

**Office of Program Analysis & Evaluation
(PA&E)**

Scott Pace, Associate Administrator
Trish Pengra, Deputy Associate Administrator

How do we best support key Agency decisions?

Studies and Analysis

Bill Claybaugh

What do we need?

- Advanced planning
- Analytical decision-making support
- Enable and coordinate strategic studies

Cost Analysis

Tom Coonce

How much does it cost?

- Cost estimates of potential programs and projects
- Maintain cost estimation tools
- Develop cost analysis policy

Strategic Investments

Chris Shank

What is the right mix of Agency programs?

- Program and portfolio analysis
- Agency Strategic Plan
- Agency Performance Plan
- Performance and Accountability Report

Independent Program Assessment

Mark Saunders

How are we doing?

- Independent program and project reviews at major milestones
- Program and project independent cost estimates and analysis
- Ongoing surveillance of projects during development

Mission Support

Michael Abreu

Support PA&E Mission

- PA&E budget formulation, development, and execution
- PA&E personnel management
- PA&E Contract Management
- Support Special Studies