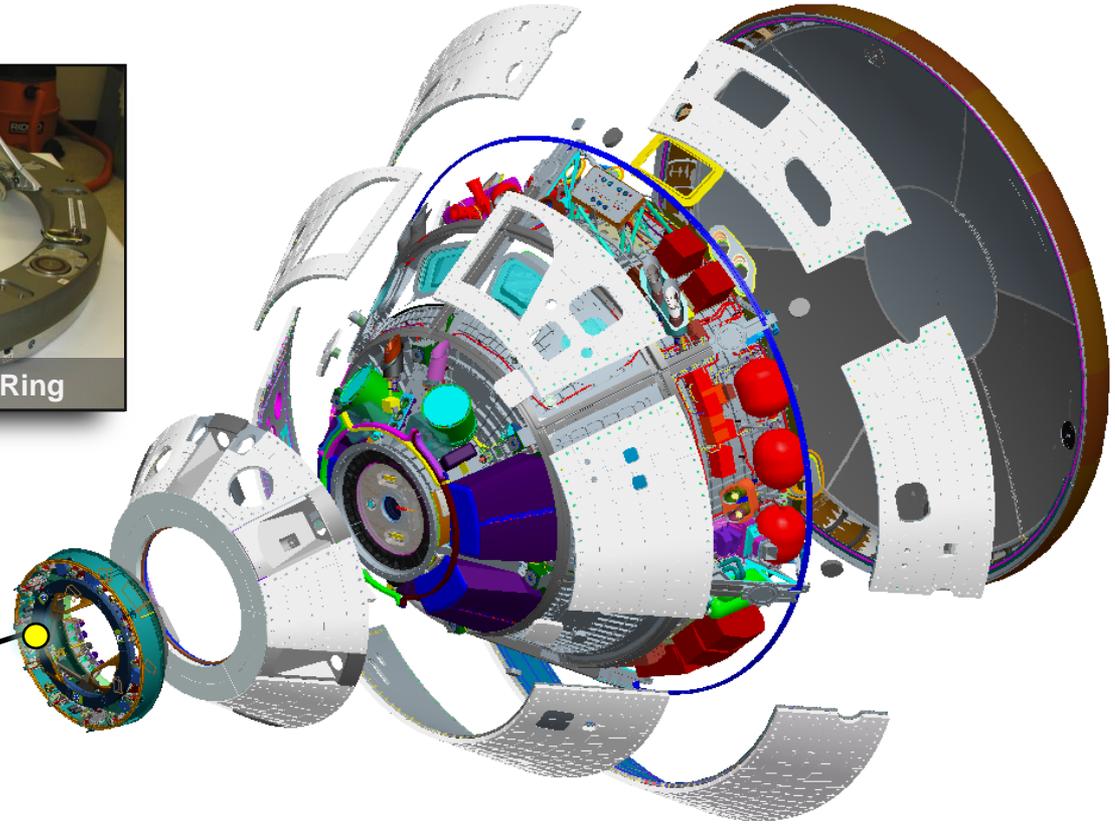
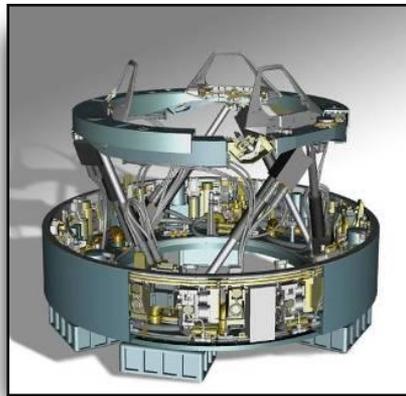
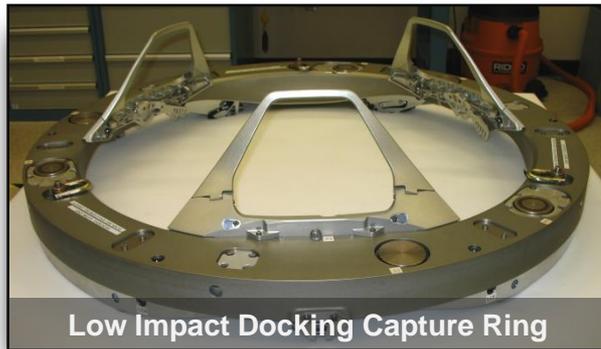
Forward Bay Cover

Arcjet test of Avcoat

Honeycomb cell fill

Low Impact Docking System

- ◆ Low impact to minimize loads
- ◆ Common interface with International Space Station and Constellation

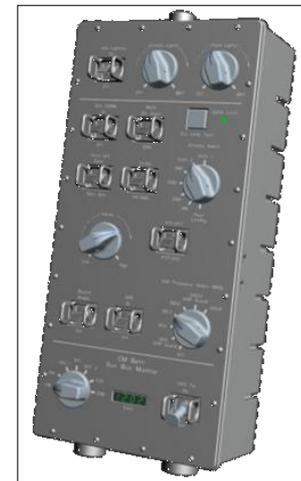


Crew Module Console

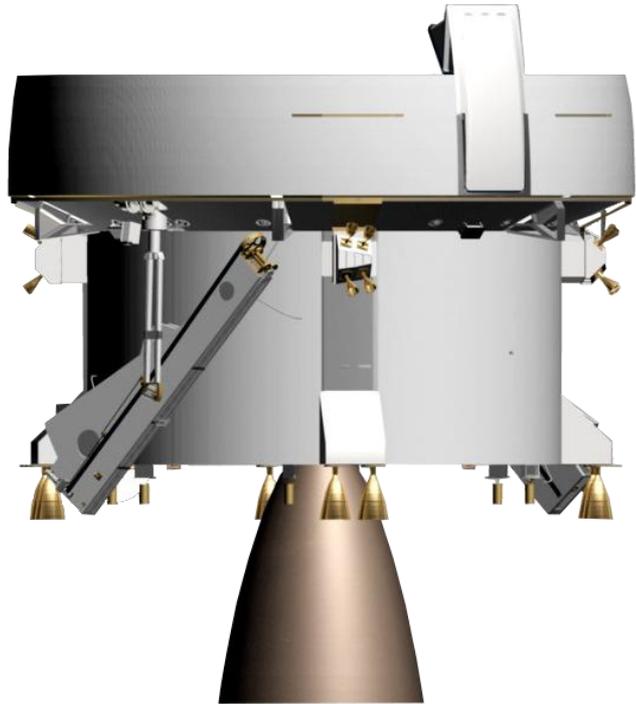


Provides:

- ◆ Situational awareness, control and communications
- ◆ Spacecraft state, caution/warning, system health, and electronic procedures data
- ◆ Input interface through control panel switches, display bezel keys, rotational and translational hand controllers, key pad and cursor control devices
- ◆ Communications with ground control and other constellation elements
- ◆ Exterior views through hatch, side and forward windows
- ◆ Backup display modes
- ◆ Manual backup control of power, ECLSS and communications functions



Orion Service Module



- ◆ Supports crew module from launch through separation
- ◆ Maneuvers vehicle to the ISS or Lunar orbit and back
- ◆ High altitude ascent abort propulsion after Launch Abort System jettison
- ◆ Provides orbital maintenance and attitude control
- ◆ Supplies power, storage, and consumables
- ◆ Primary thermal control while mated with crew module
- ◆ Accommodates ISS un-pressurized cargo and Lunar mission science equipment



Orion Launch Abort System



◆ Launch Abort System

- Safely removes the crew from launch vehicle on the pad through first stage flight
- Jettisons after successful operations

◆ Nose cone

- Aero fairing for control motor

◆ Attitude control motor

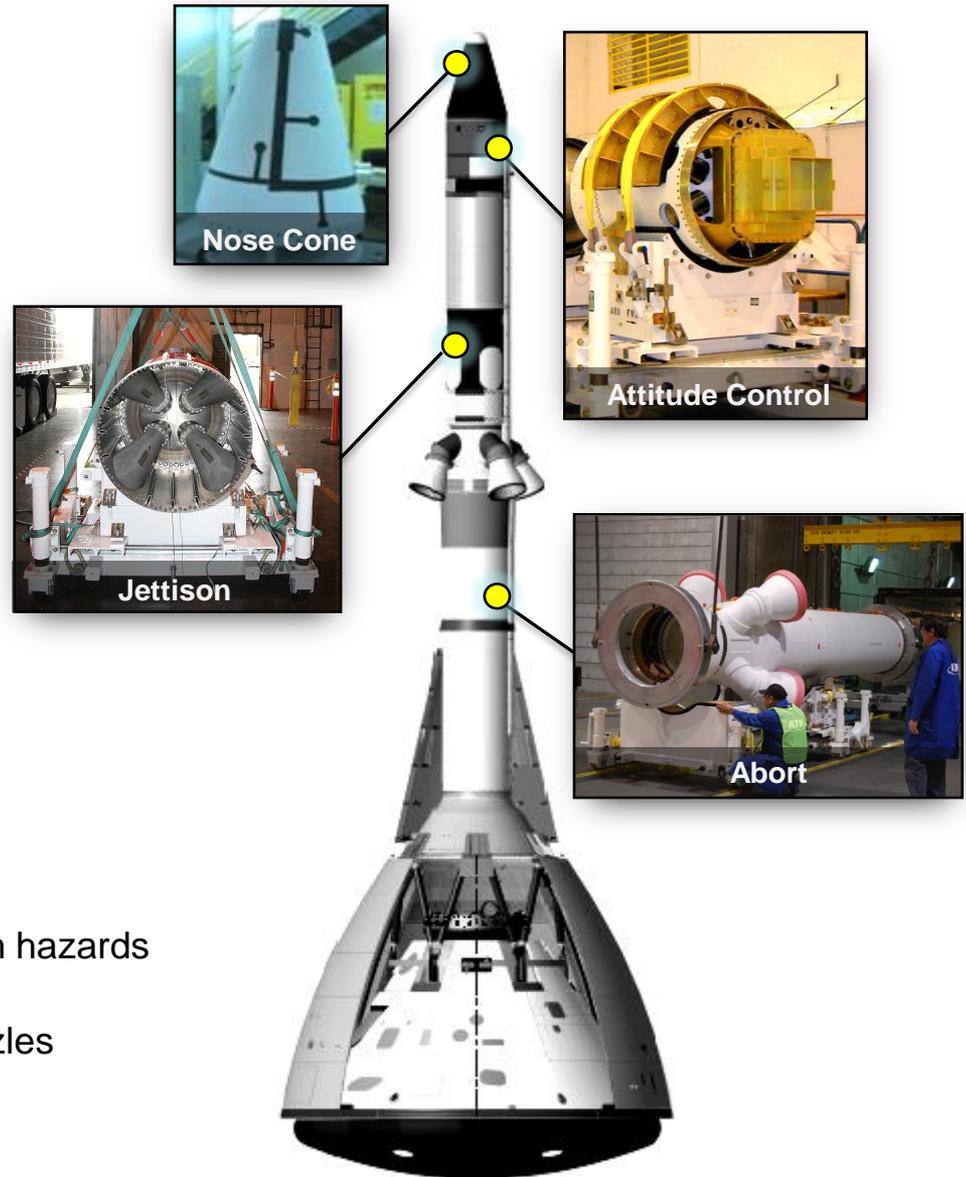
- Provides active control during flight
- Performs reorientation prior to jettison
- Solid rocket motor with 8 nozzles

