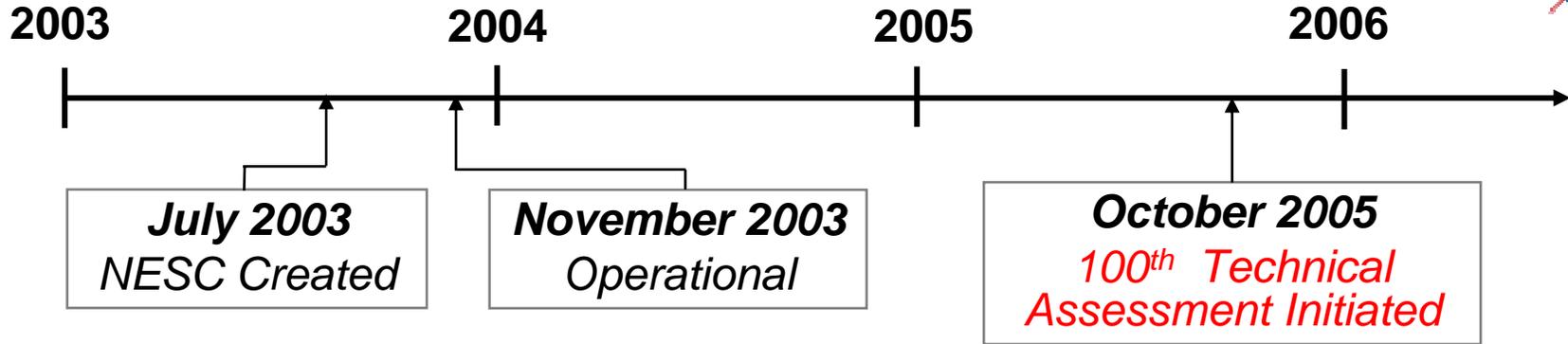




# NASA Engineering & Safety Center



# Background



Initial NESC Leadership Team, Nov 2003

The NESC provides a strong technical team to coordinate and conduct robust, independent engineering and safety assessments across the Agency.

# Background (Continued)



**Apollo Saturn 5 Launch Vehicle**

- Safety philosophy has 3 tenets:
  - Strong in-line checks and balances
  - Healthy tension
  - “Value added” independent assessment
- NESC provides independent assessment of technical issues for NASA programs and projects

The NESC is cultivating a Safety culture focused on **engineering and technical excellence**, while fostering an **open environment** and attacking challenges with **unequaled tenacity**.

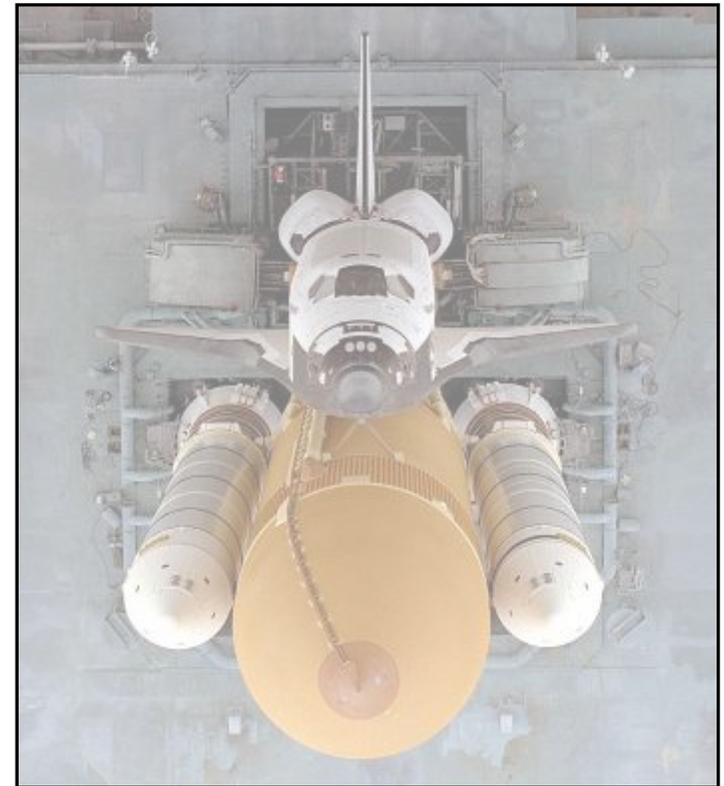
# NESC Model



- Simple, straightforward concept – institutionalize the “Tiger Team” approach

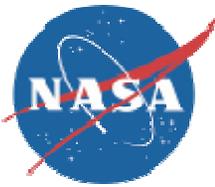
Bring together some of NASA’s best engineers with experts from industry, academia, and other government agencies to address our highest risk, most complex issues.

- Decentralized organizational structure across all Centers reporting to the NESC management office at Langley Research Center
- Engineers need to be where the problems are to stay sharp.
- Synergy gained by using diverse, expert technical teams to develop robust technical solutions



Space Shuttle on Mobile Launch Platform

# NESC Model (Continued)



- Small core of engineering experts at Centers for insight into respective programs
- Recognized Agency discipline experts leading Super Problem Resolution Teams (SPRT)
  - Use “ready” experts from across NASA, industry, academia and other government agencies to staff SPRTs.
  - Tap “ready” experts to attack “trouble spots”.



Hubble Space Telescope

- Strong Systems Engineering function for proactive trending and identification of problem areas before failures occur

**Focus on technical rigor and engineering excellence**

# NESC Organization



- 60+ fulltime NESC-badged employees
- Current NESC employees selected from across the Agency, four external to NASA (as of June 2006)
- Super Problem Resolution Teams (SPRT) in 13 engineering disciplines, 2 operations disciplines
  - 15 to 30 matrixed employees per team
- Contracts and partnerships include industry, academia and other Government agencies on our teams



