

AWARD FEE LETTERS

National Aeronautics and Space Administration
Kennedy Space Center
Kennedy Space Center, FL 32899



May 8, 2008

Reply to Attn of: OP-LS-08-495

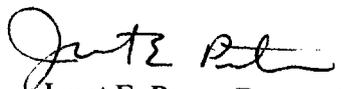
Analex Corporation
Attn: Mr. Charles W. Floyd
ELVIS Program Manager
Mail Code: ANALEX-1
Kennedy Space Center, FL 32899

Subject: Twelfth Period Award Fee Determination for Safety and Mission Assurance for Contract NAS10-02026, Expendable Launch Vehicle Integrated Support (ELVIS)

The Kennedy Space Center (KSC) Award Fee Board met on May 8, 2008, and completed its evaluation of the contractor's performance under contract NAS10-02026 for the Twelfth Award Fee Period, October 1, 2007 through March 31, 2008. This letter documents the findings of the Board with respect to the Safety and Mission Assurance Award Fee portion of the contract.

In its deliberations, the Board considered the Award Fee Evaluation report and your presentation, as well as other factors pertinent to the evaluation period. As Fee Determination Official, I have assigned an adjective rating of "Excellent" and a numerical score of representing percent of the available award fee for this period.

Please express our sincere thanks to your entire team for their continuing support of the KSC mission.


Janet E. Petro, Deputy Director
Fee Determination Official

cc:
OP-LS/J. Nieves

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



November 6, 2007

Reply to Attn of: OP-LS

Analex Corporation
Attn: Mr. Charles W. Floyd
ELVIS Program Manager
Mail Code: ANALEX-1
Kennedy Space Center, FL 32899

Subject: Eleventh Period Award Fee Determination for Safety and Mission Assurance for
Contract NAS10-02026, Expendable Launch Vehicle Integrated Support (ELVIS)

The Kennedy Space Center (KSC) Award Fee Board met on November 6, 2007, and completed its evaluation of the contractor's performance under contract NAS10-02026 for the Eleventh Award Fee Period, April 1 through September 30, 2007. This letter documents the findings of the Board with respect to the Safety and Mission Assurance Award Fee portion of the contract.

In its deliberations, the Board considered the Award Fee Evaluation report and your presentation, as well as other factors pertinent to the evaluation period. As Fee Determination Official, I have assigned an adjective rating of "Excellent" and a numerical score of _____ representing _____ percent of the available award fee for this period.

_____ express our sincere thanks to your entire team for their continuing support of the KSC mission.


Janet E. Petro, Deputy Director
Fee Determination Official

cc:
OP-LS/J. Norman

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National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



June 15, 2007

Reply to Attn of:

OP-AM (07-007.2)

Analex Corporation
Attn: Mr. Charles W. Floyd
ELVIS Program Manager
Mail Code: ANALEX-1
Kennedy Space Center, FL 32899

Subject: Tenth Period Award Fee Determination for Safety and Mission Assurance (S&MA)
Under Contract NAS10-02026, Expendable Launch Vehicle Integrated Support
(ELVIS)

The Kennedy Space Center (KSC) Award Fee Board met on May 8, 2007, to review Analex Corporation's performance under contract NAS10-02026 for the period October 1, 2006, through March 31, 2007. This letter documents the findings of the Board with respect to the S&MA Award Fee portion of the contract. In its deliberations, the Board considered the Award Fee Evaluation Committee's report and your presentation, as well as other factors pertinent to the evaluation process. The Fee Determination Official assigned an adjectival rating of "Very Good" and a numerical score of for this period.

The Board commends Analex Corporation's performance of the ELVIS S&MA contract requirements during this award fee period. ELVIS S&MA was successful in leading tabletop reviews and working groups to test the effectiveness and workability of the Mishap Preparedness and Contingency Plan and in resource protection coverage of NRO-L21, Cosmos-1, and Worldview. They exceeded contract requirements by taking the lead in system safety engineering support for specific missions. In addition, ELVIS S&MA developed a product for the KSC S&MA Readiness Review to show the effect mission risks will have on overall vehicle reliability.