◆ Jettison motor

- Separates the Launch Abort System from the crew module
- 1 solid rocket motor, 4 nozzles

◆ Abort motor

- Pulls the crew module and crew away from hazards during a pad or mode 1 ascent abort
- Solid rocket motor with 4 reverse flow nozzles

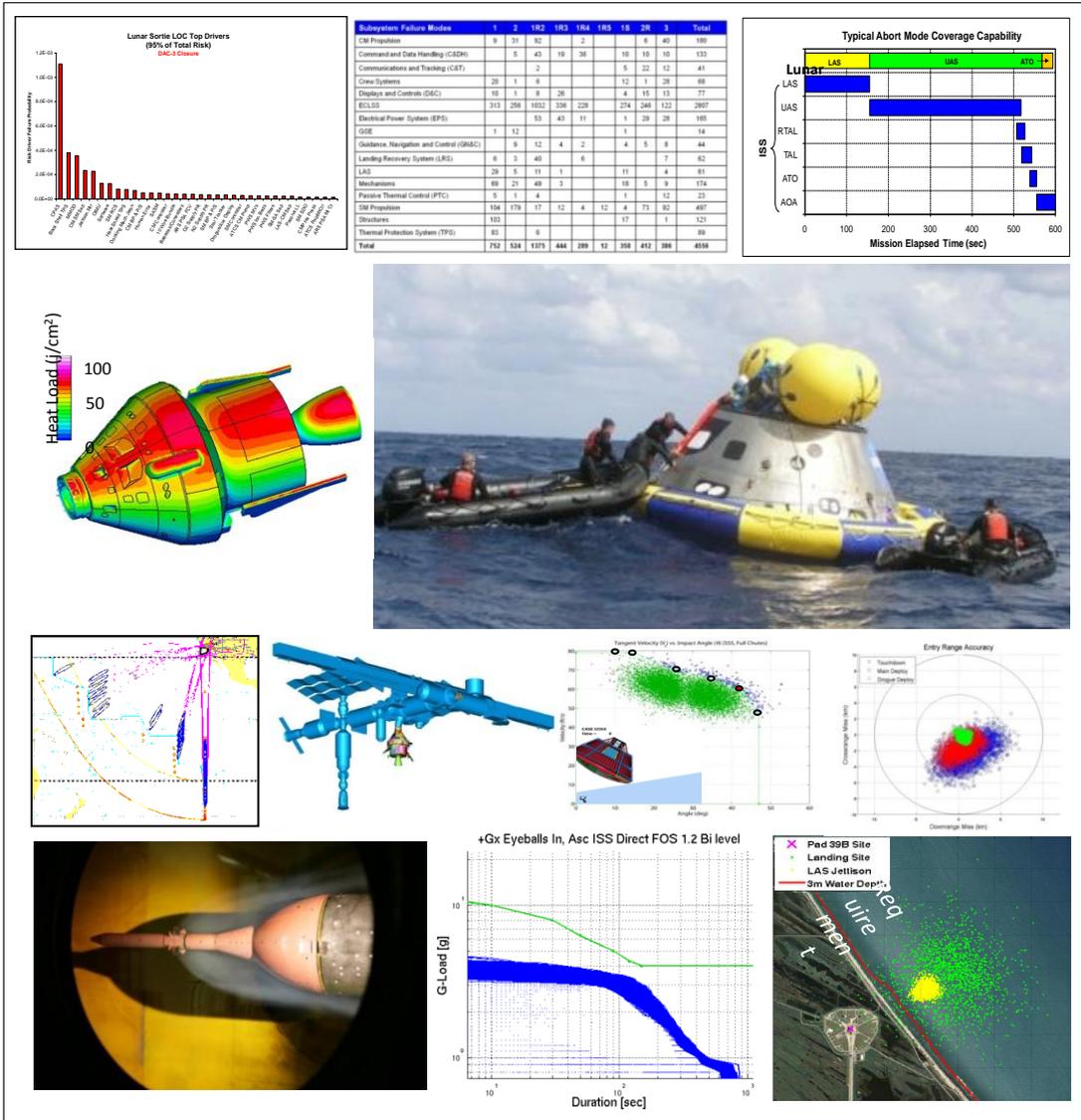


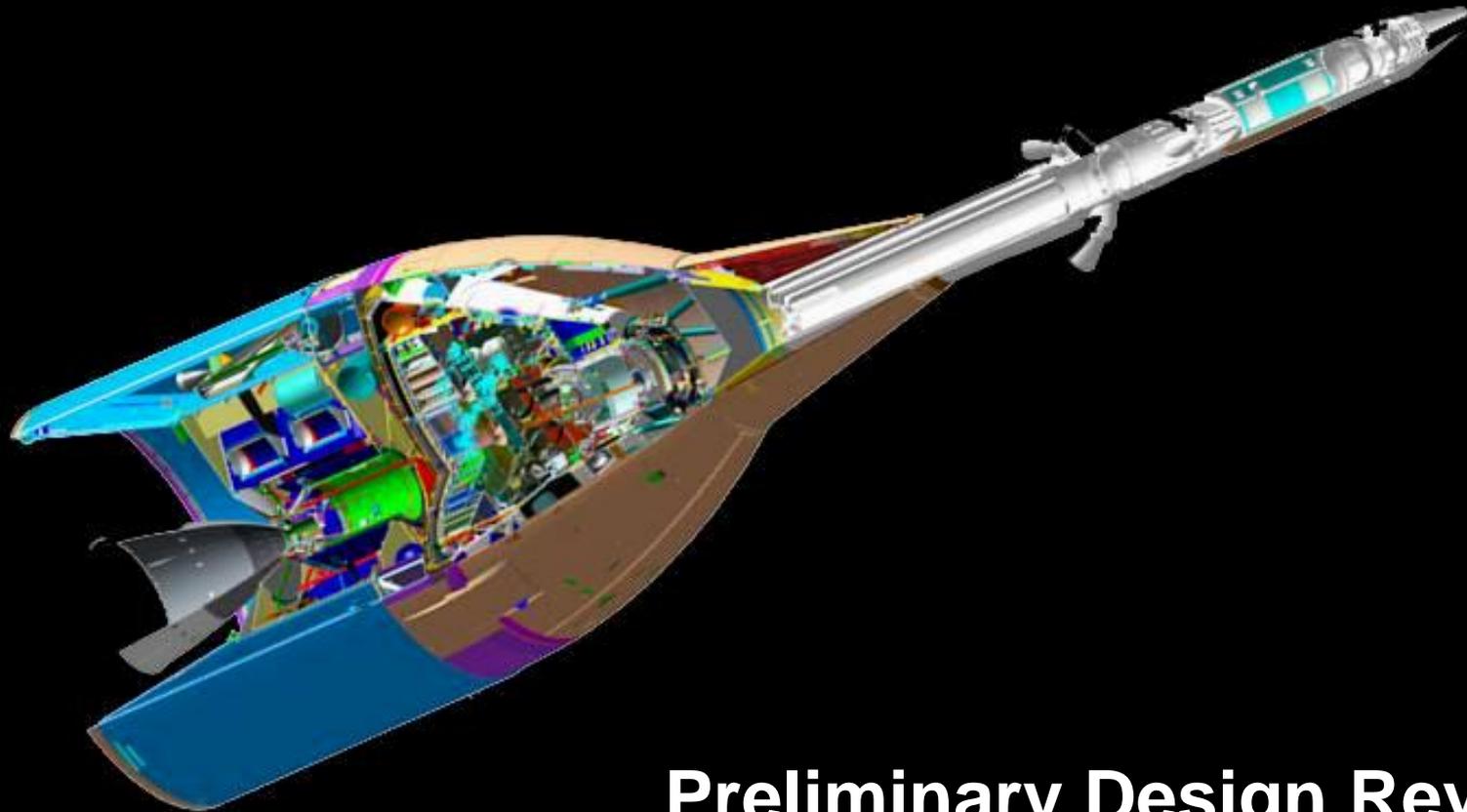
Flight and Ground Crew Safety

Foundation for all Orion Engineering Decisions



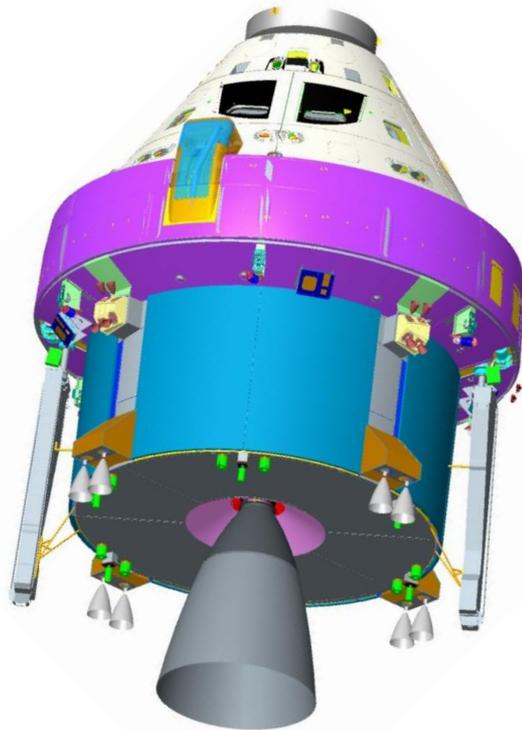
- ◆ Abort system Aero/GNC
- ◆ Abort Aerothermal heating
- ◆ Abort coverage/gap analysis
- ◆ Trajectory planning/debris disposal
- ◆ Landing accuracy analysis
- ◆ Crew loads (ascent, entry, water/land landing)
- ◆ Crew rescue/recovery planning
- ◆ Failure modes effects/analysis
- ◆ Hazard analysis & control
- ◆ PRA LOC/LOM analysis
- ◆ MMOD analysis/protection