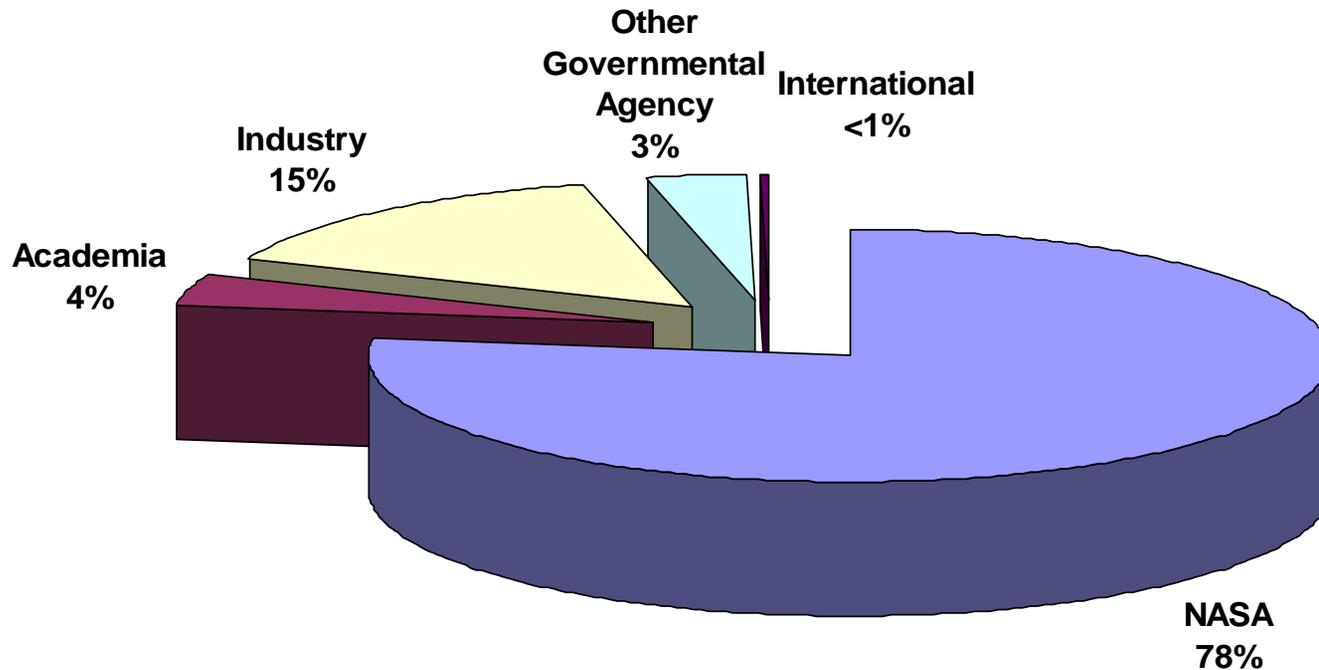
Where Current NESC Employees Came From



# NESC Organization (Continued)



## Composition of NESC's Extended Network of Experts



Total SPRT membership = 629  
as of April 2006

# Partnerships / Collaborations



National Institute of Aerospace



Lawrence Livermore National Laboratories



Wedeven Associates, Inc.