We value the expertise and contributions of the Analex team and anticipate continued successful performance under the ELVIS contract. Please convey our genuine gratitude to your team for their dedication and support of the KSC mission.

A handwritten signature in black ink, appearing to read 'W. W. Parsons', with a large, stylized initial 'W' and a long horizontal flourish extending to the right.

W. W. Parsons
Chair, Award Fee Board

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



November 30, 2006

Reply to Attn of: OP-AM

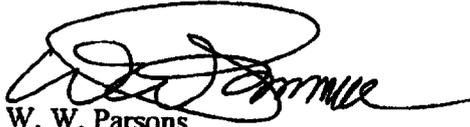
Analex Corporation
Attn: Mr. Charles W. Floyd
ELVIS Program Manager
Mail Code: ANALEX-1
Kennedy Space Center, FL 32899

**Subject: Ninth Period Award Fee Determination, Safety and Mission Assurance (S&MA)
under Contract NAS10-02026, Expendable Launch Vehicle Integrated Support
(ELVIS)**

The Kennedy Space Center (KSC) Award Fee Board met on November 8, 2006, to review Analex Corporation's performance under contract NAS10-02026 for the period April 1, 2006, through September 30, 2006. This letter documents the findings of the Board with respect to the S&MA Award Fee portion of the contract. In its deliberations, the Board considered the Award Fee Evaluation Committee's report and your presentation, as well as other factors pertinent to the evaluation process. The Fee Determination Official assigned an adjectival rating of "Very Good" and a numerical score of 100 for this period.

The Board commends Analex Corporation's performance of the ELVIS S&MA contract requirements during this award fee period. ELVIS S&MA was successful in coordinating mission safety for the Interstellar Boundary Explorer (IBEX) mission, facilitating NASA Headquarters' Office of Safety and Mission Assurance compliance certification audits, and outstanding management of reliability engineering studies for Atlas V and Delta II.

We value the expertise and contributions of the Analex team and anticipate your continued successful performance under the ELVIS contract. Please convey our genuine gratitude to your team for their dedication and support of the KSC mission.

A handwritten signature in black ink, appearing to read 'W. W. Parsons', with a large, circular flourish at the top.

W. W. Parsons
Chair, Award Fee Board

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



May 15, 2006

Reply to file of: OP-AM

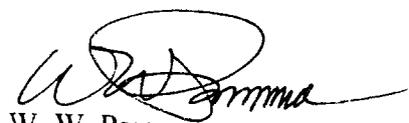
Analex Corporation
Attn: Mr. Charles Floyd, Program Manager
Expendable Launch Vehicle Integrated Support (ELVIS) Contract
Mail Code: ANALEX-1
Kennedy Space Center, FL 32899

Subject: Contract NAS10-02026, Eighth Award Fee Period, Safety and Mission Assurance
Award Fee Pool Determination

The Kennedy Space Center (KSC) Award Fee Board met on May 9, 2006, to review Analex Corporation's performance under contract NAS10-02026, for the period October 1, 2005, through March 31, 2006. This letter documents the findings of the board with respect to the Safety and Mission Assurance (S&MA) Award Fee Pool portion of the contract. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as, other factors pertinent to the evaluation process. The Fee Determination Official assigned an adjectival rating of "Excellent" and a numerical score of for this period.

The Board commends Analex Corporation's performance of the ELVIS S&MA contract requirements during this award fee period. ELVIS S&MA was instrumental in the certification of the Atlas V vehicle and the launches of ST-5, Pluto/New Horizons, and the preparation for CALIPSO/CloudSat. The ELVIS S&MA has provided great program quality assurance support and S&MA technical integration support. Analex has also provided appropriate system safety engineering services, quality engineering services, and reliability engineering support. Adequate safety support has been provided at Vandenberg Air Force Base; however, there is room for improvement.

We value the expertise and contributions of the Analex team and anticipate your continued successful performance under the ELVIS contract. Please convey our genuine gratitude to your team for their dedication and support of the KSC mission.