Preliminary Design Review

Orion's Preliminary Design Review Demonstrates High Level Maturity of Design



- ◆ 200+ analysis reports and design descriptions delivered for review
- ◆ 500+ drawings released for broad review
- ◆ Preliminary Design Review verifies technical plans, subsystem designs, Constellation's concept of operations and processes meet system requirements with acceptable risk within cost and schedule

184 Technical Reviews

Completed

104 Peer Reviews

Completed

10 Combined Tech/Peer Reviews

Completed

18 Subsystem Design Reviews

Completed

System and Module Review

Completed

Screening & Disposition Teams

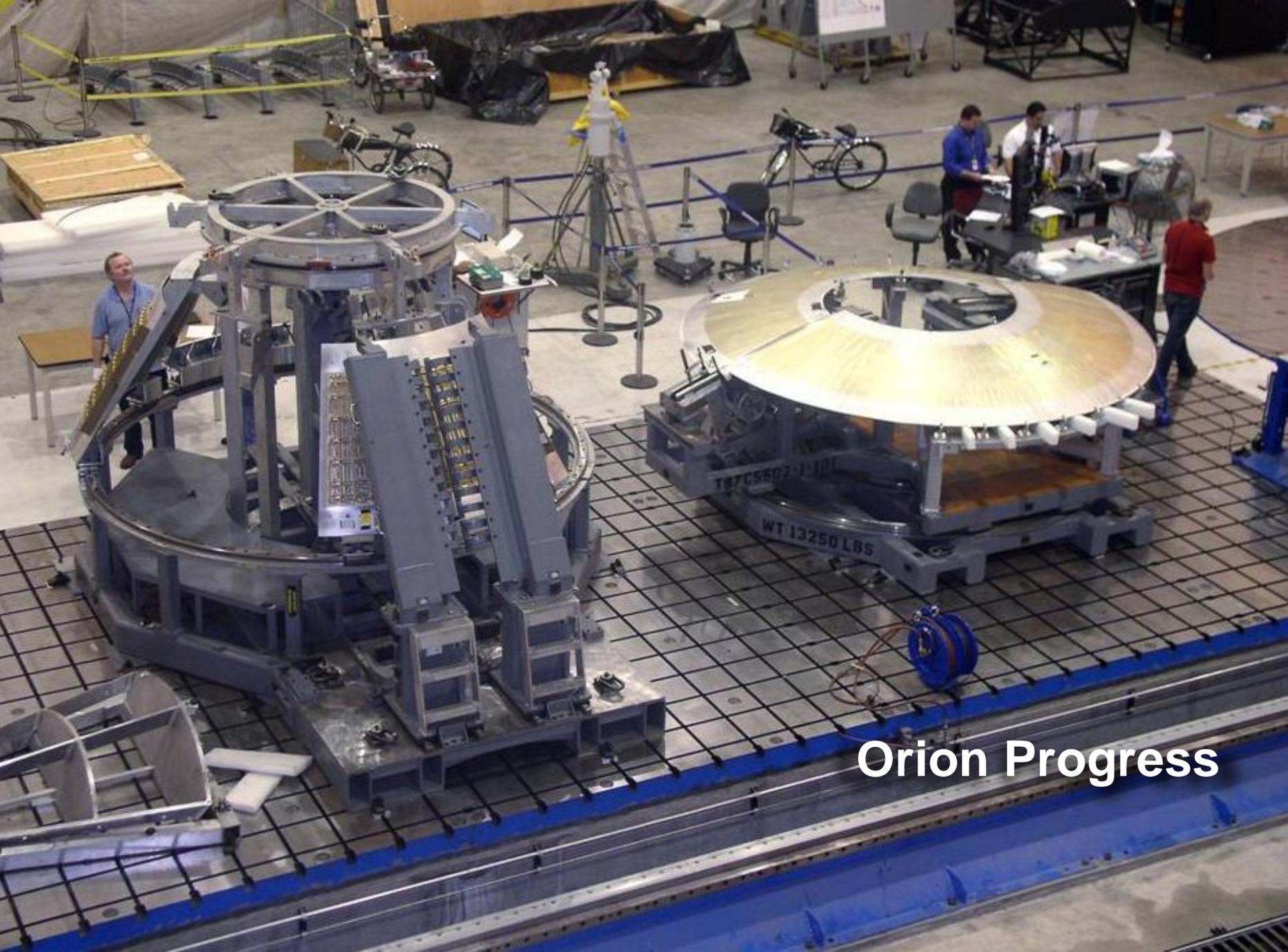
July 22 - August 3

PDR Pre-Board

August 17-20

PDR Board

August 21



Orion Progress

Human Factors Crew Evaluations



◆ Since April 2009

- 47 days of testing
- 20 vehicle assessments and tests
- 19 familiarization sessions for Constellation and Orion teams
- 13 human engineering evaluations

Post-Landing Orion Recovery Tests



Naval Surface Warfare Center
Carderock Division – Bethesda, Maryland



Water Egress Survival Trainer
Aberdeen Proving Ground – Aberdeen, Maryland



Atlantic Ocean
Kennedy Space Center - Florida



Landing System Development Tests



Crew Impact Attenuation System Test Article
Langley Research Center – Hampton, Virginia



Crew Module Boilerplate Drop Test
Langley Research Center – Hampton, Virginia

- ◆ 8 retro rocket heatshield penetrator tests
- ◆ 5 sets soil type properties characterization test sequences
- ◆ Fabricated numerous test article units
- ◆ 129 Drop Tests
 - Airbag system demonstration
 - Crew seat attenuation
 - Crushable structures demonstrations
 - Heatshield friction testing

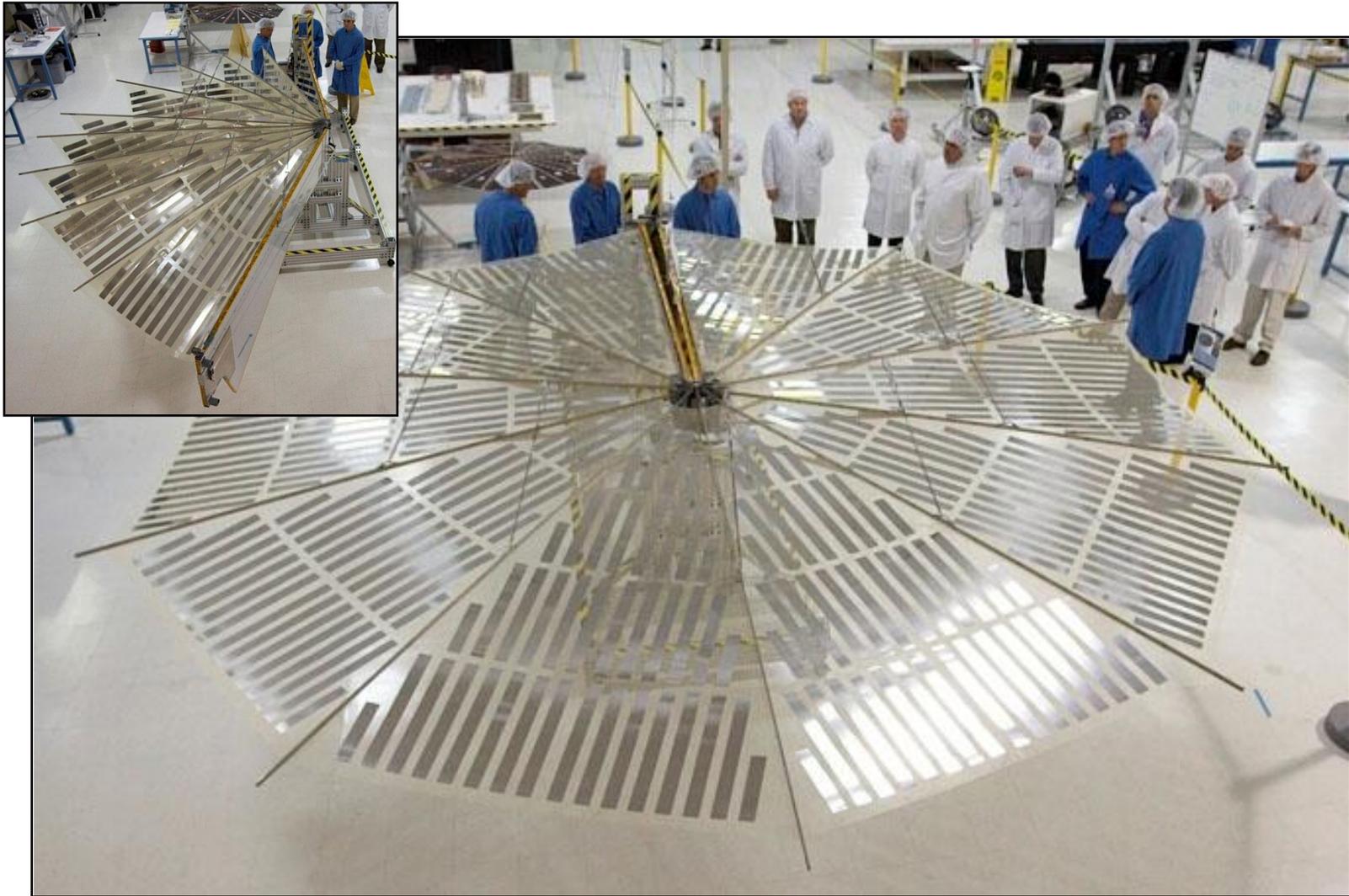
Parachute Drop Tests

- ◆ **Component tests completed**
 - 3 Single Drogue only test
 - 3 Single Main chute tests (MDT)
 - 4 Pilot drop test
 - 2 single main test, 1 cluster of mains
- ◆ **Assembly Tests**
 - 3 Cluster Drop Tests (CDT)