Institute of Nuclear Power Operations



National Transportation Safety Board



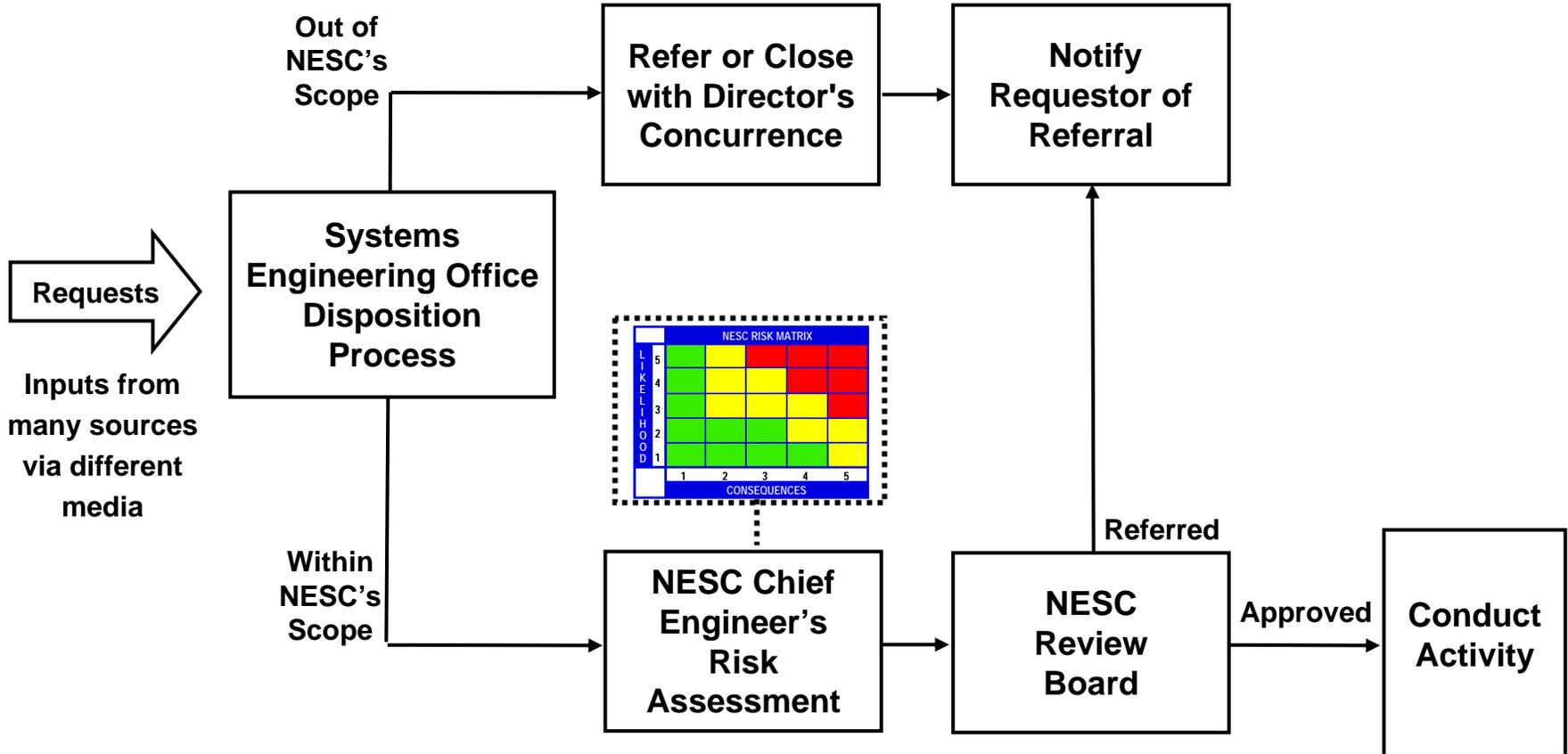
Federal Aviation Administration





# Request Processing

## NESC Request Selection/ Prioritization Process

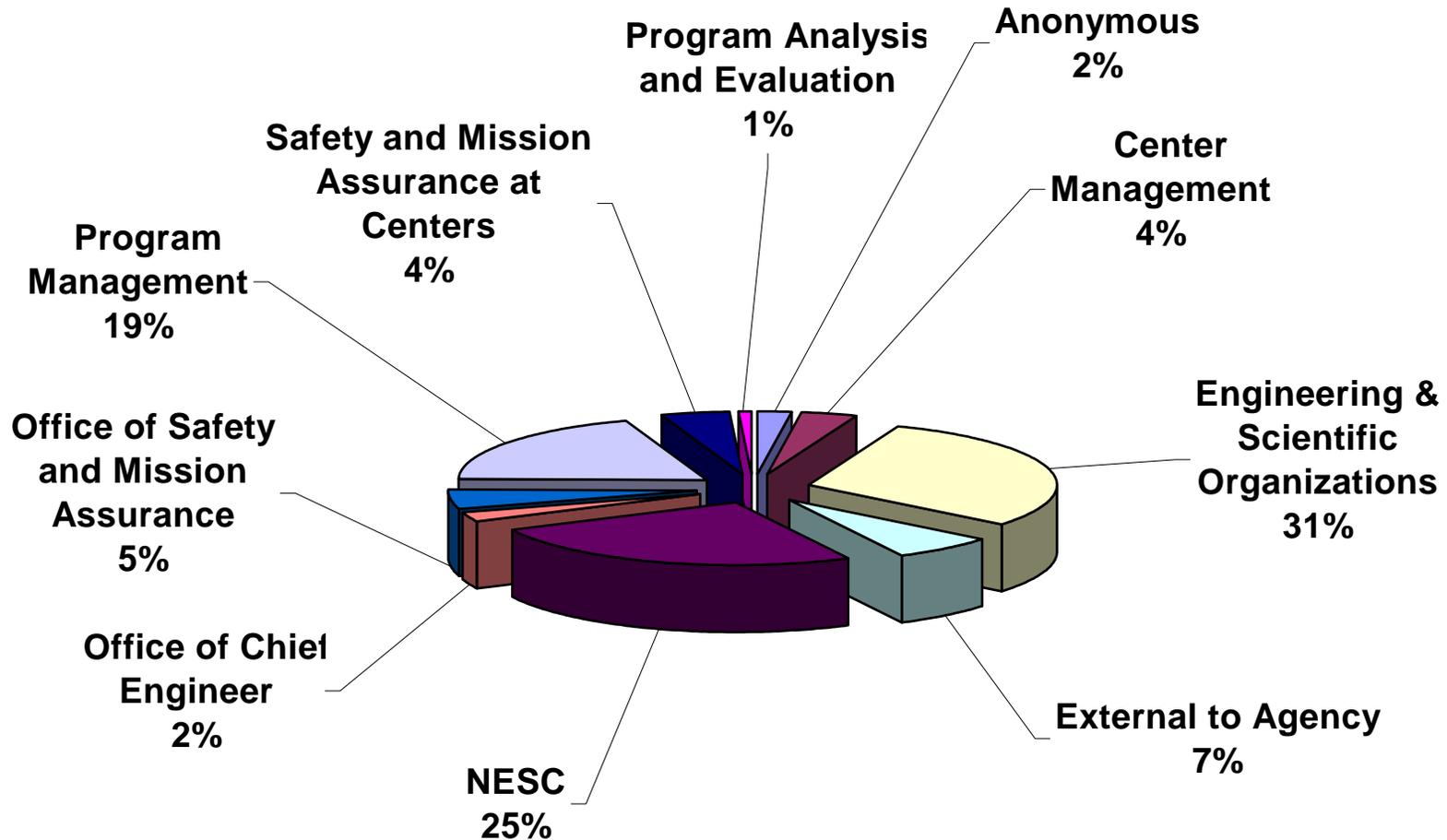




# Request Metrics

## Sources of Accepted Requests

(Total of 137 Requests as of July 6, 2006)