W. W. Parsons
Chair, Award Fee Board

National Aeronautics and
Space Administration

John F. Kennedy Space Center
Kennedy Space Center, FL 32899



November 9, 2005

Reply to Attn of:

OP-AM

Analex Corporation
Attn: Mr. Charles Floyd, Program Manager
ELV Integrated Support Contract
Mail Code: ANALEX-1
Kennedy Space Center, FL 32899

Subject: Contract NAS10-02026, Seventh Award Fee Period Safety and Mission Assurance
Award Fee Pool Determination

The Kennedy Space Center (KSC) Award Fee Board met on November 7, 2005, to review Analex Corporation's performance under contract NAS10-02026, for the period April 1, 2005, through September 30, 2005. This letter documents the findings of the board with respect to the Safety and Mission Assurance (S&MA) Award Fee Pool portion of the contract. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as other factors pertinent to the evaluation process. The Fee Determination Official assigned an adjectival rating of "Very Good" and a numerical score of for this period.

The Board commends Analex Corporation's performance of the Expendable Launch Vehicle Integrated Support (ELVIS) S&MA contract requirements during this award fee period. ELVIS S&MA was instrumental in the certification of the Atlas V vehicle and the launches of DART, NOAA-N and MRO. The ELVIS program management has graciously accepted feedback and given timely responses to issues and concerns. The diligence and flexibility of the S&MA Area Manager with the support of the ELVIS Program Manager enabled the Launch Services S&MA division to institute evolutionary changes to the overall NASA S&MA Program.

We value the expertise and contributions of the Analex team and anticipate your continued successful performance under the ELVIS Contract. Please convey our genuine gratitude to your team for their dedication and support of the KSC mission.

A handwritten signature in cursive script that reads "Woodrow Whitlow, Jr.".

Woodrow Whitlow, Jr.
Chair, Award Fee Board

National Aeronautics and
Space Administration

John F. Kennedy Space Center
Kennedy Space Center, FL 32899



May 12, 2005

OP-AM

Reply to Attn of

Analex Corporation
Attn: Mr. Charles Floyd, Program Manager
ELV Integrated Support Contract
Mail Code: ANALEX-1
Kennedy Space Center, FL 32899

Subject: Contract NAS10-02026, Sixth Award Fee Period Determination

The Kennedy Space Center (KSC) Award Fee Board met on May 3, 2005, to review Analex Corporation's performance under contract NAS10-02026, for the period October 1, 2004, through March 31, 2005. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as other factors pertinent to the evaluation process. The Fee Determination Official (FDO) assigned an adjectival rating of "Excellent" and a numerical score of for this period.

The Board commends Analex Corporation's overall performance of the Expendable Launch Vehicle Integrated Support (ELVIS) contract requirements during this award fee period. Your technical and schedule performance has been exceptional, laying the groundwork for future NASA missions through the certification efforts for the Atlas V and Delta IV vehicles. The seamless move from the E & O Building to the O & C Building and your flexible response to the Demonstration of Autonomous Rendezvous Technology mission slip and subsequent simultaneous mission processing at Vandenberg Air Force Base are noteworthy. Also recognized are your outstanding Resident Office support, increased diversity through the hiring of a minority professional, community outreach efforts, and cost control resulting in a cumulative contract underrun of percent.

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We value the expertise and contributions of the Award Fee Board and anticipate your continued successful performance and correction of all issues under the ELVIS contract. Please convey our genuine gratitude to your team for their dedication and support of the KSC mission.



Woodrow Whitlow, Jr.
Chair, Award Fee Board

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



November 17, 2004

OP-AM

Reply to Attention:

Analex Corporation
Mr. Charles Floyd, Program Manager
ELV Integrated Support Contract
Mailcode: ANALEX-1
Kennedy Space Center, FL 32899

**Subject: Expendable Launch Vehicle Integrated Services (ELVIS) Contract
NAS10-02026, Fifth Award Fee Period Determination**

The Kennedy Space Center (KSC) Contract Award Fee Board met on November 1, 2004, to review Analex Corporation's performance under contract NAS10-02026, for the period April 1, 2004, through September 30, 2004. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as other factors pertinent to the evaluation process. The Fee Determination Official assigned an adjectival rating of "Excellent" and a numerical score of [redacted] for this period.