U.S. Army Proving Grounds
Yuma, Arizona

Solar Array Deployment Testing



Testing and Deployment of 5.5m (18ft)-Diameter UltraFlex Solar Arrays
Goleta, California

Launch Abort System – Successful Motor Tests



Attitude Control Motor



Jettison Motor



Abort Motor

Integration and Testing Crew Module Flight Test Article



Dryden Flight Research Center - California

Progress Toward Pad Abort 1 Flight Test



Launch Abort System Motors Delivery



Crew Module and Adapter Cone Acoustic Test

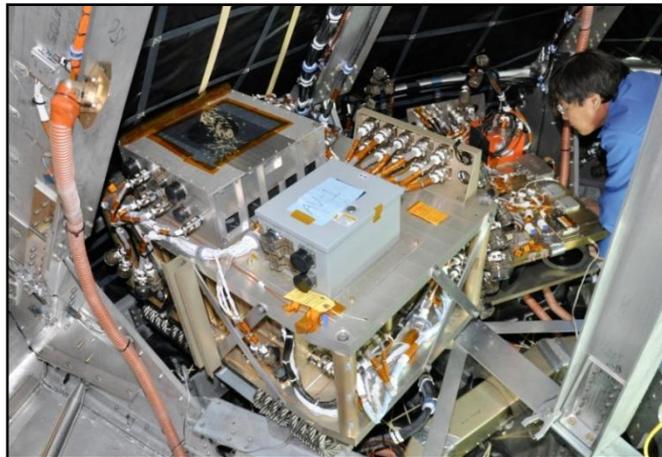


Adapter Cone Fit Check



Center of Gravity Test

Installation of Integrated Avionics Pallet



Dryden Flight Research Center - California

Orion Launch Complex Facility

White Sands Missile Range, New Mexico



Ascent Abort Gantry



Flight Integration and Test Facility

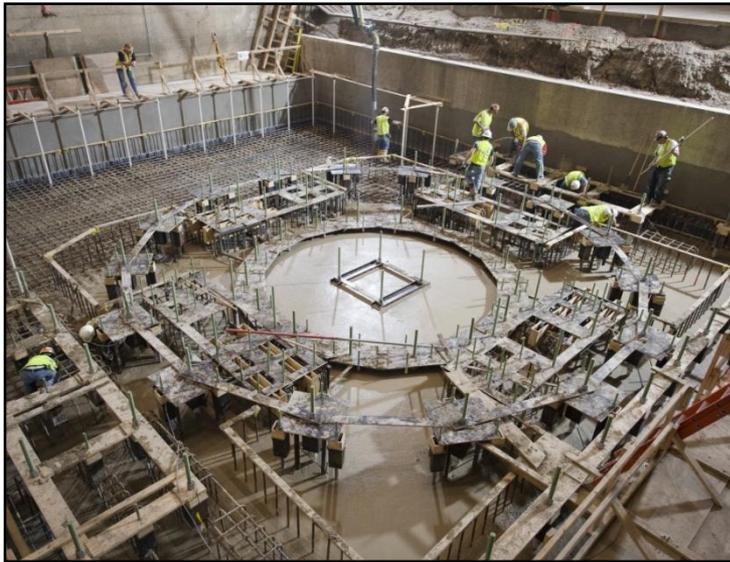


Mobile Operations Flight Test Control Room



Spacecraft Environmental Test Facility

A National Asset



Renovations at the Spacecraft Environmental Test Facility
Plumbrook Station – Sandusky, Ohio

Activation of Orion Production Facilities



◆ Operations & Checkout Facility (O&C)

- 100% of construction complete below cost, ahead of schedule
- Installation of assembly, integration & production tooling in work
- Steady progress on tooling, training, systems and processes

◆ Michoud Assembly Facility (MAF)

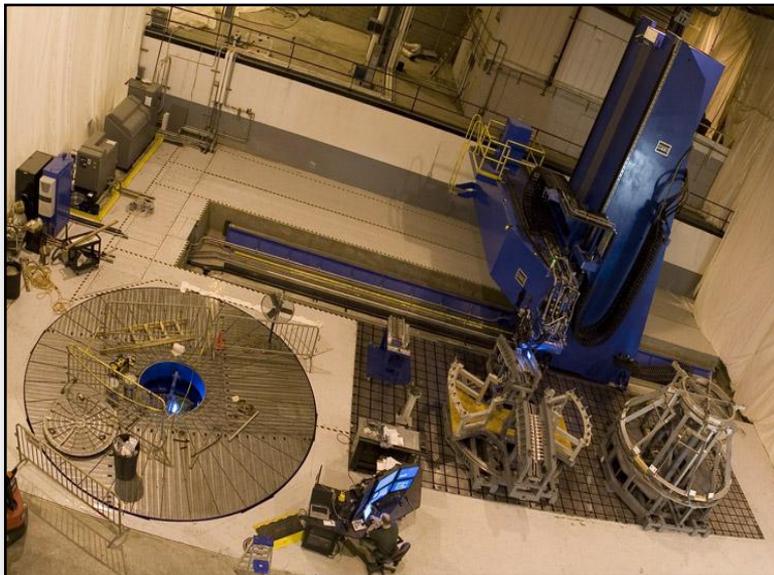
- 85% of construction complete on cost and on schedule
- Currently supporting Orion production

◆ Canister Rotation Facility

- Minor modifications in work to support Orion Launch Abort System (LAS) assembly, integration and production



Test Systems Activation
Operations & Checkout Facility



GTA Tooling Complete, Operational
Michoud Assembly Facility, Louisiana



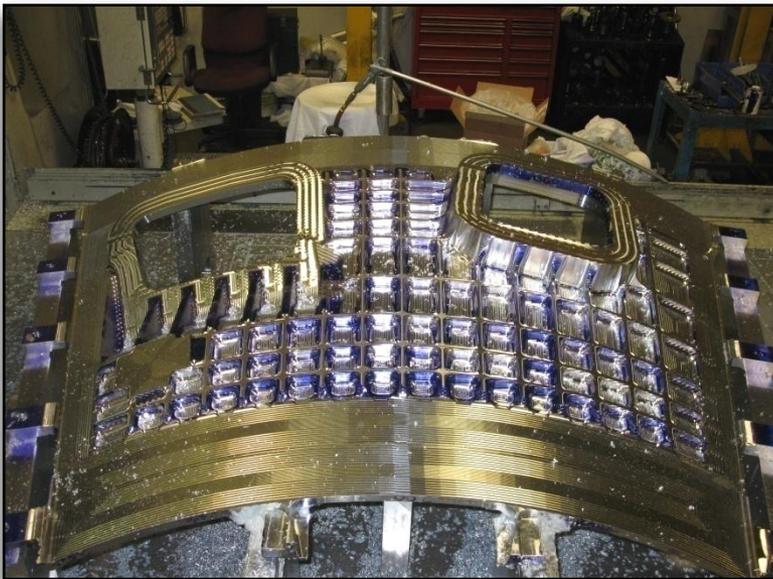
O&C Tools Designed

Completed Operations & Checkout Facility
Kennedy Space Center, Florida

Production Facilities Now Online



- ◆ **Orion Crew Module Ground Test Article in Fabrication**
 - Manufacturing of the Orion Ground test Article (GTA) in progress
- ◆ **Launch Abort System for Pad Abort 1 in Final Assembly**
- ◆ **Orion Service Module**
 - Facility, tooling, supply chain, etc. and support ready for Orion production



Window Bulkhead for Ground Test Article
Michoud Assembly Facility – New Orleans, Louisiana



Ground Test Article Weld
Michoud Assembly Facility



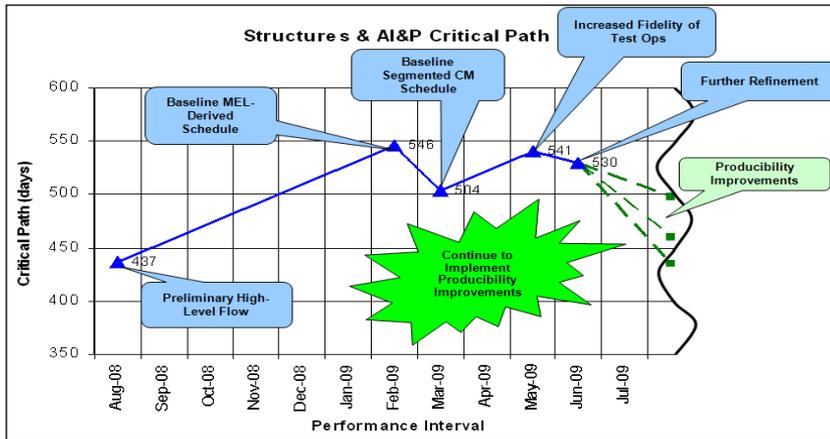
Barrel Panel Forming
Michoud Assembly Facility