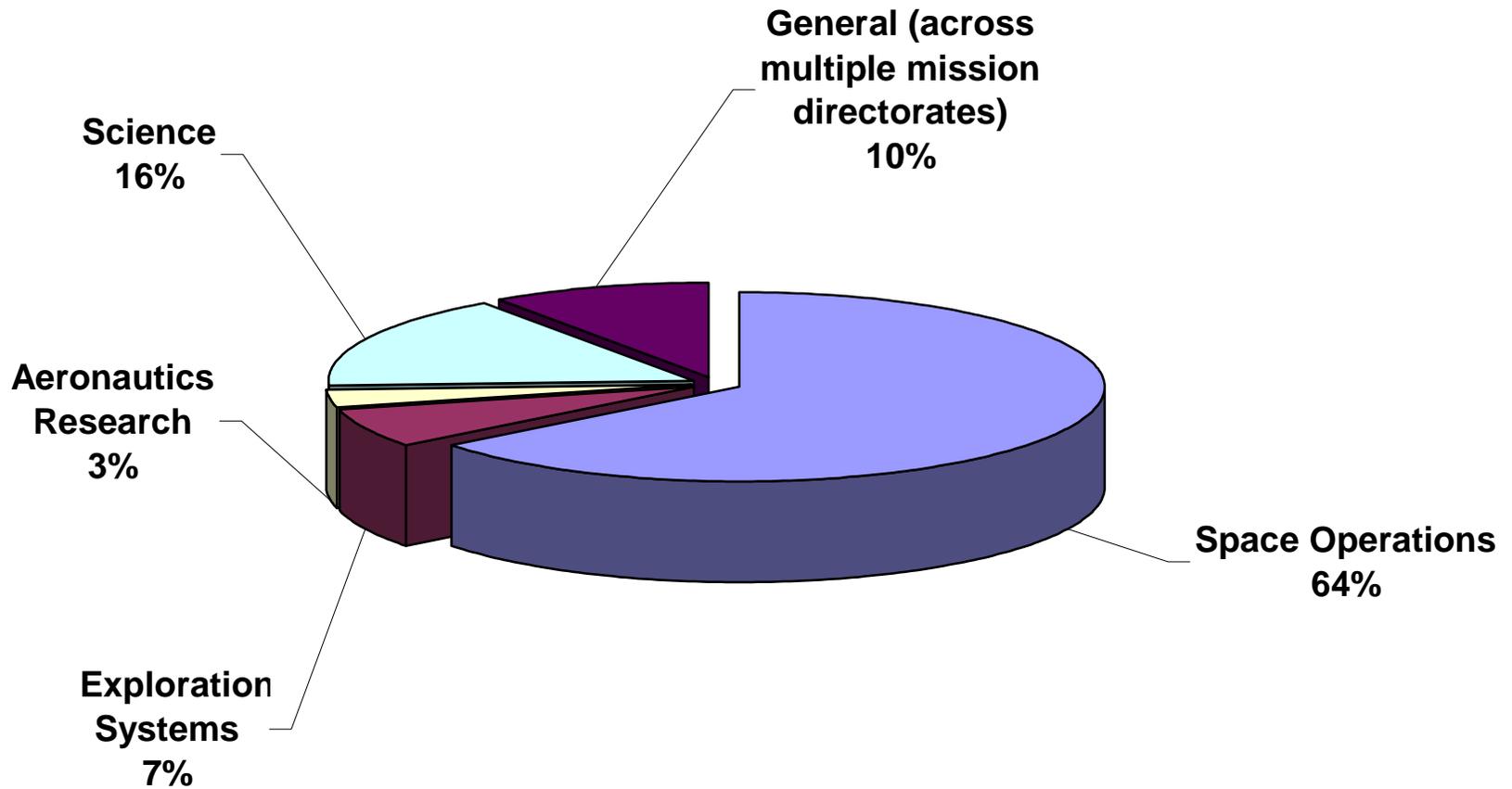




# Request Metrics (Continued)

## Accepted Requests by Mission Directorate

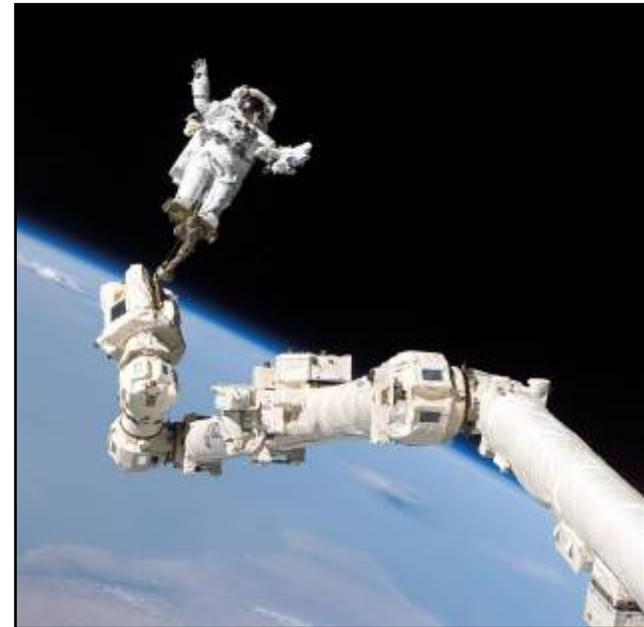
(Total of 137 Requests as of July 6, 2006)





# NESC Contributions

- The NESC has contributed substantially to the mission success of NASA programs — a clear but difficult-to-measure contribution — through many value-added technical assessments.
- The most significant contribution of the NESC is the immeasurable benefit of bringing together NESC experts with Program experts to solve complex problems.
- The results are:
  - Well-informed decision making
  - Stronger checks and balances
  - Better technical solutions



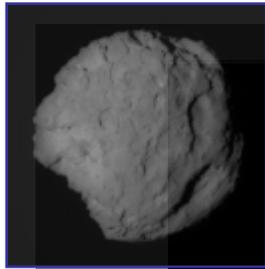
Steve Robison on 3<sup>rd</sup> EVA of STS-114 Flight