The Board commends Analex Corporation's overall performance of the ELVIS contract requirements during this award fee period. Your technical and schedule performance has been exceptional. Analex's demonstrated technical excellence in Launch Site Support Engineering, Technical Integration Services, Mission Analysis, and Vehicle Systems Engineering is especially significant and much appreciated. Outstanding Resident Office support, increased diversity through the hiring of a minority manager, and cost control resulting in a cumulative contract underrun of [redacted] percent is also noteworthy.

However, there are two problem areas that require your attention. Analex's success in correcting these concerns will remain a factor in future performance periods.

We value the expertise and contributions of the Analex team and anticipate your continued successful performance under the ELVIS Contract. Please convey our genuine gratitude to your team for their dedication and support of the KSC mission.



Woodrow Whitlow, Jr.
Chairman, KSC Contract Award Fee Board

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



May 28, 2004

Reply to Attn of:

OP-AM

Analex Corporation
Mr. Charles Floyd, Program Manager, ELV
Integrated Support Contract
Mailcode: Analex-1
Kennedy Space Center, FL 32899

Subject: Contract NAS10-02026, Fourth Award Fee Period Determination

The Kennedy Space Center (KSC) Contract Award Fee Board met on May 10, 2004, to review Analex Corporation's performance under contract NAS10-02026, for the period October 1, 2003, through March 31, 2004. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as other factors pertinent to the evaluation process. The Board assigned an adjectival rating of "Excellent" and a numerical score of [redacted] for this period.

The Board was very pleased with the Analex Corporation's overall performance of the ELVIS contract requirements during this award fee period. Excellence demonstrated in Technical and Schedule Performance (SOW), Program Management, and Cost Control is especially significant. You are commended for managing contract costs resulting in underruns of [redacted] for this period and [redacted] for the contract to date. Your successful transition and implementation of ISO 9000:2000, the area of emphasis for this period, is recognized as a very positive step toward improved performance. It is also noted that Contract Administration problems from prior periods with not-to-exceeds, unauthorized purchases, and unauthorized contract directions have been corrected.

November 18, 2003

AA-A

Analex Corporation
Attn: Mr. Charles Floyd, Program Manager, ELV
Integrated Support Contract
Mailcode: Analex-1
Kennedy Space Center, FL 32815-99

Subject: Contract NAS10-02026, Third Award Fee Period Determination

The Kennedy Space Center (KSC) Contract Award Fee Board met on November 12, 2003, to review Analex Corporation's performance under contract NAS10-02026, for the period April 1, 2003, through September 30, 2003. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as other factors pertinent to the evaluation process. The Board assigned an adjectival rating of "Excellent" and a numerical score of 100 for this period.

The Board was very pleased with the overall performance of Analex Corporation during this award fee period. Especially noteworthy was your ability to excel in the Technical/Schedule Performance (SOW), Program Management, and Cost Control subfactors. You are especially commended for your ability to recoup from a cost overrun to a cost underrun in a single period of performance.

In the area of contract administration activities, the Board recognizes that Analex did not notify the Contracting Officer when it was nearing the Not-to-Exceed (NTE) amount for the Contractor Acquired Property (CAP) Contract Line Item Numbers (CLINs), nor did Analex notify the Contracting Officer prior to exceeding the Travel CLIN. We acknowledge that Analex has already taken appropriate action to avoid reoccurrence of this problem during future award fee periods.

We value the efforts of the Analex team and look forward to your continued successful performance under the ELV Integrated Support Contract. Please express to each member of

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your team our sincere appreciation for their continued dedication and support of the KSC mission.