Launch Abort System Motor integration
White Sands Missile Range, New Mexico

Early Program Production Improvements

Enables Significant Risk Reductions in Production and Resulting Life Cycle Costs



Significant Structured Improvement Activities

Event	Date	Title	Benefit
1	19-Dec-05	KSC O&C AI&P PDK	Reduce Build Sta from 21 to 9
2	9-Mar-06	LAS AI&P PDK	Reduce Final Assy by 50%
3	9-Mar-06	Structures AI&P PDK	Reduce Tooling Sta
4	23-Apr-06	S/C Ground Test PDK	Improved Integ Test Plans
5	30-Nov-06	Structures Manfg Ops	Reduce Risk with flow Definition
6	19-Jan-07	Hazardous Ops PDK	Operations Improvements
7	26-Jan-07	Flight Test Obj PDK	Improved Test Objectives
8	26-Jan-07	Acceptance Test PDK	Defined Test Risk Reduction
9	21-Mar-07	TPS Heat Shield PDK	Common Tools/Reduce Costs
10	3-May-07	LAS PDK	Integrate CEV Offline
11	9-Aug-07	O&C Schedule VSM	Improve Sched Margin 28d
12	23-Aug-07	Production Training	Integrate LM & USA Workforce
13	1-May-08	Factory of the Future VSM	Production (AI&P) Concept of Operations development
14	15-May-08	Orion O&C Tooling VSM	Improved design/approval process
15	19-Jun-08	Orion Activation Schedule JDI	Sched. Margin Risk Reduction
16	18-Jul-08	Crew Module Training Mockup	Produceability Risk Reduction
17	1-Aug-08	O&C Fac. Activation Baseline (Prod Ops Pt 1)	Schedule Risk Reduction
18	28-Aug-08	Inspection Assignment Strategy (USA)	Product Quality Improvement
19	18-Sep-08	Technical Supervision (USA)	Product Quality Improvement
20	21-Oct-08	AI&P Production Simulation	Risk Reduction, Build Sta improvement
21	6-Nov-08	Joint Orion/Ground Ops PDK	Schedule Risk Reduction
22	13-Nov-08	AI&P Information Technology	Produceability Risk Reduction
23	11-Mar-09	SM Propulsion PKO	Risk Reduction, Failure Modes Analysis
24	21-May-09	O&C Floor Space Utilization PDK	Produceability/Capacity Planning
25	22-May-09	Path to Orion Composite Fabrication - Part 2 (MAF)	Risk Reduction - Future machining and handoffs
26	22-Jun-09	Lean Product Development (MAF)	Risk Reduction - Produceability improvements

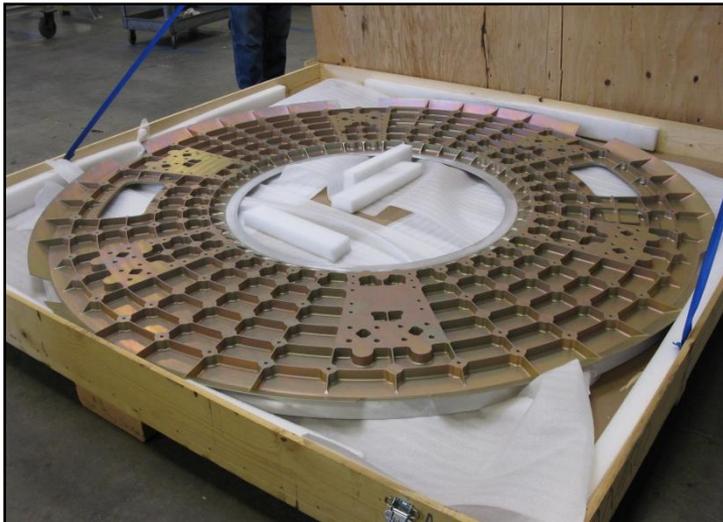
Improvements Incorporated into Orion Vehicle

Item	Produceability Initiative	Benefit	Cost	Schedule	Risk	Margin
1	O&C Air Bearings vs Wheeled Pallet	Eliminated Specialized Wheeled Fixtures Reduces O&M Costs	Yes			Yes
2	O&C 100K Clean HVAC CONOPS	Reduced Operations Costs by Local Protocols at 100K,10K,1K Levels	Yes	Yes		
3	Common Tooling at KSC,MAF, PlumBrook	Reduces Design, Fab, and O&M	Yes			
4	O&C Proof Test Cell Pressure added margin	Increase Facility margin for Rqmts Growth				Yes
5	O&C Airlock vs Refurbishment Cell	Added Flexibility of West End of Building			Yes	Yes
6	O&C Rate Capacity of 5 Vehicles per Year	Increased Margin within baseline	Yes	Yes	Yes	Yes
7	O&C Non ESD Flooring	Apply locally at each Station	Yes			
8	O&C Use of Dedicated Production Mockups	Early Process & Operations Learning	Yes	Yes	Yes	
9	Backshell Carrier Plate design for I/Fs	Improves Tolerances for Fitup/Install	Yes	Yes	Yes	
10	O&C Min Suspended Load Operations (SLD)	No Cat 1 & min Cat 2 Lifts reduces Risk	Yes	Yes	Yes	
11	O&C Single Low Bay Crane Capability	Provide Single Crane Capability	Yes			Yes
12	O&C Eliminate Haz Ops (hydrazine and amm)	Segregate Haz Ops to MPPF	Yes	Yes	Yes	
13	CM Pressure Vessel Weld length reduction	Reduce part count and inches of welds	Yes	Yes	Yes	
14	CM Unpressurized Part Reduction	Reduce Fabrication cost at assembly	Yes	Yes	Yes	
15	CM Weld Tooling Reduction	Reduce Tooling Cost	Yes	Yes	Yes	
16	O&C Common Utility Drops in Floor	Provides Flexibility for Layout Changes	Yes			Yes
17	O&C Relocatable Tooling Designs	Eliminates Fixed Monuments enabling Flex	Yes	Yes	Yes	Yes
18	Discrete Event Simulations	Early Identification of Prod Ops for Waste	Yes	Yes	Yes	Yes
19	Commonality between CM, SM and Integrated Stack tooling designs	Reduces Tooling cost	Yes	Yes		
20	Hybrid Technician Organization	Combined org and job designs to deconflict dual USA/LM organization requirements on Orion touch labor	Yes		Yes	
21	Technician Lean Foundation Training	Establish foundation to trigger oncoming program paradigm shift to Orion focus	Yes		Yes	
22	Design of Experiment - Alum Tubing	1) Established competency for evaluating interactions in new processes. 2) Determined feasibility of applying available processes to new materials/methods			Yes	
23	Floor Inspection Assignment Strategy	Reduce inspection real time response time	Yes	Yes	Yes	
24	Technician Resource Pool Sizing Algorithm	Applied Lean Replenishment Pull formula to minimize excess technician pool required trained	Yes	Yes	Yes	
25	Segmented CM	Reduced schedule, Improved access and degree of reuse	Yes	Yes	Yes	Yes

Orion Production Has Started !



Ground Test Article Friction Stir Welding
Michoud Assembly Facility – New Orleans, Louisiana



Ground Test Article Panel Fabrication
AMRO Fabricating Corporation - El Monte, California

3100 Orion Team Members Nationwide



Nevada

- Arcata Associates

Utah

- Utah State University

Washington

- Corsair
- Safeware Engineering

Wisconsin

- Strohwig

Indiana

- Major Tool

Kansas

- Benecor, Inc.

Nebraska

- General Dynamics ATP

Minnesota

- Goodrich Sensor Systems

Colorado

- Lockheed Martin – Space Systems Company
- Advanced Solutions Inc.
- Cullimore & Ring Technologies, Inc.
- Deep Space Systems
- Denver Research Institute
- Eagle Aerospace
- EMA
- Glass Parametric
- ISYS Technologies
- Instar
- Miller Technology Group
- Red Canyon

Connecticut

- **Hamilton Sunstrand Space Systems International**
- Ensign Bickford Aerospace & Defense
- Pioneer
- Yardney Technical Products

New York

- Alliance Space Systems

New Hampshire

- Haigh-Farr

Massachusetts

- Textron

Pennsylvania

- Teletronics Corp

Maryland

- **Lockheed Martin**
- Jackson & Tull
- Emergent Space

Goddard Langley

Virginia

- **Orbital Sciences Corporation**
- Alion

Ohio

- University of Dayton
- Sierra Lobo

Florida

- Brevard Canvas and Marine
- Productivity Apex

Alabama

- Infinity Technologies

California

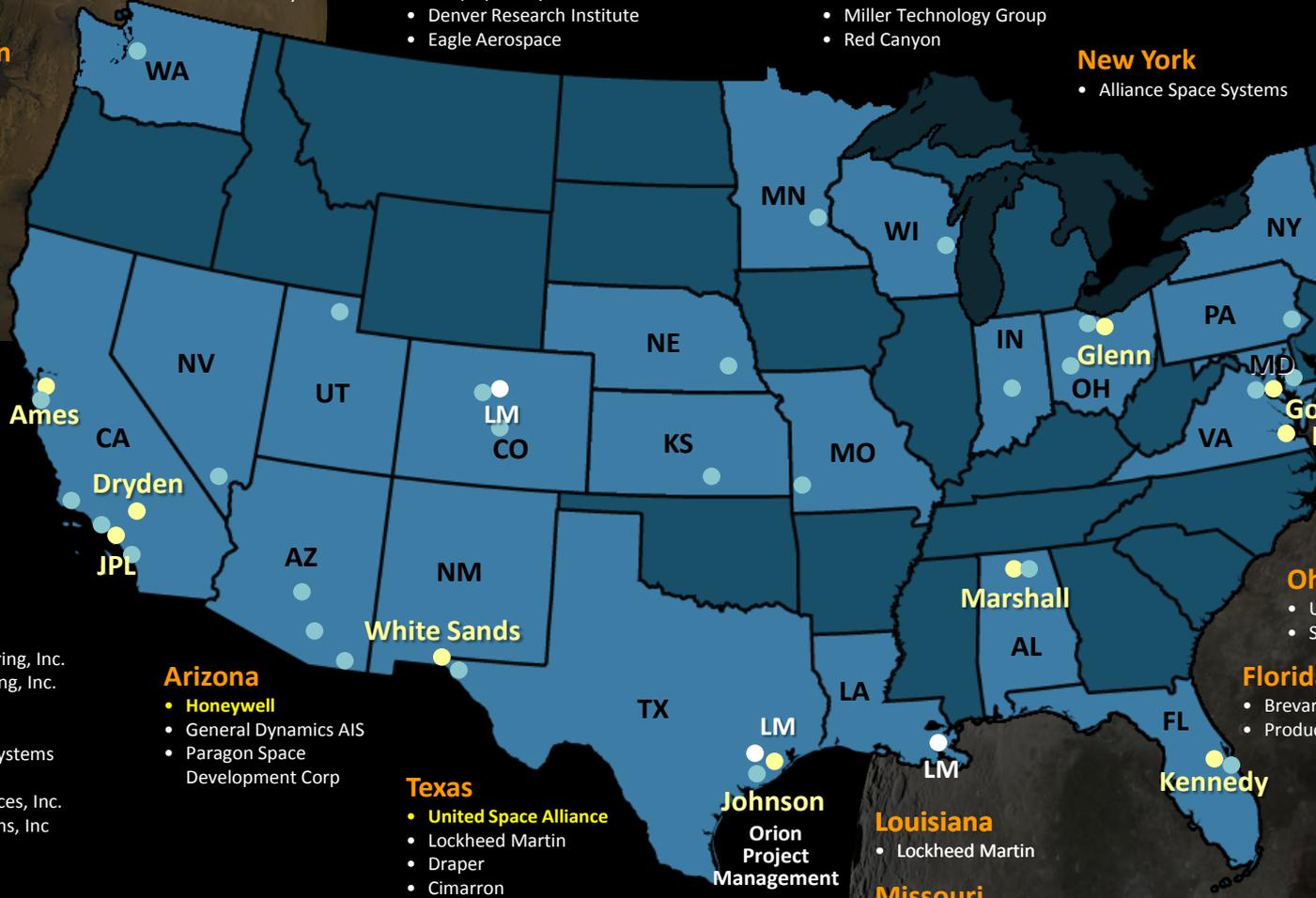
- **Aerojet**
- Alejo Engineering, Inc.
- ATA Engineering, Inc.
- ATK
- Hi Shear
- JFA Avionics Systems
- Midcom
- Specialty Devices, Inc.
- Stellar Solutions, Inc