# Examples of NESC Value Added

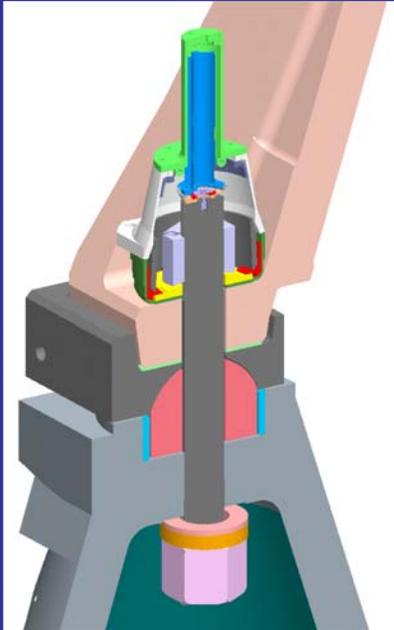


# Examples of NESAC Value Added Stardust

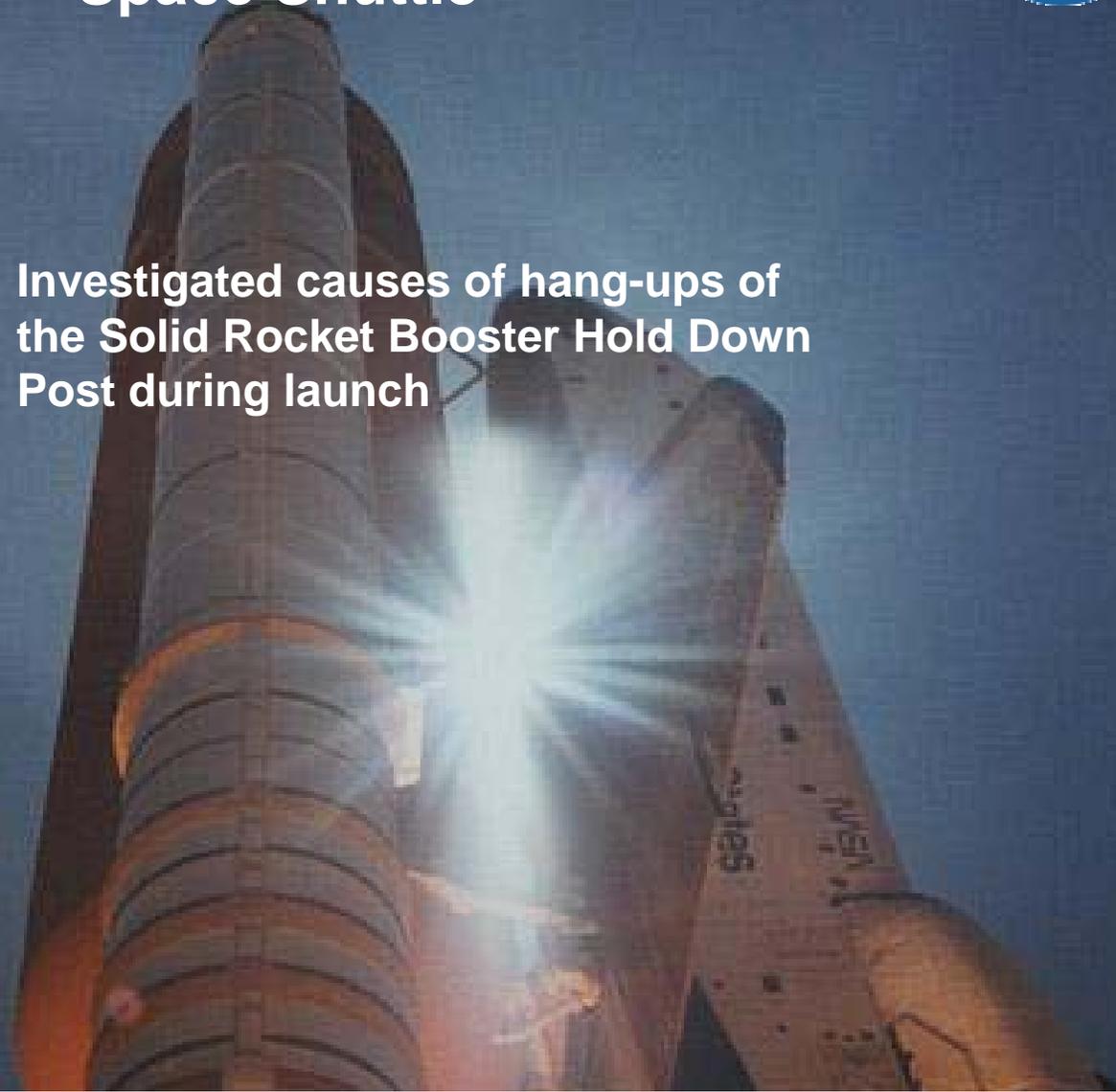


Sponsored the airborne observation of the Stardust Return Capsule during reentry

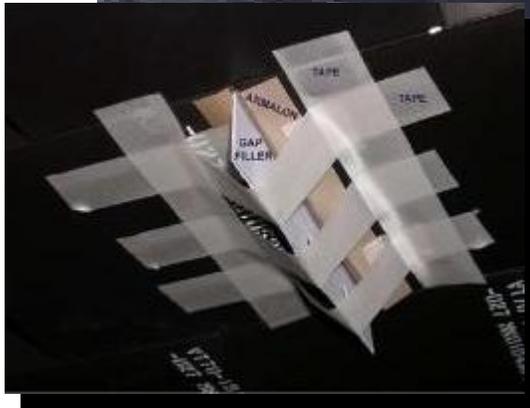
# Examples of NESCC Value Added Space Shuttle



Investigated causes of hang-ups of  
the Solid Rocket Booster Hold Down  
Post during launch

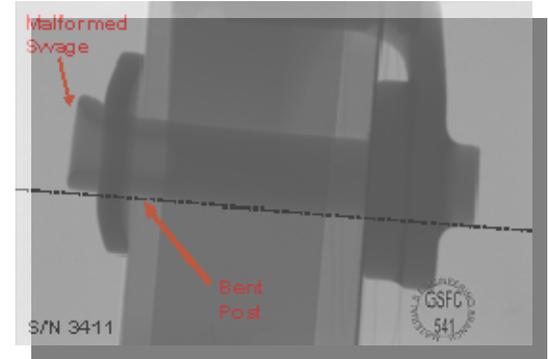
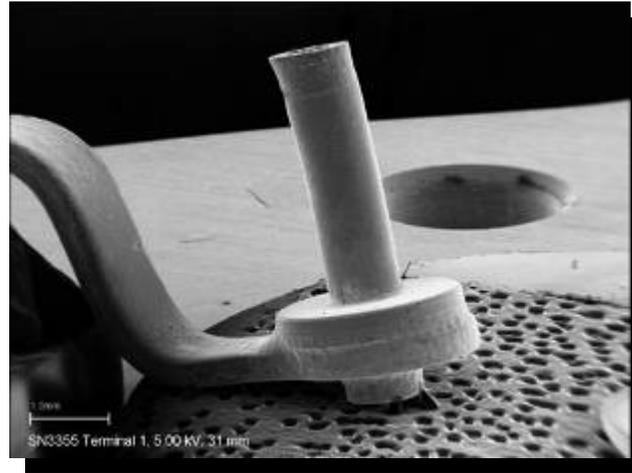


# Examples of NESC Value Added Space Shuttle



Provided expertise for investigation of orbiter tile gap filler debonding and separation

# Examples of NESC Value Added Space Shuttle

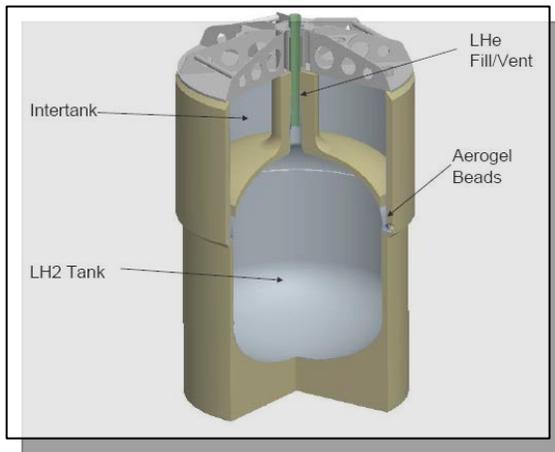


Performed testing and physical analysis to determine cause of STS-114 External Tank engine cutoff sensor (ECO) failures

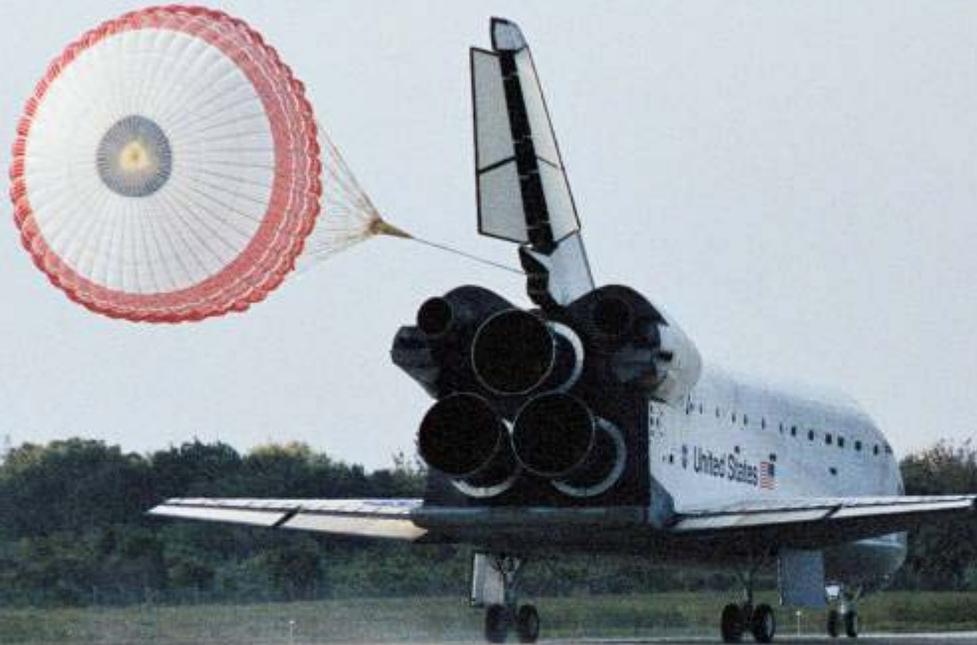
# Examples of NESCC Value Added Space Shuttle