ORIGINAL SIGNED BY

Woodrow Whitlow, Jr.
Chairman, KSC Contract Award Fee Board

Concurrences still valid

bcc:
AA/Read
AA-A/Read & Official
OP/Read
OP-AM/Read
OP-LS/S. Gasaway
VA-D/J. Roeder
Drafferty/jrc/ELVIS/11-12-03/File_____

CONCUR	CODE →	OP-Am	OP-AM (M. Gas)	OP-AM (Wilcox)	OP	17
	SIGNATURE →					
	DATE →	11/13/03	11-13-03	11-13-03	11-13-03	

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



May 17, 2003

Copy to Attach

AA

Mr. Charles Floyd
Program Manager, ELV Integrated Support Contract
Analex Corporation
Kennedy Space Center, FL 32815

Subject: Contract NAS10-02026, Second Award Fee Period Determination

The Kennedy Space Center (KSC) Contract Award Fee Board met on May 14, 2003, to review Analex Corporation's performance under contract NAS10-02026, for the period October 1, 2002, through March 31, 2003. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as other factors pertinent to the evaluation process. The Board assigned an adjective rating of "Very Good" and a numerical score of 90 percent for this period.

The Board was very pleased with the overall performance of Analex Corporation during this award fee period. Especially noteworthy was your ability to exceed performance requirements in 10 of the 12 major areas evaluated during this period. We also applaud your level of contract commitment in making difficult decisions and establishing better working relationships to control costs. We acknowledge you are taking appropriate measures to effectively manage this contract in the long term, and increase overall performance scores.

We are optimistic that your continued proactive approach to manage this contract and the commitment to make difficult decisions will pave the way for even stronger performance during the next 6-month award fee period. During the next performance period, the success in reductions of cost overruns will be a key factor of performance.

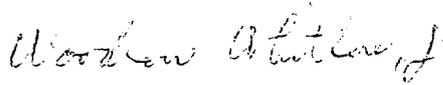
We value the efforts of the Analex team and look forward to your continued successful performance under the ELV Integrated Support Contract. Please express to each member of your team our sincere appreciation for its continuing dedication and support of the KSC mission.

Cordially,

A handwritten signature in black ink, appearing to read "Roy D. Bridges, Jr.".

Roy D. Bridges, Jr., Chairman
KSC Contract Award Fee Board

We value the efforts and commitment of the Analex team and look forward to your continued successful performance under the ELV Integrated Support Contract. Please express our sincere appreciation to each member of your team for their continued dedication and support of the KSC mission.



Woodrow Whitlow, Jr., Chairman
KSC Contract Award Fee Board

National Aeronautics and
Space Administration
John F. Kennedy Space Center
Kennedy Space Center, FL 32899



November 13, 2002

Reply to Attn of:

AA

Mr. Charles Floyd
Program Manager, ELV Integrated Services Contract
Analex Corporation
Kennedy Space Center, FL 32815

Subject: Contract NAS10-02026, First Award Fee Determination

The Kennedy Space Center (KSC) Contract Award Fee Board met on November 13, 2002, to review Analex Corporation's performance under contract NAS10-02026, for the period July 1, 2002, through September 30, 2002. In its deliberations, the Board considered the Award Fee Evaluation Committee's report, your presentation, as well as other factors pertinent to the evaluation process. The Board assigned an adjective rating of "Very Good" and a numerical score of 95 for this period.

The Board was pleased with the overall performance of Analex Corporation during this award fee period. Especially noteworthy was your ability to provide a stable, competent and effective workforce during this critical period of transition. We applaud your level of excellence during the first award fee period.

While this was a short award fee period, your performance was admirable. We look ahead to even stronger performance during the full six-month award fee period. During the next performance period, the success of risk-mitigating strategies in the performance of Safety and Mission Assurance Support will be a key factor of your performance. Another key area will be the accuracy of tracking and integrity of segregation between the cost-reimbursement and the fixed-price portions of the contract.

We value the efforts of the Analex team and look forward to your continued successful performance under ELV Integrated Services Contract. Please express to each member of your team our sincere appreciation for its continuing dedication and support of the KSC mission.

Cordially,

A handwritten signature in black ink, appearing to read "Roy D. Bridges, Jr." with a stylized flourish at the end.

Roy D. Bridges, Jr., Chairman
KSC Contract Award Fee Board