Arizona

- **Honeywell**
- General Dynamics AIS
- Paragon Space Development Corp

Texas

- **United Space Alliance**
- Lockheed Martin
- Draper
- Cimarron
- GHG Corporation
- MEI Technologies
- MRI Technologies
- Odyssey Research (UT El Paso)





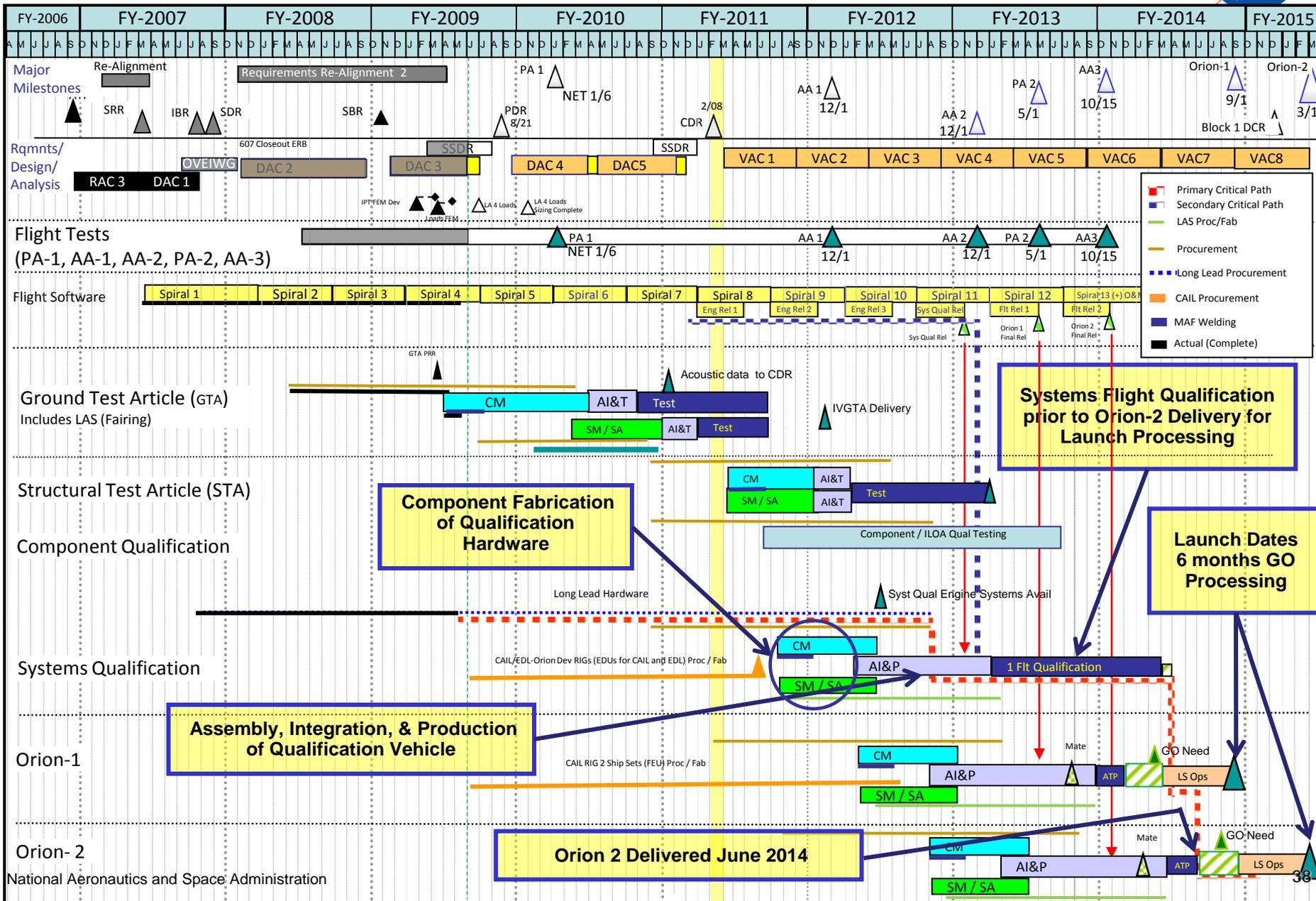
LC-32 EAST

Orion Launch
Complex

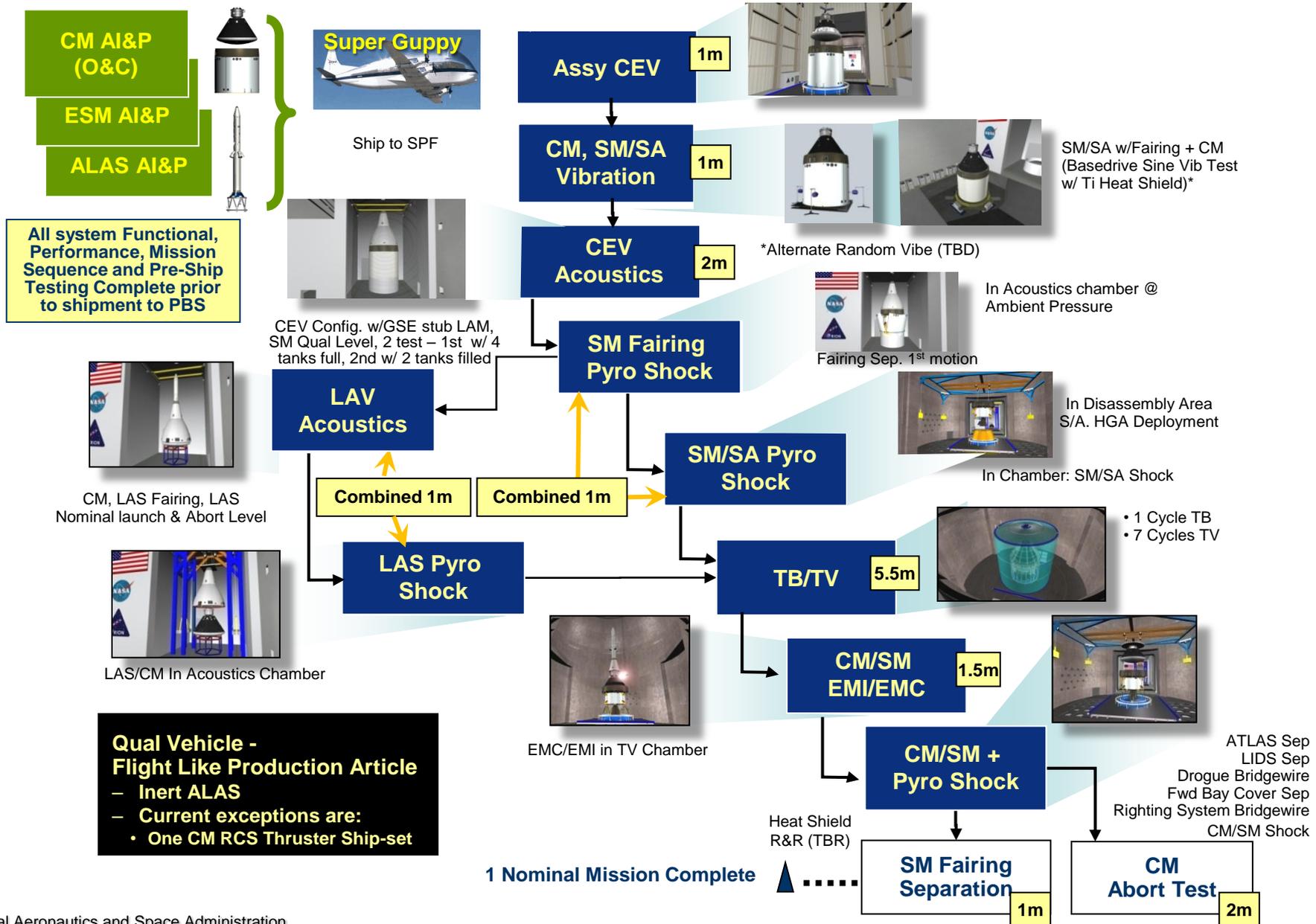
Abort Flight
Test Program

Schedule

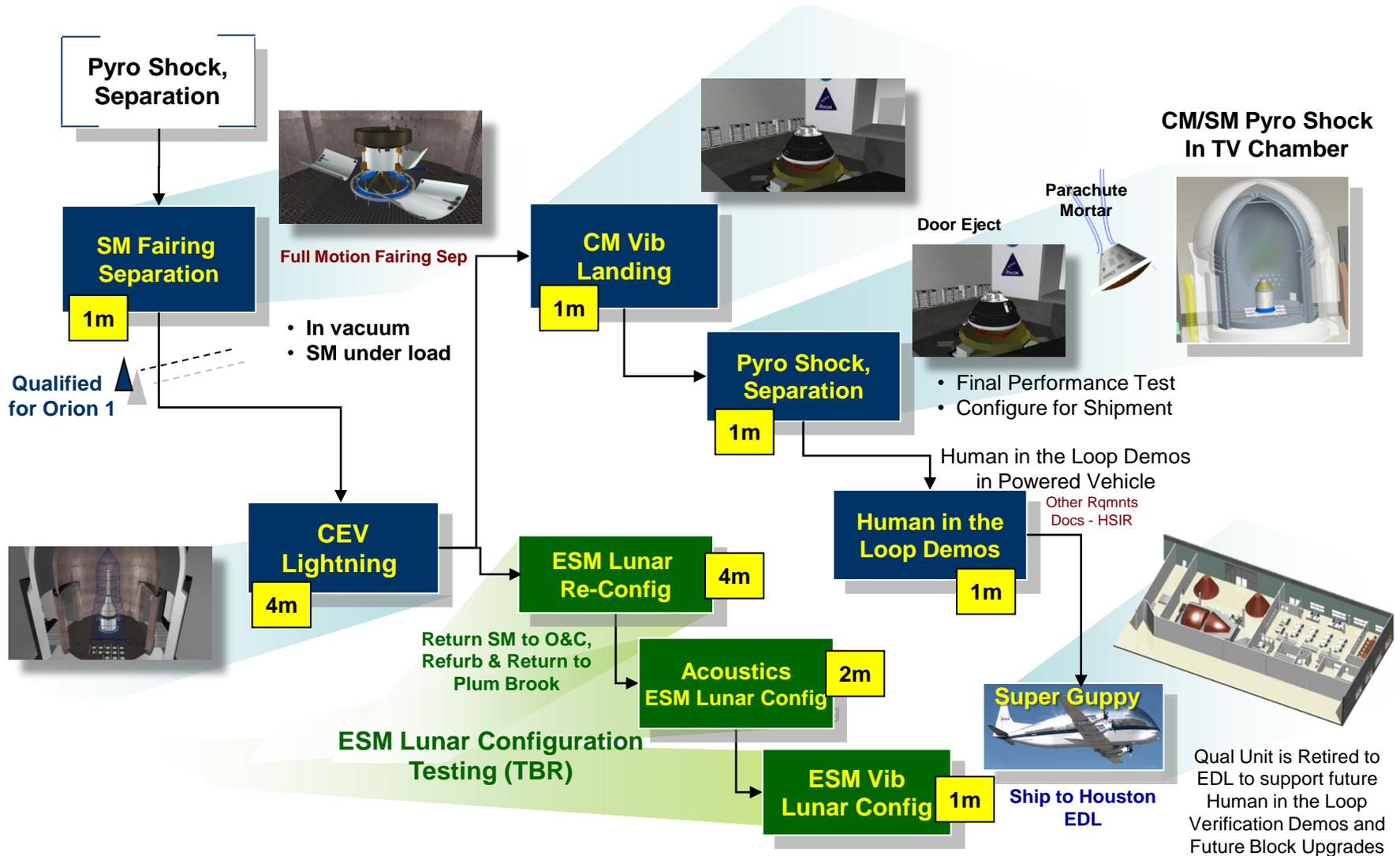
Orion Baseline Schedule



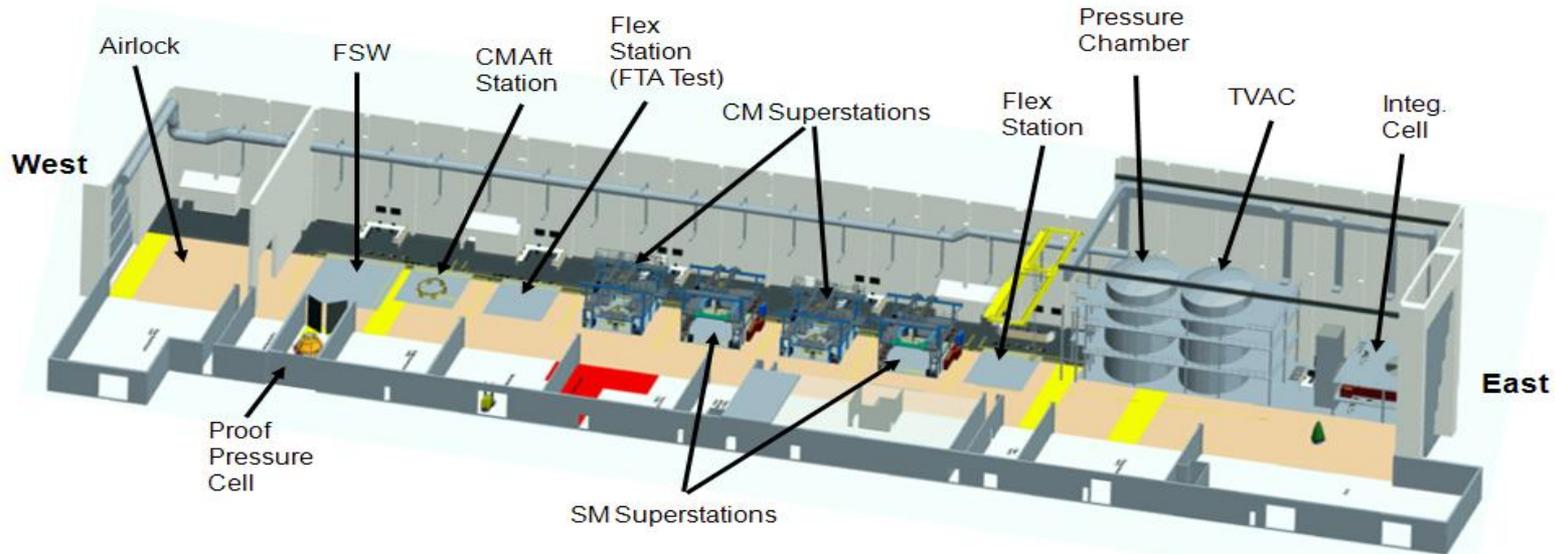
System Qualification Test



System Qualification Test (cont.)



Assembly, Integration and Production Operations & Checkout Facility



Service Module Superstation

Upper SM is populated with components prior to SM integration with the Crew Module (CM)