Tested aerogel beads as insulation for the External Tank intertank and the ground umbilical carrier plate



# Examples of NESCC Value Added Space Shuttle

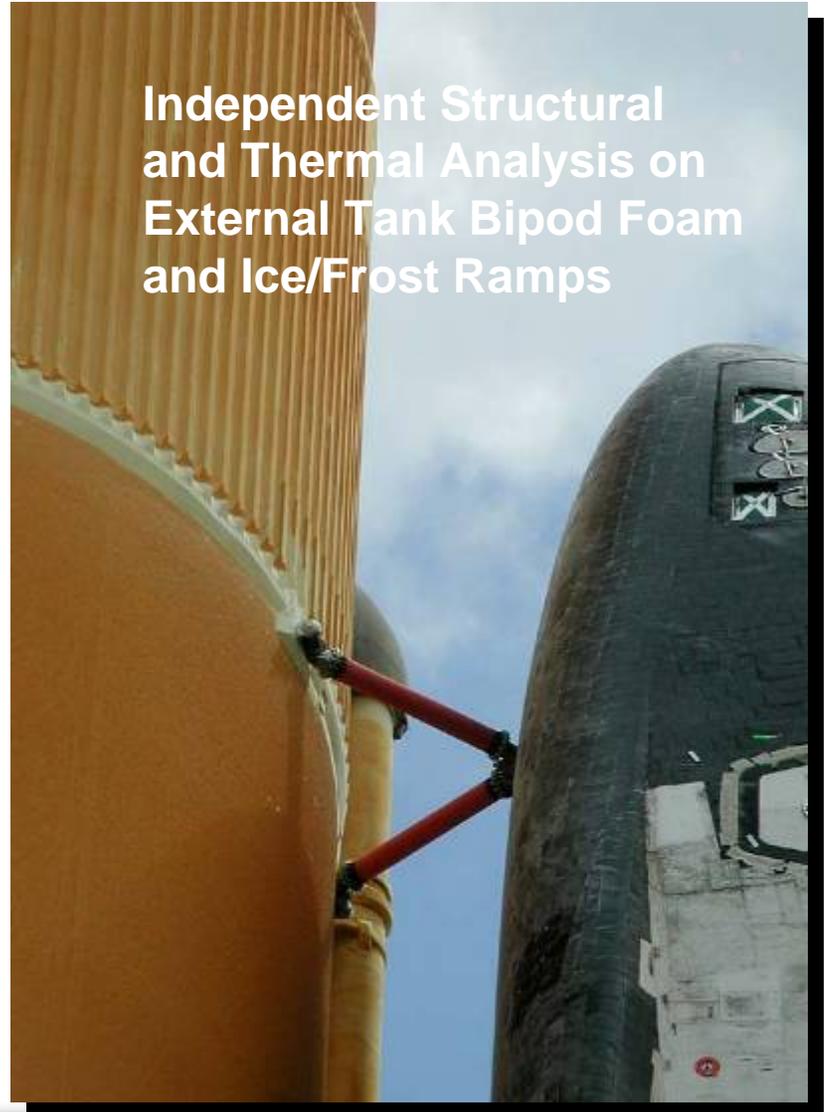


Rudder speed brake/body flap power  
drive unit dry film lubricant  
investigation/testing and conical seal  
repair

# Examples of NESAC Value Added Space Shuttle



**External Tank Protuberance  
Air Load (PAL) Ramp  
Removal Feasibility Study**



# Examples of NESCC Value Added

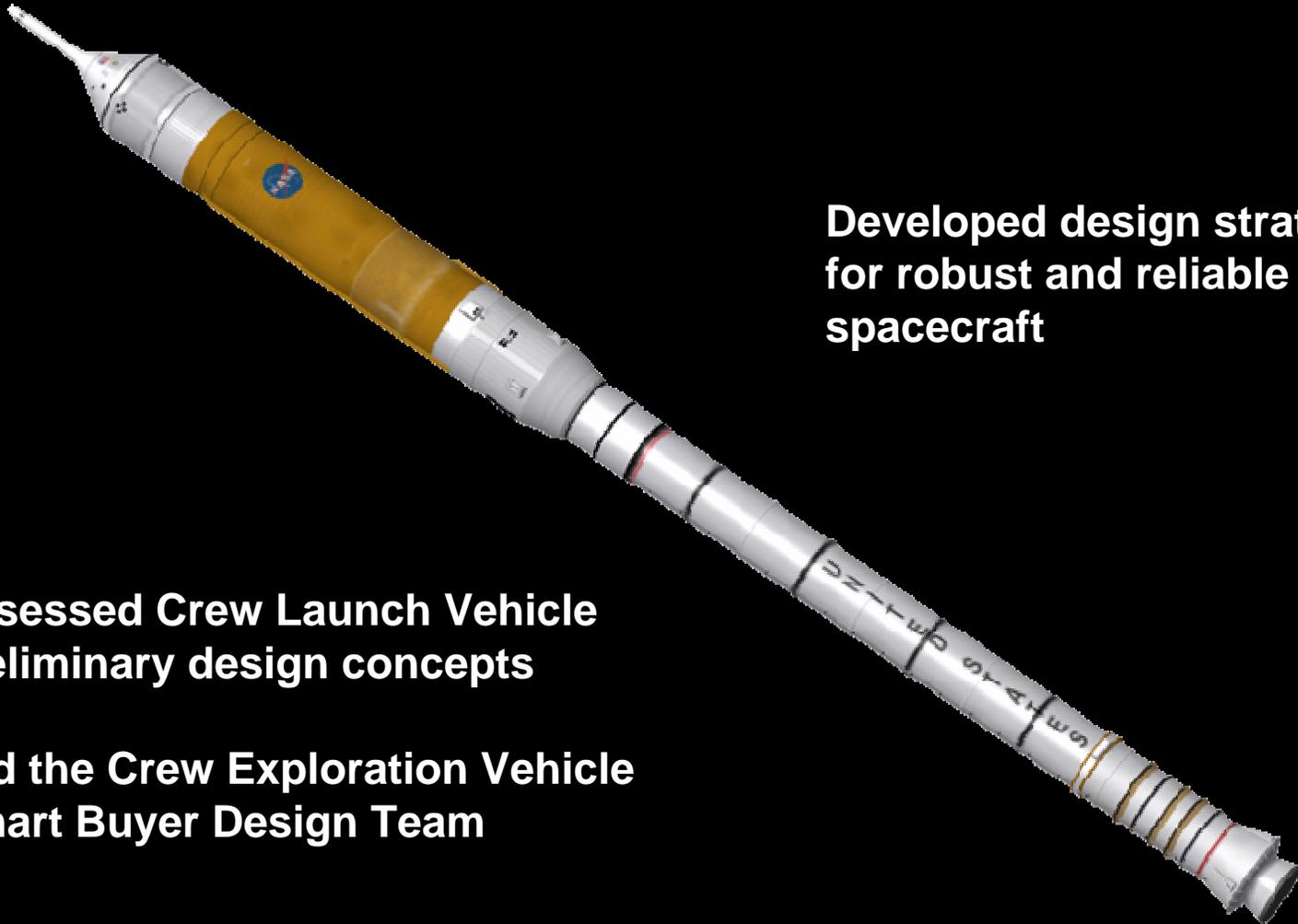
## Phoenix



**Reviewed descent thruster certification and evaluated structural margins of safety for the Phoenix mission**



# Examples of NESC Value Added Constellation



**Developed design strategies for robust and reliable spacecraft**

**Assessed Crew Launch Vehicle preliminary design concepts**

**Led the Crew Exploration Vehicle Smart Buyer Design Team**



# Ongoing NESC Work

# Ongoing NESC Work International Space Station



Providing expertise to  
the S-band antenna  
corona discharge  
anomaly investigation

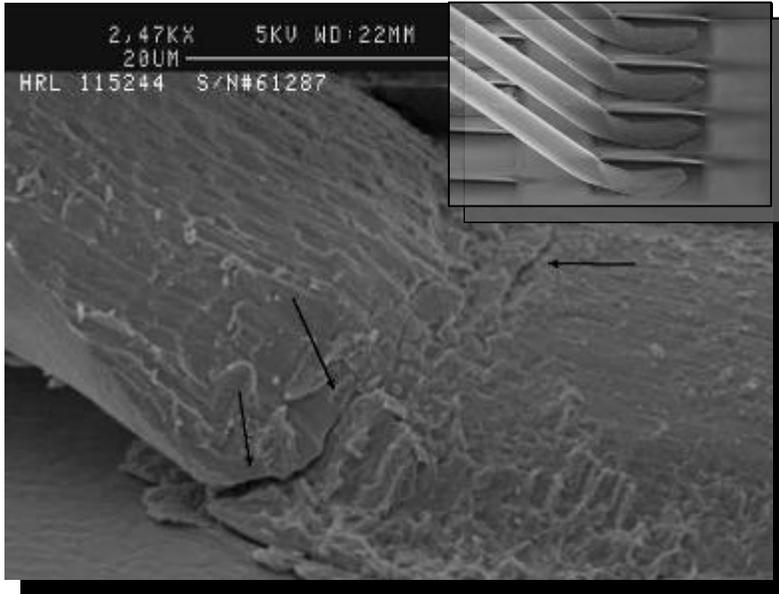
Supporting analysis  
into root cause of  
failure of the  
control moment  
gyro 1



Evaluating Loctite® as a  
secondary locking feature for ISS  
fasteners

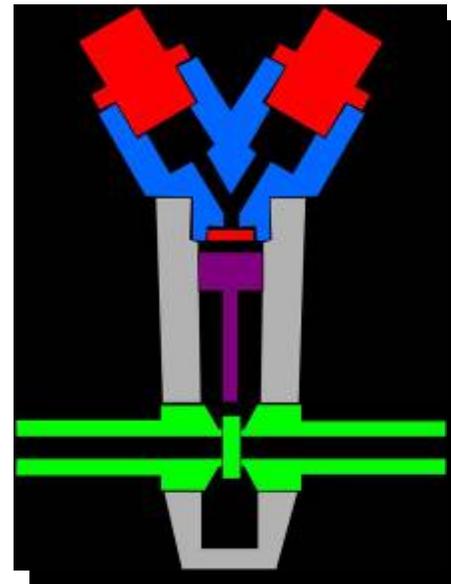
# Ongoing NESC Work

## Agency-wide Applications



Independent reliability testing  
of field programmable gate  
arrays (FPGA)

Assessment of failures involving  
CONAX pyrotechnic valves



# Ongoing NESC Work Constellation



Apollo 16



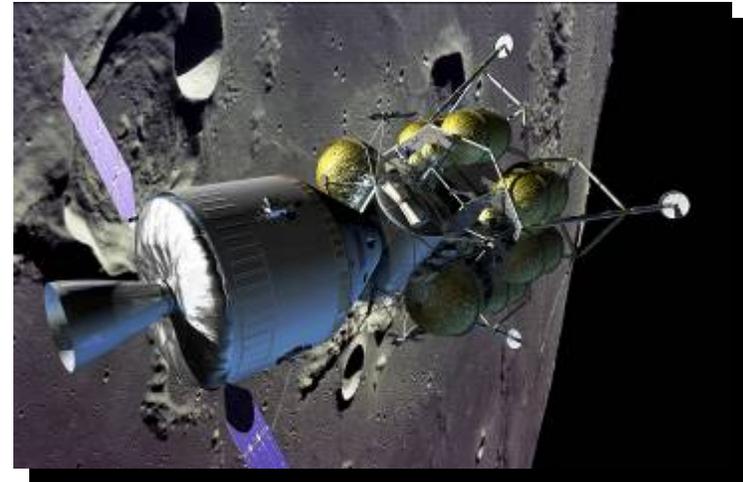
Soyuz

Evaluating recovery of the Crew Exploration Vehicle (CEV) on land versus water

Analyzing aerodynamic characteristics of different options for the CEV Launch Abort System



Apollo



Assessing composite materials for the CEV Crew Module

# Ongoing NESC Work Space Shuttle



Developing alternative designs to the ET ice/frost ramp to minimize sources of launch debris