Pressure Chamber

Proof test of closeout weld that connects the upper and lower portions of the CM

TVAC

Conduct of acceptance thermal vacuum testing of integrated spacecraft

Integration Cell

CM is stacked with SM and Spacecraft Adapter; final acceptance testing.

Proof Pressure Cell

Structurally reinforced cell for welded propulsion and ECLSS tubing proof tested

Airlock

Entry of large scale components without compromise of cleanliness

Friction Stir Welder

Used to mate upper and lower crew module segments

Crew Module Aft Station

Aft portion of the Crew Module is populated with components

Flex Station

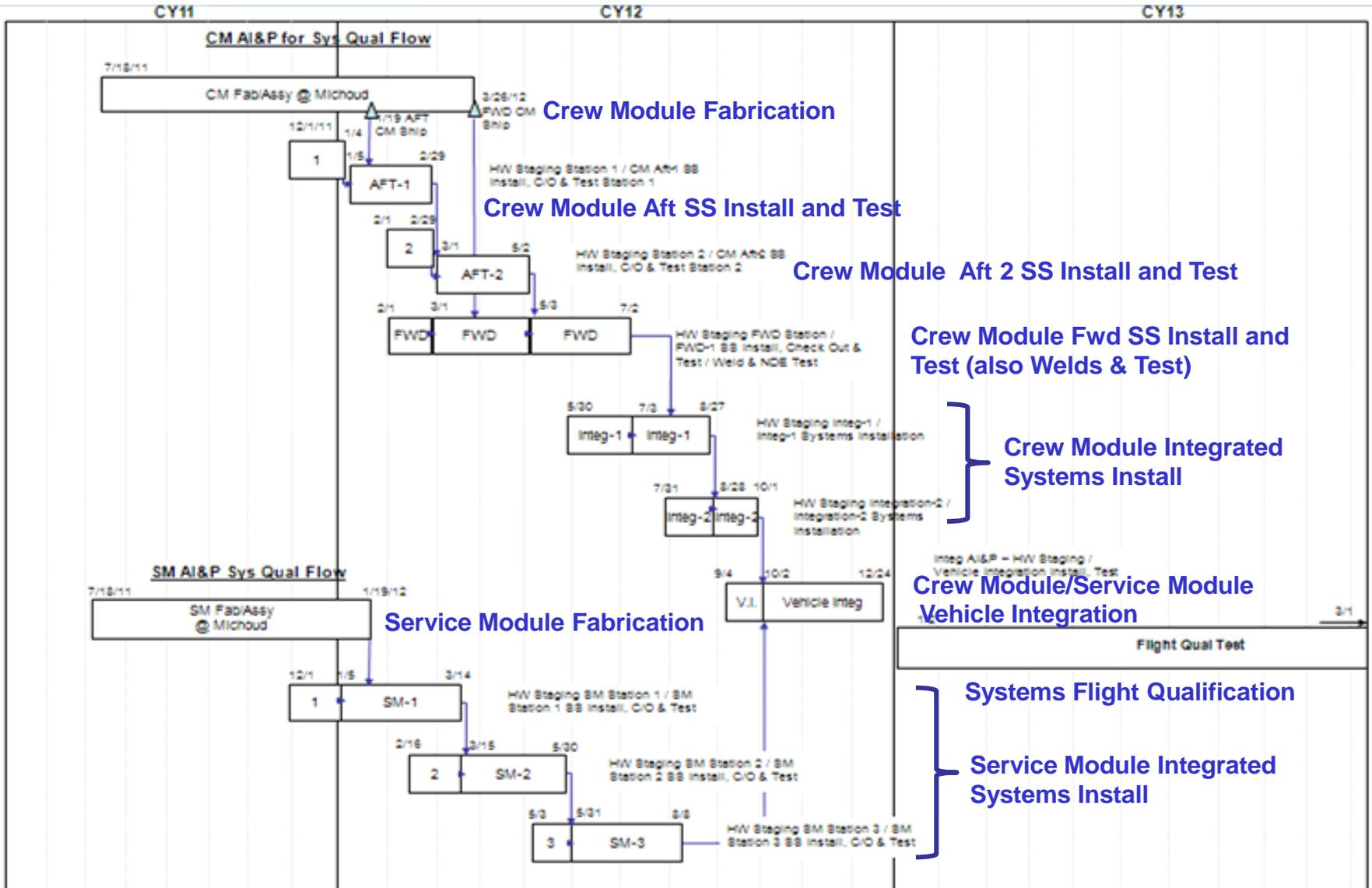
Added production capacity during flight test vehicle builds and provides future growth

Crew Module Superstation

Upper CM populated with components (prior to CM mate), final CM installations and testing occur after CM mate prior to CM integration with the Service Module (SM)

System Qualification

Assembly, Integration and Production Schedule Flow



Optimizing the Details

2015 Launch Schedule



- ◆ **Current budget was infused with additional program dollars from stimulus and reserves**
 - Increased confidence through additional early engineering development unit testing and other risk mitigations
 - Increased margin by starting higher risk critical path activities early
- ◆ **Detailed task planning enabled prioritization and streamlining of critical path**
 - Detailed procurement schedules of all components with manufacture and assembly/tests dates have been generated
- ◆ **Analysis of schedule has identified and validated critical paths and risk mitigation opportunities**



Mass Management



Orion Spacecraft Mass Status

Current ISS (6-Crew) Mass Status

Total Spacecraft GLOW Current Best Estimate Weight	54329 lbm
Mass Growth Allowance at PDR	4325 lbm
Mass Management Reserves held at PDR	2090 lbm
Total Mass Estimate at PDR	60744 lbm
Total Spacecraft GLOW Control Mass - ISS	61015 lbm
Total Orion (under) Control Mass	-271 lbm

Total Orion GLOW Margin at PDR (wrt Dry Mass)	15.6%
Total Orion Injected Margin at PDR (wrt Dry Mass)	18.4%

Current Lunar Mass Status

Total Spacecraft GLOW Current Best Estimate Weight	62243 lbm
Mass Growth Allowance at PDR	4227 lbm
Mass Management Reserves held at PDR	2090 lbm
Total Mass Estimate at PDR	68560 lbm
Total Spacecraft GLOW Control Mass - Lunar	66706 lbm
Total Orion (over) Control Mass	+1854 lbm

Total Orion GLOW Margin at PDR (wrt Dry Mass)	12.2%
Total Orion Injected Margin at PDR (wrt Dry Mass)	10.7%

Mass Reduction Opportunities

- | | |
|-------------------------------|--------------------------------|
| Unrealized ISS reductions | Orion propellant load changes |
| Block upgrades implementation | Addl Lunar mission refinements |
| CM/SM reallocations | |





Human Rating



Human-Rating Requirements Failure Tolerance

- ◆ **NPR 8705.2 Rev B was released in May 2008 and established the current accepted Agency approach to failure tolerance for safety engineering**
 - *The space system shall provide failure tolerance to catastrophic events (minimum of one failure tolerant), with the specific level of failure tolerance (one, two or more) and implementation (similar or dissimilar redundancy) derived from an integrated design and safety analysis (per the requirement in paragraph 2.3.7.1) (Requirement)*

- ◆ **NASA developed process and criteria for deriving appropriate failure tolerance to support design process**
 - Uses Probabilistic Risk Assessment, Failure Modes and Effects Analysis, system reliability analyses, related engineering analyses and evaluation
 - Safety analysis is done iteratively with design and the risk assessments are updated as information and analyses mature.

Risk Informed Design

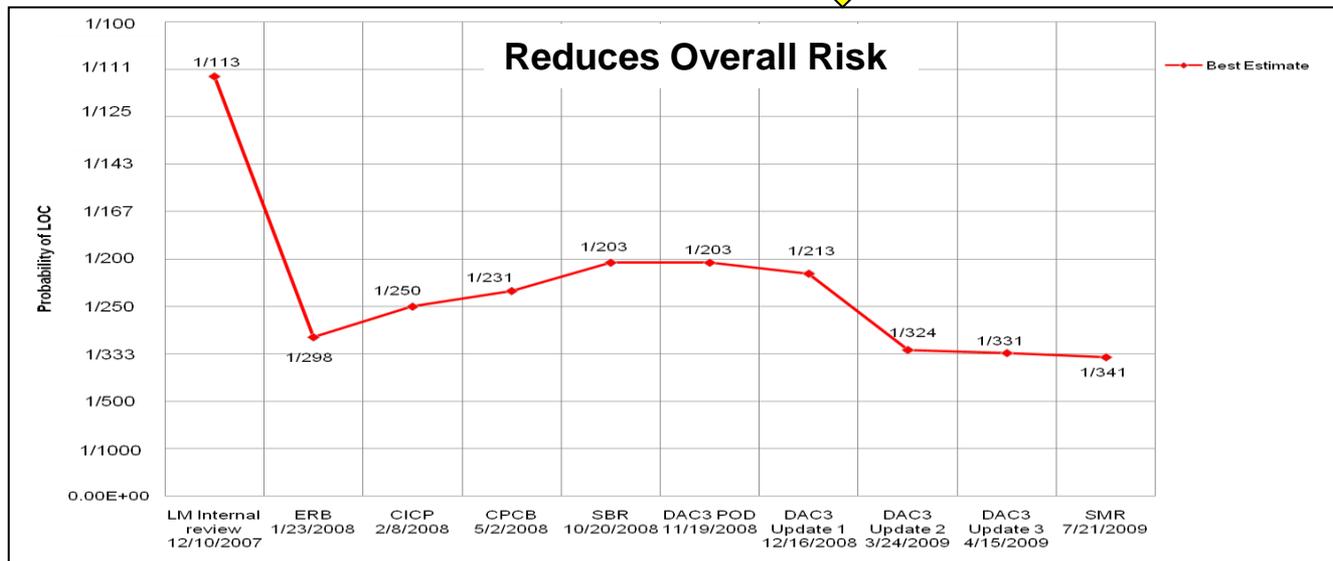
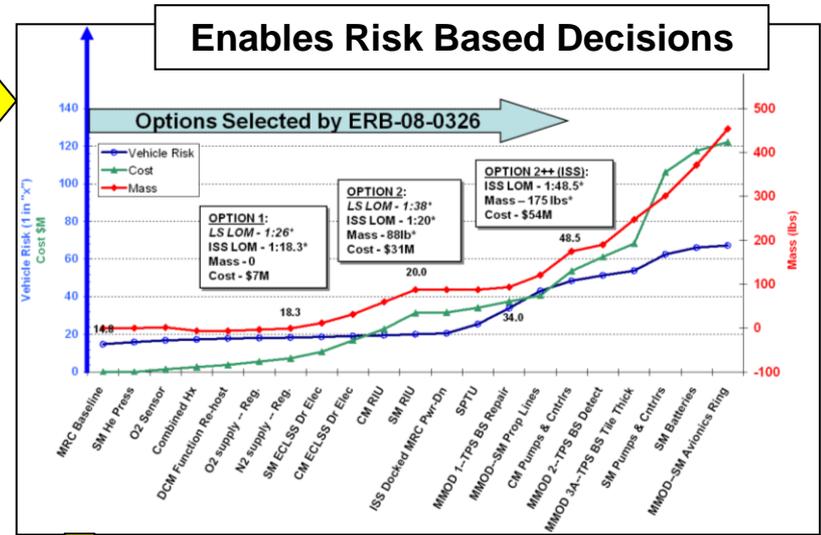
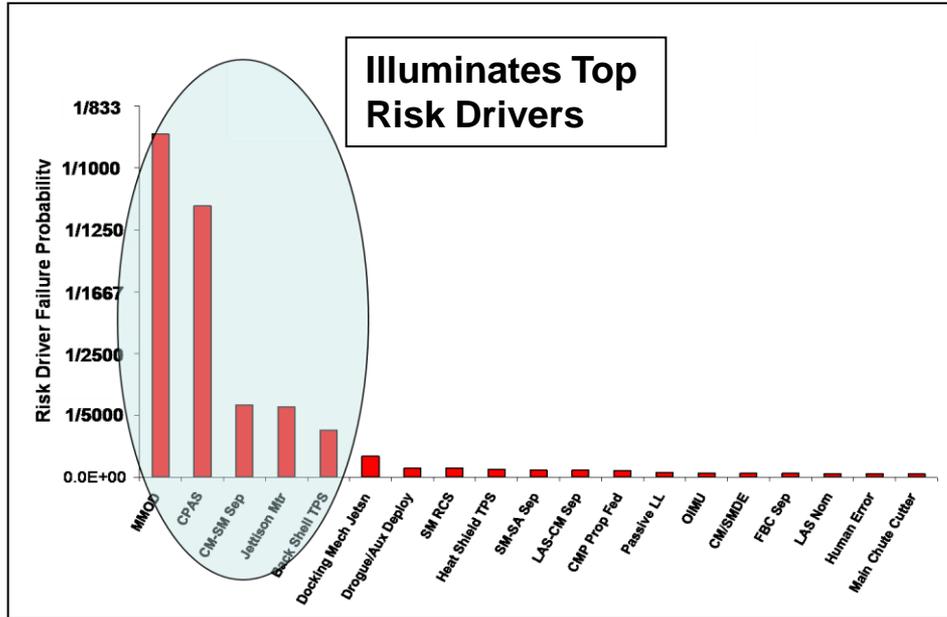
Reduces Risk, Improves Safety and Increases Mission Success



- ◆ **Rigorous safety analysis required to support risk informed design decision process throughout the lifecycle**
- ◆ **Formal review ongoing with independent Constellation Safety Panel**
 - 78 flight hazards identified (57 reviewed to date)
 - ~25 ground hazards identified
- ◆ **Design issues identified through safety process and worked through Orion design team**
 - 4500+ preliminary FMEAs developed and reviewed for PDR
 - 4000+ candidate CILs reviewed at tech reviews, Subsystem Design Reviews, and Orion Critical Item Review as part of PDR process
- ◆ **Over 60 design changes identified through this process were incorporated to reduce safety risk to crew and increase mission success**



Risk Informed Design





Summary

The Orion Team Has Met the Challenge



- ◆ **Orion's low earth orbit and Lunar capable human System is fully integrated**
 - Conducting rigorous systems engineering to meet all requirements
 - Achieving a robust and safe vehicle with Risk Informed Design
 - Lowering life cycle costs with producability design

- ◆ **Orion has a stable design that meets the mission of International Space Station, Lunar and beyond**

- ◆ **Production has begun!**