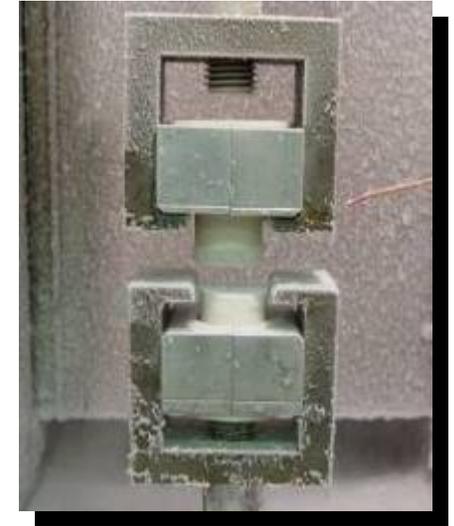


Investigating and developing nondestructive evaluation techniques for the Crawler-Transporter shoes

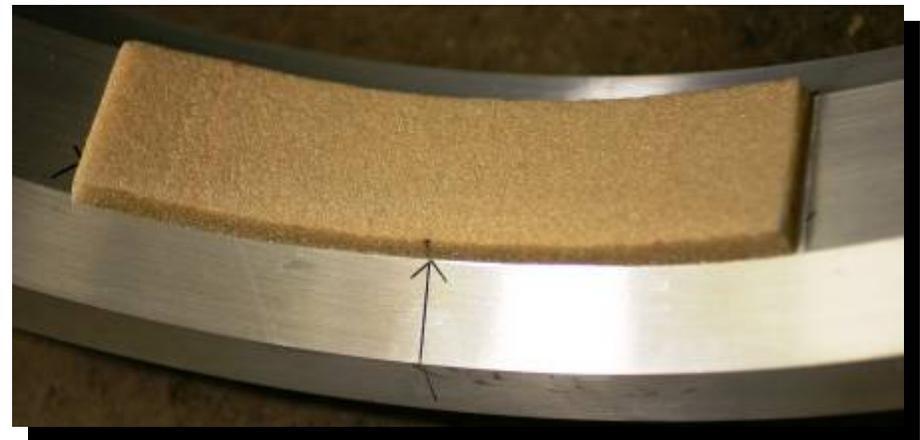
# Ongoing NESC Work Space Shuttle

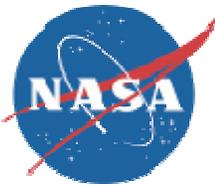


Developing a coating to prevent ice adherence on the External Tank (ET) LOX feedline bracket and other areas of the ET and orbiter



Testing flexible foam for use as insulation in the ET feedline bracket and ice/frost ramp presslines





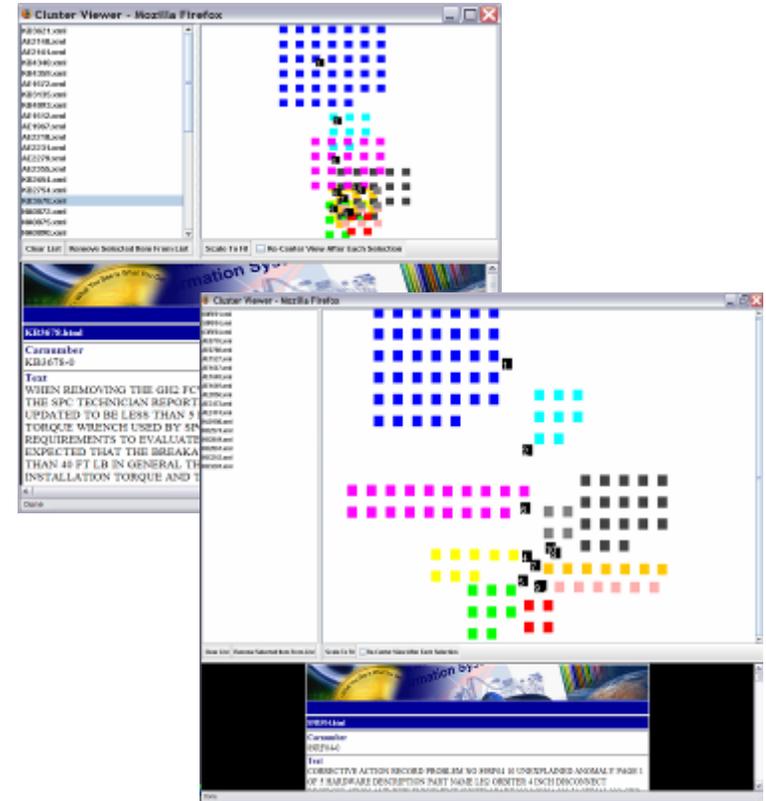
# Ongoing NESC Work

## Leading Agency Data Mining & Trending Working Group

- Leading activities to strengthen trending of NASA programs and products
- Implementing data mining tools for use across the working group and beyond
- Working group members serving as experts on best practices for Constellation problem reporting and corrective action Requirements to support future data mining and trending

## Leading Taxonomy Working Group

- Developed a common taxonomy proposal for projects to classify nonconformance, anomalies and problems
- Taxonomy formatted and in pre-release for deployment as a NASA Standard





# NESC Academy

- The NESC Academy captures the experience of the NESC experts and passes that experience along to NASA's next generation.
- Four courses already completed
  - Space Life Support Systems taught by Hank Rotter at the University of Houston, Clear Lake
  - Space Propulsion Systems taught by George Hopson at Alabama A&M
  - Power and Avionics taught by Robert Kichak at the University of Maryland
  - Satellite Attitude Control Systems taught by Neil Dennehy at the University of Maryland
- Next course will focus on Human Factors and be taught by Cynthia Null in December 2006



Satellite Attitude Control Systems, June 2006



Neil Dennehy (R) and Student



Hank Rotter (R) and Student

# NESC Awards

Recognize Technical Excellence of the Centers



**June 2005 Williamsburg, VA**



**August 2005 Cleveland, OH  
GRC Group Achievement Award Recipients**



**June 2005 Hampton, VA  
Cassini-Huygens Entry, Descent & Landing Team**



**January 2006 Orlando, FL**



# Thank You

Additional information about the NESC and its activities can be found at:

[www.nesc.nasa.gov](http://www.nesc.nasa.gov)

For general questions and requests for NESC technical reviews:

**Email: [nesc@nasa.gov](mailto:nesc@nasa.gov)**

For anonymous requests write:

**NESC**

**NASA Langley Research Center**

**MailStop 118**

**Hampton, VA 23681**